

City of Billings, Montana

OPERATING BUDGET AND FIVE YEAR CAPITAL IMPROVEMENT PLAN



FISCAL YEAR 2011

ABOUT THE COVER

Over the last two years, Billings' residents have watched Aronson Avenue undergo a transformation. The new design incorporates safety, as well as traffic flow improvements into and out of Billings' Heights.

The new extension connects Aronson Avenue to Alkali Creek Road by crossing the Billings Bench Water Association's canal and Alkali Creek. The interchange has a new intersection at Alkali Creek Road and Aronson Avenue, as well as an overpass bridge for Airport Road. Clover-leaf turn lanes provide access to Airport Road, Main Street, and 6th Avenue North. To make the design aesthetically pleasing, the architects included ornamental grasses and trees and an architectural finish for the bridge with ornamental steel guardrails. Following the road is a bike path that connects multiple trails at the Airport Road intersection.

The Aronson Avenue extension was honored by the Billings Engineers Club (BEC) as the "2009 Innovative Project of the Year" at the BEC Annual Awards Banquet held on February 27, 2009.

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GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of Billings
Montana**

For the Fiscal Year Beginning

July 1, 2009

President

Executive Director

City of Billings

The City of Billings (the "City") is located in southeastern Montana. The City is the county seat of Yellowstone County (the "County") and is the most populous city in Montana and Wyoming, with a 2000 census count of 89,847. The City and the County form the largest metropolitan area in Montana with a 2000 population of 129,352, or about 14.3% of the State's population.

The City of Billings was incorporated in 1882 with a strong Mayoral form of government. Then on May 2, 1974, a voter-approved, self-governing "Charter" form of government was implemented. The elected Mayor and 10 elected City Council members from five wards were tasked with hiring a City Administrator to oversee the operations of the City of Billings. As a self-governing entity, the City should have had a broad authority on which to operate. However, the State Legislature tends to limit that authority. For example, unlike most other cities in the State of Montana, Billings cannot float its tax mill levy. The levy is set by the Charter, with the exception of voter approved levies like Public Safety and General Obligation Bonds. The City Charter can be located at <http://ci.billings.mt.us/>, Your Government, City Clerk, and City Charter.

With the Rocky Mountains to the west and plains to the east, Billings lies in the Yellowstone River Valley and serves as regional trade center for Montana and northern Wyoming. The trade and services industries account for nearly two-thirds of the jobs in the County. The City is located at the intersection of I-90 and I-94.

In addition to regional wholesale and retail trade businesses, the health care industry, tourism, and conventions are significant sources of economic activity in the area. Two accredited hospitals, 16 clinics and over 200 physicians are located in the City. The hospitals are the two largest private employers in the City. The City operates Billings Logan International Airport that is served by six passenger service airlines providing non-stop service to eight major urban markets, one of which are seasonal, and regional service to seven Montana and Wyoming markets. These airlines help to provide access to the local tourist attractions such as the Lewis and Clark Trail, the Little Big Horn Battlefield, and Yellowstone National Park; all located within three hours of Billings and the Red Lodge Ski hill, which is approximately one hour southwest of Billings.

The MetraPark Arena serves as convention facilities for the area and contributes to the tourism and convention sector of the economy. MetraPark can seat 12,000 people and has 51,000 square-feet of exhibition space. On June 20, 2010, MetraPark was hit by the first tornado to touch down in Billings in over 50 years. The building was severely damaged and was rendered unusable. CTA Architects of Billings was awarded the architectural contract and High Tech Construction of Billings was awarded the bid to rebuild the arena. The County hopes to have the arena rebuilt as quickly as possible.

OVERVIEW

FY 2010/11 BUDGET CALENDAR TO DEPARTMENTS

Final

DATE AND TASKS

WHO

JANUARY

Preliminary Budget discussion with Dept. Directors and City Administrator

All

JANUARY 21

Budget Module Ready for Entry of Revenue, O&M and Capital
Payroll information (i.e. personnel printouts) to departments
Budget Calendar & Preliminary Guidelines

Finance
IT & HRD
Admin./Finance

FEBRUARY

Final Budget Guidelines, Work Plan & Narrative Formats, etc.
To be determined

All

FEBRUARY 2

- (1) Cost Allocation
 - a. Administration – Cost Allocation Plan
 - b. IT Charge for Services
 - c. Facilities Charge for Services
- (2) Departments Receive Guidelines for Projecting Costs
 - a. Telephone
 - b. Utilities and fuel
 - c. Postage & Duplication

Finance
IT
City Admin.

IT
Finance
Finance

FEBRUARY 3

Return Audited Personnel Printouts to HRD

All Depts.

FEBRUARY 9

Human Resources submits Payroll to IT

HRD

FEBRUARY 9

Motor Pool Charge for Services

Motor Pool

FEBRUARY 16

Council Work Session on budget priorities

City Admin.
and Council

FEBRUARY 16

Departments Receive Personnel Costs from IT

IT

FEBRUARY 23

Revenue Projections Due from General Fund Departments

GF Depts.

FEBRUARY 23

Supplemental Budget Requests for Services Above Current
Budget Due (Personnel, Equipment, O&M, etc.)

All Depts.

MARCH 5

Revenue, O&M and Capital Requests Entered in Budget
Module

All Depts.

MARCH 8

Budget Module Closed

All Funds

MARCH 12	Department Goals due to Finance	All
MARCH 15-18	Compile Base Budget	Finance
MARCH 18	Review Supplemental Requests	Dept. Directors
MARCH 18	Submit Department Goals to City Administrator	Finance
MARCH 29-APRIL 9	Department Meetings with City Administrator	Dept. Directors
APRIL 13	Review preliminary budget decisions	City Admin Dept. Directors Finance
APRIL 19	Balance City Budget	City Admin and Finance
APRIL 19	Department Budget Narratives Due to Jamie via E-mail	All Depts.
April 23	Produce May 3 rd Budget Overview Presentation	Finance
APRIL 30	Produce Preliminary Budget Document	Finance
MAY 3	City Administrator Preliminary Budget Overview	Administration
MAY 7	Fee/Assessment Information to Steve	All
MAY 8 - JUNE 7	Presentations to City Council	All Depts.
MAY 25	Budget public hearing notice to City Clerk (publish May 27 and June 3)	Finance
MAY 27	Preliminary Budget and Fee/Assessment Resolutions to City Clerk	Finance
JUNE 14	Public Hearing on Budget and Fees/Assessments Resolution to Adopt Final Budget Resolution to Adopt All Fee and Rate Changes Resolution to Adopt Special Assessment Rate Changes Resolution to Set Levies	Council Council Council Council Council

JULY 16

Department Goals and Budget Finalized to fit Councils Input

All Depts.

JULY 30

Final Budget Document

Finance

AUGUST 23

Resolution to set levies for GO Bonds
and 2004 P.S. Fund levy

Council

Budget Process

The preceding schedule indicates deadlines by task throughout the budget process. The budget process formally starts in August of each year with the Capital Improvement, Equipment Replacement, and Technology Replacement plans. These plans are incorporated into the budget building process.

The process for the FY 11 budget was similar to previous years. Increases in service levels (additional personnel or operation and maintenance) require a supplemental budget process. This process includes departments submitting written requests, including a description of the request along with the cost and additional revenue generated, if any. Administration determined what requests were added to the proposed budget that City Council reviews through public meetings. Controllable operations and maintenance costs were maintained at the previous year's level. Information Technology and Human Resources, with the help of the Finance Division, provide payroll projections for the budget.

Once the budget has been compiled, City Administration, including the Finance Division, conducts meetings with each department regarding their requested budget. These meetings allow for questions from both parties. Budget narratives are then finalized and a preliminary budget document is prepared.

Five preliminary budget meetings were conducted for the Mayor/City Council on the FY 11 budget. The meetings were advertised and open to the general public. The June 14th regular council meeting included a final budget presentation and public hearing on the FY 11 budget. The budget was adopted by a majority vote at the June 14th meeting. The final budget document is completed by the first part of August.

BUDGET OVERVIEW

Some significant facts:

Total FY 11 budget	\$222,843,594
Decrease from FY 10	\$7,137,573
% Decrease	3.10%

Property tax levy mill rate (per \$1,000 taxable value):

	<u>FY 10</u>	<u>FY 11</u>
General Fund	74.00	74.00
Public Safety 1999	20.00	20.00
Public Safety 2004	53.47	53.82
Transit	10.00	10.00
Library	5.00	5.00
G.O. Ballpark	5.51	5.54
G.O. Parks Debt Service	0.95	0.83
G.O. Streets Debt Service	<u>2.35</u>	<u>2.23</u>
Total	171.28	171.42

Budget Process

The FY 2011 budget preparation process was similar in some ways to those in previous years. For at least the tenth straight year, all departments were required to submit zero-dollar-increase budget requests with no new personnel, operations and maintenance (O&M) costs, or capital spending. New positions or other increases had to be submitted as supplemental budget requests. A total of five public meetings were held to discuss the budget with City Council before its final adoption on June 14th.

City Council Goals

The City Council annually adopts goals that guide the preparation of the budget and departments' work plans. In 2006-2007, the City Council drastically changed the way it conducted the strategic planning process. The strategic planning meetings were facilitated by a consultant from outside the organization. The City Council refined these goals in the first part of 2009 along with creating a strategic plan. The resulting Goals section of the budget book shows clearly the amount of time, effort, and resources that are necessary to accomplish the City Council's annual goals.

Basis of Accounting and Budgeting

The City prepares a Comprehensive Annual Financial Report (CAFR) in conformance with Generally Accepted Accounting Principles (GAAP). The budget is not prepared using the same basis of accounting, and therefore cannot, in all cases, be compared to information reported in the CAFR.

Accounting Basis: Basis of accounting refers to the timing when revenues and expenditures or expenses are recognized in the accounts and reported in the financial statements. The CAFR reports the status of the City's finances in accordance with GAAP. The accrual basis of accounting is used for all funds at the entity-wide reporting level. At the fund level, the accrual basis of accounting is used for proprietary funds and the governmental fund types use the modified accrual basis of accounting.

The modified accrual basis differs from the accrual basis in the following ways:

- 1) Capital outlay is recorded as an expenditure in the year purchased, and depreciation is not recorded.
- 2) Debt principal payments are shown as expenditures, and long-term liabilities are not reported in the balance sheet.
- 3) Revenues are recognized only when they become both measurable and available to finance expenditures of the current period.
- 4) Receipts of long-term receivables are reported as revenues.
- 5) Inventories and prepaid items are reported as expenditures when purchased.
- 6) Debt proceeds are reported as revenue.

Budget Basis: The Governmental Fund types (i.e. the General Fund, Public Safety Fund, etc.) are budgeted on a modified accrual basis and can be directly compared to the fund operating statements in the CAFR. The Proprietary Fund types (i.e. Airport, Transit, Solid Waste, Parking, Water or Wastewater) are budgeted on a modified accrual basis and are depicted in the CAFR using the accrual basis; therefore, these funds are not directly comparable between the two reports.

Encumbrances are used to obligate current budget authority when a valid liability (i.e. contract entered into or a purchase order placed) is incurred for that period.

The City Administrator is authorized to amend the budget for debt service funds, grants accepted by the City Council, special assessments, and donations. Amendments to the budget for other funds or for other reasons may only be accomplished through City Council action following a public hearing.

REVENUES

Total revenues are projected to decrease \$21.6 million from FY 10 budgeted amounts.

The total property tax levy is at the maximum allowed by the City Charter. The number of mills for the General Obligation Bonds and the 2004 Public Safety levy has decreased because of additions to the property tax role. Thus, each taxpayer is paying less in taxes for these levies. The 2004 voter approved Public Safety levy is \$8.2 million dollars. The City will levy an additional \$463,000 for

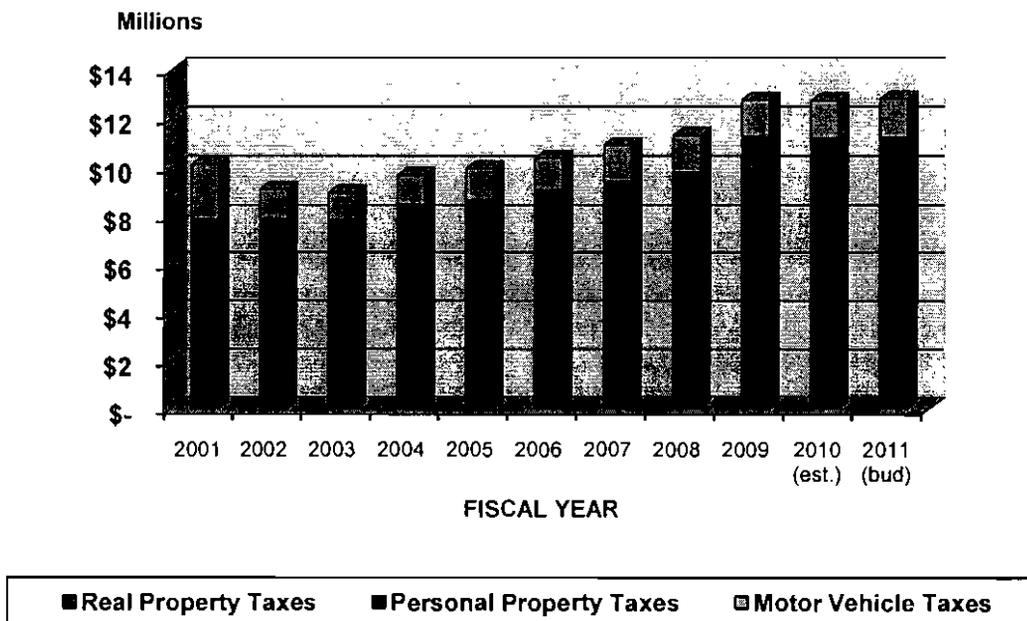
the lost revenue for the 2009 tax year. City Council approves the number of mills in September for the Public Safety levy. The Department of Revenue re-certified values in December and it was a lower value, thus, causing the shortage.

Water rates are scheduled to increase 5.5% in FY 11. Wastewater rates will increase 10.0% for the third year of a three year plan. More information on utility rates and the estimated revenues can be found in the individual fund section. Solid Waste fees will also increase again in FY 11. Collection rates will increase 9.3% and landfill fees will increase 12.0%. Street Maintenance and Arterial Construction fees will each increase 2.5%. In addition, some street light maintenance and park maintenance districts will experience increases.

Taxes

Real property tax estimates are based on State legislation and anticipated growth within the City. During the 2009 session, the Legislature enacted law to mitigate taxable value increases for existing properties. Most of the change in the City's real property taxes is the result of new construction. The graph illustrates that the FY 2011 budget and FY 2010 estimate are very similar to the FY 2009 actual. The following graph shows General Fund actual tax receipts for fiscal years 2001 through 2009 and estimated tax receipts for 2010. The drop from fiscal year 2001 to 2002 shows the effect of State legislative actions that are similar to the ones taken during the 2009 session.

TAXES



Special Assessments

The following schedule shows Special Assessments budgeted for FY 10 compared to FY 11:

<u>TYPE OF ASSESMENT</u>	<u>BUDGET</u> <u>FY 10</u>	<u>BUDGET</u> <u>FY 11</u>	<u>CHANGE</u>
Street maintenance districts	\$ 4,343,572	\$ 4,448,500	\$ 104,928
Special improvement districts debt	2,395,619	2,250,000	(145,619)
Storm sewer	3,175,000	3,180,000	5,000
Street light districts	2,135,000	2,100,000	(35,000)
Sidewalk, curb and gutter districts debt	369,086	345,938	(23,148)
Fire hydrant	1,915,853	1,981,199	65,346
Park maintenance districts	671,380	709,166	37,786
Encroachments	20,000	23,000	3,000
Arterial streets	2,988,000	3,116,000	128,000
Solid waste	4,700	5,000	300
	<u>\$ 18,018,210</u>	<u>\$ 18,158,803</u>	<u>\$ 140,593</u>

Assessments are established using policy body approved rates/fees along with the approved assessment method (square feet, per tax parcel, etc.). The rates/fees are established based on service needs in the respective areas.

Licenses and Permits

Licenses and permits are increasing \$488,279 from FY 10 to FY 11. These revenues are based on policy body approved increases applied to historical collection rates. The largest increase is \$340,000 in Franchise Fees.

Intergovernmental revenue

Intergovernmental revenue is budgeted to increase \$1.5 million. The revenues in this category are set by agreements with other agencies and include grants.

The largest single source of intergovernmental revenue in tax supported funds is the result of House Bill 124 passed by the State Legislature in 2001, which provided for a State entitlement payment to cities. The City of Billings' entitlement for FY 11 is expected to increase 5.0%. This entitlement replaced all tax reimbursements, except the reimbursements that the Legislature enacted to offset changes in the business equipment tax. It also replaced the city's share of state motor vehicle, corporate license, gambling, and alcohol taxes. The State sets the annual rate change for this revenue source.

The City is budgeting \$14.1 million in federal grants for FY 11. There are additional Department of Energy, Airport, and Neighborhood Stabilization grants.

Charges for service

Charges for services are expected to increase \$4.3 million. This category consists of both external and internal charges for services. The external charges are fees paid for services such as solid waste collection, airport user fees, and water and wastewater distribution, collection, and treatment. The internal charges pay for services provided to City departments by other City departments or divisions. These rates are developed based on costs to provide the specific service.

The external charges will increase \$3.5 million in FY 11 compared to FY 10. The Solid Waste, Airport, Water, and Wastewater Divisions each employ outside consultants to study and recommend rate structures which span a period of several years. The remaining increase is from internal charges for services.

Investment earnings

Investment earnings are projected to be \$.5 million less in FY 11 than was budgeted in FY 10. The City's average interest rate was 1.21% in FY 10 and is anticipated to be approximately 1.15% in FY 11.

Interfund transfers

Interfund transfers are scheduled to increase by \$3.2 million in FY 11.

The increase is due to Public Works Street Traffic and Engineering divisions discontinuing participation in the Capital Replacement funding. These divisions are receiving a little over \$3.4 million of funding that was built up for future equipment purchases.

Interfund transfers inflate the budget and are not "real" expenditures as the money stays within City operations. The largest Interfund transfer of \$17.7 million is from the General Fund to the Public Safety Fund. The transfer will balance the Public Safety Fund.

EXPENDITURES

Total expenditures are budgeted to decrease \$7.1 million, or 3.1%, from the FY 10 budget

Personal services

Personal services are budgeted to increase \$1.7 million, or 2.4%.

Salary increases for City Non-Bargaining, Firefighter Union, and Teamster Union employees are not budgeted because the Firefighter and Teamster Unions were

both in negotiations with the City at the time the budget was adopted. The Police Union wages will increase by 2.9%. The self-insured health plan costs have increased steadily over the past several years. The City's contribution to the plan for calendar year 2010 is \$623 per employee per month. With employee contributions and plan changes, the total cost is \$777 per employee per month. The estimated calendar year 2011 City contribution per employee per month is reflected in the estimated personnel costs for the second half of FY 2011.

Staffing changes incorporated in this budget include the following:

Parks	1.0	Library	1.0	Solid Waste	1.0
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The result of these changes is a net addition of 3.0 full time positions.

Operation & Maintenance (O & M)

The O & M budget is increasing \$3.6 million, or 6.9%.

Departments submitted base budgets with no increase in discretionary O & M. However, increases in utilities costs, fuel costs, charges for insurance, and internal service charges increased the O & M budget. The largest increases in O & M were in professional services of \$.6 million and grant related purchases of \$1.2 million.

Capital

Capital is budgeted to decrease \$14.5 million, or 20.9%.

Capital budgets are developed from, and itemized in, three planning documents. The Equipment Replacement Plan (ERP) establishes the replacement cycle and costs for motorized equipment that exceeds \$5,000 of value. It is usually reviewed and approved by the Council in February.

The Technology Replacement Plan (TRP) identifies technology equipment such as computers, printers, radios, and analyzers that have a regular replacement cycle. The plan helps the City to stay current on technology equipment that is vital to providing efficient and effective services to the public. The TRP is usually reviewed and approved by the Council in February.

The City prepares a five (5) year Capital Improvement Plan (CIP). The CIP identifies capital projects that exceed \$25,000 in value. The City Council and City management develop the capital improvement projects prior to the annual budget process. The plan itemizes capital improvements in each fund and includes the ERP and TRP capital expenses. Each plan has a committee that meets every fall to complete the CIP, ERP, and TRP budgets for the upcoming

year. The CIP and TRP are five year plans, and the ERP is a 20 year plan. The FY 2011 plans were completed the fall of 2009.

Departments submit supplemental requests for new equipment and/or projects that are not included in any of the three plans.

Details of capital items may be found in the individual fund budget narratives.

Debt Service

Debt Service decreased \$1.2 million, or 8.0 %.

The City of Billings has a formal debt policy. Below are the debt policy statements approved by Council February 12, 2001:

- A five-year capital improvement plan will be developed and updated annually. The plan will include projects and funding sources.
- Capital projects financed through the issuance of bonds will be financed for no longer than the useful life of the project.
- The Finance Division will determine the cost/benefit for rating bond issues; and if it is determined that rating the bonds will be cost effective, or that the bond issue should be rated to protect ratings assigned to previous bonds, the bonds will be rated by at least one of the major bond rating agencies prior to issuance.
- The City Finance Division will maintain on-going communications with bond rating agencies concerning the City's financial condition.
- Benchmark goals for General Obligation (GO) debt indicators are:
 - GO debt per capita – less than \$400. (This would currently allow up to \$37,200,000 GO debt.)
 - GO debt as percent of total taxable valuation – less than 22.4%. (This is 80% of the maximum allowed by State law and would currently allow up to \$25,450,000 GO debt.)
 - Annual GO debt service as a percent of general government operating revenue (excluding special assessments) - less than 10%. (This would allow up to \$4.1 million in annual GO debt service which would support about \$40 million in debt.)
- Enterprise operations of the City will be managed to maintain an "A" or better credit rating from one or more of the major bond rating agencies.

- The City will cooperate with other taxing jurisdictions to ensure that overall debt burdens are within affordable limits for the community and that jurisdictions are not competing for approval of projects to be financed with voter approved GO bonds.

The City is also governed by State law in regards to general obligation debt. The following table from the FY 09 CAFR details this debt limit in millions:

Legal debt margin: 000's		
Debt limit (2.5% of total assessed market value)		\$ 120,260
Debt applicable to limit:		
General obligation bonds	\$ (17,655)	
General obligation notes payable	(100)	
General obligation lease payable	<u>(5,265)</u>	
General obligation debt		(23,020)
Less: Amount set aside for repayment of general obligation debt		<u>1,860</u>
Total net debt applicable to limit		<u>(21,170)</u>
Legal debt margin		<u>\$ 99,090</u>

The City started using some debt versus "pay as you go" for capital projects in the Water and Wastewater Funds starting in FY 06. This coincides with the approved three year rate increase starting in July 2008. The debt will be financed using State loans, which are less costly than issuing revenue bonds because there are reduced issuance costs and the interest rate is lower.

The City currently has a bond counsel and financial advisor for debt issuance.

SIGNIFICANT CHANGES IN FUND AND WORKING CAPITAL BALANCES

GFOA recommends a discussion on any fund balance or working capital balance with changes greater than 10%. Capital Projects and Debt Service funds intentionally were not discussed due to the nature of the fund types. Also, funds with a fund balance change equal to or less than \$100,000 are not discussed.

General Fund:

The General Fund's fund balance is up 42.2%, or 3.9 million. The transfer to the Public Safety fund is less due to Firefighter negotiations that are not completed. There will be a budget amendment done after Teamster and Firefighter contracts are settled, which will lower the fund balance.

Special Revenue Funds:

The Gas Tax Fund's fund balance is up 640.4%, or \$355,507, due to less reserves being used for projects.

The Building Fund's fund balance is down 47.6%, or \$244,991, due to using reserves for operations because of the downturn in building permits.

The Street Traffic Fund's fund balance is up 204.3%, or \$2,002,432, due to the interfund transfer from the Capital Replacement Fund.

The Street Light Maintenance Fund is up 33.1%, or \$304,539, due to the interfund transfer from the Capital Replacement Fund.

Storm Sewer Fund's fund balance is up 177.1%, or \$1,525,079, due to the interfund transfer from the Capital Replacement Fund.

Park Maintenance District Fund's fund balance is down 55.1%, or \$191,447, due to using reserves for maintenance in the parks.

Fire Hydrant Fund's fund balance is up 21.5%, or \$479,947, to bring reserve levels in line with the proper level per the reserve policy.

Internal Service Funds:

The Motor Pool Fund's working capital is up 13.8%, or \$178,858, due to saving for future capital expenditures.

The Telephone Fund's working capital is up 56.4%, or \$43,099, due to saving for future capital expenditures.

The Property/Liability Insurance Fund's working capital balance is up 16.0%, or \$417,337, due to repayments from the General Fund for lawsuit settlements.

The Facility Management Fund's working capital balance is down \$93,975 due to the accounting method for debt payments.

The Public Works Administration Fund's fund balance is down 13.8%, or \$25,653, due to adjusting the balance to the recommended level.

The Public Works Engineering Fund's fund balance is up 98.0%, or \$160,437, due to adjusting the balance to the recommended level.

Enterprise Funds:

The Wastewater Fund's working capital is down 38.8%, or \$1.5 million, due to reserves being used for capital projects.

The Parking Fund's working capital is down \$1,930,158 due to anticipation of building an additional parking garage.

The Airport Fund's working capital balance is up 64.8%, or \$3.4 million, due to building reserves for future capital projects.

The Transit Fund's working capital is down 14.8%, or \$935,101, due to the use of funds for capital projects.

FINANCIAL POLICIES

Formal Policies

The City's investment policy establishes allowed investment type, total percentage of investment type to total dollars of investments, average date to maturity at bid requirement thresholds, and reporting requirements to the policy body.

The City of Billings has three capital plans that are adopted by the policy body at the beginning of each budget cycle. The Capital Improvement Plan (CIP) is a five year plan that encompasses all infrastructures and building related projects greater than \$25,000 and is updated on a periodic basis with public input. The CIP plan was last updated for the FY 11 budget. The Equipment Replacement Plan (ERP) contains all rolling stock within the City and covers a 20 year time period. This plan is updated on a yearly basis and adopted with the CIP. The Technology Replacement Plan (TRP) contains all technology equipment within the City. The TRP is updated on an annual basis with the capital portion being adopted with the CIP.

The City's capitalization policy establishes thresholds and useful life limits by asset class. Buildings and infrastructure are capitalized at \$25,000 and over, and equipment is capitalized at \$5,000 and over.

The City's purchasing policy, adopted by the policy body, gives the City Administrator broad guidelines to establish a purchasing procedure. The purchasing procedure was updated and adopted by Administrative Order in early 2006.

The policy body adopted a debt policy stating limits on types of debt, which is explained on pages 11 and 12.

The policy body adopted a growth policy that sets desirable goals for the City's economic and social health. It subsequently adopted an annexation policy that defines annexation boundaries and time frames based on the City's ability to provide services to newly developed land without diminishing existing services.

The petty cash policy establishes allowable petty cash purchases, dollar limits of cash on hand for each department/division, amount of change for tills, and requires annual internal audits.

Reports are submitted to the policy body on a quarterly basis that compare budget to actual revenues and expenditures. Reports similar to those in the budget book are provided for six specific funds. A separate report shows each fund's revenues and expenditures in total for the month and the year to date. Detailed monthly budget to actual reports are available electronically for department/divisions to review their budgets on a timely basis.

The City has a donation policy adopted by Administrative Order. Donations over \$500 must be accepted by the City Council.

The City Council adopted an internal control policy authorizing the City Administrator to establish written internal controls.

The City Council adopted a reserve policy authorizing the City Administrator to establish fiscally responsible reserve minimums.

Practices

The City's practice is to budget all funds to balance, which is where expenditures equal revenues. However, the General Fund and other tax supported funds (except the Public Safety Fund) have been using, and may continue to use, reserves or one time funding sources to balance the budget. This is due to legislative changes that tend to flatten taxable value increases. Also, other funds may use reserves at times for one-time expenditures.

Five year financial projections are completed and updated at least yearly for the General Fund, Public Safety Fund, Water and Wastewater Funds, Library Fund, Airport Fund, and many other funds.

The City of Billings calculates vacancy savings during every budget cycle. The vacancy savings are then used to reduce each Fund's personal services budget. This technique aligns the budget with actual expenditures.

The City of Billings requires Departments to submit Supplemental Budget Requests (SBRs) for any increases in budget authority other than uncontrollable costs.

FUTURE OUTLOOK

Priorities and issues

Priorities for the budget include maintaining reserves where appropriate and using small amounts of reserves in areas where needed in order to ensure the City's budget is conducive to continuing operations with little to no interruption in services. The following funds used reserves for capital to complete projects for which the reserves were accumulated: Gas Tax Fund, Water Fund, Parking Fund, Solid Waste Fund, Airport Fund, Library Fund, and Arterial Fund. The projects to be completed using these reserves have been included in the Capital Improvement Plan and are expected costs in accordance with that plan.

The following funds used reserves to maintain operating costs: Building Fund, Planning Fund, and Fleet Services Fund. Given the current economic downturn resulting in unemployment and reduction in home sales and construction, it is explainable that the Planning and Building Funds require the use of reserves to maintain operations. Staffing reductions in the Building and Planning Fund have been executed to address the reduced revenues affected by the economic downturn. The Fleet Services Fund has excessive working capital but few capital needs; therefore, some of the excess reserves are used for operating expenses and help to keep vehicle repair rates low.

The following debt service funds used reserves to pay debt service costs as planned: Special Improvement Districts Fund and Storm Sewer Debt Fund. The use of reserves to pay debt service is due to a timing issue where funds were accumulated in the debt service funds to pay for the future debt that is coming due in FY 11.

Priorities for the FY 11 budget differ very little from the FY 10 budget, but it appears that the economic effects of the downturn may be improving. However, the City has remained conservative and is ready to react to the anticipated increase in activity.

Short-term Objectives

Short-term initiatives that guided the development of the FY 11 budget include a 0% increase in controllable operations and maintenance and personnel costs. A contractually prescribed 2.9% increase in Police Union salaries was budgeted. A 0% increase in Teamster, Fire, and Non-Bargaining salaries was budgeted since contracts for the Teamster and Fire Unions currently in place end June 30, 2010, and negotiations were still underway. The affected budgets will be amended when all parties reach agreement. Turnover in staffing due to retirements and other reasons was estimated to create vacancy savings in departments including Fire, Police, Airport, Library, Public Works, and Transit.

Other expenditures affected by short-term initiatives include budgets for utilities. Utilities were estimated using recently published trend data and projected rates. Also, interfund charges were budgeted using past trend data, including a cost allocation plan prepared by an outside consultant.

Revenue increases are projected in taxes, special assessments, licenses and permits, inter-governmental charges, charge for services, fines and forfeitures, and interfund transfers. Increases in these categories are explained in the preceding pages under respective titles. Effective for FY 11, the Montana Department of Revenue performed a re-appraisal of properties and the Legislature adjusted the taxable values so as not to create a "wind fall" for areas with explosive pre-2008 property value growth. This process caused most of the City of Billings' taxable value to decrease, resulting in less taxes assessed per property compared to prior years. The amount of tax revenues from new properties annexed or constructed prevented total tax revenues from decreasing. Special assessment revenue trending upwards is attributable to development of new properties in the past couple of years. Council approval of increased charge for services in Wastewater, Solid Waste, Street Maintenance, and Arterial have allowed for the budget increase in those Funds.

Revenue decreases are mainly attributable to lower debt proceeds. Given the current lending environment and the need for financing created by construction, which has also declined, debt proceeds have been budgeted much less than FY 10. FY 10 debt proceeds included ARRA (stimulus) money debt, which were bonds issued for Water, Wastewater, and Airport projects. These projects have since been completed, and capital projects to be completed in FY 11 will use reserves or other current revenues.

Long-term Objectives

Most of the City's Funds are in good financial condition and that trend should continue.

Unfortunately, the City's property tax supported funds continue to struggle to match expenses with available resources. Actual receipts are typically very close to the budgeted amounts. Expenses for personnel, utilities, and most consumables are rising. Expenses must not exceed revenues, so some of the tax supported funds are spending reserves to meet operating expenses. These property tax supported funds must generate additional revenue in the future or prioritize expenses and then reduce services.

For purposes of evaluating financial condition, the General Fund and the Public Safety Fund should be considered together. The Funds were separated to track the Public Safety expenses and accompanying mill levies, but the Public Safety Fund receives the majority of its money from a General Fund transfer. This transfer is the largest expense in the General Fund, and even with additional

funding from Public Safety levies, the transfer is expected to grow in the future and remain a significant burden for the General Fund.

The City of Billings has attempted to find alternatives to property tax. Billings, the Billings Area Chamber of Commerce, the Montana League of Cities and Towns (MLCT), and other larger Montana cities attempted in 2009 to get the State Legislature to broaden the resort tax law. All cities would be authorized to charge a selective sales tax on certain tourist goods and services, subject to local voter approval. Billings, the MLCT, and other Montana cities have petitioned the State Legislature for over 22 years for local option tax authority and were again unsuccessful in 2009.

The City conducted a citizen survey in early 2009, and the results were used as a springboard for discussions with residents about service priorities. City department management staff prepared five year business plans for all operations that identified service costs, long term funding sources, and service changes that may be needed if additional revenues are not approved by the City Council or voters. The FY 11 budget is the first year of the five year plan.

One of the top citizen priorities expressed in the survey was improving the parks in the City. The Parks Department may ask voters in the spring of 2011 to approve a City Wide Park Maintenance District.

The Planning Department will ask City voters in November 2010 to approve one (1) additional mill to maintain current levels of service.

**SUMMARY
ALL FUNDS
OPERATING BUDGET
FY 11**

		GENERAL	SPECIAL REVENUE	DEBT SERVICE	CAPITAL PROJECTS	ENTERPRISE	INTERNAL SERVICE	PERMANENT
FUND BALANCE - BEGINNING		\$ 11,424,546	\$ 22,116,067	\$ 10,750,658	\$ 7,475,220	\$ 36,440,279	\$ 5,231,164	\$ 598,822
WORKING CAPITAL - BEGINNING								
REVENUES:								
TAXES		\$ 12,835,351	\$ 14,205,700	\$ 1,242,136	\$ -	\$ 1,734,438	\$ -	\$ -
SPECIAL ASSESSMENTS		-	15,534,865	2,595,938	-	5,000	23,000	-
LICENSES & PERMITS		3,638,549	1,504,109	-	-	-	358,520	-
INTER-GOVERNMENTAL		9,069,878	14,128,295	-	522,500	7,817,749	-	-
CHARGES FOR SERVICE		2,945,629	7,341,797	-	-	55,014,432	19,678,112	12,300
FINES & FORFEITS		1,455,750	235,000	-	-	112,000	-	-
INVESTMENT EARNINGS		71,677	355,153	54,090	71,798	512,443	78,545	4,965
DONATIONS / CONTRIBUTIONS		32,800	555,338	215,000	-	-	-	-
INTERFUND TRANSFERS		239,475	23,488,178	203,666	918,611	-	1,098,814	-
DEBT PROCEEDS		-	600,000	-	2,886,517	4,400,000	-	-
MISCELLANEOUS		1,500	711,884	-	101,654	201,936	580,312	-
TOTAL REVENUES		\$ 30,290,609	\$ 78,660,319	\$ 4,310,830	\$ 4,501,080	\$ 69,797,998	\$ 21,817,303	\$ 17,265
EXPENDITURES:								
PERSONAL SERVICES		\$ 6,232,984	\$ 33,434,295	\$ -	\$ -	\$ 18,435,302	\$ 14,543,797	\$ -
OPERATION & MAINTENANCE		3,030,910	25,686,089	4,762	447,267	21,003,734	5,618,373	-
CAPITAL		207,742	13,954,949	-	3,906,158	36,325,895	289,639	-
DEBT SERVICE		-	2,372,382	5,474,041	-	5,384,475	532,056	-
INTERFUND TRANSFERS		18,962,823	2,337,690	796,200	3,517,989	233,308	95,769	4,965
TOTAL EXPENDITURES		\$ 28,434,459	\$ 77,795,405	\$ 6,275,003	\$ 7,871,414	\$ 81,382,714	\$ 21,079,634	\$ 4,965
FUND BALANCE - ENDING		\$ 13,280,696	\$ 22,980,981	\$ 8,786,485	\$ 4,104,886			\$ 610,922
WORKING CAPITAL NOT BUDGETED							50,000	
WORKING CAPITAL - ENDING						\$ 24,855,563	\$ 6,018,833	
LESS OPERATING RESERVE						4,336,000		
LESS BOND/LOAN RESERVE REQUIREMENTS						6,320,935		
AVAILABLE WORKING CAPITAL						\$ 14,198,628	\$ 6,018,833	

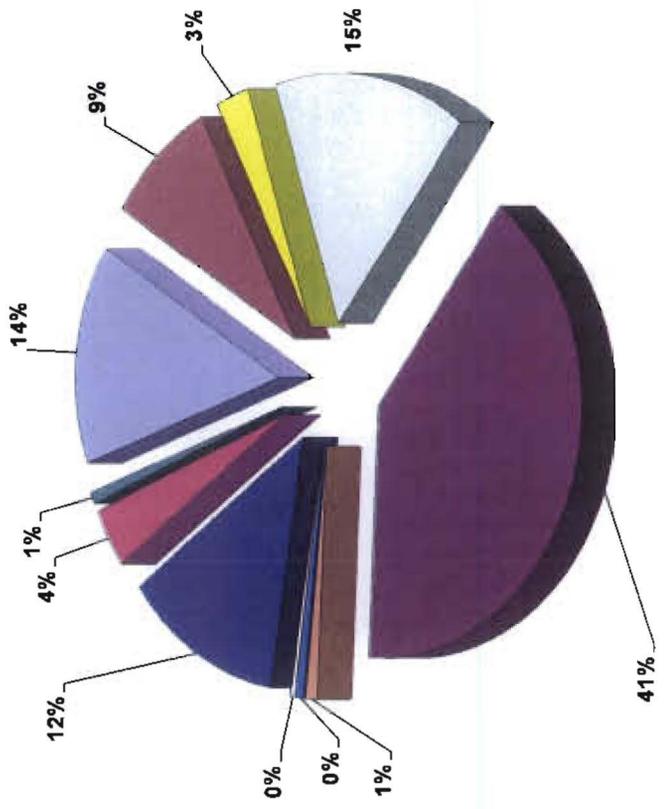
SUMMARY
ALL FUNDS
OPERATING BUDGET
FY 11

	BUDGET FY 11	BUDGET FY 10	INCREASE (DECREASE)	ACTUAL FY 09
FUND BALANCE - BEGINNING	\$ 52,365,113	\$ 47,869,388	\$ 4,495,725	\$ 52,905,037
WORKING CAPITAL - BEGINNING	\$ 41,671,443	\$ 30,911,713	\$ 10,759,730	\$ 49,522,237
REVENUES:				
TAXES	\$ 30,017,625	\$ 28,530,572	\$ 1,487,053	\$ 27,750,152
SPECIAL ASSESSMENTS	18,158,803	18,018,210	140,593	18,026,398
LICENSES & PERMITS	5,501,178	5,012,899	488,279	5,437,514
INTER-GOVERNMENTAL	31,538,422	28,580,883	2,957,539	28,040,926
CHARGES FOR SERVICE	84,992,270	80,693,131	4,299,139	77,392,586
FINES & FORFEITS	1,802,750	1,795,650	7,100	1,774,538
INVESTMENT EARNINGS	1,148,671	1,618,838	(470,167)	2,562,286
DONATIONS / CONTRIBUTIONS	803,138	928,106	(124,968)	726,510
INTERFUND TRANSFERS	25,948,744	22,713,364	3,235,380	21,222,875
DEBT PROCEEDS	7,886,517	41,191,565	(33,305,048)	6,877,769
MISCELLANEOUS	1,597,286	1,696,596	(99,310)	2,746,780
TOTAL REVENUES	\$ 209,395,404	\$ 230,779,814	\$ (21,384,410)	\$ 192,558,334
EXPENDITURES:				
PERSONAL SERVICES	\$ 72,646,378	\$ 70,939,000	\$ 1,707,378	\$ 67,640,118
OPERATION & MAINTENANCE	55,801,135	52,209,729	3,591,406	50,034,599
CAPITAL	54,684,383	69,173,275	(14,488,892)	45,260,417
DEBT SERVICE	13,762,954	14,945,799	(1,182,845)	8,865,978
INTERFUND TRANSFERS	25,948,744	22,713,364	3,235,380	23,170,131
TOTAL EXPENDITURES	\$ 222,843,594	\$ 229,981,167	\$ (7,137,573)	\$ 194,971,243
FUND BALANCE - ENDING	\$ 49,763,970	\$ 47,222,708	\$ 2,541,262	\$ 56,425,587
WORKING CAPITAL NOT BUDGETED	50,000	70,000	(20,000)	4,175,539
WORKING CAPITAL - ENDING	\$ 30,874,396	\$ 32,427,040	\$ (1,552,644)	\$ 47,764,317
LESS OPERATING RESERVE	4,336,000	3,643,000	693,000	855,347
LESS BOND/LOAN RESERVE REQUIREMENTS	6,320,935	6,419,288	(98,353)	6,628,707
AVAILABLE WORKING CAPITAL	\$ 20,217,461	\$ 22,364,752	\$ (2,147,291)	\$ 40,280,263

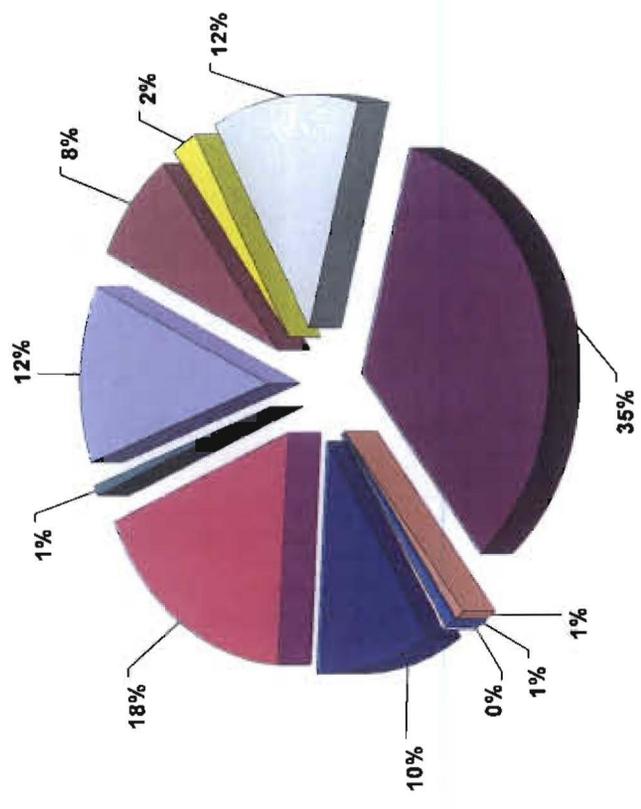
All Funds

Summary of Revenues

FY 11		FY 10
\$ 30,017,625	TAXES	\$ 28,530,572
18,158,803	SPECIAL ASSESSMENTS	18,018,210
5,501,178	LICENSES & PERMITS	5,012,899
31,538,422	INTER-GOVERNMENTAL	28,580,883
84,992,270	CHARGES FOR SERVICE	80,693,131
1,802,750	FINES & FORFEITS	1,795,650
1,148,671	INVESTMENT EARNINGS	1,618,838
803,138	DONATIONS / CONTRIBUTIONS	928,106
25,948,744	INTERFUND TRANSFERS	22,713,364
7,886,517	DEBT PROCEEDS	41,191,565
1,597,286	MISCELLANEOUS	1,696,596
\$ 209,395,404	TOTAL	\$ 230,779,814



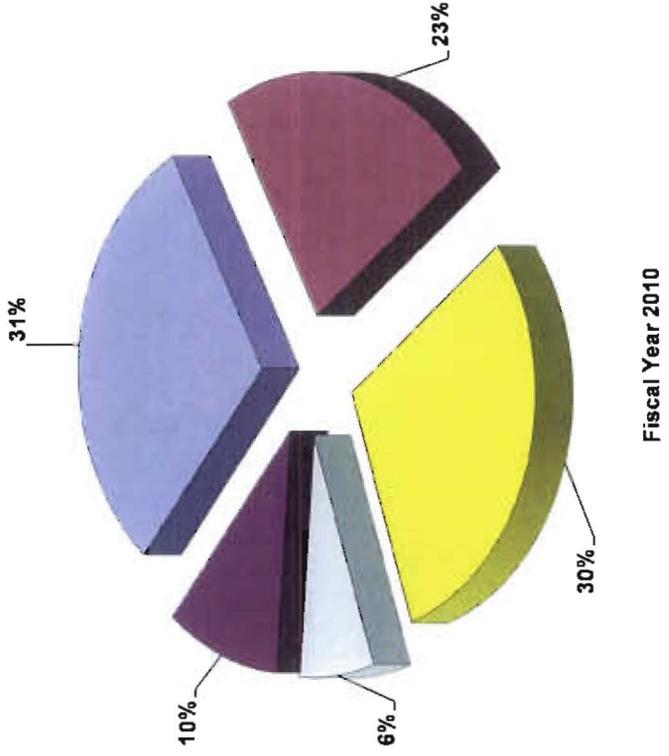
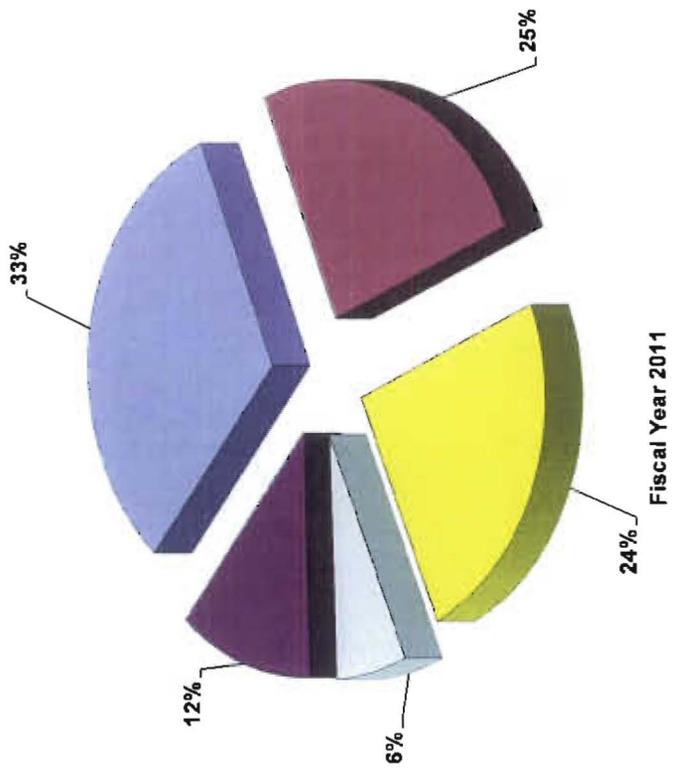
Fiscal Year 2011



Fiscal Year 2010

All Funds Summary of Expenditures

	FY 11	FY 10
\$	72,646,378	70,939,000
PERSONAL SERVICES	55,801,135	52,209,729
OPERATION & MAINTENANCE	54,684,383	69,173,275
CAPITAL	13,762,954	14,945,799
DEBT SERVICE	25,948,744	22,713,364
INTERFUND TRANSFERS		
TOTAL	\$ 222,843,594	\$ 229,981,167



MILL LEVY RECAP

	BUDGET FY 07	BUDGET FY 08	BUDGET FY 09	BUDGET FY 10	BUDGET ¹ FY 11
General Fund	69.50	69.50	74.00	74.00	74.00
Library Operating	<u>9.50</u>	<u>9.50</u>	<u>5.00</u>	<u>5.00</u>	<u>5.00</u>
GENERAL LEVY	<u>79.00</u>	<u>79.00</u>	<u>79.00</u>	<u>79.00</u>	<u>79.00</u>
Transit Levy	10.00	10.00	10.00	10.00	10.00
Public Safety Levy - 1999	20.00	20.00	20.00	20.00	20.00
Public Safety Levy - 2004	28.09	37.25	44.34	51.92	53.82
G.O. Debt Service-Ballpark	-	7.07	6.45	5.33	5.54
G. O. Debt Service-Parks	1.24	1.17	1.12	0.92	0.83
G. O. Debt Service-Streets	<u>3.25</u>	<u>3.04</u>	<u>2.85</u>	<u>2.27</u>	<u>2.23</u>
TOTAL LEVY	<u>141.58</u>	<u>157.53</u>	<u>163.76</u>	<u>169.44</u>	<u>171.42</u>

	BUDGET FY 07	BUDGET FY 08	BUDGET FY 09	BUDGET FY 10	BUDGET FY 11
General Fund	\$ 9,477,831	\$ 9,855,763	\$ 11,146,682	\$ 11,303,748	\$ 11,039,968
Library Operating	<u>1,295,579</u>	<u>1,347,190</u>	<u>753,135</u>	<u>763,795</u>	<u>745,944</u>
GENERAL LEVY	<u>\$ 10,773,410</u>	<u>\$ 11,202,953</u>	<u>\$ 11,899,817</u>	<u>\$ 12,067,543</u>	<u>\$ 11,785,912</u>
Transit Levy	1,363,754	1,418,095	1,506,296	1,527,467	1,491,888
Public Safety Levy - 1999	2,727,417	2,836,190	3,012,591	3,055,058	2,983,775
Public Safety Levy - 2004	4,000,000	5,400,107	6,800,000	8,200,000	8,663,000
G.O. Debt Service-Ballpark	-	918,688	858,272	799,569	822,030
G.O. Debt Service-Parks	150,183	151,017	148,767	137,857	141,729
G.O. Debt Service-Streets	<u>392,290</u>	<u>388,729</u>	<u>379,070</u>	<u>341,014</u>	<u>350,594</u>
TOTAL LEVY	<u>\$ 19,950,011</u>	<u>\$ 22,315,779</u>	<u>\$ 24,604,813</u>	<u>\$ 26,128,508</u>	<u>\$ 26,238,928</u>

PROPERTY TAXES LEVIED IN CITY OF BILLINGS
(By All Overlapping Jurisdictions)

Taxable Value		\$ 158,912,847			\$ 159,327,825		
	2009-10				2010-11		
Jurisdiction	Mills	Levy	Percent		Mills	Levy	Percent
State of Montana							
-University Levy &							
State Equalization	102.50	\$ 16,288,567	16.4334%		102.50	\$ 16,331,102	16.4%
School Levy	47.98	7,624,638	7.6924%		47.98	7,644,549	7.7%
Tradeport	3.05	484,684	0.4890%		3.05	485,950	0.5%
School District No. 2	193.87	30,808,434	31.0824%		193.87	30,888,885	31.0%
Yellowstone County	106.89	16,986,194	17.1372%		106.89	17,030,551	17.1%
City of Billings	<u>169.44</u>	<u>26,926,193</u>	<u>27.1656%</u>		<u>171.42</u>	<u>27,311,976</u>	<u>27.4%</u>
TOTAL	<u>623.73</u>	<u>\$ 99,118,710</u>	<u>100.0%</u>		<u>625.71</u>	<u>\$ 99,693,013</u>	<u>100.0%</u>

2011 TAX IMPACT ON BILLINGS HOMES ¹
Fair Market Value

		\$ 150,000	\$ 200,000
Jurisdiction	Percent	2,025	3,100
State of Montana			
-University Levy &			
State Equalization	16.4%	\$ 207.56	\$ 317.75
School Levy	7.7%	97.16	148.74
Tradeport	0.5%	6.18	9.46
School District No. 2	31.0%	392.59	601.00
Yellowstone County	17.1%	216.45	331.36
City of Billings	<u>27.4%</u>	<u>347.13</u>	<u>531.40</u>
TOTAL	<u>100.1%</u>	<u>\$ 1,267.06</u>	<u>\$ 1,939.70</u>

NOTE: All mill levies are based on 2009-2010 mills except for the City of Billings.

¹ Taxable Value decreased due to the Reappraisal process for the 09 Tax Year.

**CITY OF BILLINGS
COMPARISON
TAX GROWTH vs. CONSUMER PRICE INDEX (CPI)**

FISCAL YEAR	MARKET VALUE	TAXABLE GROWTH		CPIU INDEX	
		TAXABLE VALUE	(2)	CPI (1)	PERCENT CHANGE
1990-91	2,871,492,119	103,287,466		126.1	
1991-92	2,873,327,912	105,756,613	2.4%	131.5	4.3%
1992-93	2,920,549,204	107,736,283	1.9%	137.9	4.9%
1993-94	3,183,687,736	115,976,558	7.6%	141.9	2.9%
1994-95	3,192,495,689	117,390,807	1.2%	145.8	2.7%
1995-96	3,171,925,804	119,947,656	2.2%	148.4	1.8%
1996-97	3,357,091,364	122,535,379	2.2%	150.9	1.7%
1997-98	3,440,615,577	124,272,744	1.4%	155.9	3.3%
1998-99	3,609,934,853	125,515,596	1.0%	158.2	1.5%
1999-00	3,346,315,741	118,127,019	-5.9%	160.7	1.6%
2000-01	3,243,661,528	113,540,746	-3.9%	165.1	2.7%
2001-02	3,346,352,426	114,437,716	0.8%	177.1	7.3%
2002-03	3,546,229,334	116,319,680	1.6%	176.7	-0.2%
2003-04	3,795,780,513	122,425,248	4.9%	180.9	2.4%
2004-05	4,287,614,135	126,903,883	3.5%	184.3	1.8%
2005-06	4,574,135,548	132,329,211	4.1%	190.3	3.2%
2006-07	4,883,017,682	137,538,752	3.8%	196.8	3.3%
2007-08	5,219,829,310	144,941,193	5.1%	201.8	2.5%
2008-09	4,810,404,010	153,347,183	5.5%	210.0	3.9%
2009-10	4,810,404,010	153,347,183	0.0%	210.2	0.1%
2010-11	6,306,916,152	160,957,722	4.7%	215.9	2.6%

(1) Based on December Consumer Price Index for previous year. Reference base is 1982 - 1984 = 100.

(2) Includes real property and personal property, and excludes tax increment valuations. Motor vehicle taxable values are excluded from real and personal property under tax code HB 124.

TOTAL CITY STAFFING AUTHORIZATION

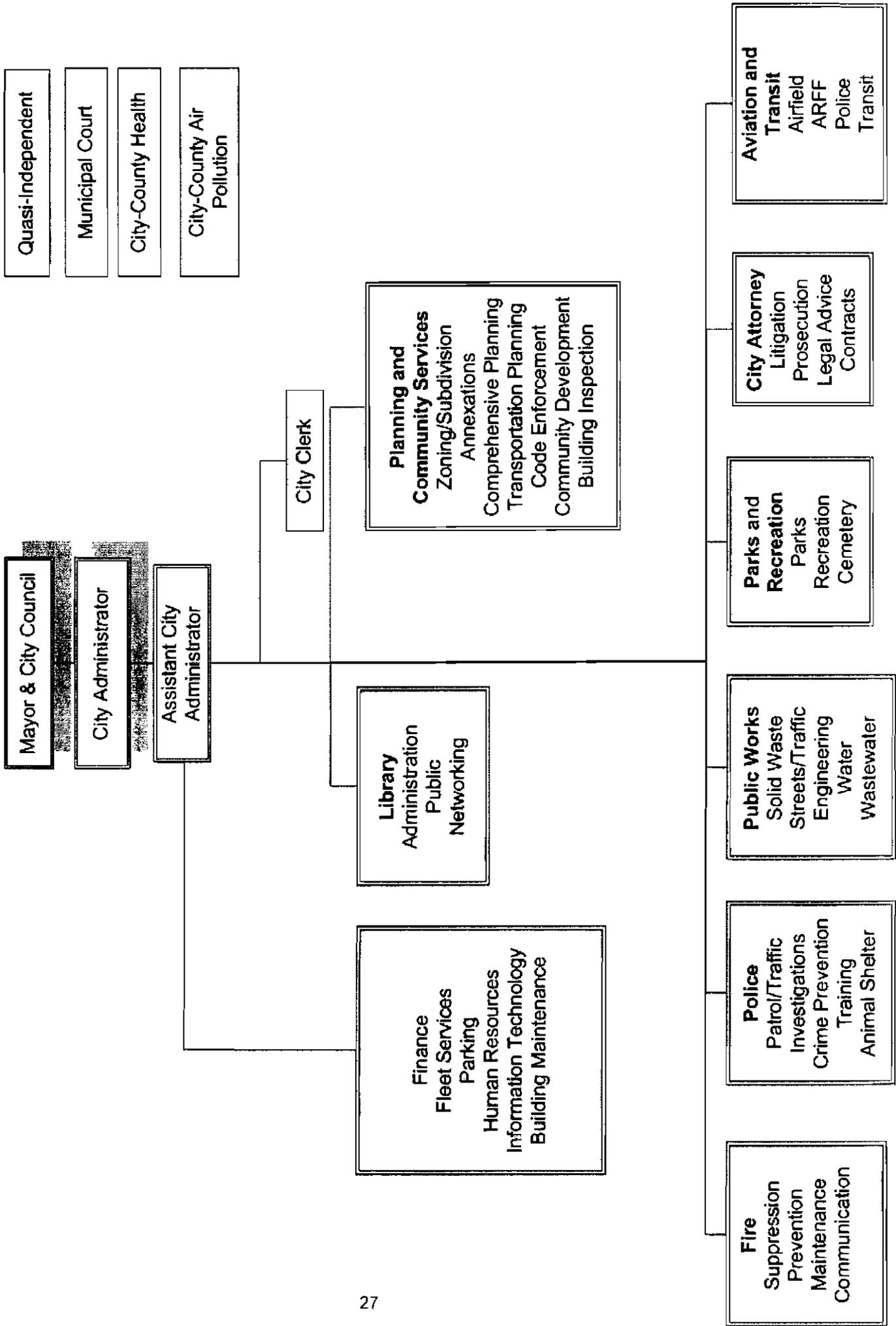
Full-Time & Temporary Staffing

	FY 09 FTE	FY 09 TEMP	FY 10 FTE	FY 10 TEMP	FY 11 FTE	FY 11 TEMP
GENERAL FUND						
Mayor and City Council	5.5	-	5.5	-	5.5	-
City Administrator	5.0	-	5.0	-	5.0	-
Human Resources	4.0	-	4.0	-	4.0	-
City Hall Maintenance	-	-	-	-	-	-
City Attorney	10.0	-	10.0	-	10.0	-
Municipal Court	14.5	-	16.0	-	18.5	1.0
Finance	11.0	-	11.0	-	11.0	-
Public Defender	-	-	-	-	-	-
Code Enforcement	2.5	0.5	2.5	-	2.5	-
Engineering	23.0	3.0	-	-	-	-
Parks, Recreation and Public Land	22.0	287.0	22.0	285.0	23.0	285.0
Cemetery	4.0	2.0	4.0	2.0	4.0	2.0
TOTAL GENERAL FUND	101.5	292.5	80.0	287.0	83.5	288.0
OTHER FUNDS						
Planning	11.1	0.5	8.0	0.5	8.0	0.5
Library	30.7	1.0	30.7	1.0	31.7	1.0
Building	19.0	-	16.0	-	16.0	-
Attorney Grants	3.0	-	3.0	-	3.0	-
Development Serv. Block Grant	4.0	-	4.0	-	4.0	-
Police	163.0	-	167.0	-	167.0	-
Animal Shelter	10.0	-	7.0	-	7.0	-
Fire	147.0	-	148.0	-	146.0	-
Street/Traffic Operating	43.0	6.0	43.0	6.0	43.0	5.5
Fire Service Area	-	-	-	-	-	-
Public Works Belknap	103.0	14.0	104.0	14.0	104.0	14.0
Solid Waste	62.5	14.0	62.5	14.0	63.5	14.0
Parking	15.8	-	15.3	-	15.3	-
Aviation	56.0	8.0	56.0	8.0	56.0	8.0
Transit	55.3	-	55.3	-	55.3	-
Property Insurance Fund	1.0	-	1.0	-	1.0	-
Facilities Management	6.0	-	6.0	-	6.0	-
Fleet Services	16.0	-	16.0	-	18.0	-
Public Works Administration	7.0	-	7.0	-	7.0	-
Public Works Engineering	-	-	23.0	3.0	23.0	2.0
Information Technologies	18.0	-	18.0	-	18.0	-
Central Telephone Services	1.0	-	1.0	-	1.0	-
TOTAL OTHER FUNDS	772.4	43.5	791.8	46.5	793.8	45.0
TOTALS	873.9	336.0	871.8	333.5	877.3	333.0

Note: In reviewing prior year staffing numbers error's were found and corrected to reflect actual changes in staffing FY 09. See Budget Overview for staffing additions.

FTE - Full Time Equivalent Employees
TEMP - Temporary Employees

City of Billings Organizational Chart



Fund numbers are found at the top, left of each budget page.

OVERSITE	FUND TYPE	FUND-DEPT/DIV
Administration	Enterprise Funds	414 PARKING CONSTRUCTION 521 PARKING GARAGE OPERATIONS
	General Fund	10-1100 MAYOR & CITY COUNCIL 10-1110 COUNCIL CONTINGENCY 10-1300 CITY ADMINISTRATOR 10-1400 NON DEPARTMENTAL 10-1500 FINANCE & ADMINISTRATIVE SERVICES 10-1700 HUMAN RESOURCES
	Internal Service Funds	601 MOTOR POOL 605 CENTRAL SERVICES - MAIL & COPIES 606 CENTRAL SERVICES - TELEPHONES 620 INFORMATION RESOURCES 627 HEALTH & LIFE INSURANCE FUND 630 PROPERTY/CASUALTY INSURANCE 650 FACILITIES MANAGEMENT FUND
	Special Revenue Funds	198 TAX INCREMENT - MILLER CROSSING 199 TAX INCREMENT - SOUTH 201 TAX INCREMENT - EAST-4 202 TAX INCREMENT O&M - DOWNTOWN 203 TAX INCREMENT DISTRICT - BROADWAY 233 DEPARTMENT OF ENERGY ARRA GRANT 234 ECONOMIC DEV INCENTIVE GRANT (NAVEL RES CENTER) 723 HISTORIC DISTRICT REVOLVING LOANS 805 FIRE SAFETY WATER SUPPLY
	Debt Service Funds	230 SID REVOLVING FUND 231 SID CLOSING ACCOUNT 311 GENERAL OBLIGATION 2000 PARKS 313 GENERAL OBLIGATION STREET 314 GENERAL OBLIGATION BALLPARK A 315 GENERAL OBLIGATION BALLPARK B 336 STORM SEWER 2003 REFUNDING 820-832 SID 850-869 & 879-899 SIDEWALKS
	Capital Project Funds	640 CAPITAL VEHICLE REPLACEMENT
Aviation/Transit	Enterprise Funds	204 TRANSIT TAX COLLECTION 405 AIRPORT GRANTS 407 PASSENGER FACILITY CHARGES-AIRPORT 408 PFC-RE-IMBURSABLES 409 AIRPORT STIMULUS PROJECTS 411 TRANSIT STIMULUS GRANTS 412 TRANSIT - GRANTS 561 AIRPORT OPERATING 562 AIRPORT REPLACEMENT/DEPRECIATION 563 AIRPORT CAPITAL 566 AIRPORT 90 BOND RESERVE 567 AIRPORT DEBT SERVICE COVERAGE 568 AIRPORT 1990 DEBT SERVICE 571 CITY TRANSIT OPERATING 572 TRANSIT CAPITAL - LOCAL
Fire	Internal Service Funds	607 800 MHZ RADIO SYSTEM
	Special Revenue Funds	150-2200 FIRE 219 FIRE DONATIONS 220 HAZMAT TRAINING 221 FIRE-FEMA GRANT 222 FIRE-HOMELAND SECURITY 223 FIRE-HOMELAND SECURITY- MILITARY AFF 225 EOC 911
Library	Special Revenue Funds	260 LIBRARY-Dept. 5500 261 LIBRARY - DONATIONS / LOST & DAMAGED BOOKS
Planning	General Fund	10-4300 CODE ENFORCEMENT
	Special Revenue Funds	209 BUILDING INSPECTION FUND 238 CERTIFIED LOCAL GOVERNMENT 239 PLANNING FLOOD ASSESSMENT GRANT 240 CITY COUNTY PLANNING 266 NEIGHBORHOOD STABILIZATION PROGRAM 268 BILLINGS MVP - VISTA COORDINATOR ARRA RECOVERY

Fund numbers are found at the top, left of each budget page.

OVERSITE	FUND TYPE	FUND-DEPT/DIV
Planning	Special Revenue Funds	269 BILLINGS MVP - VISTA COORDINATOR - CLASSIC 270 HOUSING FIRST 271 HOUSING FIRST / 10 YEAR PLAN 272 PROJECT HOMELESS 273 FANNIE MAE 274 BILLINGS AREA RESOURCE NETWORK 275 CDBG - R ARRA WEATHERIZATION 276 FAIR HOUSING 277 AMERICAN DREAMS 278 GRANT WRITING 279 WF LOW INTEREST LOANS 280-89 CDBG HOME PROGRAM-Dept. 65 - 67 290-99 CDBG-Dept. 65 & 66
	Capital Project Funds	428 COMMUNITY LAND DEVELOPMENT 490 PARKS GENERAL OBLIGATION 2000 492 BIKE TRAILS DONATIONS 497 ARRA MAIN STREET UNDERPASS CONSTRUCTION
Police	Special Revenue Funds	150-2100 POLICE 249 MT BOARD OF CRIME CONTROL GRANTS 250 JAG GRANT 251 INTERNET CRIMES AGAINST CHILDREN 252 ICAC RECOVERY GRANT 253 CONGRESS APPROPRIATION 254 TRAFFIC SAFETY - POLICE 255 HIDTA 256 DOWNTOWN CENTRAL BEAT OFFICER 257 COMMUNITY POLICING-HUD GRANT 258 HOMELAND SECURITY 259 CANINE PROGRAM-POLICE 708 SOCIAL HOST RESTITUTION 709 POLICE DONATIONS - OPERATIONS 710 JAG RECOVERY GRANT 712 ANIMAL SHELTER BUILD 713 ANIMAL SHELTER SPAY/NEUTER 715 ANIMAL SHELTER EDUCATION 716 ANIMAL SHELTER-GENERAL DONATION 717 FEDERAL DRUG FINES & FORFEITURE 718 DRUG FINE & FORFEITURES 719 POLICE INVESTIGATIVE EQUIPMENT 720 COP SHOP SOUTH
	General Fund	10-5100 PARKS, RECREATION, PUBLIC LANDS
PRPL	Permanent Funds	701 CEMETERY PERPETUAL CARE 703 CEMETERY MAUSOLEUM PERP CARE
	Special Revenue Funds	702 CEMETERY EXPANSION 758 AMEND PARK ENDOWMENT 768 NEW BALL FIELD STADIUM DONATIONS 769 PARK ACQUISITION/DEVELOPMENT 770 SCOREBOARD LOAN / PEPSI 771 PARKLAND SALES 772 KIWANIS DONATIONS 773 COTTONWOOD PARK 774 URBAN FORESTRY GRANT 775 TRASH FOR TREES 872 PARK MAINTENANCE DISTRICTS
	Capital Project Funds	491 AQUATIC FACILITIES CONSTRUCTION 494 G.O. CONSTRUCTION - BALL PARK/STADIUM
	Enterprise Funds	416 WATER CONSTRUCTION 421 WASTEWATER CONSTRUCTION 502 WATER OPERATING 503 WATER REPLACEMENT/DEPRECIATION 505 WATER SER INSURANCE PROGRAM 507 WATER REVENUE SRF LOAN 512 WASTEWATER OPERATING 513 WASTEWATER REPLACEMENT/DEPRE. 518 WASTEWATER REVENUE SRF LOAN 541 SOLID WASTE OPERATING
Public Works	Enterprise Funds	416 WATER CONSTRUCTION 421 WASTEWATER CONSTRUCTION 502 WATER OPERATING 503 WATER REPLACEMENT/DEPRECIATION 505 WATER SER INSURANCE PROGRAM 507 WATER REVENUE SRF LOAN 512 WASTEWATER OPERATING 513 WASTEWATER REPLACEMENT/DEPRE. 518 WASTEWATER REVENUE SRF LOAN 541 SOLID WASTE OPERATING

Fund numbers are found at the top, left of each budget page.

OVERSITE	FUND TYPE	FUND-DEPT/DIV
Public Works	Enterprise Funds	542 POST CLOSURE - LANDFILL 544 LANDFILL INFRASTRUCTURE 870 SPECIAL DISTRICT - WATER FUND
	Internal Service Funds	660 PUBLIC WORKS ADMIN INTERNAL SERVICE 670 PUBLIC WORKS ENGINEERING
	Special Revenue Funds	205 STREET GAS TAX FUND 207 BBWA LATERAL MAIN STORM SEWER 210 TRANSPORTATION ENHANCEMENT 211 STREET & TRAFFIC OPERATING 801 STREET MAINTENANCE DISTRICT #1 802 STREET MAINTENANCE DISTRICT #2 810 LIGHT DISTRICT 840 STORM SEWER O&M 845 ARTERIAL FEES OPERATION
	Capital Project Funds	432 TAX INCREMENT - SOUTH 434 SIDEWALK CONTROL (434-449) 450 SID CONTROL 493 STREET G.O. BONDS
Municipal Court	General Fund	10-1200 CITY COURT
	Special Revenue Funds	245 MENTAL HEALTH COURT 246 MUNICIPAL DRUG COURT GRANT 247 DOT DUI TEAM TRAINING 248 DRUG COURT DUI TASK FORCE 737 COURT JAG GRANT 738 COURT DRUG, DUI, MENTAL HEALTH GRANT
Legal	General Fund	10-1600 ATTORNEYS
	Special Revenue Funds	241 ATTORNEY VICTIM/WITNESS GRANT 242 ATTORNEY DOMESTIC VIOLENCE UNIT GRANT 243 SURCHARGE DOMESTIC VIOLENCE

GOALS

FY 11 CITY COUNCIL GOALS

HONEST, RESPONSIVE GOVERNMENT

Goal: Striving to be a principle-centered organization that promotes responsibility, accountability, trust, and open accessible government.

Priorities:

- **Create a comprehensive “Communications Plan”**
 - **Understand and develop the “electronic democracy.”**
 - **Develop a highly interactive web site.**
 - **Explore new media options and new audiences.**
 - **Hold on-going and regular community conversations that explore specific issues (while “inviting the stranger”).**
 - **Better utilize existing media – TV, web, social networking sites, and newspapers – to share information and increase understanding.**
 - **More accessibility and transparency.**
 - **Explore options for a public information function (cost neutral).**
 - **Create a friendlier environment for public access by :**
 - **Changing room set up for Work Sessions,**
 - **Changing protocol to make the process less intimidating, and**
 - **Planning to take Work Sessions out to different wards.**

AIRPORT AND TRANSIT DEPARTMENT

Action: Continue to enhance communication through expanded use of the web site.

Outcome(s):

- Expand the departmental and tenant service information available to the public on the web site.
- Expand use of web site advertising potential.
- Expand use of related links for additional information on the aviation industry and local community.
- Encourage online subscriptions for e-notification on bidding opportunities.
- Review and update all assumptions in each Business Plan. Identify the changes in the annual departmental budget presentation. Post the updated Business Plans on the web site for public access.

INFORMATION TECHNOLOGY

Action: Support outreach to citizens to identify how to improve and expand the City’s website to better meet the needs of the citizens.

Outcome(s):

- By interacting with the citizens, a better understanding of how to improve the City website can be gained to meet the needs of those served.

Action: Support continued implementation of additional enhanced citizen access modules on the City’s web site designed to provide more access to information and support third party credit card processing.

Outcome(s):

- By implementing new on-line “Citizen Access” modules, IT can expand its ability to provide citizens access to information 24/7. In addition to information, the enhanced on-line credit card capabilities will provide a valued convenience to Billings’ citizens, will

meet all regulatory guidelines for accepting on-line credit card payments, and will gain efficiency in the payment processing modules.

Action: Work closer with departments to improve the functionality and contents of the City's website.

Outcome(s):

- Further enhance the access to information for the citizens of Billings and the visitors to Billings' community.

LIBRARY

Action: Add twelve additional public internet stations in the Library's adult and teen service areas.

Outcome(s):

- More residents can access information about the City and can participate in electronic democracy.

Action: Purchase A/V equipment.

Outcome(s):

- Produce audio visual content for the Library's online presence, as well as historical and creative recordings by patrons and staff.

Action: Increase public relations / marketing program.

Outcome(s):

- Bring the Library and its services to the greater awareness of our community.

PARKING DIVISION

Action: Continue to work on informing the public of parking ordinances and how the Parking Division enforces these ordinances, such as escalating fines or parked against traffic violations.

Outcome(s):

- This will help to strengthen the public's trust that the Parking Division is enforcing ordinances fairly and consistently.

Action: Provide Parking Division staff with customer service training.

Outcome(s):

- This action will ensure the public's trust and create beneficial relationships with downtown visitors and employees which will create open and accessible government.

Action: Educate the public about how to park correctly downtown and not be in violation of parking regulations, such as meter plugging and finding appropriate long-term parking options.

Outcome(s):

- This action will help change the perception that parking downtown is a negative event and also help to restore the image of the Parking Division and the City of Billings.

PARKS, RECREATION, AND PUBLIC LANDS

Action: Develop a department website that is highly interactive and fully functional on all mobile devices, and in that website, create an interactive social networking site that can be used to share information on Parks and Recreation programs and issues.

Outcome(s):

- An updated Parks and Recreation website that is fully functional on all mobile devices.
- A dynamic interactive PRPL facebook page that encourages communication.

PLANNING & COMMUNITY SERVICES DEPARTMENT

Action: Create a comprehensive "Communications Plan."

Outcome(s):

- Continue to employ the following methods to communicate with the public:
 - Newsletters (Task Force, Billings' Home Builders Association, City Link).
 - Handouts and brochures (Building and Code Enforcement information, Community Development programs).
 - On the City's website, complete descriptions of Division services and programs; links to contacts, forms, applications, and supplemental information; online complaint forms; "notify-me" options; and requests for inspections.
 - Service groups and civic organization presentations (Task Forces, Community 7, Chamber of Commerce, Rotary, Kiwanis, Billings Home Builders, Billings Association of Realtors, BikeNet, and governmental boards and commissions).
 - News releases and media interviews (television and radio stations, Billings Gazette, and Yellowstone County News).
 - Email listserv for notification of public meetings, events, and announcements.
 - Public comment period at each board and commission meeting.

WATER TREATMENT DIVISION

Action: Prepare and distribute the annual Consumer Confidence Report providing details about the quality of the City's drinking water, and maintain current water quality information on the City's website. Further, provide facility tours to educate the public about drinking water treatment; provide information to civic groups, schools, and others regarding drinking water processes and quality; and respond to citizen inquiries regarding the quality of the City's drinking water.

Outcome(s):

- Maintain and enhance the public's confidence in the City's drinking water.

COMPREHENSIVE ORDERLY GROWTH

Goal: Careful consideration and management of the process of community growth.

Priorities:

- **Infill.**
- **Annexation.**
- **Proactive Zoning.**
- **Roads:**
 - **Inner Belt Loop.**
- **Modeling Future Income.**
- **Careful crafting of the "Community Investment Plan."**
- **Identify future community and regional parks and recreational facility locations.**

PARKS, RECREATION, AND PUBLIC LANDS

Action: Work with the City's GIS and Planning Divisions to identify possible locations of future community and regional Parks and Recreation facilities locations.

Outcome(s):

- A map that shows recommended locations of future community and regional Parks and Recreation facilities locations.

PLANNING AND COMMUNITY SERVICES DEPARTMENT

Action: Develop policies that encourage infill, and promote cost-effective annexation and proactive zoning.

Outcome(s):

- The Building Division will implement the new 2009 Building and Energy Codes this year, which will increase building safety and reduce energy consumption of new construction.
- The effectiveness of Code Enforcement will be enhanced with the implementation of municipal infractions court this year.
- The Community Development Division will implement the Neighborhood Stabilization Program that targets the rehabilitation and resale of at least ten abandoned or foreclosed homes at affordable prices.
- As resources allow, the Planning Division will continue developing an infill policy in cooperation with other City Departments and revising the Annexation Policy to identify preferred growth areas. Additionally, the transportation plans the Division continues to produce ensure orderly and functional street improvements with access to federal transportation funds.

PUBLIC WORKS ADMINISTRATION

Action: Conduct an interval update of the utility master plan, and utilize the plan to coordinate extension of water and wastewater facilities to identified growth areas and to coordinate various services with the County as well.

Outcome(s):

- More efficient utilization of public infrastructure in conformance with identified growth goals.

☞ TRANSPORTATION LINKAGES

Goal: Development of a comprehensive, multi-modal transportation system.

Priorities:

- **Continuously evaluate Public Transportation funding, ridership, and routes for efficiencies and alternatives.**
- **Collaboration and celebration of successes.**
- **Multi-modal and “complete streets.”**
- **Enforcement and safety.**
- **Balance of limited resources and priorities.**
- **Multi-use trail development and connectivity.**

PARKING DIVISION

Action: Create additional bicycle parking for approximately 150 bicycles, both on-street and in the parking garages, to be located in the core of downtown.

Outcome(s):

- This will help ease the demand for vehicle parking downtown, may encourage additional MET Transit usage, and will help link downtown to the rest of the City’s bike trails.

PARKS, RECREATION, AND PUBLIC LANDS

Action: Work with Planning and Public Works to develop a “complete streets” policy for City Council to review.

Outcome(s):

- A “complete streets” policy.

Action: Design and construct Swords Park trail phase II and develop a city-wide trail signage design and plan.

Outcome(s):

- Swords Park trail phase II completed.
- An interpretive signage design for Swords Park.
- A city-wide trail signage design plan.

Action: Work with the Chamber of Commerce, Planning, and Public Works to develop a trail asset management plan.

Outcome(s):

- A trail asset management plan that will guide long and short term maintenance of all trails.

PLANNING AND COMMUNITY SERVICES DEPARTMENT

Action: Develop a connected, multi-use trail system through a collaborative planning process and celebrate successes.

Outcome(s):

- The Planning Division will update the Heritage Trail Plan, administer the CTEP grant for several large trail projects (Swords Park and the Main Street Underpass), and continue to write grants for future trail segments.

TRANSIT DEPARTMENT

Action: Explore new funding opportunities and ways to increase ridership.

Outcome(s):

- Aggressively pursue public funding opportunities and new funding sources to maintain existing service levels.
- Continue to market the benefits of public transportation and the advantages of the various monthly pass programs.

PRESERVATION OF RESOURCES

Goal: Preservation of Billings’ abundant resources.

Priorities:

- **Learn from “like cities” with effective plans (Fargo, Rapid City, Sioux City, etc. especially in parks and trails).**
- **Trail development, maintenance, and connectivity.**
- **Options for a “city wide special park district.”**
- **Finalization of a viable plan for the Library.**

FACILITIES MANAGEMENT

Action: Work with the Energy Star and Performance Contracting projects to improve energy performance and reduce energy consumption.

Outcome(s):

- Reduced energy consumption and better controls within buildings.

Action: Continue to find sourcing solutions that will save costs to the City of Billings in its Facilities Operations and Maintenance.

Outcome(s):

- Standardized products and lower cost, yielding a better bottom line for all City building operations, without sacrificing product quality.

LIBRARY

Action: Digitization of historical resources.

Outcome(s):

- Digitize historic and rare holdings in the Montana Room in order to preserve them and to allow online availability to patrons and the community.

Action: Presentation of recommendation for downtown Library facility.

Outcome(s):

- Present recommendation to City Council by October 1, 2010.

PARKS, RECREATION, AND PUBLIC LANDS

Action: Work with the Chamber of Commerce, Public Works, and Planning on a city-wide trail development, maintenance, way finding, and connectivity plan.

Outcome(s):

- A trail development, maintenance, way finding, and connectivity strategy.

Action: Determine what practices "like cities" are using that could enhance Billings parks and trails management practices.

Outcome(s):

- A plan to enhance Billings' parks and recreation management practices.

Action: Determine what it would take to form a city-wide special park district.

Outcome(s):

- Determine the pros and cons of a city-wide special park district.
- Present to City Council all special park district options.

PLANNING AND COMMUNITY SERVICES DEPARTMENT

Action: Finalize a viable plan for the Library.

Outcome(s):

- The Planning Division is facilitating the Downtown Library Facility Committee responsible for developing preferred alternative for the location of a downtown library facility by October.

ECONOMIC DEVELOPMENT

Goal: Economic vitality that fosters community partnerships and ensures a strong and efficient infrastructure.

Priorities:

- **Continue work to with and support the vision, mission, and work of community partners: i.e. Big Sky EDA/EDC, Chamber of Commerce, and others.**
- **Ensure appropriate, full municipal costs are charged for services:**
 - **Street maintenance fees.**
 - **Park fees.**
 - **Infill fees.**

AIRPORT DEPARTMENT

Action: Support the community vision through Airport planning initiatives.

Outcome(s):

- Continue staff participation in community committee efforts.
- Focus on expansion of Airport facilities to better serve the community, tenant companies, and their customers.

LIBRARY

Action: Continue partnership between Parmly Billings Library and MSU-Billings College of Technology for branch pilot project.

Outcome(s):

- A three-year contract position at the Library Services Specialist IV level to permit public access and extended hours at the Library at MSU-Billings College of Technology, as a pilot project for the future Community Library.

PARKING DIVISION

Action: Work with the Downtown Billings Partnership and Property Owners to plan and design a new parking garage downtown.

Outcome(s):

- A new garage will bring about development of existing buildings, as well as possible new construction resulting in an economically vibrant downtown.

PARKS, RECREATION, AND PUBLIC LANDS

Action: Adjust park maintenance districts' assessments to cover maintenance expenses.

Outcome(s):

- Park maintenance assessments that cover the full cost of services.

Action: Design signage for Swords Park.

Outcome(s):

- An interpretive signage design and plan for Swords Park's culturally significant areas.

Action: Develop a corporate giving strategy to assist with the development of trails.

Outcome(s):

- A plan that encourages businesses to assist with the development of trails.

PLANNING AND COMMUNITY SERVICES DEPARTMENT

Action: Continue to work with and support the vision, mission, and work of community partners.

Outcome(s):

- Community Development is coordinating, through the continuation of the VISTA program, the Mayor's Committee on Homelessness and the Billings Area Resource Network, both of which are collaborative groups of organizations committed to ending homelessness in Billings.

SOLID WASTE

Action: Coordinate landfill operations with MDU's activities to complete a Landfill Gas Collection System to capture methane gas from the landfill for marketing. Further, support the concept of injecting the gas condensate back into the waste to accelerate the methane production.

Outcome(s):

- Compliance with greenhouse gas regulations.
- Additional revenue streams for the Solid Waste operation.

☞ INVOLVED, UNITED COMMUNITY

Goal: Community-wide investment in visioning and planning for the future.

Priorities:

- **Be a city that finds ways to solve old and new problems.**
- **Celebrate our successes / changes in tone.**
- **Careful crafting of the “Community Investment Plan.”**
 - **Broad ownership.**
 - **“Make it work” is not good enough anymore.**
 - **Embrace learning in public.**
 - **Create environments where diversity and differences result in positive, creative solutions.**

ENGINEERING DIVISION

Action: Establish guidelines for developed areas of the City to allow infrastructure improvements within the confines of existing areas that may not conform to the typical street sections.

Outcome(s):

- Enable established neighborhoods to easily create SIDs to get improvements in their area.

PLANNING AND COMMUNITY SERVICES DEPARTMENT

Action: Carefully craft a “Community Investment Plan” that creates environments where diversity and difference result in positive, creative solutions.

Outcome(s):

- The Planning Division continues to host free webcasts on topics of interest to community planners, developers, realtors, and bike trail enthusiasts. These webcasts help disseminate ideas and create interest in community design and planning.
- The Building Division sponsors informational meetings on new building and energy code requirements.
- Community Development facilitates continuing dialogue and on the homelessness situation in Billings. The Mayor's Committee on Homelessness has generated an action plan to address the needs of this underserved population.
- Code Enforcement continues its outreach program through presentation to service organizations and the Citizen's Police Academy educating residents of City code requirements that result in an attractive and health community.

FY 11 DEPARTMENT GOALS

ADMINISTRATION

FLEET SERVICES

Goal: Increase fleet maintenance service efficiency and effectiveness.

Action: Increase training to employees and provide updated tools for new technology. Monitor maintenance programs for efficiency and effectiveness, and make changes for improvement as required.

Outcome(s):

- A more efficient operating fleet that will help departments maintain cost of services.

Goal: Implementation of the new Innoprise Fleet software.

Action: Work with IT and Innoprise to convert the existing H.T.E. Fleet and Inventory data to the new software system.

Outcome(s):

- A fleet management software system that will provide unlimited information and reports to accommodate user needs.

Goal: Provide partnership support and assistance to customer departments to accomplish city wide goals.

Action: Provide responsive and efficient fleet services and repairs to city departments for assistance with planning and achievement of future service expansion goals.

Outcome(s):

- Departments will have safe and reliable equipment available to achieve their goals to perform more efficient and expanded community services.

HUMAN RESOURCES

Goal: Provide additional employee and management development and training programs.

Action: Increase training to all employees. Supervisory training will focus on safety, workers' compensation, liability, harassment and diversity awareness, workplace violence, employment laws, drug and alcohol/reasonable suspicion, and City finances/budgeting. Employee training will focus on such topics as safety, harassment, workplace violence, diversity, customer service, and employee benefits.

Outcome(s):

- A training program that efficiently improves the employees' and supervisors' skills and abilities to perform their assigned functions.

Goal: Electronic re-enrollment for health, dental, and vision insurance, and medical and dependent care flexible spending accounts.

Action: Provide electronic enrollment to employees who need to make changes to their health, dental, and vision insurance plans; as well as medical and dependent care flexible spending accounts.

Outcome(s):

- A more efficient method of handling the benefits re-enrollment process. Electronic re-enrollment will significantly improve the efficiency and accuracy of the City's process.

Goal: Update the Human Resources Policies and Procedures Manual and develop a Citywide Safety Manual.

Action: Review the Human Resources Policies and Procedures handbook to reflect the City's most current practices. Staff will also develop a Citywide Safety manual. These policies and procedures will benefit all employees and supervisors by communicating operational

policies and by advising employees of the City's expectations regarding their performance. The completed manuals will be distributed to all employees in either electronic or hardcopy format.

Outcome(s):

- Well thought out policy and procedure manuals that will provide information and guidance to all employees of the City of Billings.

INFORMATION TECHNOLOGY

Goal: Support and assist customer departments to accomplish their goals when needed.

Action: Provide a leadership role in the conversion to the new Enterprise Software Systems. Information Technology (IT) will play a key role in the development and execution of a well-defined conversion plan for each migration area. As part of that role, IT will closely monitor the progress of each conversion and maintain constant communications with both the vendor and the department representatives to ensure a successful conversion process.

Outcome(s):

- Through the combined efforts of the Information Technology staff and the wealth of experience found in each department, IT can ensure a successful conversion to the new software systems. A successful migration to the new software will greatly enhance the departments' ability to immediately begin reaping the benefits of the new system.

Goal: Increase City service efficiency and effectiveness by planning for and investing in technology.

Action: Further expand the deployment of secure Wi-Fi network access throughout the organization. This is to include a "Guest Wi-Fi" service to provide secure Internet to contractors, vendors, EOC public safety responders, and other guests.

Outcome(s):

- The further expansion of in-house and guest Wi-Fi capabilities within the organization's facilities will enhance productivity and increase mobility of the City's workforce.

Action: Continue to enhance the data and phone network infrastructure by upgrading network switches in network closets throughout the organization.

Outcome(s):

- Improved reliability, speed, and network manageability. Two years ago, IT installed a strong core network infrastructure and last year IT worked with departments to install new and updated switches throughout a majority of the City's facilities. This action would extend the benefits of a core network out to the remaining network closets.

Action: Upgrade the Public Safety mobile application from New World Systems to their newest version and implement field reporting.

Outcome(s):

- The new mobile application is a complete rewrite of the City's existing product. The new modernized mobile application will improve productivity, add several new useful interface options, provide the Fire Department with a mobile application designed specifically for Fire, and lay the foundation for implementation of the field reporting functionality. Deploying field reporting will improve the overall efficiency of the officers.

Goal: Improve accessibility to and use of GIS services.

Action: Enhance delivery of GIS information to the end-user desktop by providing more browser-based map services designed for departmental needs.

Outcome(s):

- Accessibility to GIS information saves time spent looking up information and allows users a geographic interface with a variety of information currently stored in tabular or other formats and joined to GIS layers.

Action: Continue to provide GIS services in response to requests for mapping, reports, and analysis by departments throughout the organization.

Outcome(s):

- Providing a visual representation of the requested datasets can be very beneficial to departments looking to meet their planning and analytical needs, along with the needs of the citizens.

PARKING DIVISION

Goal: To maximize revenue capabilities for the Parking Division.

Action: Maintain all garages at full capacity. To do this, staff will:

- Monitor garage capacity on a monthly basis.
- Identify alternatives, such as pricing.
- Utilize current waiting lists.

Action: Identify and update low-use or out dated parking spaces around downtown.

Outcome(s):

- Maximize potential profits for the Parking Division, as well as providing some funding for downtown development.

Goal: To identify opportunities for additional parking in downtown.

Action: Use results of the Downtown Parking Study to identify areas for improvement in the parking system.

Action: Work with other City departments and downtown organizations to develop a plan to create parking in the Central Business District.

Outcome(s):

- Provide more facilities for downtown parkers and increase the number of customers for the Parking Division in the most efficient manner possible.

AVIATION AND TRANSIT DEPARTMENT

AIRPORT DEPARTMENT

Goal: Begin the implementation phase of the updated Airport Master Plan.

Action: Complete the planning and design work and secure financing for the development and construction of the Car Rental Quick Turn Around (QTA) facility.

Outcome(s):

- Begin construction of the QTA facility during 2010.

Action: Complete feasibility and affordability planning for the Airport's future automobile parking needs.

Outcome(s):

- Complete feasibility study during 2010.

Goal: Evaluate the Airport's existing rates and charges strategy and business relationship with major tenants and rate payers.

Action: Begin discussions with major tenants to ensure day-to-day operational needs are properly funded and to allow for the planning and funding of the larger long-term capital improvement needs.

Outcome(s):

- An effective "rates and charges" strategy and potentially a new business relationship with the major Airport tenants that meets the Airport's overall funding requirements.

Goal: Continue to cost-effectively enhance the Airport facilities and services.

Action: Seek and efficiently use Federal Airport Improvement Entitlement Funding (AIP), Passenger Facility Charges (PFC), and new user-based fees to maintain, upgrade, and expand all Airport facilities.

Outcome(s):

- The 2010 summer construction season will once again contain a number of reconstruction projects that will enhance air carrier, cargo, and general aviation services at the Airport. Additionally, the construction of a new QTA facility for the On-Airport car rental companies should be underway by the fall of 2010.

TRANSIT DEPARTMENT

Goal: MET Marketing

Action: Continue MET's marketing efforts related to the Employee / Employer Pass Program, the benefits of the new Downtown Transfer Facility, and riding public transportation, while enhancing MET's promotional efforts by expanding the use of the City's web site.

Outcome(s):

- Increase the diversity of ridership and develop sustained passenger growth.

Goal: Carefully monitor the fixed route and MET Special Transportation services to ensure both are operated in an efficient manner.

Action: Maintain / update five-year financial forecasts and cost-of-service data to monitor efficiencies and continue to aggressively pursue federal and state public transit related funding; and post the updated five-year financial forecasts on the City's web site with MET's business plan.

Outcome(s):

- Maintain existing service levels.

FIRE DEPARTMENT

ADMINISTRATION

Goal: Implement Quick Response Vehicle (QRV) Concept.

Action: Take possession of Quick Response Vehicles. Develop protocols and train department personnel. Equip and place QRVs into service.

Outcome(s):

- Extend years of service for frontline full size fire engines.
- Reduce overall apparatus maintenance costs including, but not limited to, fuel consumption.
- Enhance overall response safety to firefighters and citizens by utilizing appropriately sized vehicles.

Goal: Develop and implement a formal complaint system for the Fire Department.

Action: Use the Billings Police Department's current complaint system as a model from which to develop a formal complaint system to process all internal and external complaints.

Outcome(s):

- Establish a consistent and effective practice to address internal and external complaints, including potential disciplinary actions.

Goal: Continue to work with various agencies involved in identifying funding and development of a regional multi-agency training facility.

Action: Participate in a focus group to study and develop plans and options associated with development of a regional training facility.

Outcome(s):

- Provide regional training opportunities for fire departments, law enforcement agencies, petroleum firefighting, and other emergency response organizations within a multi-state area.

Goal: Work with third-party energy conservation group to explore the feasibility of replacing all equipment necessary to maximize energy conservation and reduce utility costs.

Action: Identify and recommend implementation necessary for repairs / upgrades of all fire station facilities.

Outcome(s):

- Enhance energy efficiency.
- Extend service life of facilities.

Goal: Identify and target facilities in critical need of repair.

Action: Secure funding and establish a plan to accomplish an on-going program of facilitating all necessary priority repairs.

Outcome(s):

- Reduction in maintenance and utility costs for each station.
- Repair roofs as needed.
- Repair vehicle exhaust systems as necessary.

SUPPRESSION DIVISION

Goal: Pursue attainment of in-car mapping and AVL for integration with the Fire Department MDTs and Incident Command vehicles.

Action: Secure funding through a Supplemental Budget Request.

Outcome(s):

- Enhance Incident Commanders access to available resources for incident management.
- Enhance navigational aids for emergency response personnel.

- Enhance efficiency of Fire Department response times.

Goal: Preparation for Insurance Service Office (ISO) evaluation.

Action: Review ISO requirements and standards associated with ISO review criteria.

Outcome(s):

- Maintain or enhance current ISO rating for the City of Billings.

Goal: Continue all certification and training requirements to keep cross-trained personnel certified in National and State disciplines.

Action: Provide training and test materials for certification.

Outcome(s):

- Department personnel remain certified in all areas needed to ensure compliance.

Goal: Explore options to utilize existing staffing more effectively and efficiently.

Action: Pursue alternative work schedules which would provide for additional shift staffing with current personnel.

Outcome(s):

- Increase frequency of staffing for all apparatus, to include the Aerial apparatus and equipment for interface emergencies.
- Increase and enhance efficiency and quality of training, as well as productivity for employees.

EMS

Goal: Enter into formal agreement with an area physician to fulfill the responsibilities of the City of Billings Emergency Medical Director.

Action: Research and identify physicians interested in assuming this responsibility.

Outcome(s):

- Enter into formal agreement for services associated with the City Medical Director.

Goal: Enhance working relationship with American Medical Response.

Action: Create and improve joint training opportunities and maintain open communications among emergency medical providers.

Outcome(s):

- Enhance positive team work during medical calls.
- Enhance patient care.

Goal: Maintain all necessary emergency medical services licenses and certifications.

Action: As mandated by Montana State EMS Bureau rules, complete and submit all necessary licenses and certifications to designated national and state agencies for approval.

Outcome(s):

- Required licenses and certifications will be maintained.

HAZARDOUS MATERIALS

Goal: Expand HazMat Instructor Base.

Action: Seek out and identify highly motivated individuals who are interested in instructing HazMat Technician skills to replace individuals that have left the team.

Outcome(s):

- Ensure quality training for all department employees in Hazardous Material incidents.
- Ensure adequate instructor numbers on each shift to provide in house training.

Goal: Participate in scheduled meetings of the State HazMat Regional Response Teams at the direction of the Montana State Disaster and Emergency Services Division.

Action: Maintain liaison with area Military Civil Support Teams, the State Emergency Response Commission HazMat sub-committee, and law enforcement teams to develop annual training objectives, secure funding for continued operations of the Regional Response Teams, including associated training costs.

Outcome(s):

- Maintain eligibility for receipt of Department of Homeland Security grant funding for Billings Regional Response Team.
- Continue influence for funding and equipment recommendations for State Regional Response Teams.
- Use Outreach Program to educate and train surrounding community and emergency responders as to HazMat response capabilities.

Goal: Provide Hazardous Materials Technician level refresher course in eleven monthly modules annually.

Action: Present a training module each month through November and a final examination in December.

Outcome(s):

- Training modules will assist in maintaining competencies of HazMat Technicians under NFPA 472.

Goal: Provide eight hour hazardous materials operations refresher training.

Action: Present eight hour refresher training to all fire suppression personnel to satisfy requirements of C.F.R. 1910.120 and include current changes to operations level in NFPA 472.

Outcome(s):

- All fire suppression personnel shall maintain Hazardous Materials Operations Level of training.

TECHNICAL RESCUE

Goal: Formal Ice Rescue Class.

Action: Develop and pursue funding to provide class opportunities.

Outcome(s):

- Enhance service to our community.
- Provide for safer operation at emergencies on and around the Yellowstone River, Lake Elmo, and other places of our response area.

Goal: Rescue Technician class for members who have not attended this training.

Action: Research possibilities and availabilities of getting members to this training.

Outcome(s):

- Allow all members of the team to have the same level of knowledge, skills, and understanding of fundamentals.
- Standardize knowledge base for all technicians.

SELF-CONTAINED BREATHING APPARATUS (SCBA)

Goal: Maintain breathing air quality.

Action: Comply with applicable respiratory fit test requirements and SCBA hydro-test requirements. Quarterly testing of breathing air.

Outcome(s):

- Completed fit and flow tests by the end of December (annual requirements).
- Tracking, testing, air exchange and disposal, as necessary, of all SCBA pressure vessels within one month of due date (on-going).
- Maintenance of all peripheral breathing air components.

Goal: Acquire a new vehicle to carry and fill SCBA bottles.

Action:

- Work with SCBA Team and Administration to determine the best vehicle to fit the needs of the department.
- Research the vehicle needed with cost and needs in mind.
- Order the Air Van and place it into service this fiscal year.
- Secure funding and approval from the Equipment Replacement Program in the 2011 budget.

Outcome(s):

- Provide for greater mobile SCBA capabilities at an emergency scene.

Goal: Keep all SCBA units in working order.

Action: Repair as per manufacturers recommendations.

Outcome(s):

- Complete repairs in timely manner (on-going).
- Keep repair station fully stocked, as required by Tyco Inc. (SCOTT).
- Hydro Test all cylinders that are due.

BATTERY OPERATED EQUIPMENT PROGRAM

Goal: Maintenance of battery operated equipment.

Action: Update, replace, and provide maintenance on communications equipment, including 800 MHz radios, pagers, cell phones, thermal imagers, and defibrillation units.

Outcome(s):

- Preventive maintenance will be performed bi-annually.
- Equipment will be serviced and repaired as needed throughout the year.
- Batteries for the portable radios, thermal imagers, and defibrillation units will be purchased as needed.

MOBILE COMPUTERS

Goal: Obtain navigational software for emergency response.

Action: Purchase and implement software for MDT equipment in Fire Department vehicles.

Outcome(s):

- Enhanced navigation to emergency incidents with GPS navigation system.
- Immediate pop-up navigation for responses initiated by rip-and-run.
- Enhanced navigation in BUFSA and responding to mutual aid incidents.

Goal: Provide one MDT for every engine, ladder truck, and QRV.

Action: Secure funding to provide one MDT for every engine, ladder truck, and QRV.

Outcome(s):

- Provide enhancements associated with the use of MDTs to the vehicles.

FIRE PREVENTION DIVISION

Goal: Develop a public education program for elementary schools that can be delivered by one person.

Action: Provide fire and life safety education to children in the Billings' community, and utilize limited staffing to develop a quality program.

Outcome(s):

- Educate children in the community on fire prevention and safety topics.

Goal: Obtain a larger vehicle to transport and store fire investigation equipment.

Action: Transform the old air van into a new fire investigation vehicle by utilizing a vehicle that is in good condition and has low mileage which is due for replacement.

Outcome(s):

- Provide the Fire Prevention Bureau with a vehicle that will better serve their needs.

TRAINING DIVISION

Goal: Enhance Incident Command System (ICS) capabilities.

Action: Develop and implement an Incident Command Training Center, and provide training classes on the effective use of the ICS system.

Outcome(s):

- Enhance Command Officers' and Company Officers' knowledge and skill levels to effectively manage emergency incidents safely.

Goal: Develop training program for Hi-C Battalion Chiefs (BC's).

Action: Review and modify existing Hi-C BC Manual, and conduct training for all current and prospective Hi-C BC candidates.

Outcome(s):

- Prepare department personnel to assume the role and responsibility of a Hi-C Battalion Chief position.

Goal: Develop an Engineer classification review program.

Action: Provide instruction to all Engineer and Hi-C Engineer personnel.

Outcome(s):

- Ensure sufficient knowledge and skill levels are achieved and maintained.
- Enhance personnel skill levels to safely operate and drive Fire Department apparatus.

Goal: Provide familiarization level training on trench rescue.

Action: Provide classes which train personnel to enable personnel to assist in these disciplines.

Outcome(s):

- Enhance department's ability to mitigate these types of emergencies.

9-1-1 COMMUNICATIONS CENTER DIVISION

Goal: Reduce radio traffic congestion on police channels.

Action: Form a 9-1-1/Police radio users group; determine means and methods of utilizing current technologies; examine and develop procedural materials; and coordinate training for officers and dispatchers.

Outcome(s):

- Reduce radio congestion
- Officer safety is improved.
- Police dispatch workload is more manageable.
- Increase in the numbers of dispatchers who have the ability to operate the police radio.

Goal: Research opportunities for expansion or new construction of a 9-1-1 communications center.

Action:

- Research building site options.
- Research and develop cost/benefit analysis of expansion of existing facility vs. new location.
- Research grant and other funding opportunities.
- Develop architectural needs/design.
- Develop and disseminate RFP.

Outcome(s):

- Construction of a new or renovated 9-1-1 communication center.

Goal: Explore alternative organizational structures.

Action: Review work schedule alternatives; research the impact of the alternatives on employee retention and recruitment.

Outcome(s):

- Stabilize staffing levels.
- Reduction in overtime to fill vacant positions.
- Improved recruitment and retention within the Communications Division.

LIBRARY

Goal: Purchase of hybrid Bookmobile through an ARRA Energy Efficiency and Conservation Block Grant.

Action: Scheduled for replacement in FY 11 in the City ERP, the Library Bookmobile was selected by the City Energy Commission to participate as a demonstration project through an ARRA Energy Efficiency and Conservation Block Grant to help reduce fossil fuel emission, reduce energy use, and improve efficiency in transportation.

Outcome(s):

- Purchase a hybrid Bookmobile and place into service.

Goal: Addition of full-time Librarian position to help address staffing goals identified in the 2010 Library Strategic Service Plan.

Action: Add an additional full-time staff member whose primary responsibility will be to cover for absences in all public service areas due to training, vacations, and illnesses, which averages a 1.6 FTE per day. The other six urban public libraries in Montana average 73% more FTEs than Parmlly Billings Library.

Outcome(s):

- Work towards addressing the staffing goals identified in the five-year 2010 Library Strategic Service Plan.

MUNICIPAL COURT

Goal: The timely processing and adjudication of all cases.

Action:

- Review operations and institute policies to ensure the incorporation and utilization of best practices to ensure efficiency, consistency, and quality in all aspects of the Court's operations.
- Assess the creation and implementation of the civil infraction process, thus expediting the just resolution of cases that infrequently proceed to trial, while freeing the Court's time to address criminal cases likely to proceed to trial and/or more likely to have felony enhancements.
- Within the Court's authority, ensure that jury pools reflect the population of the Billings' community.

Outcome(s):

- The Court will be structured and will adopt the best practices to facilitate the expeditious and fair resolution of all cases filed therein.

Action: The Court will seek resources necessary to support effective and efficient operations and expend them judiciously.

Outcome(s):

- Assess future human capital and technological resources needed to accomplish the Court's mission, goals, and strategies.
- Produce comprehensive budget submissions to support resource requests.
- Identify and pursue grant funding opportunities for Municipal Court and the treatment courts operating thereunder.

Goal: Broadening access to justice and service to the public.

Action:

- Ensure the prompt referral of those who are indigent or otherwise unable to pay for legal services to the State Office of the Public Defender.
- Assess and address judicial staffing needs.
- Encourage parties, including prosecutors and defense counsel, to meet frequently and to prepare for pre-trial hearings in order to move cases forward without delay.
- Provide the public, including jurors, with information that is easily understandable and readily available.
- Improve existing Court brochures and other informational materials, and create additional materials, for use by litigants and other court users.
- Enhance the availability of automated Court information through the Court's website and public access kiosks.

Outcome(s):

- All parties will have effective access to justice in Billings Municipal Court, including the opportunity to resolve matters without undue hardship, cost, inconvenience, or delay.

Goal: Promote competence, professionalism, and civility.

Action:

- Recruit personnel who possess the education, skills, and experience to provide effective services.
- Encourage and support the professional development of judges and court personnel to enhance their service to the Court and the public.
- Assess, on a continuing basis, the competitiveness of salaries and benefits of court personnel with those provided for equivalent positions in the executive branch and private sector, and advance appropriate recommendations to eliminate any identified disparities.

Outcome(s):

- Become the employer of choice among legal and security professionals, thus allowing the Court to employ a highly skilled and well-trained workforce.

Action:

- Promote adherence to codes of professional conduct, ethical practice standards, and/or civility standards for all judges, court personnel, and members of the bar.
- Require appropriate and respectful conduct, dress, and behavior of all court participants while in the courthouse.

Outcome(s):

- The Court will promote high standards of conduct and personal behavior among participants.

Goal: Improving Court facilities.

Action:

- Continually identify and eliminate physical barriers in the courtroom.
- Work with the City of Billings Facilities Department to identify and address safety concerns and the need for facility improvements.
- Renovate the secondary (back) courtroom to project the dignity of the Court outside of its main courtroom facility.
- Enhance jury accommodations by providing them a secure, comfortable, and up-to-date area in which they may make their deliberations.
- Update the Court Clerk's office to further comfortably, safely, and efficiently house all Court staff, while enhancing public perception and allowing more effective customer service for those waiting to be helped.

Outcome(s):

- Court facilities will be accessible, safe, and will project the dignity of the Court.

Action:

- Develop and implement an Emergency Preparedness Plan for building evacuation and emergency response operations in conjunction with the Court's justice system partners.
- Procure storage facilities for all paper files which are secure, easily accessible by staff, and cost-effective.
- Scan and digitally archive all paper records to ensure safety from loss by flood, fire, or natural disaster.
- Establish plans to ensure continuity and resumption of business operations after a catastrophic event.

Outcome(s):

- The Court will protect people, processes, technology, records, and facilities to ensure continuity of operations in the event of an emergency or disaster.

Goal: Building public trust and confidence.

Action:

- Continue and expand the Court's practice of hosting mock jury trials for local elementary, junior high, and high school students.
- Regularly update the Court's website and ensure that it remains an informative community resource.
- Improve jury orientation, including creating and distributing new calendars, brochures, and other information.
- Respond to community requests for public relations appearances and presentations about Billings Municipal Court.

Outcome(s):

- The Court will increase its community outreach.

PARKS, RECREATION AND PUBLIC LANDS

Goal: Foster and maintain a professional staff through education, certification retention, and training opportunities to increase knowledge and job performance.

Action: Train and cross-train staff, and seek professional development opportunities for staff through local, regional, state, or national education and training programs.

Outcome(s):

- Maintain job certification.
- Increased job performance.
- Increased job satisfaction and morale among employees.
- Increased employee motivation.
- Increased efficiencies in processes, resulting in financial gain.
- Increased capacity to adopt new technologies and methods.
- Reduced employee turnover.

Goal: Provide comprehensive planning for the current and future location, preservation, and development of parks and public lands to meet the recreational and leisure needs of our citizens throughout the City.

Action:

- Create park development guidelines and construction standards.
- Work with the Planning Department to update the Subdivision regulations as they pertain to park planning and development.
- Work with the Planning Department to develop a long range plan to identify park land and open space resources, needs, and opportunities throughout the City.
- Complete a Level of Service (LOS) analysis of parks and related services utilizing the National Recreation and Parks Association Guidelines.
- Provide a current park inventory.
- Assist the City-County Planning Department with the Heritage Trail Plan update.

Outcome(s):

- By accomplishing the action items PRPL will be able to quantify and assess the current status of its facilities and programs and identify its strengths and deficiencies. This will give the information needed to begin making strategic long and short range planning and implementation strategies to meet the infrastructure and programming needs of Billings' citizens; thereby contributing to a full and rich quality of life and livability in the City of Billings.

Goal: Promote community-wide Parks and Recreation programs and activities.

Action:

- Continue to promote online registration for programs and facility rentals.
- Locate alternative funding to upgrade the PRPL website to current web standards, so that it is fully functional on all mobile devices.
- Continue to expand and promote marketing materials for services offered.
- Create an interactive social networking site that can be used to share information on parks and recreation programs and issues.

Outcome(s):

- Increased participation in Recreation programs.
- A more cost effective means of marketing Parks and Recreation's services.
- Increased revenue and participation through e-commerce.
- A dynamic interactive PRPL facebook page that encourages communication.

Goal: Develop new revenue sources for the ongoing operations of the PRPL Department.

Action: Explore alternative revenue sources to fund capital improvements, land acquisition, programming, and ongoing maintenance. Possible revenue sources include a city wide park maintenance district, a city-wide park district, special mill levy, greater utilization of

the Billings Park Foundation, creating a development program to facilitate private donations, and developing a program to apply for public and private grants.

Outcome(s):

- Increased funding levels for park development, acquisition, and maintenance; thereby increasing the level of service and use for the citizens of Billings.
- Improved access to recreational facilities and programming opportunities; thereby enhancing the physical well-being and quality of life for the citizens of Billings.
- Increased level of service and community satisfaction through increased program and facility availability.

Goal: Develop and implement a comprehensive Park Playground Auditing, Inspection, and Maintenance Program.

Action: With 39 playgrounds in the City of Billings Parks, the need to ensure that all playgrounds are safe, accessible, and meet the needs of the various age groups using them is of great importance. An initial and comprehensive audit of each playground is necessary to determine if there are existing hazardous conditions and safety concerns for the users. Once the audit is completed, repairs, modifications, or rebuilding will be started beginning with priority 1 safety hazards. Following that, a systematic and ongoing inspection and maintenance program will be established and implemented.

Outcome(s):

- A comprehensive program will provide documented procedures for inspections and maintenance following nationally accepted safety standards for public playground equipment.
- Playground equipment will be made safer; thus reducing the risk of injuries to children.
- An established and defensible inspection and maintenance program will be in place that will ensure the ongoing safety and risk reduction of park playgrounds.
- Long term costs for maintaining and repairing playgrounds will be reduced.

Goal: Improve efficiency and effectiveness of trash removal in city parks.

Action: A new trash truck with an automated arm has been bid and awarded to Solid Waste Systems of Spokane Washington. Delivery of the new truck is expected in June or early July 2010. Implementation of the new Park Trash Collection Program has already begun with the purchase and staging of trash receptacles in many city parks. Full implementation of the new plan is expected by the fall of 2010.

Outcome(s):

- The efficiency of the trash pickup in all city parks and park facilities will be greatly improved resulting in labor savings.
- The safety of the trash pickup staff will be greatly improved by eliminating the need to lift heavy trash cans to dump them, thereby greatly reducing the chances for back injuries.
- Many trash cans will be consolidated into fewer, thus improving the appearance of city parks.

Goal: Complete an assessment of the functionality, efficiency, and effectiveness of the four zone park maintenance program.

Action: The ongoing project will analyze all aspects of the four zone park maintenance program to determine if the current program allocates the necessary manpower, equipment, and funding in an equal manner to all four maintenance zones.

Outcome(s):

- The standard of maintenance in all four maintenance zones will be equal in every park.
- Efficiency and effectiveness will be improved in all four zones.
- Manpower needs will be balanced so that the maintenance needs will be met equally in all four zones.
- Improved cooperation between staff responsible for the maintenance of each zone.
- More efficient use of limited manpower and equipment resources.

Goal: Complete a comprehensive review of all 39 Park Maintenance District (PMDs) assessments, expenditures, and maintenance levels.

Action: Follow up on recommendations to increase several PMD's assessments during the FY 10 and FY 11 years. Further, increase mowing equipment and manpower as needed due to the addition of four new PMD parks to the City park system.

Outcome(s):

- The PMDs operating with negative balances will be identified and a specific action plan will be developed for each district to correct the problem.
- Maintenance costs and assessment levels will be balanced resulting in improved cash flow and better, more efficient maintenance.
- Manpower, equipment, and other maintenance costs will be directed more effectively to all the PMDs.

Goal: Provide a safe and healthy environment at City aquatic facilities.

Action: Upgrade facilities and operational procedures to comply with the newly enacted 2010 State Health Codes regarding the operation of municipal aquatic facilities.

Outcome(s):

- Ensure a safe and healthy facility for patrons at all City aquatic facilities.
- Prevention of accidents or illness in connection with the operation and usage of City pools, wading pools, and spray decks.

PLANNING DEPARTMENT

BUILDING DIVISION

Goal: Customer Service - The Building Division services will be readily accessible and proficiently delivered.

Action: Maintain Policy Manual for front counter, plan review, and inspection procedures.

Outcome(s):

- Consistent and predictable operating procedures.

Action: Maintain a process for producing written interpretations of Building Code.

Outcome(s):

- Consistent and predictable code interpretations.

Goal: Employee Development - Each employee will continue to receive appropriate training to stay informed of new and emerging building codes and to maintain professional certifications.

Action: Employees will receive annual training to obtain and maintain necessary certification and customer service skills.

Outcome(s):

- Professional and skilled workforce.

Goal: Technology - The Building Division will transition from its current permit software system to the new Innoprise software system. The system will provide more integration within and between departments.

Action: Provide electronic delivery of permits, plan review comments, inspection results, COs, and associated documents to the public.

Outcome(s):

- Reduced telephone inquiries and improved service delivery.

Action: Equip inspectors with mobile laptops connected to the City network to enter reports in the field.

Outcome(s):

- Real time inspection reports available to City staff and applicant.

Action: Create a "virtual information kiosk" on the Building Division website.

Outcome(s):

- Increased number of plan reviews by decreasing the need for plan reviewers at the counter.

Goal: Administration - The Division will faithfully administer State and City Codes under its jurisdiction in an expedient, ethical, and professional manner.

Action: Monitor state legislation and national code adoptions for changes that impact local code administration.

Outcome(s):

- Well informed and prepared building community.

Action: Assess the City's procedures for issuing building permits and managing division assets.

Outcome(s):

- An efficient, integrated development review process resulting in cost-effective expenditure of City staff and resources.

COMMUNITY DEVELOPMENT DIVISION

Goal: Promote the preservation of the existing supply of safe, affordable housing in the community.

Action: Provide direct, affordable financing and assistance to low income homeowners for the completion of needed repairs.

Outcome(s):

- Completed repairs to 10 single-family units through the Housing Rehabilitation Loan program.
- Completed repairs to 20 single-family units and mobile homes through the Minor Home Repair program.
- Completed lead-safe painting projects for 2 single-family units or mobile homes through the Paint program.

Action: Provide financing and assistance through partnerships to facilitate needed repairs for special needs populations.

Outcome(s):

- Completed wheelchair and accessibility ramps for 6 housing units.
- Completed housing rehabilitation for 3 housing units for special needs populations.

Goal: Promote new affordable housing opportunities.

Action: Encourage the development of new affordable single-family, multi-family, and special needs housing in the community through private developers and non-profit organizations.

Outcome(s):

- Completed housing construction / rehabilitation of 20 housing units through the Affordable Housing Development program.
- Completed Phase III of the Kings Green Subdivision, which includes a total of 14 single-family units.
- Compliance with Community Housing Development Organization commitment and expenditure deadlines.

Action: Provide affordable financing and support to promote homeownership opportunities.

Outcome(s):

- Provided down payment assistance to 35 households through the First Time Homebuyer program.
- Supported homebuyer education to 200 households.

Goal: Promote active partnerships with non-profits, neighborhood groups, and others to address community development specific to lower income and special needs households.

Action: Support partnerships and regular meetings to facilitate community participation and collaboration.

Outcome(s):

- Regular meetings held for the following organizations / groups:
 - Affordable Housing Task Force.
 - Adjacent Neighborhood committee.
 - Billings Partners for American Indian Homeownership.

Action: Support task force newsletters and further capacity-building for self-sustainability.

Outcome(s):

- Task force newsletter support provided to 7 groups.
- Over 10,000 newsletters distributed this fiscal year.

Action: Encourage activities that promote fair housing and increase awareness of the rights of protected classes.

Outcome(s):

- Submission of the Fair Housing Initiatives Program competitive grant, which funds fair housing education activities.

Action: Encourage collaboration to better address needs and to respond to opportunities for special needs populations.

Outcome(s):

- Implementation of the FY2009-2011 Action Plans for the Mayor's Committee on Homelessness and the Billings Area Resource Network.

Goal: Promote the preservation and revitalization of the community's older neighborhoods.

Action: Preserve the housing stock in older, low-income neighborhoods, and promote infill development of vacant lots and redevelopment of substandard properties.

Outcome(s):

- Provide direct affordable financing to low-income homeowners through the Housing Rehabilitation Loan, Minor Home Repair, and Paint programs (specific outcomes listed in Goal One).
- Provide affordable financing to private developers and non-profit organizations through the Affordable Housing Development program (specific outcomes listed in Goal Two).

Action: Support activities that provide amenities, neighborhood stabilization, and maintain infrastructure needs.

Outcome(s):

- Provide support to 10 low-income individuals to remove dangerous trees through the Tree Program.
- Provide support to 4 low-income households to pay for Special Improvement District charges through the Special Assessment Grant program.

Goal: Provide assistance to agencies serving lower income and special needs populations, particularly the homeless, the elderly, and those with disabilities.

Action: Provide Community Development Block Grant Public Service funding to non-profit organizations.

Outcome(s):

- Provide grants to 5 non-profit organizations this fiscal year for basic needs assistance.

CODE ENFORCEMENT DIVISION

Goal: Enforcement – The division will faithfully enforce City Codes under its jurisdiction in an expedient, ethical, and professional manner.

Action: Monitor and adopt national best practices for Code Enforcement.

Outcome(s):

- Improved and cost-effective service delivery.

Goal: Complaint Response – All complaints will be responded to in a timely, professional manner.

Action: Standardize complaint process and increase use of Complaint Form.

Outcome(s):

- Improved case management.

Action: Investigate complaints within 2 working days.

Outcome(s):

- Maximize time spent on investigations and minimize time spent on interpersonal communication.

Goal: Case Prioritization – All violations will be dealt with in accordance with the applicable City Code. Violations that affect safety or significant quality of life issues may take priority over other violations.

Action: Establish criteria for prioritization of code enforcement and what types of cases will take precedence over other cases.

Outcome(s):

- Improved case management.

Action: Utilize other City staff to assist with monitoring active cases.

Outcome(s):

- Improved case management.

Goal: Technology – Code Enforcement Officers will be capable of communicating with other public safety personnel to facilitate cooperation and coordination between departments.

Action: Equip officers with radios to monitor emergency service and public safety activity and request assistance as needed.

Outcome(s):

- Improved operating conditions for Code Enforcement Officers.

PLANNING DIVISION

Goal: Customer Service - The division will dispense reliable and accurate information in a professional, courteous, and timely manner.

Action: Staff time will be allocated in the most cost-effective and customer service oriented manner.

Outcome(s):

- Adjusted service levels commensurate with reduced staffing levels.

Action: Staff time will be allocated according to activity levels.

Outcome(s):

- Adjusted service levels commensurate with reduced staffing levels.

Goal: Financial - The Division will utilize its existing resources responsibly while ensuring its ability to administer core programs.

Action: Ensure division is operating within financial limitations.

Outcome(s):

- Adjusted service levels commensurate with reduced staffing levels. Move toward minimizing reliance on fee revenue to stabilize service delivery and resources.

Action: Temporarily reallocate funding sources to limit reductions in staff and seek City and County commitment to placing a 1 mil planning levy increase on the ballot by November 2010.

Outcome(s):

- Increase revenues from property taxes and federal grant.

Action: The Division will consider contracting planning services to ensure sufficient staffing for core programs.

Outcome(s):

- Retain long-range planning capacity and increase revenues.

Goal: Public Relations - The division shall maintain effective relationships with its customer base, governing bodies, and internal stakeholders.

Action: Seek opportunities to educate the public and governing bodies on the value of community planning to build support for an increased Planning Mil Levy.

Outcome(s):

- Increase County-wide Planning Mil Levy by 1 mil (November 2010?).
- Apply social networking tools to reach community residents for meeting announcements and general community planning information.

Goal: Personal Development - Training and continuing education will be provided to all employees to improve current knowledge of community planning practices and maintain professional certification.

Action: Maintain certification for Planners.

Outcome(s):

- Retain existing certified planners by enabling them to stay current in their certifications.

Action: Assist with program development for annual MAP conference.

Outcome(s):

- Inexpensive training option for certified planners and other Planning Division staff.

Action: Support web-based training opportunities through the American Planning Association and other professional organizations to facilitate low-cost training.

Outcome(s):

- Inexpensive and local training options for certified planners, other Planning Division staff, other department staff, and the public.

POLICE DEPARTMENT

ADMINISTRATION

Goal: Continue to implement the International Association of Chiefs of Police (IACP) recommendations with emphasis on supporting City Council's Strategic Plan.

Action: Incrementally and selectively put IACP recommendations into effect, taking budgetary and logistical issues into account.

Outcome(s):

- Increase efficiency and effectiveness in department operations in support of the City Council Strategic Plan.

CRIME PREVENTION – VOLUNTEER PROGRAMS

Goal: Enhance Crime Prevention and Volunteer services in Rimrock Mall

Action: Expand and enhance existing programs.

Outcome(s):

- Volunteer program, Crime Prevention, Special Projects, and Chaplaincy program embarking on new projects.
- Establish "City Hall in the Mall" concept by co-locating other city services to improve public accessibility.
- Provide citizens and businesses with classes, information, education, and assistance; thus increasing their role in crime prevention.
- Core programs strengthened, increased, more visible, and accessible by serving many more Billings residents.
- Reduce crime through more responsibility taken by citizens, which is made possible through their ability to share in an organized partnership with the department.

PATROL OPERATIONS

Goal: Continue the 2008-2009 goal to improve traffic safety in the community.

Action: Identify and address key accident locations, enhance use of radar trailers with coordinated enforcement, continue emphasis on DUI enforcement, and create a dedicated enforcement program (S.T.E.P.).

Outcome(s):

- Reduce fatal and personal injury accidents.
- Address and reduce neighborhood traffic complaints.

Goal: Continue the 2008-2009 goal to assess beat boundaries and patrol areas.

Action: Identify patterns and changes in call loads (demand for service)

Outcome(s):

- Maximize effectiveness of officer deployment.

Goal: Re-energize Community Policing Program

Action: Facilitate community and neighborhood policing programs.

Outcome(s):

- Increase citizen/officer interaction.
- Enhance citizen/officer communication.
- Reduce crime through cooperative effort.

Goal: Enhance use of Automatic Vehicle Location system.

Action: Cooperate and coordinate with Communications Center.

Outcome(s):

- Increase dispatch ability to identify nearest available units.
- Ensure best possible response times.

TRAINING/PLANNING/RESEARCH DIVISION

Goal: Enhance Police Department access to online training opportunities to enhance career development.

Action: Provide accessible location with adequate equipment that makes ongoing education a possibility for everyone and promote programs that utilize online capabilities designed for the development of Law Enforcement personnel.

Outcome(s):

- Quality training produces a motivated, professional workforce.
- Facilitate career development and succession training.
- Facilitate compilation of P.O.S.T. credit requirements.

Goal: Continue to provide quality law enforcement training available for all area law enforcement personnel.

Action: Maintain all mandated training and certifications for BPD personnel, host regional training with quality instructors to maintain professional law enforcement standards, and present timely, affordable training that would be available to all area law enforcement personnel.

Outcome(s):

- Maintain a high level of law enforcement service to the Billings community while developing strong working relationships with other law enforcement agencies.

SUPPORT SERVICES DIVISION

Goal: Increase public access to information.

Action: Enhance use of Crime View type software to allow analysis and display of criminal statistics, incident maps, and trend analysis.

Outcome(s):

- Increase the ways the public may access City Police Department statistical information regarding crime in the community.

Goal: Continue the 2008-2009 goals to improve effectiveness of Patrol Officers by implementing mobile data terminal software and training.

Action: Purchase accident report writing software for the in-car mobile report writing capability, and conduct extensive hands-on training.

Outcome(s):

- Increased effectiveness and utility of Patrol Officers' availability by allowing them to do more routine paperwork while in the patrol car rather than being required to return to the Police Department. This allows more time "on patrol" to respond to the citizens' needs.

ANIMAL CONTROL

Goal: Enhance enforcement plan that will maximize available animal control personnel.

Action: Assign staff to cover more hours of a work day and to cover seven days a week.

Outcome(s):

- Improve efficiency and effectiveness of Animal Control operations.
- Improve community relations.
- Improve response time.

Goal: Establish liaison with local pet stores and veterinarians to improve communication and cooperation.

Action: Animal Control Officers will make regular stops at pet stores and veterinarians; and use public service announcements and other means of media to increase programs and contacts with the general public to educate about animal issues and the laws affecting them.

Outcome(s):

- Establish relationship with businesses.
- Conduct compliance checks.
- Create responsible pet owners and an educated public about their responsibilities when dealing with animal related issues.

INVESTIGATIONS

Goal: Enhance case review system.

Action: Detectives will make weekly case presentations to the Deputy Chief and the Detective Command Staff.

Outcome(s):

- Ensure quality investigations.
- Facilitate feedback and solicitation of ideas and suggestions.

PUBLIC WORKS

ADMINISTRATION

Goal: Continue facilitating the development of a long-term integrated water resource policy.

Action: Develop an integrated strategy to address the long term water, storm water, and wastewater needs for the City Of Billings.

Outcome(s):

- Provide City Council with options and policies to address Billings' water needs in the future.

Goal: Coordinate efforts that will allow City Council to address aging/failing infrastructure throughout the community.

Action:

- Develop a prioritized, comprehensive list of infrastructure that should be addressed, recommendations for addressing, and associated cost estimates.
- Participate in strategic planning activities.
- Submit identified projects for inclusion in the Capital Improvement Plan (CIP).

Outcome(s):

- Development of a strategic plan that can be used to apply resources to high priority infrastructure projects.

Goal: Develop a five year Business Plan.

Action: Prioritize key issues in the department's business plan and begin implementation; then update the business plan annually.

Outcome(s):

- Ensure Public Works can continue to provide key services to our customers and meet future challenges while recognizing financial constraints.

Goal: Secure water rights for the City's public water system.

Action: Coordinate legal and technical resources in water adjudication process, and consider options for management of the City's water resources.

Outcome(s):

- Define/secure water rights for present and future use.
- Efficient use of available water resources.

COMMERCIAL AND METER DIVISION

Goal: Install meter-reading equipment and explore other opportunities that would increase efficiencies.

Action:

- Replace approximately 1,000 twenty-year-old water meters, install approximately 250 new meters, and complete the installation of the Radio Frequency Meter Reading System.
- Research and possibly experiment with a gateway system that would allow us to receive meter readings via cell phone technology.
- Offer paperless billing to utility customers.
- Increase the number of scanned documents and reports.

Outcome(s):

- Increased meter reading efficiency.
- Decreased workload resulting in increased customer service and delaying the need to hire additional personnel.
- Increased customer service opportunities.
- Decreased paper storage and reports made available on desktop computers.

DISTRIBUTION AND COLLECTION DIVISION

Goal: Continue to use the slip lining/pipe bursting program to replace aged and failing water and sanitary sewer main lines.

Action: Expand the existing bursting program and facilitate funding through the Public Works Department's annual water and sanitary sewer replacement project budget, and coordinate projects with other improvement projects (PAVER, streetscape, etc.).

Outcome(s):

- Improved customer service.
- Support of Public Works Department business plan.
- Protect the City's investment in infrastructure and provide a safe, reliable, cost-effective service to our community utilizing new construction technologies.

Goal: Support Public Works divisions that experience seasonal increased workloads.

Action: Divert employees and equipment to work in different divisions within the Public Works Department.

Outcome(s):

- Improved customer service.
- Support of the Public Works business plan.

Goal: Develop a sanitary sewer CMOM (capacity, management, operation, and maintenance) program to satisfy EPA and DEQ administrative orders.

Action: Develop tree root and FOG (fats, oils, grease) control programs, develop SOPs for all sanitary sewer maintenance activities, and identify and prioritize areas for replacement based on age, maintenance, and complaints.

Outcome(s):

- Decrease SSOs (Sanitary Sewer Overflows).
- Improve customer service.
- Reduce claims due to sewer backups.

Goal: Build an asset management plan based on GIS.

Action: Inventory all assets in GIS, and complete a condition assessment to evaluate the assets to determine their placement in the life cycle.

Outcome(s):

- Improved maintenance support.
- Efficient utilization of work the force and equipment.
- Determine asset life cycle based on many factors other than complaints.

ENGINEERING DIVISION

Goal: Improve the quality of infrastructure built by private development before being accepted by the City.

Action: Establish minimum testing and inspection requirements to be used for private contracts, and assign inspection staff to each project to ensure quality construction prior to acceptance by the City.

Outcome(s):

- Support the department's business plan.
- Improve the quality of infrastructure accepted by the City and spend less on maintenance of the facilities.

ENVIRONMENTAL AFFAIRS DIVISION

Goal: Provide and maintain the necessary elements for a safety culture that fulfills the requirements of the Montana Safety Culture Act.

Action: Provide, participate, and coordinate safety training, both in-house and as public outreach safety programs, such as the Billings Area Safety and Health Focus Group and the Montana Occupational Safety and Health Institute.

Outcome(s):

- Reduce accidents, lost time, and insurance premiums.

Goal: Develop and maintain a storm water program to comply with federal and state Phase II Storm Water Regulations.

Action:

- Work with other regulated Montana cities and the State to develop best management storm water guidelines, policies, and penalties.
- Develop an educational outreach program.
- Council approval of new City Ordinance 28-100 "Storm Water Management and Discharge Control Ordinance."
- Implement Best Management Practices under the Phase II Storm Water Regulations."

Outcome(s):

- Reduce storm water pollution to state waters.

Goal: Maintain a pretreatment program to comply with the Clean Water Act water pollution control program.

Action: Keep pollutants out of the collection system that can interfere, pass-through, or be incompatible with the operation of the City's wastewater treatment plant. Improve opportunities to recycle and reclaim wastewater and sludge.

Outcome(s):

- Reduce potential upsets at the wastewater treatment plant, ensure compliance, and protect the health and safety of workers.

SOLID WASTE DIVISION

Goal: Reduce the amount of waste disposed of at the Billings Regional Landfill.

Action:

- Continue to implement the curbside yard waste collection program in the remaining residential areas throughout Billings.
- Develop educational pharmaceutical disposal program.
- Expand hazardous waste disposal program.

Outcome(s):

- A reduction in the amount of waste that is disposed of at the Billings Regional Landfill.
- Create a useable product by composting the diverted yard waste.
- Encourage proper disposal of drugs and hazardous waste.

Goal: Develop the landfill as recommended in the Landfill Master Plan.

Action: Complete the design for the Phase 2 landfill closure and schedule for construction by March 2011, and schedule landfill workers and equipment to expand the current asbestos disposal area as outlined in the Master Plan.

Outcome(s):

- Maintain a regional landfill that protects the environment and remains in full compliance with Solid Waste Regulations.

STREET-TRAFFIC DIVISION

Goal: Evaluate ditch culvert roadway crossings.

Action: Assess, prioritize, and develop cost analysis for culvert roadway crossings.

Outcome(s):

- Implementation of culvert roadway crossings replacement schedule.

Goal: Restore street surfaces.

Action: Coordinate street restoration projects with the PAVER Program.

Outcome(s):

- Provide safe driving surfaces and extend roadway life.

WASTEWATER TREATMENT DIVISION

Goal: Perform plant operation and maintenance in a manner that supports efficient use of budgeted funds while ensuring continued quality effluent.

Action: Treat the City's wastewater and dispose of the resulting residuals in a timely, environmentally safe, and economical manner.

Outcome(s):

- Full compliance with MPDES permit and zero violations of the discharge limitations attributable to operational or maintenance activities.

WATER TREATMENT DIVISION

Goal: Comply with all rules and regulations pursuant to the Safe Drinking Water Act with specific emphasis on completing the sampling required by the Unregulated Contaminant Monitoring Rule (UCMR).

Action: Conduct the quarterly sampling and reporting required by the UCMR.

Outcome(s):

- Maintain the public's trust in the City's drinking water.
- Provide the safest water possible for the community.

Goal: Provide superior quality potable water.

Action: Produce, pressurize, and store drinking water for the community in adequate quantities, and meet all regulatory requirements and quality control standards while maintaining and repairing all water treatment, pressurization, and storage facilities.

Outcome(s):

- Meet community water needs
- Replace aging/malfunctioning infrastructure to increase capacity while ensuring a quality product.
- Obtain the maximum productive life possible.

GENERAL FUND
OVERVIEW

GENERAL FUND

The General Fund is used to account for resources traditionally associated with government that are not required legally or by sound financial management to be accounted for in another fund. Property taxes, licenses and permits, charges for services, fines and forfeitures, and state intergovernmental revenue provide revenue to the general fund. The expenditures of the following departments are accounted for in the general fund: Mayor and City Council, City Administrator, Human Resources, City Attorney, Municipal Court, Code Enforcement, Public Works Engineering, Parks, Recreation and Public Lands, and Finance. The largest use of general fund revenue is the transfer to the Public Safety Fund.

**GENERAL OPERATING FUND
SUMMARY
OPERATING BUDGET
FY11**

	APPROVED BUDGET FY 11	APPROVED BUDGET FY 10	INCREASE (DECREASE)	ACTUAL FY 09
FUND BALANCE - BEGINNING	\$ 11,424,546	\$ 8,453,709	\$ 2,970,837	\$ 7,905,081
REVENUES:				
TAXES	\$ 12,835,351	\$ 12,731,484	\$ 103,867	\$ 12,808,095
SPECIAL ASSESSMENTS	-	-	-	44,744
LICENSES & PERMITS	3,638,549	3,273,240	365,309	3,628,053
INTER-GOVERNMENTAL	9,069,878	8,743,013	326,865	8,288,760
INTRA-GOVERNMENT	2,351,379	2,355,306	(3,927)	2,775,868
CHARGES FOR SERVICE	594,250	516,050	78,200	1,629,857
FINES & FORFEITS	1,455,750	1,443,650	12,100	1,372,325
INVESTMENT EARNINGS	71,677	74,017	(2,340)	102,533
DONATIONS / CONTRIBUTIONS	32,800	180,257	(147,457)	68,370
INTERFUND TRANSFERS	239,475	241,982	(2,507)	252,253
DEBT PROCEEDS	-	-	-	-
MISCELLANEOUS	1,500	2,688	(1,188)	20,511
TOTAL REVENUES	\$ 30,290,609	\$ 29,561,687	\$ 728,922	\$ 30,991,369
EXPENDITURES:				
PERSONAL SERVICES	\$ 6,232,984	\$ 5,974,907	\$ 258,077	\$ 6,932,074
OPERATION & MAINTENANCE	3,030,910	3,019,355	11,555	3,805,029
CAPITAL	207,742	238,457	(30,715)	86,587
DEBT SERVICE	-	-	-	-
INTERFUND TRANSFERS	18,962,823	19,435,087	(472,264)	17,703,576
TOTAL EXPENDITURES	\$ 28,434,459	\$ 28,667,806	\$ (233,347)	\$ 28,527,266
FUND BALANCE - ENDING	\$ 13,280,696	\$ 9,347,590	\$ 3,933,106	\$ 10,369,184

General Fund Summary of Revenues

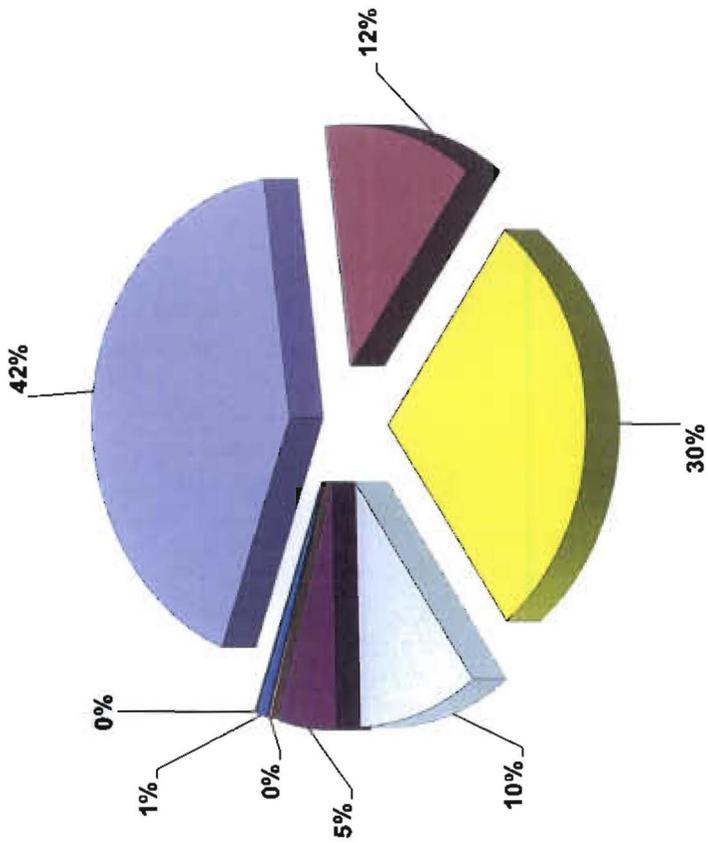
FY 11

\$	12,835,351
	3,638,549
	9,069,878
	2,945,629
	1,455,750
	71,677
	239,475
	34,300
\$	<u>30,290,609</u>

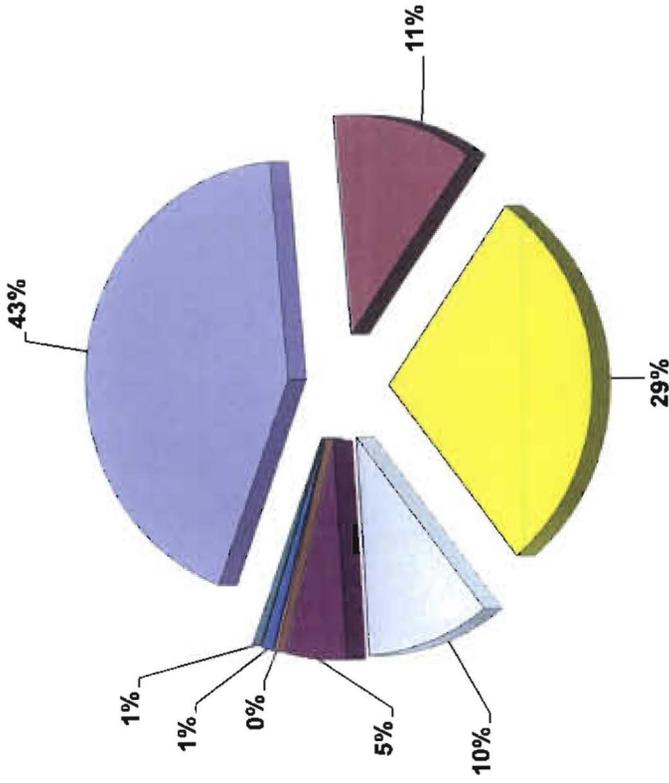
FY 10

\$	12,731,484
	3,273,240
	8,743,013
	2,871,356
	1,443,650
	74,017
	241,982
	182,945
\$	<u>29,561,687</u>

TAXES	
LICENSES & PERMITS	
INTER-GOVERNMENTAL	
CHARGES FOR SERVICE	
FINES & FORFEITS	
INVESTMENT EARNINGS	
INTERFUND TRANSFERS	
OTHER	
TOTAL	



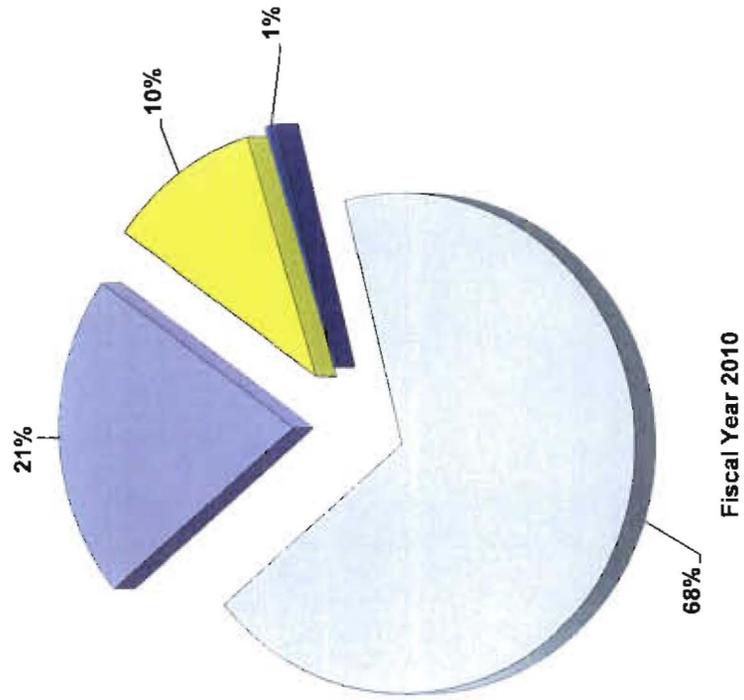
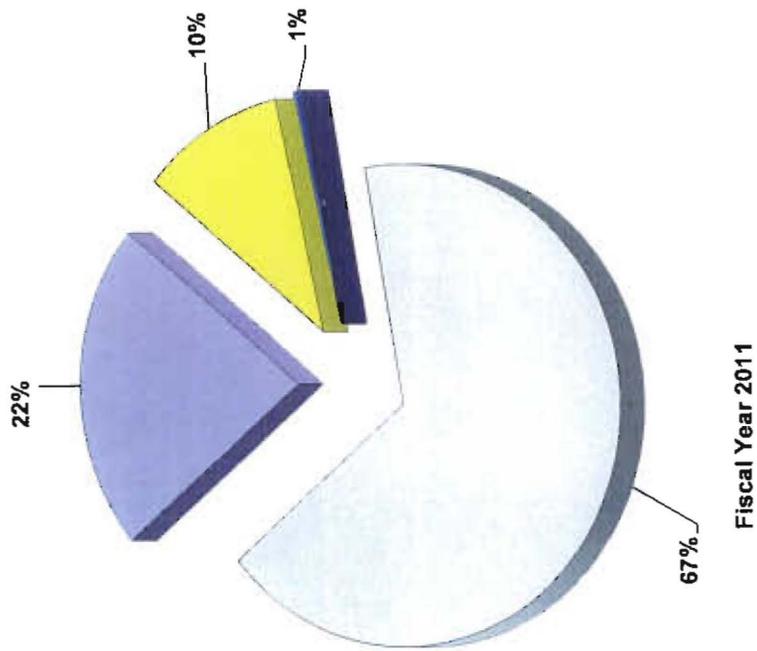
Fiscal Year 2011



Fiscal Year 2010

General Fund Summary of Expenditures

	FY 11	FY 10
PERSONAL SERVICES	\$ 6,232,984	\$ 5,974,907
OPERATION & MAINTENANCE	3,030,910	3,019,355
CAPITAL	207,742	238,457
INTERFUND TRANSFERS	18,962,823	19,435,087
TOTAL	\$ 28,434,459	\$ 28,667,806



**GENERAL OPERATING FUND
OPERATING BUDGET**

FUND 010

	ACTUAL FY 08	ACTUAL FY 09	BUDGET FY 10	ESTIMATE FY 10	APPROVED FY 11
FUND BALANCE BEGINNING	\$ 7,649,125	\$ 7,905,081	\$ 8,453,709	\$ 10,369,184	\$ 11,424,546
REVENUES:					
TAXES	\$ 11,360,990	\$ 12,808,095	\$ 12,731,484	\$ 12,778,973	\$ 12,835,351
SPECIAL ASSESSMENNTS	20,320	44,744	-	8,864	-
LICENSES & PERMITS	3,409,924	3,628,053	3,273,240	3,364,206	3,638,549
INTER-GOVERNMENTAL	8,015,070	8,288,760	8,743,013	8,670,716	9,069,878
INTRA-GOVERNMENT	2,190,121	2,775,868	2,355,306	2,350,538	2,351,379
CHARGES FOR SERVICE	1,698,490	1,629,857	516,050	530,026	594,250
FINES & FORFEITS	1,574,421	1,372,325	1,443,650	1,425,316	1,455,750
INVESTMENT EARNINGS	217,046	102,533	74,017	83,074	71,677
DONATIONS/CONTRIBUTIONS	32,378	68,370	180,257	305,044	32,800
INTERFUND TRANSFERS	1,183,566	252,253	241,982	242,270	239,475
DEBT PROCEEDS	-	-	-	-	-
MISCELLANEOUS	12,122	18,786	2,688	7,210	1,500
SALE OF CAPITAL ASSETS	71,250	1,725	-	800	-
TOTAL REVENUE	\$ 29,785,698	\$ 30,991,369	\$ 29,561,687	\$ 29,767,037	\$ 30,290,609
EXPENDITURES:					
MAYOR/COUNCIL	\$ 219,598	\$ 227,038	\$ 449,865	\$ 433,555	\$ 452,316
CITY ADMINISTRATOR	581,789	600,915	621,782	620,920	619,597
HUMAN RESOURCES	420,329	457,679	642,761	591,213	538,223
CITY ATTORNEY	1,008,224	1,104,016	1,190,612	1,166,693	1,201,499
MUNICIPAL COURT	1,046,125	1,064,050	1,122,895	1,128,276	1,191,018
FINANCE	1,131,130	1,150,579	1,187,620	1,183,037	1,221,984
CODE ENFORCEMENT	245,280	290,789	259,369	208,202	236,010
PUBLIC WORKS ENGINEERING	1,666,176	1,930,118	-	-	-
PARKS & RECREATION	4,205,408	3,462,543	3,709,143	3,818,878	3,913,117
NON-DEPARTMENTAL	18,991,183	18,239,539	19,418,759	19,544,901	18,995,695
COUNCIL CONTINGENCY	14,500	-	65,000	16,000	65,000
TOTAL EXPENDITURES	\$ 29,529,742	\$ 28,527,266	\$ 28,667,806	\$ 28,711,675	\$ 28,434,459
FUND BALANCE ENDING	\$ 7,905,081	\$ 10,369,184	\$ 9,347,590	\$ 11,424,546	\$ 13,280,696
LESS:					
NONSPENDABLE				-	-
RESTRICTED				-	-
COMMITTED				-	-
ASSIGNED				-	-
UNASSIGNED				\$ 11,424,546	\$ 13,280,696

DEPARTMENTAL
BUDGETS

GENERAL FUND DEPARTMENTAL BUDGETS

This section provides information about the City's General Fund individual department budgets, which are as follows:

- MAYOR AND CITY COUNCIL
- CITY ADMINISTRATOR
- HUMAN RESOURCES
- CITY ATTORNEY
- MUNICIPAL COURT
- FINANCE
- CODE ENFORCEMENT
- PUBLIC WORKS ENGINEERING
- PARKS, RECREATION AND PUBLIC LANDS
- NON-DEPARTMENTAL
- COUNCIL CONTINGENCY

General Fund Summary of Department Expenditures

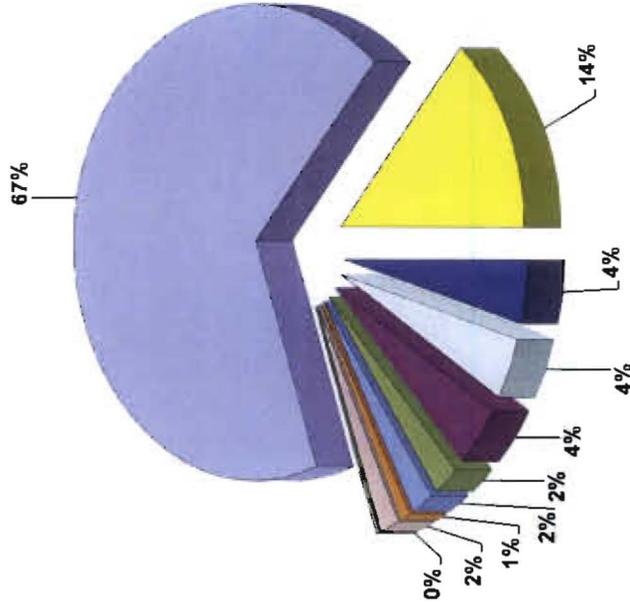
FY 11

\$ 18,995,695
3,913,117
1,221,984
1,191,018
1,201,499
619,597
538,223
236,010
452,316
65,000
\$ 28,434,459

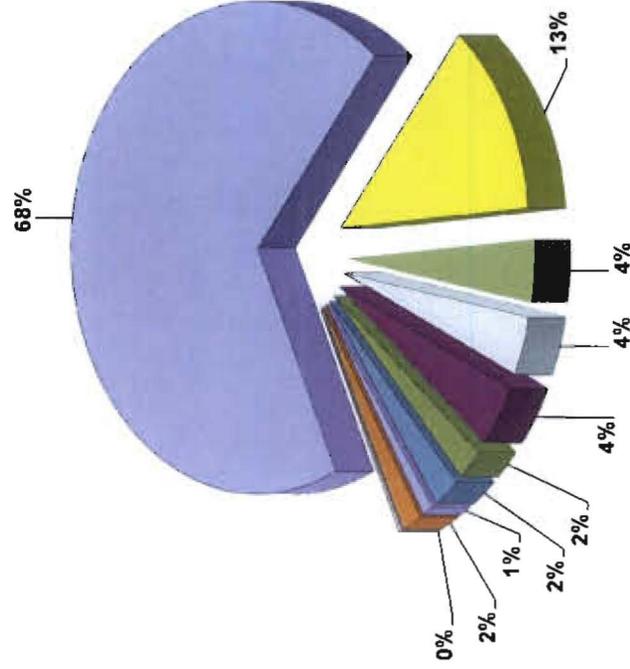
FY 10

\$ 19,418,759
3,709,143
1,187,620
1,122,895
1,190,612
621,782
642,761
259,369
449,865
65,000
\$ 28,667,806

NON-DEPARTMENTAL
PARKS & RECREATION
FINANCE
MUNICIPAL COURT
CITY ATTORNEY
CITY ADMINISTRATOR
HUMAN RESOURCES
CODE ENFORCEMENT
MAYOR/COUNCIL
COUNCIL CONTINGENCY
TOTAL



Fiscal Year 2011

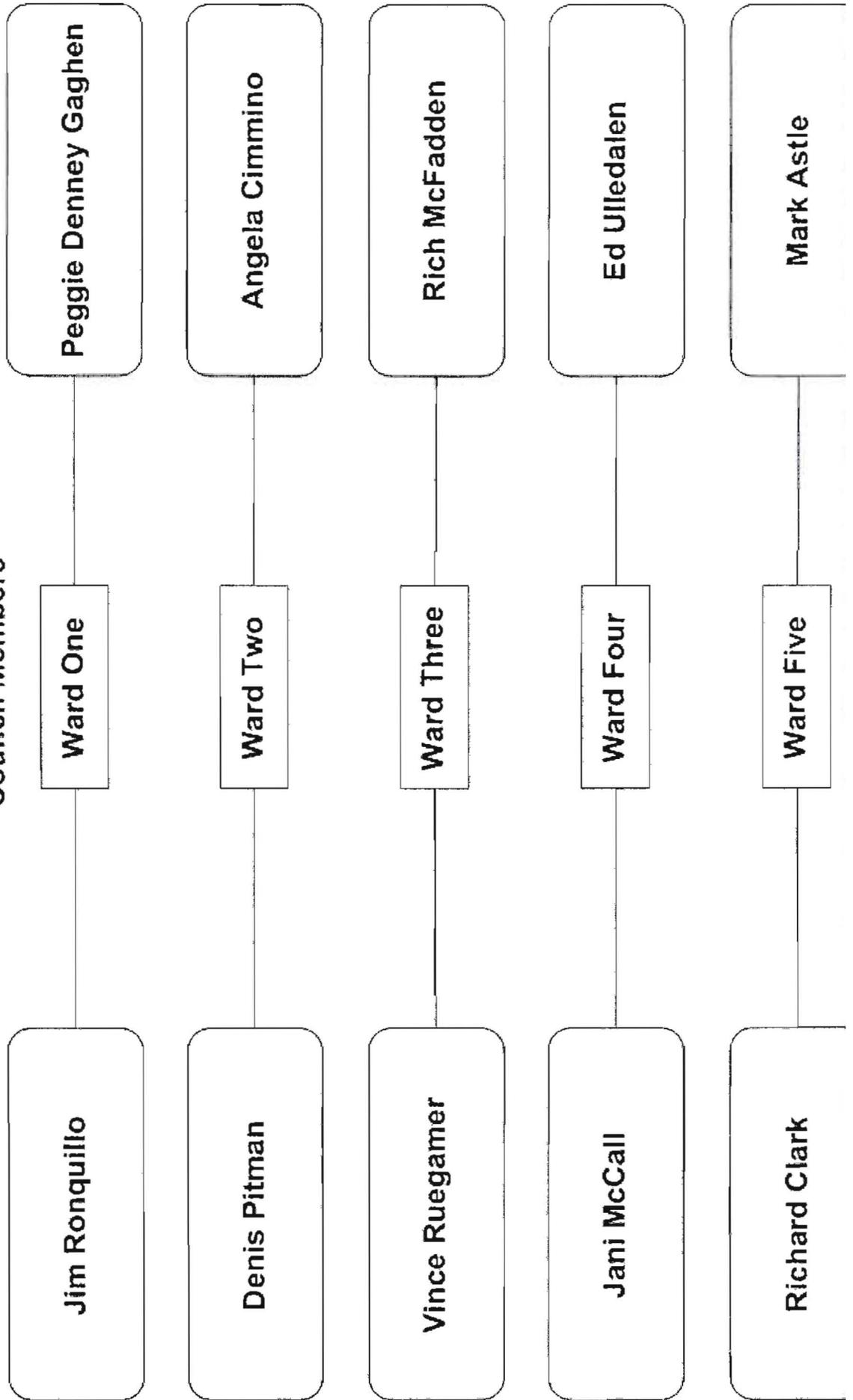


Fiscal Year 2010

City of Billings, Montana Official Roster

Mayor
Tom Hanel

Council Members



**MAYOR AND CITY COUNCIL
OPERATING BUDGET**

FUND 010-1100

	ACTUAL FY 08	ACTUAL FY 09	BUDGET FY 10	ESTIMATE FY 10	APPROVED FY 11
PERSONAL SERVICES	\$ 166,303	\$ 171,096	\$ 181,221	\$ 173,355	\$ 183,508
OPERATIONS AND MAINTENANCE	53,295	55,942	68,664	60,000	68,808
CAPITAL	-	-	-	-	-
DEBT SERVICE	-	-	-	-	-
TRANSFERS	-	-	200,000	200,000	200,000
TOTAL EXPENDITURES	\$ 219,598	\$ 227,038	\$ 449,885	\$ 433,355	\$ 452,316

STAFFING AUTHORIZATION

POSITION	SALARY RANGE	ACTUAL FY 08	ACTUAL FY 09	BUDGET FY 10	APPROVED FY 11
MAYOR	800	0.5	0.5	0.5	0.5
COUNCIL MEMBERS	600	5.0	5.0	5.0	5.0
TOTAL		5.5	5.5	5.5	5.5

MAYOR & CITY COUNCIL DEPARTMENT BUDGET NARRATIVE

The Mayor and City Council expenses are funded through the General Fund. The Mayor is elected at-large, and two Councilpersons are elected in each of the five wards.

Expenditures

The Mayor and City Council budget includes wages of \$800/month for the Mayor, \$600/month for each Councilmember, benefits, and operating expenses. Wages will not change in FY 11.

The budgeted transfer is to reimburse the Property / Liability fund for the Rimrock Foundation lawsuit.

Capital

None

**CITY ADMINISTRATOR
OPERATING BUDGET**

FUND 010-1300

	ACTUAL FY 08	ACTUAL FY 09	BUDGET FY 10	ESTIMATE FY 10	APPROVED FY11
PERSONAL SERVICES	\$ 459,630	\$ 464,144	\$ 485,192	\$ 469,115	\$ 491,954
OPERATIONS AND MAINTENANCE	122,159	119,221	136,590	151,805	127,643
CAPITAL	-	17,550	-	-	-
DEBT SERVICE	-	-	-	-	-
TRANSFERS	-	-	-	-	-
TOTAL EXPENDITURES	\$ 581,789	\$ 600,915	\$ 621,782	\$ 620,920	\$ 619,597

STAFFING AUTHORIZATION

POSITION	SALARY RANGE	ACTUAL FY 08	ACTUAL FY 09	BUDGET FY 10	APPROVED FY11
CITY ADMINISTRATOR	9,528	1.0	1.0	1.0	1.0
ASSISTANT CITY ADMINISTRATOR	7441-9972	1.0	1.0	1.0	1.0
EXECUTIVE SECRETARY	2921-3912	1.0	1.0	1.0	1.0
CITY CLERK	3494-4679	1.0	1.0	1.0	1.0
DEPUTY CITY CLERK	2466-3305	1.0	1.0	1.0	1.0
TOTAL		5.0	5.0	5.0	5.0

CITY ADMINISTRATOR DEPARTMENT BUDGET NARRATIVE

The City Administrator's office includes the City Administrator, Assistant City Administrator, City Clerk, and support staff.

Expenditures

No significant changes.

Capital

None

**HUMAN RESOURCES
OPERATING BUDGET**

FUND 010-1700

	ACTUAL FY 08	ACTUAL FY 09	BUDGET FY 10	ESTIMATE FY 10	APPROVED FY 11
PERSONAL SERVICES	\$ 257,328	\$ 286,388	\$ 297,886	\$ 281,213	\$ 308,345
OPERATIONS AND MAINTENANCE	163,001	171,291	219,875	185,000	229,878
CAPITAL	-	-	-	-	-
DEBT SERVICE	-	-	-	-	-
TRANSFERS	-	-	125,000	125,000	-
TOTAL EXPENDITURES	\$ 420,329	\$ 457,679	\$ 642,761	\$ 591,213	\$ 538,223

STAFFING AUTHORIZATION

POSITION	SALARY RANGE	ACTUAL FY 08	ACTUAL FY 09	BUDGET FY 10	APPROVED FY 11
HUMAN RESOURCES MANAGER	5151-6900	1.0	1.0	1.0	1.0
HUMAN RESOURCES ASSOCIATE	3494-4679	1.0	1.0	1.0	1.0
PAYROLL/HR ANALYST	3162-4237	1.0	1.0	1.0	1.0
ADMINISTRATIVE ASSISTANT	1982-2666	1.0	1.0	1.0	1.0
TOTAL		4.0	4.0	4.0	4.0

HUMAN RESOURCES DIVISION BUDGET NARRATIVE

The Human Resources Division is an internal support function, whose primary responsibility is to provide customer service and support to all employees, and to monitor and respond to legal and regulatory changes in the areas of employment, labor law, and safety. Additional customers include those individuals who are interested in employment with the City.

Expenditures

No significant changes.

Capital

None

**CITY ATTORNEY
OPERATING BUDGET**

FUND 010-1600

	ACTUAL FY 08	ACTUAL FY 09	BUDGET FY 10	ESTIMATE FY 10	APPROVED FY 11
PERSONAL SERVICES	\$ 821,353	\$ 894,251	\$ 936,915	\$ 930,974	\$ 942,933
OPERATIONS AND MAINTENANCE	141,810	155,552	172,184	169,054	171,152
TRANSFERS	45,061	54,213	81,513	66,665	87,414
TOTAL EXPENDITURES	\$ 1,008,224	\$ 1,104,016	\$ 1,190,612	\$ 1,166,693	\$ 1,201,499

STAFFING AUTHORIZATION

POSITION	SALARY RANGE	ACTUAL FY 08	ACTUAL FY 09	BUDGET FY 10	APPROVED FY 11
CITY ATTORNEY	6737-9027	1.0	1.0	1.0	1.0
ASSISTANT CITY ATTORNEY	5631-7547	1.0	1.0	1.0	1.0
DEPUTY CITY ATTORNEY	5151-6900	4.0	4.0	4.0	4.0
CIVIL DEPUTY CITY ATTORNEY	5151-6900	1.0	1.0	1.0	1.0
SENIOR LEGAL SECRETARY	2726-3651	1.0	1.0	1.0	1.0
LEGAL SECRETARY	2348-3144	2.0	2.0	2.0	2.0
TOTAL		10.0	10.0	10.0	10.0

CITY ATTORNEY BUDGET NARRATIVE

The City Attorney is the chief legal advisor for the Mayor, City Council, City Administrator, and all City staff. The City Attorney is responsible for the preparation of ordinances, resolutions, and contracts, and for assuring that all City activities are lawful. The City Attorney handles all civil litigation at the trial and appellate levels for the City (State and Federal Courts), confers closely with MMIA (Montana Municipal Insurance Authority)-retained counsel on cases covered by the MMIA memorandum of coverage, and represents the City in labor arbitration and mediation proceedings. All misdemeanor criminal offenses which occur within the city limits including violations of state law and city ordinances and zoning, sign, and permit violations are prosecuted by this office.

The City Attorney's budget funds a total of ten positions: seven full-time attorneys and three full-time legal secretaries.

Expenditures

No significant changes.

Capital

None

**MUNICIPAL COURT
OPERATING BUDGET**

FUND 010-1200

	ACTUAL FY 08	ACTUAL FY 09	BUDGET FY 10	ESTIMATE FY 10	APPROVED FY 11
PERSONAL SERVICES	\$ 652,839	\$ 634,574	\$ 747,951	\$ 735,357	\$ 792,723
OPERATIONS AND MAINTENANCE	377,037	416,351	344,944	364,944	368,295
CAPITAL	-	13,125	-	27,975	
DEBT SERVICE	-	-			
TRANSFERS	<u>16,249</u>	<u>-</u>	<u>30,000</u>	<u>-</u>	<u>30,000</u>
TOTAL EXPENDITURES	<u>\$ 1,046,125</u>	<u>\$ 1,064,050</u>	<u>\$ 1,122,895</u>	<u>\$ 1,128,276</u>	<u>\$ 1,191,018</u>

STAFFING AUTHORIZATION

POSITION	SALARY RANGE	ACTUAL FY 08	ACTUAL FY 09	BUDGET FY 10	APPROVED FY 11
MUNICIPAL JUDGE	7443	1.0	1.0	1.0	1.0
JUDGE		0.5	0.5	0.5	0.5
MUNICIPAL COURT BAILIFF/CLERK	2008-2689	2.0	3.0	3.0	3.0
MUNICIPAL COURT LEGAL SEC	2348-3144	1.0	1.0	1.0	1.0
COURT ADMINISTRATOR	3746-5019	1.0	1.0	1.0	1.0
ACCOUNT CLERK II	2008-2689	7.0	6.0	6.0	7.0
COLLECTION CLERK	2008-2689	<u>1.0</u>	<u>1.0</u>	<u>1.0</u>	<u>1.0</u>
SUBTOTAL MUNICIPAL COURT		13.5	13.5	14.5	14.5
GRANT POSITION:					
DUI/DRUG/MENTAL HEALTH COURT COORDINATOR	2749-3685	<u>1.0</u>	<u>1.0</u>	<u>1.5</u>	<u>4.0</u>
TOTAL MUNICIPAL COURT		<u>14.5</u>	<u>14.5</u>	<u>16.0</u>	<u>18.5</u>

MUNICIPAL COURT BUDGET NARRATIVE

The Municipal Court budget is compromised of two divisions: the Judicial Division and the Receipts and Records Division. The Judicial budget funds one full-time Municipal Court judge, one part-time assistant judge, a judicial secretary, and three bailiff/clerks. The Receipts and Records budget funds the Municipal Court Administrator, seven full-time account clerks, and a courtroom/collection clerk.

Expenditures

For the FY 11 budget, Municipal Court received funding for a portion of the costs required to keep the Adult Misdemeanor Drug Court in operation, additional overtime expenditure, and two temporary filing/civil infraction clerks. Also, Municipal Court must pay the one year maintenance cost of two Pretrial Diversion Module software packages.

Capital

None

**FINANCE
OPERATING BUDGET**

FUND 010-1500

	ACTUAL FY 08	ACTUAL FY 09	BUDGET FY 10	ESTIMATE FY 10	APPROVED FY 11
PERSONAL SERVICES	\$ 665,186	\$ 677,829	\$ 728,995	\$ 724,412	\$ 767,507
OPERATIONS AND MAINTENANCE	465,944	463,250	458,625	458,625	454,477
CAPITAL	-	9,500	-	-	-
DEBT SERVICE	-	-	-	-	-
TRANSFERS	-	-	-	-	-
TOTAL EXPENDITURES	\$ 1,131,130	\$ 1,150,579	\$ 1,187,620	\$ 1,183,037	\$ 1,221,984

STAFFING AUTHORIZATION

POSITION	SALARY RANGE	ACTUAL FY 08	ACTUAL FY 09	BUDGET FY 10	APPROVED FY 11
ADMINISTRATIVE SECRETARY	2466-3305	1.0	1.0	1.0	1.0
FINANCIAL SERVICES MANAGER	5151-6900	1.0	1.0	1.0	1.0
ACCOUNTANT II	3746-5019	3.0	3.0	3.0	3.0
ACCOUNTING TECHNICIAN	2864-3837	1.0	1.0	1.0	1.0
ACCOUNT CLERK II	2008-2689	3.0	3.0	3.0	3.0
DEBT/INVESTMENT COORDINATOR	3494-4679	1.0	1.0	1.0	1.0
PURCHASING AGENT	3938-5276	1.0	1.0	1.0	1.0
TOTAL		11.0	11.0	11.0	11.0

FINANCE BUDGET NARRATIVE

The primary function of the Finance Division is to provide services in the areas of accounting, internal controls, and investment of City funds; to prepare the Comprehensive Annual Financial Report; to assist Administration to prepare the annual City Budget, the Equipment Replacement Plan, and the Capital Improvement Plan; and to train City staff.

Expenditures

No significant changes.

Capital

None

**CODE ENFORCEMENT
OPERATING BUDGET**

FUND 010-4300

	ACTUAL FY 08	ACTUAL FY 09	BUDGET FY 10	ESTIMATE FY 10	APPROVED FY 11
PERSONAL SERVICES	\$ 146,288	\$ 151,087	\$ 159,455	\$ 159,281	\$ 191,259
OPERATIONS AND MAINTENANCE	97,065	134,702	96,099	45,106	40,813
TRANSFERS	1,927	5,000	3,815	3,815	3,938
TOTAL EXPENDITURES	\$ 245,280	\$ 290,789	\$ 259,369	\$ 208,202	\$ 236,010

STAFFING AUTHORIZATION

POSITION	SALARY RANGE	ACTUAL FY 08	ACTUAL FY 09	BUDGET FY 10	APPROVED FY 11
SENIOR OFFICE ASSISTANT	2008-2687	0.5	-	-	-
CODE ENFORCEMENT CLERK	2496-3340	-	0.5	0.5	0.5
CODE ENFORCEMENT OFFICER	2921-3912	2.0	2.0	2.0	2.5
TOTAL		2.5	2.5	2.5	3.0

CODE ENFORCEMENT BUDGET NARRATIVE

The Code Enforcement Division is funded primarily through the General Fund, with a .5 Code Enforcement Officer position funded through the Building Division. Code Enforcement officers respond to complaints of violation of the zoning regulations, graffiti code, nuisance code, nuisance weed code, and building code. Compliance is achieved through notification to property owners, and if necessary, through citation and involuntary abatement of nuisance property conditions. FY 11 includes funding for a .5 FTE Code Enforcement Clerk. Nuisance weed abatement will be done through agreement with the Parks Department.

Expenditures

Vehicle maintenance and operating costs, telephone, nuisance abatement, and training expenditures increased slightly in FY 11 from FY 10. Personnel costs have increased by \$31,804 because Code Enforcement is paying for half of the Commercial Code Enforcement Officer position.

Capital

None

**PUBLIC WORKS ENGINEERING
OPERATING BUDGET**

FUND 010-3100

	ACTUAL FY 08	ACTUAL FY 09	BUDGET FY 10	ESTIMATE FY 10	APPROVED FY 11
PERSONAL SERVICES	\$ 1,074,956	\$ 1,401,253	\$ -	\$ -	\$ -
OPERATIONS AND MAINTENANCE	534,353	495,967	-	-	-
CAPITAL	8,400	7,510	-	-	-
DEBT SERVICE	-	-	-	-	-
TRANSFERS	<u>48,467</u>	<u>25,388</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL EXPENDITURES	\$ <u>1,666,176</u>	\$ <u>1,930,118</u>	\$ <u>-</u>	\$ <u>-</u>	\$ <u>-</u>

STAFFING AUTHORIZATION

POSITION	SALARY RANGE	ACTUAL FY 08	ACTUAL FY 09	BUDGET FY 10	APPROVED FY 11
ASSISTANT CITY ENGINEER	5151-6900	1.0	1.0	-	-
CITY TRAFFIC ENGINEER	5151-6900	1.0	1.0	-	-
ENGINEER III	5151-6900	-	-	-	-
ENGINEER II	4221-5656	5.0	6.0	-	-
ENGINEER I	3494-4679	3.0	4.0	-	-
ENGINEER (RLS)	4221-5656	-	-	-	-
PERMIT CLERK	2008-2689	-	1.0	-	-
TECHNICAL ASSISTANCE ANALYST	3494-4679	1.0	1.0	-	-
ENGINEER INSPECTOR II	2980-3994	5.0	3.0	-	-
ENGINEERING INSPECTOR SUPERVISOR	3746-5019	-	1.0	-	-
CAD TECH/SURVEYOR	3494-4679	-	1.0	-	-
TRAFFIC ENGINEERING TECH	2864-3837	1.0	1.0	-	-
ENGINEER INSPECTOR I	2492-3337	2.0	2.0	-	-
ADMINISTRATIVE SECRETARY	2466-3305	<u>1.0</u>	<u>1.0</u>	<u>-</u>	<u>-</u>
TOTAL		<u>20.0</u>	<u>23.0</u>	<u>-</u>	<u>-</u>

In FY 10, Engineering has been moved to an internal service fund.

In FY 09, three staffing positions and related costs (Engineer I, Engineer II, and permit clerk) were moved to Engineering from Public Utilities.

PARKS, RECREATION & PUBLIC LANDS BUDGET NARRATIVE

The Department of Parks, Recreation, and Public Lands (PRPL) manages the City's Parks and Recreation System. Residents and visitors are offered approximately 2,700 acres (roughly 4 square miles) of parkland that includes: 453 separate parcels of land, 39 playgrounds, 25 basketball courts, 32 tennis courts, 24 park shelters, 60 horseshoe pits, over 100 athletic fields (soccer, baseball, and softball), 6 neighborhood centers, 40 miles of hard and soft surface trails, 24 picnic shelters, 2 cemeteries, 2 outdoor pools, 2 wading pools, 4 spray parks, batting cage, par-3 golf course (operated by the Downtown Exchange Club), and a minor league baseball stadium. The Billings Mustangs manage all baseball related activities, and PRPL manages all non-baseball related activities at the stadium.

The department provides over 75 recreation programs for people of all ages (pre-school through senior citizens). These activities are provided by the department or indirectly through partnerships with various organizations (Billings Little League, American Legion, Montana Audubon Association, Mustangs, Billings Softball Association, etc). In addition, over 100 organizations are scheduled and issued "use permits" for various park and facility use.

Expenditures

No significant changes.

Capital

PRPL is upgrading several pieces of equipment, purchasing two additional mowers and will make improvements to aquatic facilities to make them compliant with new State regulations.

**PARKS RECREATION AND PUBLIC LANDS
OPERATING BUDGET**

FUND 010-5100

	ACTUAL FY 08	ACTUAL FY 09	BUDGET FY 10	ESTIMATE FY 10	APPROVED FY 11
PERSONAL SERVICES	\$ 2,162,708	\$ 2,231,026	\$ 2,339,292	\$ 2,339,292	\$ 2,456,755
OPERATIONS AND MAINTENANCE	925,730	967,387	1,017,237	1,126,972	1,028,187
CAPITAL	9,578	38,902	144,457	144,457	192,742
DEBT SERVICE	893,114	-	-	-	-
TRANSFERS	214,278	225,228	208,157	208,157	235,433
TOTAL EXPENDITURES	\$ 4,205,408	\$ 3,462,543	\$ 3,709,143	\$ 3,818,878	\$ 3,913,117

STAFFING AUTHORIZATION

POSITION	SALARY RANGE	ACTUAL FY 08	ACTUAL FY 09	BUDGET FY 10	APPROVED FY 11
DIR. PARKS, RECREATION, PUBLIC LANDS	6472-8673	1.0	1.0	1.0	1.0
PARK SUPERINTENDENT	4221-5656	1.0	1.0	1.0	1.0
PARKS SUPERVISOR	3746-5019	1.0	1.0	1.0	1.0
FORESTRY/SEASONAL OPER. SUPR. ARBORIST	-	-	-	-	-
EQUIPMENT OPER./MAINT. WORKER	2482-3326	7.0	7.0	7.0	8.0
ADMINISTRATIVE SECRETARY	2466-3305	1.0	1.0	1.0	1.0
SR. EQUIP. OPER/MAINT. WORKER	2853-3822	4.0	4.0	4.0	4.0
RECREATION SUPERINTENDENT	4221-5656	1.0	1.0	1.0	1.0
RECREATION PROGRAM SUPERVISOR	3746-5019	1.0	1.0	1.0	1.0
PARK PLANNER	3746-5019	1.0	1.0	1.0	1.0
SR. OFFICE ASSISTANT	2008-2689	1.0	1.0	1.0	1.0
OFFICE ASSISTANT	1837-2460	1.0	1.0	1.0	1.0
BUILDING SERVICE WORKER	1823-2444	1.0	1.0	1.0	1.0
COMMUNITY CENTER SUPERVISOR	3746-5019	1.0	1.0	1.0	1.0
CEMETERY SUPERINTENDENT	3938-5276	1.0	1.0	1.0	1.0
EQUIPMENT OPER./MAINT. WORKER	2482-3326	3.0	3.0	3.0	3.0
TOTAL		26.0	26.0	26.0	27.0

NON-DEPARTMENTAL

FUND 010-1400

	ACTUAL FY 08	ACTUAL FY 09	BUDGET FY 10	ESTIMATE FY 10	APPROVED FY 11
PERSONAL SERVICES	\$ 74,265	\$ 20,426	\$ 98,000	\$ 39,753	\$ 98,000
OPERATIONS AND MAINTENANCE	545,781	825,366	440,157	515,709	476,657
CAPITAL	-	-	94,000	79,000	15,000
DEBT SERVICE	-	-	-	-	-
TRANSFERS	<u>18,371,137</u>	<u>17,393,747</u>	<u>18,786,602</u>	<u>18,910,439</u>	<u>18,406,038</u>
TOTAL EXPENDITURES	<u>\$ 18,991,183</u>	<u>\$ 18,239,539</u>	<u>\$ 19,418,759</u>	<u>\$ 19,544,901</u>	<u>\$ 18,995,695</u>

NON-DEPARTMENTAL BUDGET NARRATIVE

The non-departmental budget consists of items that do not fit within a specific department/division budget. This includes transfers for public safety, strategic planning initiatives and various other expenditures.

Expenditures

The Operations and Maintenance category increased due to increases in liability insurance charges. The transfers category decreased in the amount transferred to Public Safety.

Capital

Capital expenditures in FY 11 and FY 10 are for Innoprise Software implementation.

**COUNCIL CONTINGENCY
OPERATING BUDGET**

FUND 010-1110

	ACTUAL FY 08	ACTUAL FY 09	BUDGET FY 10	ESTIMATE FY 10	APPROVED FY 11
OPERATIONS AND MAINTENANCE	\$ 14,500	\$ -	\$ 65,000	\$ 16,000	\$ 65,000
TOTAL EXPENDITURES	<u>\$ 14,500</u>	<u>\$ -</u>	<u>\$ 65,000</u>	<u>\$ 16,000</u>	<u>\$ 65,000</u>

COUNCIL CONTINGENCY BUDGET NARRATIVE

Council contingency is a budgeted expenditure item established each year to provide the City Council with money for emergencies and to take advantage of opportunities that cannot be anticipated during the budget preparation. The budgeted amount will be \$65,000 for FY 11.

Expenditures

No significant changes.

Capital

None

SPECIAL REVENUE
FUNDS

SPECIAL REVENUE FUNDS

The Special Revenue funds are used to account for the proceeds of specific revenue sources (other than those for expendable trusts and major capital projects and enterprise activities) to finance specified activities as required by law or administrative regulation.

The City's special revenue funds and their purposes:

- The **Public Safety Fund** accounts for the Fire Department operations and the Police Department operations, including Animal Control.
- The **Miller Crossing Tax Increment Operating Fund** accounts for revenues from property tax levies on increased taxable values in the portion of the South Tax Increment District attributable to the Miller Crossing properties. Amounts collected are used for reimbursement to property owners within the Miller Crossing complex as prescribed by underlying development agreements with the City.
- The **South Tax Increment Operating Fund** accounts for revenues from property tax levies in the South Tax Increment District, not including the Miller Crossing properties, on increased taxable values. Amounts collected are used for the benefit of the tax increment district from which collections were assessed.
- The **East Tax Increment Operating Fund** accounts for revenues from property tax levies on increase taxable values in the East Tax Increment District. Amounts collected are used for the benefit of the tax increment district from which collections were assessed.
- The **Downtown Tax Increment Operating Fund** accounts for revenues from property tax levies on increased taxable values in the Downtown Tax Increment District. Amounts collected are used for the benefit of the tax increment district from which collections were assessed.
- The **North 27th District Tax Increment Operating Fund** accounts for revenues from property tax levies on increased taxable values in the North 27th Street Tax Increment District. Amounts collected are used for the benefit of the tax increment district from which collections were assessed.
- The **Gas Tax Fund** accounts for revenues received from the State of Montana gasoline tax.
- The **Building Inspection Fund** accounts for building permits and inspections for private construction in the City.

- The **Transportation Enhancement Grant Fund** accounts for federal grant monies designed to enhance the transportation system by providing facilities for bicycles, pedestrians, and beautification of various portions of the transportation system.
- The **Street and Traffic Fund** accounts for street cleaning, snow removal, minor street repairs, signage, street striping, forestry, and traffic signal maintenance.
- The **Fire Programs Fund** accounts for the Regional HazMat Team, grants, donations, and other fire related programs.
- The **Emergency Operating Center 9-1-1 Fund** accounts for monies received from the State of Montana 9-1-1 Program.
- The **City-County Planning Fund**, through an inter-local agreement, accounts for the operation of the Planning department, which promotes the health, safety, convenience, and welfare of the Community.
- The **City Attorney Grants Fund** accounts for grants through the Montana Board of Crime Control that includes the Victim/Witness Grant and the Domestic Violence Unit Grant to supplement the City Attorney's efforts.
- The **Municipal Court Grants Fund** is funded by grants. The 2010-2011 grants are the Billings Adult Misdemeanor Drug Court Award from the Supreme Court of Montana, Mental Health Court Award from the Department of Justice, the DUI Task Force Award from the State of Montana, and the Substance Abuse and Mental Health Services Administration from the Department of Health and Human Services from the State of Montana.
- The **Administration Grants Fund** accounts for the Department of Energy Grant that will provide in part for an energy efficient bookmobile at the Library, the completion of Swords Park Trail II, an Energy Star program, an energy performance study, and an International Energy Conservation Code program development. Administration grants also include an Economic Development Incentive grant from HUD in order to destruct and remediate asbestos contamination in the former Naval Reserve Center.
- The **Police Programs Fund** accounts for the following programs: Montana Board of Crime Control, Justice Assistance Grants, High Intensity Drug Traffic Area, Technology Grants, Internet Crimes Against Children, Highway Traffic Safety Grants, Housing Authority Officer, Downtown Central Beat Officer, and other law enforcement related programs.
- The **City-County Library Fund** accounts for operations of the Parnly Billings Library.

- The **Community Development Grants Fund** accounts for revenues from the Federal government for community and housing related programs.
- The **Park Programs Fund** accounts for revenues and expenditures related to park acquisitions and improvements, Urban Forestry Grant, Dehler Park Scoreboard, Kiwanis License Plates, Trash for Trees, and Cottonwood Park.
- The **Downtown Revolving Loan Program Fund** accounts for low-interest loans funded by local banks and the City of Billings.
- The **Cemetery Improvements Fund** accounts for expansion projects at the cemetery.
- The **Animal Control Donation Fund** accounts for donations to the Animal Control for specific purposes.
- The **Street Maintenance Districts Fund** accounts for various street programs.
- The **Fire Hydrant Fund** accounts for the maintenance of fire hydrants.
- The **Street Light Maintenance Districts Fund** accounts for the maintenance of street lighting systems within several such districts in the City.
- The **Storm Sewer Fund** accounts for the operation and maintenance of the storm sewer system.
- The **Park Maintenance Districts Fund** accounts for special assessments that support maintenance of various, individual parks.
- The **Arterial Street Fees Fund** complements other funds in the construction and reconstruction of arterial streets within the City.
- The **Amend Park Fund** accounts for funds designated to support Amend Park.
- The **Ballfield / Stadium Donation For Capital Maintenance Fund** accounts for donations to fund future capital maintenance for the new ball field and stadium.

SPECIAL REVENUE FUNDS
SUMMARY
OPERATING BUDGET
FY 11

	PUBLIC SAFETY	MILLER CROSSING TAX INCREMENT	SOUTH TAX INCREMENT	EAST TAX INCREMENT	DOWNTOWN TAX INCREMENT	NORTH 27th STREET TAX INCREMENT	GAS TAX
FUND BALANCE - BEGINNING	\$ 1,599,470	-	\$ 336,014	\$ 110,179	\$ 100,449	\$ 74,906	\$ 1,106,789
REVENUE:							
TAXES	\$ 12,268,436	\$ 100,000	\$ 200,000	\$ 100,000	-	\$ 350,000	-
SPECIAL ASSESSMENTS	-	-	-	-	-	-	-
LICENSES & PERMITS	117,909	-	-	-	-	-	-
INTER-GOVERNMENTAL	2,087,305	-	-	-	-	-	1,801,460
CHARGES FOR SERVICE	1,160,240	-	-	-	-	-	272,727
FINES & FORFEITS	-	-	-	-	-	-	-
INVESTMENT EARNINGS	13,500	-	380	53	819	900	26,263
CONTRIBUTIONS / DONATIONS	-	-	-	-	-	-	-
INTERFUND TRANSFERS	17,400,000	245,856	-	-	-	-	650,000
DEBT PROCEEDS	-	-	-	-	-	-	-
MISCELLANEOUS	21,832	-	-	-	-	-	-
TOTAL REVENUE	\$ 33,069,222	\$ 345,856	\$ 200,380	\$ 100,053	\$ 819	\$ 350,900	\$ 2,750,450
EXPENDITURES:							
PERSONAL SERVICES	\$ 25,884,760	-	-	-	-	-	\$ 63,953
OPERATION & MAINTENANCE	5,029,823	345,856	-	7,682	-	332,189	266,079
CAPITAL	36,905	-	100,000	-	-	-	3,116,185
DEBT SERVICE	1,158,883	-	-	-	-	-	-
INTERFUND TRANSFERS	998,061	-	-	-	-	-	-
TOTAL EXPENDITURES	\$ 33,108,432	\$ 345,856	\$ 100,000	\$ 7,682	\$ -	\$ 332,189	\$ 3,446,217
FUND BALANCE ENDING	\$ 1,560,260	\$ -	\$ 436,394	\$ 202,550	\$ 101,268	\$ 93,617	\$ 411,022

SPECIAL REVENUE FUNDS
SUMMARY
OPERATING BUDGET
FY 11

	BUILDING INSPECTION	TRANSP. ENHANC. GRANT	STREET & TRAFFIC	FIRE PROGRAMS	EOC 9-1-1	CITY COUNTY PLANNING	CITY ATTORNEY GRANTS	MUNICIPAL COURT GRANTS
FUND BALANCE - BEGINNING	\$ 420,610	-	\$ 1,244,674	\$ 66,824	\$ 3,889,430	\$ 258,302	-	\$ 5,969
REVENUE:								
TAXES	-	-	-	-	-	\$ 320,000	-	-
SPECIAL ASSESSMENTS	-	-	-	-	-	-	-	-
LICENSES & PERMITS	1,355,600	-	-	-	-	13,600	-	-
INTER-GOVERNMENTAL	40,000	1,532,604	565,000	80,693	937,644	536,969	90,000	512,442
CHARGES FOR SERVICE	500	-	5,444,846	-	-	189,836	-	45,000
FINES & FORFEITS	-	-	-	-	-	-	60,000	-
INVESTMENT EARNINGS	5,802	-	45,000	803	31,000	200	11	-
CONTRIBUTIONS / DONATIONS	-	134,200	-	2,500	-	-	-	-
INTERFUND TRANSFERS	-	-	3,063,654	-	-	-	87,414	30,000
DEBT PROCEEDS	-	-	-	-	-	-	-	-
MISCELLANEOUS	1,600	-	6,500	-	-	-	-	-
TOTAL REVENUE	\$ 1,403,502	\$ 1,666,804	\$ 9,125,000	\$ 83,996	\$ 968,644	\$ 1,060,605	\$ 237,425	\$ 587,442
EXPENDITURES:								
PERSONAL SERVICES	\$ 1,163,724	-	\$ 2,830,677	\$ 14,000	-	\$ 681,930	\$ 235,625	\$ 174,523
OPERATION & MAINTENANCE	412,381	-	2,322,014	69,345	691,641	453,187	1,800	337,919
CAPITAL	-	1,666,804	2,026,930	-	10,000	-	-	-
DEBT SERVICE	-	-	-	-	-	-	-	-
INTERFUND TRANSFERS	-	-	207,502	-	-	4,779	-	-
TOTAL EXPENDITURES	\$ 1,576,105	\$ 1,666,804	\$ 7,387,123	\$ 83,345	\$ 701,641	\$ 1,139,896	\$ 237,425	\$ 512,442
FUND BALANCE ENDING	\$ 248,007	\$ -	\$ 2,982,551	\$ 67,475	\$ 4,156,433	\$ 179,011	\$ -	\$ 80,969

SPECIAL REVENUE FUNDS
SUMMARY
OPERATING BUDGET
FY 11

	ADMINI- STRATION GRANTS	POLICE PROGRAMS	CITY COUNTY LIBRARY	COMMUNITY DEVELOPMENT GRANTS	PARK PROGRAMS	DOWNTOWN REVOLVING LOAN PGM	CEMETARY IMPROV- MENT	ANIMAL CONTROL DONATIONS
FUND BALANCE - BEGINNING	\$ -	\$ 429,127	\$ 3,443,985	\$ 277,204	\$ 1,745,306	\$ 100,595	\$ 274,213	\$ 71,926
REVENUE:								
TAXES	\$ -	\$ -	\$ 867,264	\$ -	\$ -	\$ -	\$ -	\$ -
SPECIAL ASSESSMENTS	-	-	-	-	-	-	-	-
LICENSES & PERMITS	-	-	-	-	-	-	-	-
INTER-GOVERNMENTAL	1,299,000	768,956	1,059,191	2,469,031	-	-	-	-
CHARGES FOR SERVICE	-	69,371	145,277	-	-	-	14,000	-
FINES & FORFEITS	-	86,000	89,000	-	-	-	-	-
INVESTMENT EARNINGS	-	3,272	32,773	131	12,547	80,317	2,878	607
CONTRIBUTIONS / DONATIONS	-	10,250	50,000	-	99,800	-	-	9,588
INTERFUND TRANSFERS	-	1,439	780,538	-	-	-	-	-
DEBT PROCEEDS	-	-	-	-	-	600,000	-	-
MISCELLANEOUS	-	-	26,500	-	54,000	600,000	-	-
TOTAL REVENUE	\$ 1,299,000	\$ 939,288	\$ 3,050,543	\$ 2,469,162	\$ 166,347	\$ 1,280,317	\$ 16,878	\$ 10,195
EXPENDITURES:								
PERSONAL SERVICES	\$ 5,500	\$ 419,988	\$ 1,681,236	\$ 278,379	\$ -	\$ -	\$ -	\$ -
OPERATION & MAINTENANCE	771,000	499,334	1,261,649	2,190,652	103,786	646,253	10,000	9,588
CAPITAL	522,500	36,834	239,313	-	-	-	-	37,978
DEBT SERVICE	-	-	-	-	19,917	634,264	-	-
INTERFUND TRANSFERS	-	-	26,624	-	-	-	-	-
TOTAL EXPENDITURES	\$ 1,299,000	\$ 956,156	\$ 3,208,822	\$ 2,469,031	\$ 123,703	\$ 1,280,517	\$ 10,000	\$ 47,566
FUND BALANCE ENDING	\$ -	\$ 412,259	\$ 3,285,706	\$ 277,335	\$ 1,787,950	\$ 100,395	\$ 281,091	\$ 34,555

SPECIAL REVENUE FUNDS
SUMMARY
OPERATING BUDGET
FY 11

	STREET MAINTENANCE DISTRICTS	FIRE HYDRANT	STREET LIGHT MAINT DISTRICTS	STORM SEWER	PARK MAINT. DISTRICTS	ARTERIAL STREET FEES	AMEND PARK	BALLFIELD STADIUM DONATIONS
FUND BALANCE - BEGINNING	\$ 2,080,842	\$ 2,385,904	\$ 1,134,308	\$ 1,697,839	\$ 212,992	\$ (1,421,035)	\$ 202,285	\$ 266,960

REVENUE:

TAXES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
SPECIAL ASSESSMENTS	4,340,000	1,981,199	2,100,000	3,180,000	709,166	3,040,000	-	-
LICENSES & PERMITS	-	-	-	17,000	-	-	-	-
INTER-GOVERNMENTAL	-	98,000	-	-	-	250,000	-	-
CHARGES FOR SERVICE	-	-	-	-	-	-	-	-
FINES & FORFEITS	-	-	-	-	-	-	-	-
INVESTMENT EARNINGS	9,673	19,199	7,018	36,148	1,018	21,000	1,656	2,185
CONTRIBUTIONS / DONATIONS	-	-	-	-	-	239,000	-	10,000
INTERFUND TRANSFERS	-	-	156,553	1,072,724	-	-	-	-
DEBT PROCEEDS	-	-	-	-	-	-	-	-
MISCELLANEOUS	-	-	-	1,452	-	-	-	-
TOTAL REVENUE	\$ 4,349,673	\$ 2,098,398	\$ 2,263,571	\$ 4,307,324	\$ 710,184	\$ 3,550,000	\$ 1,656	\$ 12,185

EXPENDITURES:

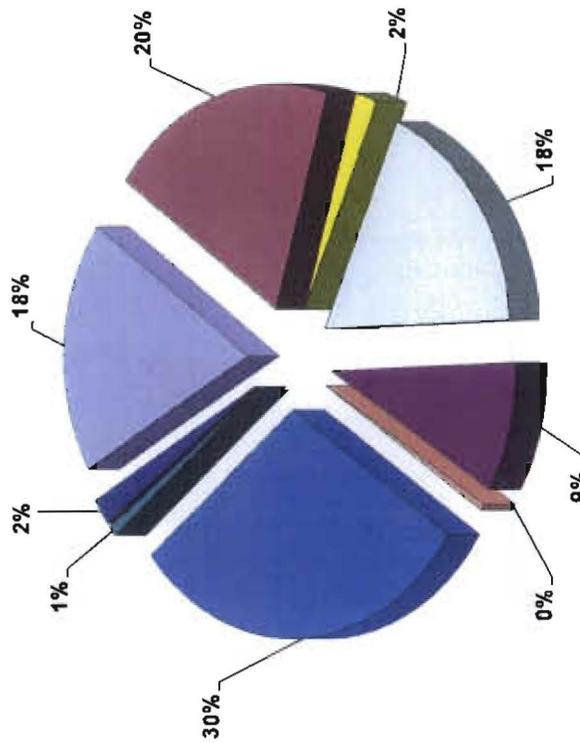
PERSONAL SERVICES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
OPERATION & MAINTENANCE	3,922,814	1,771,287	2,167,564	1,147,545	767,300	151,947	454	5,000
CAPITAL	-	-	5,000	2,267,500	-	3,889,000	-	-
DEBT SERVICE	-	-	-	-	-	559,318	-	-
INTERFUND TRANSFERS	650,000	-	-	203,666	-	245,856	1,202	-
TOTAL EXPENDITURES	\$ 4,572,814	\$ 1,771,287	\$ 2,172,564	\$ 3,618,711	\$ 767,300	\$ 4,846,121	\$ 1,656	\$ 5,000
FUND BALANCE ENDING	\$ 1,857,701	\$ 2,713,015	\$ 1,225,315	\$ 2,386,452	\$ 155,876	\$ (2,717,156)	\$ 202,285	\$ 274,145

SPECIAL REVENUE FUNDS
SUMMARY
OPERATING BUDGET
FY 11

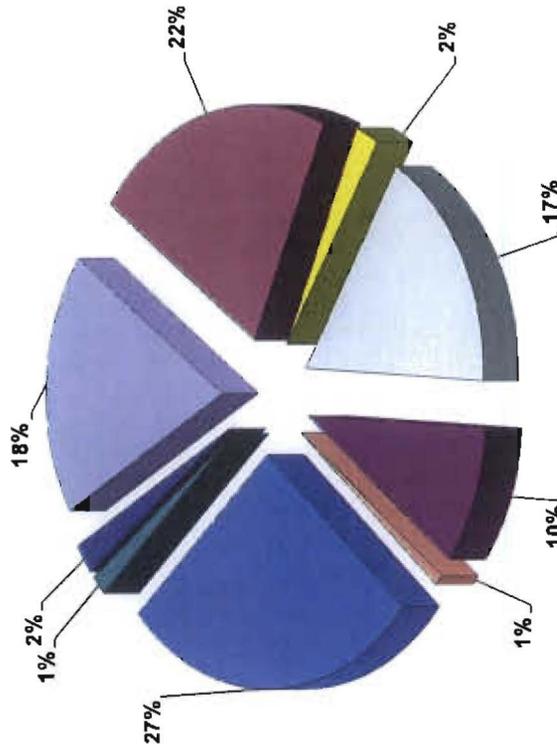
	APPROVED BUDGET FY 11	APPROVED BUDGET FY 10	INCREASE (DECREASE)	ACTUAL FY 09
FUND BALANCE - BEGINNING	\$ 22,116,067	\$ 20,684,324	\$ 1,431,743	\$ 27,227,297
REVENUE:				
TAXES	\$ 14,205,700	\$ 12,779,669	\$ 1,426,031	\$ 11,684,439
SPECIAL ASSESSMENTS	15,350,365	15,228,805	121,560	14,990,403
LICENSES & PERMITS	1,504,109	1,482,659	21,450	1,323,810
INTER-GOVERNMENTAL	14,128,295	12,178,744	1,949,551	11,159,937
CHARGES FOR SERVICE	7,341,797	6,789,057	552,740	6,383,676
FINES & FORFEITS	235,000	234,000	1,000	277,085
INVESTMENT EARNINGS	355,153	550,659	(195,506)	671,142
CONTRIBUTIONS / DONATIONS	555,338	467,940	87,398	344,385
INTERFUND TRANSFERS	23,488,178	18,926,866	4,561,312	17,647,067
DEBT PROCEEDS	600,000	1,000,000	(400,000)	212,769
MISCELLANEOUS	711,894	837,177	(125,293)	1,542,432
TOTAL REVENUE	\$ 78,475,819	\$ 70,475,576	\$ 8,000,243	\$ 66,237,145
EXPENDITURES:				
PERSONAL SERVICES	\$ 33,434,295	\$ 32,854,327	\$ 579,968	\$ 31,070,597
OPERATION & MAINTENANCE	25,696,089	23,266,038	2,430,051	22,353,855
CAPITAL	13,954,949	9,676,599	4,278,350	6,910,520
DEBT SERVICE	2,372,382	2,779,815	(407,433)	1,143,495
INTERFUND TRANSFERS	2,337,690	2,942,398	(604,708)	5,058,370
TOTAL EXPENDITURES	\$ 77,795,405	\$ 71,519,177	\$ 6,276,228	\$ 66,536,837
FUND BALANCE ENDING	\$ 22,796,481	\$ 19,640,723	\$ 3,155,758	\$ 26,927,605

Special Revenue Funds Summary of Revenues

	FY 11	FY 10
TAXES	\$ 14,205,700	\$ 12,779,669
SPECIAL ASSESSMENTS	15,534,865	15,228,805
LICENSES & PERMITS	1,504,109	1,482,659
INTER-GOVERNMENTAL	14,128,295	12,178,744
CHARGES FOR SERVICE	7,341,797	6,789,057
INVESTMENT EARNINGS	355,153	550,659
INTERFUND TRANSFERS	23,488,178	18,926,866
DEBT PROCEEDS	600,000	1,000,000
OTHER	1,502,222	1,539,117
TOTAL	\$ 78,660,319	\$ 70,475,576



Fiscal Year 2011

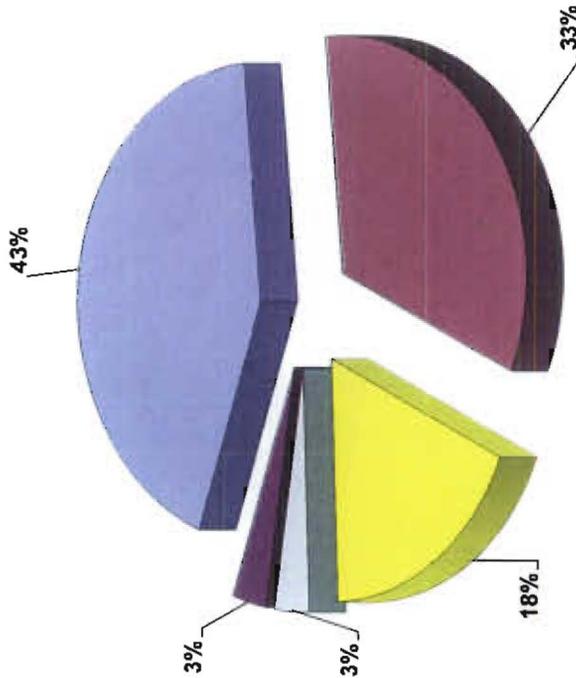


Fiscal Year 2010

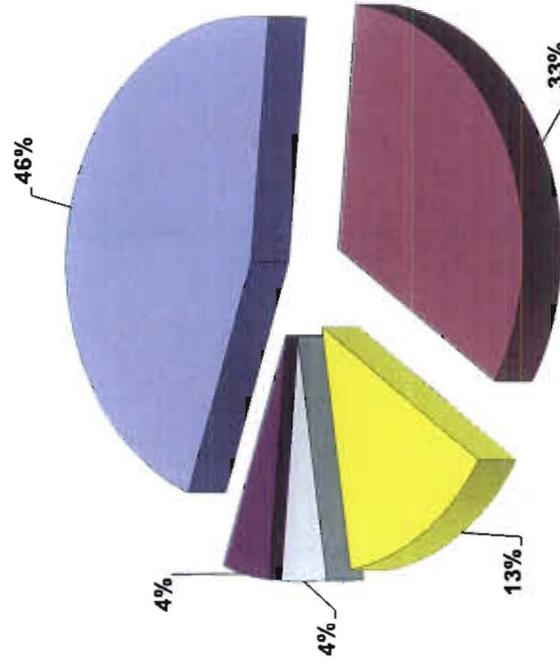
Special Revenue Funds Summary of Expenditures

FY 11	
\$ 33,434,295	PERSONAL SERVICES
25,696,089	OPERATION & MAINTENANCE
13,954,949	CAPITAL
2,372,382	DEBT SERVICE
2,337,690	INTERFUND TRANSFERS
<u>\$ 77,795,405</u>	<u>TOTAL</u>

FY 10	
\$ 32,854,327	PERSONAL SERVICES
23,266,038	OPERATION & MAINTENANCE
9,676,599	CAPITAL
2,779,815	DEBT SERVICE
2,942,398	INTERFUND TRANSFERS
<u>\$ 71,519,177</u>	<u>TOTAL</u>



Fiscal Year 2011



Fiscal Year 2010

**PUBLIC SAFETY FUND
OPERATING BUDGET**

FUND 150 & 730

	ACTUAL FY 08	ACTUAL FY 09	APPROVED FY 10	ESTIMATE FY 10	APPROVED FY 11
FUND BALANCE BEGINNING	\$ 1,729,920	\$ 1,749,810	\$ 1,572,927	\$ 1,896,929	\$ 1,599,470
REVENUE:					
TAXES-levy 1	\$ 3,235,142	\$ 3,516,118	\$ 3,441,316	\$ 3,443,585	\$ 3,469,105
TAXES-levy 2	5,204,783	6,730,599	8,167,685	7,600,669	8,799,331
LICENSES & PERMITS	148,434	131,710	117,059	115,918	117,909
INTER-GOVERNMENTAL	1,854,066	1,921,591	2,000,973	2,003,040	2,087,305
CHARGES FOR SERVICE	1,138,075	1,132,832	1,036,844	1,154,609	1,160,240
FINES & FORFEITS	-	-	-	1,200	-
INTEREST ON INVESTMENTS	147,589	70,295	56,945	14,746	13,500
DONATIONS/CONTRIBUTIONS	-	-	-	100	-
MISC. REVENUES	55,169	20,895	28,569	32,008	21,832
TRANSFER FR GENERAL FD	18,168,635	16,393,337	17,720,000	18,350,000	17,400,000
DEBT PROCEEDS	4,123,500	-	-	-	-
SALE OF CAPITAL ASSETS	47,300	-	60,000	1,000	-
TOTAL REVENUE	\$ 34,122,693	\$ 29,917,377	\$ 32,629,391	\$ 32,716,875	\$ 33,069,222
EXPENDITURES:					
POLICE:					
ADMINISTRATION	\$ 1,748,605	\$ 1,440,767	\$ 1,606,906	\$ 1,517,328	\$ 1,574,467
OPERATIONS	9,702,333	10,290,655	11,385,295	11,853,851	11,769,671
INVESTIGATIONS	2,245,209	2,369,768	2,469,910	2,671,173	2,613,492
SUPPORT SERV.	2,000,977	1,691,654	1,818,680	1,825,781	1,770,271
ANIMAL CONTROL	688,346	776,928	768,380	751,095	786,108
TOTAL POLICE	\$ 16,385,470	\$ 16,569,772	\$ 18,049,171	\$ 18,619,228	\$ 18,514,009
FIRE:					
ADMINISTRATION	\$ 1,381,509	\$ 1,245,343	\$ 2,039,120	\$ 1,945,892	\$ 1,867,315
PREVENTION/INVESTIGATIONS	467,984	464,497	516,680	494,072	518,726
TRAINING	130,752	131,808	185,061	171,613	176,662
EQUIPMENT/MAINTENANCE	769,689	797,871	910,629	817,866	773,538
SUPPRESSION	8,271,883	8,590,769	8,917,056	8,900,782	9,143,650
9-1-1 EMERGENCY OP CENTER	1,844,303	1,871,212	1,936,528	1,960,233	2,014,340
COMMUNICATIONS EQUIPMENT	50,732	59,764	43,492	62,648	44,692
BUFSA - DIRECT COSTS	33,720	39,222	44,850	42,000	55,500
LAWSUIT	4,766,761	-	-	-	-
TOTAL FIRE	\$ 17,717,333	\$ 13,200,486	\$ 14,593,416	\$ 14,395,106	\$ 14,594,423
TOTAL EXPENDITURES	\$ 34,102,803	\$ 29,770,258	\$ 32,642,587	\$ 33,014,334	\$ 33,108,432
FUND BALANCE-ENDING	\$ 1,749,810	\$ 1,896,929	\$ 1,559,731	\$ 1,599,470	\$ 1,560,260
LESS:					
NONSPENDABLE				-	-
RESTRICTED				-	-
COMMITTED				-	-
ASSIGNED				1,599,470	1,560,260
UNASSIGNED				\$ -	\$ -

The Public Safety Fund has a loan of \$570,764 due to the Solid Waste Fund as of June 30, 2010.
FY 10 and FY 11 budgets do not include the operation of the Animal Shelter.

BILLINGS FIRE DEPARTMENT BUDGET NARRATIVE

The Fire Department is comprised of 146 full time employees (FTEs), 7 divisions, and 9 separate facilities. Those divisions are: Administration, Prevention/Investigations, Training, Maintenance, Joint City/County 9-1-1 Operations Center, Fire Communication Equipment, and Suppression.

The Administration Division is comprised (4 FTEs) of the Chief, Assistant Chief, Senior Administrative Coordinator, and Administrative Secretary. Responsibilities include: directing staff, strategic planning, budget and grants preparation and management, complaint processing, purchasing, accounts payable/receivable, and maintenance of records/retention schedules for the Department and the Joint City/County 9-1-1 Center.

The Fire Prevention/Investigation Division (5 FTEs) is comprised of the Fire Marshal, Assistant Fire Marshal, and three Deputy Fire Marshals. Their responsibilities include inspections, investigations, plans review, code review and enforcement, addressing and street name assignments, and public education.

In the FY 2010 budget, the Fire Maintenance Officer position was eliminated and replaced with Lead Mechanic and Mechanic I; however during the 2010 budget cycle both of these positions were eliminated and the responsibility for the maintenance of fire apparatus and other vehicles was transferred to the City's Fleet Services Division.

The Training Division (1 FTE) is responsible for the scheduling, tracking, and completion of mandated training and certifications for existing and newly hired Fire personnel.

The Joint City / County 9-1-1 Emergency Center (31 FTEs) is the PSAP (public safety answering point) for the City of Billings and Yellowstone County, excluding the City of Laurel. The 9-1-1 Center is the critical link between the community and public safety resources, such as Police, Sheriff, Fire, Ambulance, and Rural Fire Departments.

The Suppression Division (105 FTEs): 4 Battalion Chiefs; 30 Captains; 30 Engineers, and 41 Firefighters whose duties include fire, EMS, hazardous materials, technical rescue, and service assists to the citizens of Billings and Yellowstone County residents within the BUFSA (Billings Urban Fire Service Area).

Revenues

No significant changes.

Expenditures The expenditure budget for the Fire Department is \$12,580,083. The 9-1-1 Emergency Operations Center expenditure budget is \$2,014,340. The total approved budget for FY11 is \$14,594,423.

Capital

None

FIRE DEPARTMENT

FUND 150-2200

	ACTUAL FY 08	ACTUAL FY 09	BUDGET FY 10	ESTIMATE FY 10	APPROVED FY 11
PERSONAL SERVICES	\$ 10,740,485	\$ 11,094,286	\$ 11,915,717	\$ 11,552,357	\$ 11,887,925
OPERATIONS AND MAINTENANCE	5,864,680	1,062,558	1,122,034	1,282,415	1,277,403
CAPITAL	203,977	-	9,000	14,019	36,905
DEBT SERVICE	523,803	566,050	1,182,814	1,182,464	1,046,439
TRANSFERS	<u>384,388</u>	<u>477,592</u>	<u>363,851</u>	<u>363,851</u>	<u>345,751</u>
TOTAL EXPENDITURES	<u>\$ 17,717,333</u>	<u>\$ 13,200,486</u>	<u>\$ 14,593,416</u>	<u>\$ 14,395,106</u>	<u>\$ 14,594,423</u>

STAFFING AUTHORIZATION

POSITION	SALARY RANGE	ACTUAL FY 08	ACTUAL FY 09	BUDGET FY 10	APPROVED FY 11
FIRE CHIEF	6737-9027	1.0	1.0	1.0	1.0
ASSISTANT FIRE CHIEF	5631-7547	1.0	1.0	1.0	1.0
DEPUTY FIRE CHIEF	4932-6609	1.0	1.0	-	-
ADMINISTRATIVE SECRETARY	2466-3305	1.0	1.0	1.0	1.0
SR. ADMININSTRATIVE COORD.	3494-4679	1.0	1.0	1.0	1.0
FIRE MASTER MECHANIC	4258-5698	1.0	1.0	-	-
MECHANIC I	2361-3156	-	-	1.0	-
LEAD MECHANIC	3495-4690	-	-	1.0	-
FIRE MARSHAL	4898-6561	1.0	1.0	1.0	1.0
ASSISTANT FIRE MARSHAL	4392-5882	1.0	1.0	1.0	1.0
DEPUTY FIRE MARSHAL	4053-5655	3.0	3.0	3.0	3.0
FIRE TRAINING OFFICER	4436-5944	1.0	1.0	1.0	1.0
FIRE BATTALION CHIEF	4774-6390	4.0	4.0	4.0	4.0
FIRE CAPTAIN	4115-5511	27.0	27.0	30.0	30.0
FIRE ENGINEER	3506-4698	27.0	27.0	30.0	30.0
FIREFIGHTER	2227-4262	51.0	54.0	41.0	41.0
COMMUNICATIONS CNTR MANAGER	4221-5656	1.0	1.0	1.0	1.0
EMERGENCY SERV. DISPATCHER III	2699-3619	18.0	18.0	18.0	18.0
EMERGENCY SERV. DISPATCHER II	2446-3276	5.0	5.0	5.0	5.0
EMERGENCY SERV. DISPATCHER I	2282-3058	1.0	1.0	1.0	1.0
EMERGENCY SERVICES OPERATOR	2171-2912	3.0	3.0	3.0	3.0
EMERG.SERV.DISPATCH SHIFT SUPR.	3292-4410	<u>3.0</u>	<u>3.0</u>	<u>3.0</u>	<u>3.0</u>
TOTAL		<u>152.0</u>	<u>155.0</u>	<u>148.0</u>	<u>146.0</u>

BILLINGS POLICE DEPARTMENT BUDGET NARRATIVE

The primary function of the Billings Police Department is to protect life, property, and the pursuit of constitutionally guaranteed activities through enforcement of laws, statutes, and local ordinances and promoting a safe environment within the philosophy of community policing.

Revenues

No significant changes

Expenditures

Expenditures in the Police Department operating budget have increased by \$464,838 due to increases in charges for service increases. With the passage of the Public Safety Levy in November 2004, Police increased its authorized strength, with corresponding increases in payroll and operation and maintenance accounts.

Capital

None

**POLICE DEPARTMENT
OPERATING BUDGET**

FUND 150-2100

	ACTUAL FY 08	ACTUAL FY 09	BUDGET FY 10	ESTIMATE FY 10	APPROVED FY 11
PERSONAL SERVICES	\$ 12,247,177	\$ 12,680,133	\$ 13,630,847	14,104,205	\$ 13,996,835
OPERATIONS AND MAINTENANCE	3,174,051	3,195,964	3,587,810	3,667,096	3,752,420
CAPITAL	454,730	75,217	99,455	116,868	-
DEBT SERVICE	65,593	112,445	112,448	112,448	112,444
TRANSFERS	443,919	506,013	618,611	618,611	652,310
TOTAL EXPENDITURES	\$ 16,385,470	\$ 16,569,772	\$ 18,049,171	\$ 18,619,228	\$ 18,514,009

STAFFING AUTHORIZATION

POSITION	SALARY RANGE	ACTUAL FY 08	ACTUAL FY 09	BUDGET FY 10	APPROVED FY 11
CHIEF OF POLICE	6737-9027	1.0	1.0	1.0	1.0
DEPUTY CHIEF OF POLICE	5576-7470	2.0	2.0	2.0	2.0
SR. ADMINISTRATIVE COORD	3494-4679	1.0	1.0	1.0	-
ADMINISTRATIVE COORD	2980-3994	-	-	-	1.0
ADMINISTRATIVE SECRETARY	2466-3305	1.0	1.0	1.0	1.0
COMMUNICATIONS/MKTING COORD	2749-3685	1.0	1.0	1.0	1.0
VOLUNTEER COORDINATOR	3292-4410	1.0	1.0	1.0	1.0
IDENTIFICATION SUPERVISOR	4378-5867	-	1.0	1.0	1.0
FORENSIC SCIENTIST/SUPERVISOR	3061-4102	1.0	-	-	-
POLICE CLERK	2008-2687	14.0	13.0	13.0	13.0
POLICE CAPTAINS	5304-7109	3.0	3.0	3.0	3.0
POLICE LIEUTENANT	4803-6438	3.0	4.0	4.0	4.0
POLICE SERGEANT	4378-5867	16.0	15.0	15.0	15.0
POLICE OFFICER	3590-4961	106.0	109.0	111.0	114.0
PROPERTY EVIDENCE TECHNICIAN	2328-3319	1.0	2.0	2.0	2.0
CRIME ANALYST	2328-3119	1.0	1.0	1.0	1.0
FINGERPRINT TECHNICIAN	2328-3119	1.0	1.0	1.0	1.0
SUPPORT SERVICES MANAGER	4805-6441	1.0	-	-	-
POLICE RECORDS SUPERVISOR	3494-4679	2.0	2.0	2.0	2.0
ANIMAL CONTROL MANAGER	4855-6504	-	1.0	1.0	-
ANIMAL CONTROL SUPERVISOR	3746-5019	1.0	1.0	1.0	1.0
ANIMAL CONTROL OFFICERS	2316-3103	4.0	4.0	5.0	5.0
ANIMAL SHELTER ATTENDENT	1878-2519	1.0	2.0	1.0	-
ASST ANIMAL SHELTER ATTEND	1783-2384	-	-	1.0	-
SENIOR OFFICE ASSISTANT	2008-2687	1.0	1.0	1.0	1.0
SUBTOTAL PUBLIC SAFETY		163.0	167.0	170.0	170.0
GRANT POSITIONS:					
ADMINISTRATIVE SUPPORT SPEC	2466-3305	1.0	1.0	1.0	1.0
POLICE OFFICER-DOWNTOWN BEAT	3590-4961	-	-	-	1.0
PC/COMPUTER FORENSIC EXAMINER	3746-5019	-	-	1.0	1.0
POLICE OFFICER-HOUSING AUTHORITY	3590-4961	1.0	1.0	1.0	1.0
TOTAL POLICE/POLICE GRANTS		<u>165.0</u>	<u>169.0</u>	<u>173.0</u>	<u>174.0</u>

**MILLER CROSSING TAX INCREMENT OPERATING FUND
OPERATING BUDGET**

FUND 198

	ACTUAL FY 08	ACTUAL FY 09	BUDGET FY 10	ESTIMATE FY 10	APPROVED FY 11
FUND BALANCE BEGINNING	\$ -	\$ -	\$ -	\$ -	\$ -
REVENUE:					
PROPERTY TAXES	-	-	-	-	100,000
TRANSFERS - ARTERIAL FUND	-	-	-	-	245,856
TOTAL REVENUE	\$ -	\$ -	\$ -	\$ -	\$ 345,856
EXPENDITURES:					
REFUNDS	-	-	-	-	345,856
TOTAL EXPENDITURES	\$ -	\$ -	\$ -	\$ -	\$ 345,856
FUND BALANCE ENDING	\$ -	\$ -	\$ -	\$ -	\$ -
LESS:					
NONSPENDABLE				-	-
RESTRICTED				-	-
COMMITTED				-	-
ASSIGNED				-	-
UNASSIGNED				\$ -	\$ -

MILLER CROSSING TAX INCREMENT OPERATING FUND BUDGET NARRATIVE

The Tax Increment Fund is used to account for the Miller Crossing portion of the South Tax Increment District.

Revenues

Revenues include property taxes as paid by the Miller Crossing property owners and transfers from Arterial Streets Fund. These amounts are determined by the taxes assessed and in accordance with the underlying Miller Crossing development agreement.

Expenditures

Expenditures are refunds paid back to the Miller Crossing property owners as determined by the Miller Crossing development agreement.

Capital

None

**SOUTH TAX INCREMENT OPERATING FUND
OPERATING BUDGET**

FUND 199

	ACTUAL FY 08	ACTUAL FY 09	BUDGET FY 10	ESTIMATE FY 10	APPROVED FY 11
FUND BALANCE BEGINNING	\$ _____ -	\$ _____ -	\$ _____ -	\$ _____ -	\$ <u>336,014</u>
REVENUE:					
PROPERTY TAXES	-	-	-	335,898	200,000
INTEREST ON INVESTMENTS	-	-	-	116	<u>380</u>
TOTAL REVENUE	\$ _____ -	\$ _____ -	\$ _____ -	\$ <u>336,014</u>	\$ <u>200,380</u>
EXPENDITURES:					
CAPITAL	-	-	-	-	<u>100,000</u>
TOTAL EXPENDITURES	\$ _____ -	\$ _____ -	\$ _____ -	\$ _____ -	\$ <u>100,000</u>
FUND BALANCE ENDING	\$ _____ -	\$ _____ -	\$ _____ -	\$ <u>336,014</u>	\$ <u>436,394</u>
LESS:					
NONSPENDABLE				-	-
RESTRICTED				336,014	436,394
COMMITTED				-	-
ASSIGNED				-	-
UNASSIGNED				\$ _____ -	\$ _____ -

SOUTH TAX INCREMENT OPERATING FUND BUDGET NARRATIVE

The Tax Increment Fund is used to account for the South Tax Increment District not including the Miller Crossing property that is part of the district.

Revenues

Revenues include property taxes as paid by the South district property owners excluding the Miller Crossing property owners and earnings on cash and investments.

Expenditures

None

Capital

Capital is for projects that are to be determined.

**EAST TAX INCREMENT OPERATING FUND
OPERATING BUDGET**

FUND 201

	ACTUAL FY 08	ACTUAL FY 09	BUDGET FY 10	ESTIMATE FY 10	APPROVED FY 11
FUND BALANCE BEGINNING	\$ _____ -	\$ _____ -	\$ _____ -	\$ _____ 183	\$ _____ 110,179
REVENUE:					
PROPERTY TAXES	-	183	-	109,996	100,000
INTEREST ON INVESTMENTS	-	-	-	-	53
TOTAL REVENUE	<u>\$ _____ -</u>	<u>\$ _____ 183</u>	<u>\$ _____ -</u>	<u>\$ _____ 109,996</u>	<u>\$ _____ 100,053</u>
EXPENDITURES:					
DEVELOPMENT INCENTIVES	-	-	-	-	7,682
TOTAL EXPENDITURES	<u>\$ _____ -</u>	<u>\$ _____ -</u>	<u>\$ _____ -</u>	<u>\$ _____ -</u>	<u>\$ _____ 7,682</u>
FUND BALANCE ENDING	<u>\$ _____ -</u>	<u>\$ _____ 183</u>	<u>\$ _____ -</u>	<u>\$ _____ 110,179</u>	<u>\$ _____ 202,550</u>
LESS:					
NONSPENDABLE				-	-
RESTRICTED				110,179	202,550
COMMITTED				-	-
ASSIGNED				-	-
UNASSIGNED				<u>\$ _____ -</u>	<u>\$ _____ -</u>

EAST TAX INCREMENT OPERATING FUND BUDGET NARRATIVE

The Tax Increment Fund is used to account for the East Tax Increment District.

Revenues

Revenues include property taxes as paid by the East district property owners and earnings on cash and investments.

Expenditures

Expenditures are for development incentives within the East district.

Capital

None

**DOWNTOWN TAX INCREMENT OPERATING FUND
OPERATING BUDGET**

FUND 202

	ACTUAL FY 08	ACTUAL FY 09	BUDGET FY 10	ESTIMATE FY 10	APPROVED FY 11
FUND BALANCE BEGINNING	<u>\$ 2,014,227</u>	<u>\$ 4,232,791</u>	<u>\$ 2,357,730</u>	<u>\$ 3,304,269</u>	<u>\$ 100,449</u>
REVENUE:					
DOWNTOWN DISTRICT					
PROPERTY TAXES	\$ 2,253,101	\$ 35,634	\$ -	\$ 6,629	\$ -
STATE REIMBURSEMENTS	473,607	15,022	-	-	-
INTEREST ON INVESTMENTS	94,389	133,589	38,224	20,370	819
SALE OF LAND		842,735		-	-
TRANSFER FROM TIF DEBT SVC	<u>592,099</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL REVENUE	<u>\$ 3,413,196</u>	<u>\$ 1,026,980</u>	<u>\$ 38,224</u>	<u>\$ 26,999</u>	<u>\$ 819</u>
EXPENDITURES:					
DOWNTOWN DISTRICT					
PROFESSIONAL SERVICES	\$ 2,975	\$ -	\$ -	\$ -	\$ -
CHARGES FOR SERVICES	68,025	43,007	21,565	21,565	-
DBP OPERATIONS	338,231	220,000	-	-	-
DBP DEVELOPMENT INCENTIVES	715,546	1,692,495	-	3,209,254	-
TRANSFERS - URBAN DEV LAND ACQUI	44,300	-	-	-	-
TRANSFERS - DEBT SERVICE	<u>25,555</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL EXPENDITURES	<u>\$ 1,194,632</u>	<u>\$ 1,955,502</u>	<u>\$ 21,565</u>	<u>\$ 3,230,819</u>	<u>\$ -</u>
FUND BALANCE ENDING	<u>\$ 4,232,791</u>	<u>\$ 3,304,269</u>	<u>\$ 2,374,389</u>	<u>\$ 100,449</u>	<u>\$ 101,268</u>
LESS:					
NONSPENDABLE				-	-
RESTRICTED				100,449	101,268
COMMITTED				-	-
ASSIGNED				<u>-</u>	<u>-</u>
UNASSIGNED				<u>\$ -</u>	<u>\$ -</u>

DOWNTOWN TAX INCREMENT OPERATING FUND BUDGET NARRATIVE

The Tax Increment Fund was used to account for the Downtown Tax Increment District and the North 27th Street Tax Increment District. The Downtown Tax Increment District sunsetted in May 2008.

Revenues

Revenues include earnings on cash and investments.

Expenditures

All remaining cash has been allocated to downtown signal replacement.

Capital

None

**NORTH 27th STREET TAX INCREMENT OPERATING FUND
OPERATING BUDGET**

FUND 203

	ACTUAL FY 08	ACTUAL FY 09	BUDGET FY 10	ESTIMATE FY 10	APPROVED FY 11
FUND BALANCE BEGINNING	\$ -	\$ 54,377	\$ 97,794	\$ 134,486	\$ 74,906
REVENUE:					
PROPERTY TAXES	54,042	83,109	-	150,000	350,000
INTEREST ON INVESTMENTS	335	-	1,125	-	900
TOTAL REVENUE	\$ 54,377	\$ 83,109	\$ 1,125	\$ 150,000	\$ 350,900
EXPENDITURES:					
CHARGES FOR SERVICES	\$ -	\$ -	\$ -	\$ -	\$ 17,541
DBP DEVELOPMENT INCENTIVES	-	-	-	111,000	120,723
DBP OPERATING AGREEMENT	-	3,000	-	98,580	193,925
TOTAL EXPENDITURES	\$ -	\$ 3,000	\$ -	\$ 209,580	\$ 332,189
FUND BALANCE ENDING	\$ 54,377	\$ 134,486	\$ 98,919	\$ 74,906	\$ 93,617
LESS:					
NONSPENDABLE				-	-
RESTRICTED				74,906	93,617
COMMITTED				-	-
ASSIGNED				-	-
UNASSIGNED				\$ -	\$ -

NORTH 27th DISTRICT TAX INCREMENT OPERATING FUND BUDGET NARRATIVE

The Tax Increment Fund is used to account for the North 27th Street Tax Increment District.

Revenues

Revenues include property taxes as paid by the North 27th Street district property owners and earnings on cash and investments.

Expenditures

Expenditures are for development incentives within the District, cost allocation charges, and payment to Downtown Billings Association in accordance with the underlying agreement.

Capital

None

GAS TAX FUND BUDGET NARRATIVE

This special revenue fund is managed by the Public Works Department and implements the City Council's goals relating to maintaining quality streets and street maintenance. The underlying goal is to provide for the safety of residents and visitors to the City of Billings. It also serves to continue to improve the City's street network. Funding for this activity primarily represents the City's share of gas tax proceeds.

Revenues

The FY 11 revenues increased by \$757,497. This increase is the result of additional transfers from the Street Maintenance Districts for the PAVER program and a charge for service to the State of Montana for paving on state routes.

Expenditures

There was no significant change in operating and maintenance expenditures, which are budgeted at \$330,032 for FY 11.

Capital

Capital expenses for FY 11 total \$3,116,185 and include PAVER program funding, a downtown signal project, Rimrock Road improvements, and the local share match for Bench Boulevard and Jackson Street sidewalks projects. It also includes contributions required to complete Street Improvement District projects and the annual miscellaneous and developer related curb, gutter, and sidewalk improvement project. All of these projects were identified previously in the FY 2011-2015 Capital Improvement Program (CIP).

**GAS TAX FUND
OPERATING BUDGET**

FUND 205

	ACTUAL FY 08	ACTUAL FY 09	BUDGET FY 10	ESTIMATE FY 10	APPROVED FY 11
FUND BALANCE BEGINNING	<u>\$ 3,961,274</u>	<u>\$ 2,900,112</u>	<u>\$ 1,277,090</u>	<u>\$ 3,032,656</u>	<u>\$ 1,106,789</u>
REVENUE:					
STATE GAS TAX	\$ 1,737,141	\$ 1,730,921	\$ 1,725,000	\$ 1,728,501	\$ 1,727,000
COUNTY CONTRACT SERVICE	68,152	71,356	74,416	74,416	74,460
GRANTS	94,771	31,100	-	563,774	-
CHARGE FOR SERVICES	-	203,757	-	68,281	272,727
INTEREST ON INVESTMENTS	131,705	64,120	23,537	30,000	26,263
CONTRIBUTIONS/DONATIONS	-	90,178	-	-	-
TRANSFERS:					
STREET MAINT DISTRICTS	350,000	150,000	150,000	150,000	650,000
GENERAL FUND	-	-	-	-	-
STATE REIMBURSEMENTS	-	-	-	-	-
SALE OF FIXED ASSETS	222,184	298,180	-	94,200	-
MISCELLANEOUS	-	4,750	20,000	12,550	-
TOTAL REVENUE	<u>\$ 2,603,953</u>	<u>\$ 2,644,362</u>	<u>\$ 1,992,953</u>	<u>\$ 2,721,722</u>	<u>\$ 2,750,450</u>
EXPENDITURES:					
PERSONAL SERVICES	\$ 58,642	\$ 60,715	\$ 63,604	\$ 63,384	\$ 63,953
OPERATION & MAINTENANCE	359,419	287,849	265,924	324,390	266,079
CAPITAL PROJECTS	3,247,054	2,163,254	2,885,000	4,259,815	3,116,185
TRANSFERS	-	-	-	-	-
TOTAL EXPENDITURES	<u>\$ 3,665,115</u>	<u>\$ 2,511,818</u>	<u>\$ 3,214,528</u>	<u>\$ 4,647,589</u>	<u>\$ 3,446,217</u>
FUND BALANCE ENDING	<u>\$ 2,900,112</u>	<u>\$ 3,032,656</u>	<u>\$ 55,515</u>	<u>\$ 1,106,789</u>	<u>\$ 411,022</u>
LESS:					
NONSPENDABLE				-	-
RESTRICTED				1,106,789	411,022
COMMITTED				-	-
ASSIGNED				-	-
UNASSIGNED				<u>\$ -</u>	<u>\$ -</u>

**BUILDING INSPECTION FUND
OPERATING BUDGET**

FUND 209

	ACTUAL FY 08	ACTUAL FY 09	BUDGET FY 10	ESTIMATE FY 10	APPROVED FY 11
FUND BALANCE BEGINNING	\$ 991,572	\$ 1,101,872	\$ 679,663	\$ 622,811	\$ 420,610
REVENUE:					
LICENSES & PERMITS	\$ 1,630,196	\$ 1,174,335	\$ 1,355,600	\$ 1,355,600	\$ 1,355,600
FEDERAL GRANT					\$ 40,000
CHARGES FOR SERVICE	1,084	340	1,500	-	500
INTEREST ON INVESTMENTS	43,321	22,184	8,888	6,574	5,802
MISCELLANEOUS	5,631	1,503	2,000	1,308	1,600
SALE OF CAPITAL ASSETS	<u>5,305</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL REVENUE	<u>\$ 1,685,537</u>	<u>\$ 1,198,362</u>	<u>\$ 1,367,988</u>	<u>\$ 1,363,482</u>	<u>\$ 1,403,502</u>
EXPENDITURES:					
PERSONAL SERVICES	\$ 1,144,124	\$ 1,236,010	\$ 1,112,201	\$ 1,123,231	\$ 1,163,724
OPERATIONS & MAINT.	376,434	441,413	462,452	442,452	412,381
CAPITAL	<u>54,679</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL EXPENDITURES	<u>\$ 1,575,237</u>	<u>\$ 1,677,423</u>	<u>\$ 1,574,653</u>	<u>\$ 1,565,683</u>	<u>\$ 1,576,105</u>
FUND BALANCE ENDING	<u>\$ 1,101,872</u>	<u>\$ 622,811</u>	<u>\$ 472,998</u>	<u>\$ 420,610</u>	<u>\$ 248,007</u>
LESS:					
NONSPENDABLE				-	-
RESTRICTED				420,610	248,007
COMMITTED				-	-
ASSIGNED				<u>-</u>	<u>-</u>
UNASSIGNED				<u>\$ -</u>	<u>\$ -</u>

BUILDING INSPECTION FUND BUDGET NARRATIVE

The Building Division is responsible for issuing permits, performing plan review, and conducting field inspections for commercial and residential development within the city of Billings. The Division acts as an information source to both the construction community and the general public as it relates to codes and construction. The sole source of funding is obtained through permit fees.

Revenues

No significant changes.

Expenditures

No significant changes.

Capital

None

FUND 209

**BUILDING INSPECTION FUND
OPERATING BUDGET**

	ACTUAL FY 08	ACTUAL FY 09	BUDGET FY 10	ESTIMATE FY 10	APPROVED FY 11
PERSONAL SERVICES	\$ 1,144,124	\$ 1,236,010	\$ 1,112,201	\$ 1,123,231	\$ 1,163,724
OPERATIONS AND MAINTENANCE	376,434	441,413	462,452	442,452	412,381
CAPITAL	54,679	-	-	-	-
TRANSFERS	-	-	-	-	-
TOTAL EXPENDITURES	<u>\$ 1,575,237</u>	<u>\$ 1,677,423</u>	<u>\$ 1,574,653</u>	<u>\$ 1,565,683</u>	<u>\$ 1,576,105</u>

STAFFING AUTHORIZATION

POSITION	SALARY RANGE	ACTUAL FY 08	ACTUAL FY 09	BUDGET FY 10	APPROVED FY 11
BUILDING OFFICIAL	5151-6900	1.0	1.0	1.0	1.0
ADMINISTRATIVE SECRETARY	2466-3305	1.0	1.0	1.0	1.0
SR. PLANS EXAMINER	3858-5170	1.0	1.0	1.0	1.0
SR. COMBINATION INSPECTOR	3494-4679	1.0	1.0	1.0	1.0
SR. PERMIT TECHNICIAN/COORD	2835-3799	-	1.0	1.0	1.0
CODE ENFORCEMENT OFFICER	2921-3912	1.0	1.0	1.0	0.5
PLANS EXAMINER	3494-4679	3.0	3.0	2.0	2.0
ELECTRICAL INSPECTOR II	2835-3799	1.0	1.0	1.0	1.0
COMBINATION INSPECTOR III	3152-4224	1.0	2.0	2.0	2.0
COMBINATION INSPECTOR II	2940-3940	4.0	4.0	4.0	4.0
COMBINATION INSPECTOR I	2507-3360	3.0	-	-	-
PERMIT CLERK	2008-2689	-	3.0	1.0	1.0
TOTAL		<u>17.0</u>	<u>19.0</u>	<u>16.0</u>	<u>15.5</u>

TRANSPORTATION ENHANCEMENT GRANT FUND BUDGET NARRATIVE

Community Transportation Enhancement Program (CTEP) Funds are designed to improve the transportation system by providing facilities for bicycles, pedestrians, and the beautification of portions of the transportation system. The projects in this budget are managed by the Public Works Department with reimbursement through a contract with the Montana Department of Transportation.

Revenues

Revenues are directly related to capital expenditures through reimbursements.

Expenditures

No significant changes.

Capital

The FY 11 capital budget totals \$1,666,804 and funds various trails projects including Jackson Street sidewalks, Swords Park Trail, and the Downtown Connection.

**TRANSPORTATION ENHANCEMENT GRANT FUND
OPERATING BUDGET**

FUND 210

	ACTUAL FY 08	ACTUAL FY 09	BUDGET FY 10	ESTIMATE FY 10	APPROVED FY 11
FUND BALANCE BEGINNING	<u>\$ (951)</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ (20,069)</u>	<u>\$ -</u>
REVENUE:					
FEDERAL GRANT	\$ 41,283	\$ 500,453	\$ 2,412,939	\$ 1,945,280	\$ 1,532,604
CONTRIBUTIONS	<u>127</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>134,200</u>
TOTAL REVENUE	<u>\$ 41,410</u>	<u>\$ 500,453</u>	<u>\$ 2,412,939</u>	<u>\$ 1,945,280</u>	<u>\$ 1,666,804</u>
EXPENDITURES:					
CAPITAL PROJECTS:					
ALKALI CREEK	\$ 12,316	\$ -	\$ -	\$ -	-
BANNISTER TRAIL	-	273,606	-	47,538	-
LAMPMAN STRIP PARK	-	103,048	-	147,151	-
BROADWATER CROSSING	-	31,522	-	57,178	-
SCHOOL ROUTES	-	1,514	125,000	-	-
MILTON ROAD	11,074	102,023	-	-	-
PEDESTRIAN BR-RAILROAD TR	-	-	535,616	-	-
POLY DRIVE SIDEWALK	-	-	-	38,270	-
JACKSON PHASE I AND II	-	-	-	79,223	239,800
STREET BIKE LANES	-	-	-	-	-
HIGHLAND SCHOOL ROUTE	584	1,250	-	155,966	-
LAKE ELMO	-	7,559	418,172	-	-
EARL GUS PARK TRAIL	-	-	101,073	224,887	-
BROADWATER CONNECTION	-	-	335,291	-	-
MAIN STREET UNDERPASS	-	-	292,883	1,174,998	-
SWORDS PARK TR PHASE II	-	-	604,904	-	427,004
DOWNTOWN CONNECTION	-	-	-	-	1,000,000
BIG DITCH TRAIL	12,161	-	-	-	-
GABLE ROAD BIKE/PED PATH	<u>4,324</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL EXPENDITURES	<u>\$ 40,459</u>	<u>\$ 520,522</u>	<u>\$ 2,412,939</u>	<u>\$ 1,925,211</u>	<u>\$ 1,666,804</u>
FUND BALANCE ENDING	<u>\$ -</u>	<u>\$ (20,069)</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
LESS:					
NONSPENDABLE				-	-
RESTRICTED				1,925,211	1,666,804
COMMITTED				-	-
ASSIGNED				<u>-</u>	<u>-</u>
UNASSIGNED				<u>\$ (1,925,211)</u>	<u>\$ (1,666,804)</u>

STREET AND TRAFFIC FUND BUDGET NARRATIVE

The Street-Traffic Division is responsible for public safety as it relates to the maintenance and repair of the street system, storm drain system, and all the associated traffic control.

Revenues

Revenues for FY 11 total \$9,125,000. This is an increase of \$3,210,022 and is primarily due to a transfer from the equipment replacement fund. Beginning in FY 11, equipment for the Street-Traffic Division will be purchased out of the Street-Traffic fund rather than the Equipment Replacement Fund.

Expenditures

Projected operating and maintenance expenditures for Street-Traffic are \$5,152,691. This is an increase of \$87,352, or 1.7%, from FY 10 and is due to increases in cost allocations, vehicle parts, and snow removal supplies.

Capital

The capital budget for FY 11 totals \$2,026,930. Of this amount, \$25,000 is for an east end storage facility for winter materials, and the remainder is for equipment purchases. Capital equipment for the Street-Traffic division was previously purchased out of the Equipment Replacement fund, and the Street-Traffic fund made an annual transfer to pay for the equipment. Beginning in FY 11, all remaining contributions attributable to the Street-Traffic fund will be transferred back and equipment will be purchased within the Street-Traffic fund.

The major capital items for FY 11 include the replacement of two trucks with snow plows, five dump trucks with sander and plow attachments, a street sweeper, a flatbed truck with a crane, an aerial bucket truck, a loader, and chemical storage tanks, as well as other miscellaneous equipment replacements. It also includes a new milling machine that will allow more pavement restoration to be done in-house, as well as plows and sanders to equip two Distribution and Collection vehicles for improving snow removal operations. Both of these items were listed as priorities in the Public Works business plan, and all the remaining equipment expenditures were previously identified in the approved FY 11 Equipment Replacement Plan.

**STREET AND TRAFFIC FUND
OPERATING BUDGET**

FUND 211

	ACTUAL FY 08	ACTUAL FY 09	BUDGET FY 10	ESTIMATE FY 10	APPROVED FY 11
FUND BALANCE BEGINNING	<u>\$ 1,476,293</u>	<u>\$ 1,622,576</u>	<u>\$ 915,119</u>	<u>\$ 1,071,179</u>	<u>\$ 1,244,674</u>
REVENUE:					
STATE REIMBURSEMENTS	\$ 498,264	\$ 519,974	\$ 551,301	\$546,808	\$ 565,000
COUNTY FEES	8,085	3,064	8,300	5,000	5,000
STATE FEES	500,000	500,000	550,000	445,000	503,000
FIRE SERVICES FEES	10,000	10,000	10,000	10,000	10,000
STREET LIGHT	246,971	259,752	309,401	280,073	418,950
STREET MAINTENANCE	3,579,572	3,194,692	3,675,642	3,675,642	3,750,000
WEED CONTROL	1,735	244	1,000	1,238	1,200
STORM SEWER MAINT.	419,577	516,362	572,786	629,633	692,196
BBWA LATERAL MAINT.	4,500	4,500	4,500	4,500	4,500
INTERDEPART-SOLID WASTE	-	-	60,000	60,000	60,000
INVESTMENT EARNINGS	46,529	15,334	6,048	12,000	45,000
MISCELLANEOUS	14,435	53,494	6,000	8,242	6,500
TRANSFER-EQUIPMENT REPL	-	-	-	-	2,903,654
TRANSFER-FORESTRY	<u>160,000</u>	<u>160,000</u>	<u>160,000</u>	<u>160,000</u>	<u>160,000</u>
TOTAL REVENUE	<u>\$ 5,489,668</u>	<u>\$ 5,237,416</u>	<u>\$ 5,914,978</u>	<u>\$ 5,838,136</u>	<u>\$ 9,125,000</u>
EXPENDITURES:					
ADMINISTRATION	\$ 812,879	\$ 806,536	\$ 609,831	\$575,991	\$ 47,511
STREET REPAIRS	778,541	948,306	943,236	774,204	1,384,923
STREET STORM SEWER	419,577	516,362	572,786	629,633	694,121
STREET CLEANING/SNOW/ICE	1,409,322	1,620,703	1,594,691	1,674,429	2,980,267
TRAFFIC CONTROL	993,130	954,206	1,041,778	1,028,942	1,007,239
OTHER GOV. CONTRACTS	446,734	476,676	525,664	463,116	577,929
STREET LIGHT MAINTENANCE	246,971	259,752	309,401	280,073	419,805
FORESTRY	<u>236,231</u>	<u>206,272</u>	<u>252,591</u>	<u>238,253</u>	<u>275,328</u>
TOTAL EXPENDITURES	<u>\$ 5,343,385</u>	<u>\$ 5,788,813</u>	<u>\$ 5,849,978</u>	<u>\$ 5,664,641</u>	<u>\$ 7,387,123</u>
FUND BALANCE ENDING	<u>\$ 1,622,576</u>	<u>\$ 1,071,179</u>	<u>\$ 980,119</u>	<u>\$ 1,244,674</u>	<u>\$ 2,982,551</u>
LESS:					
NONSPENDABLE				-	-
RESTRICTED				-	-
COMMITTED				652,999	-
ASSIGNED				<u>-</u>	<u>-</u>
UNASSIGNED				<u>\$ 591,675</u>	<u>\$ 2,982,551</u>

**STREET AND TRAFFIC FUND
OPERATING BUDGET**

FUND 211

	ACTUAL FY 08	ACTUAL FY 09	BUDGET FY 10	ESTIMATE FY 10	APPROVED FY 11
PERSONAL SERVICES	\$ 2,519,751	\$ 2,718,287	\$ 2,805,399	\$2,802,286	\$ 2,830,677
OPERATIONS AND MAINTENANCE	1,838,393	2,212,642	2,259,940	2,077,716	2,322,014
CAPITAL	186,057	45,904	-	-	2,026,930
DEBT SERVICE	-	-	-	-	-
TRANSFERS	<u>799,184</u>	<u>811,980</u>	<u>784,639</u>	<u>784,639</u>	<u>207,502</u>
TOTAL EXPENDITURES	<u>\$ 5,343,385</u>	<u>\$ 5,788,813</u>	<u>\$ 5,849,978</u>	<u>\$ 5,664,641</u>	<u>\$ 7,387,123</u>

STAFFING AUTHORIZATION

POSITION	SALARY RANGE	ACTUAL FY 08	ACTUAL FY 09	BUDGET FY 10	APPROVED FY 11
STREET/TRAFFIC SUPERINTENDENT	5151-6900	1.0	1.0	1.0	1.0
STREET/TRAFFIC SUPERVISOR	3746-5019	3.0	3.0	3.0	3.0
SR. EQUIPMENT OPER/MAINT. WKR	2853-3822	4.0	4.0	4.0	4.0
EQUIP OPER/MAINT WORKER	2482-3326	26.0	26.0	26.0	26.0
MAINTENANCE WORKER	2316-3103	-	-	-	-
TRAFFIC SIGNAL INSPECTOR II	3494-4679	1.0	1.0	1.0	1.0
TRAFFIC SIGNAL TECHNICIAN I	2383-3196	-	-	-	-
TRAFFIC SIGNAL TECHNICIAN II	2881-3862	-	-	-	-
SIGN FABRICATOR/EQUIP OPERATOR/MAINT.	2362-3164	1.0	1.0	1.0	1.0
ADMINISTRATIVE COORDINATOR	2980-3994	1.0	1.0	1.0	1.0
ELECTRICIAN III	3030-4058	3.0	3.0	3.0	3.0
ELECTRICIAN II	2881-3862	-	-	-	-
ELECTRICIAN I	2362-3164	1.0	1.0	1.0	1.0
CITY FORESTER	3292-4410	1.0	1.0	1.0	1.0
ARBORIST	2912-3899	1.0	1.0	1.0	1.0
TOTAL		<u>43.0</u>	<u>43.0</u>	<u>43.0</u>	<u>43.0</u>

FIRE PROGRAMS FUND BUDGET NARRATIVE

In October 2007, the Department of Military Affairs, Disaster, and Emergency Services Division received notice from the Homeland Security Coordinator that the Billings Regional Hazardous Materials (HazMat) Team would receive 100% state legislated funding for the next two years. The 2009 Legislature voted to continue to fund the regional teams at the same level as the previous two fiscal cycles. This funding will be used to sustain the interoperability efforts of the six regional teams, coordinate response with entities outside their local government jurisdiction, and to maintain and update assigned state equipment used in hazardous materials responses.

In July 2008, the Fire Department submitted a grant application in the amount of \$137,535.00 to FEMA under the Department of Homeland Security's program of assistance to firefighters. A nine month extension from the original performance period was requested and granted, extending it until August 9, 2010. The purpose of the grant is to purchase the equipment to execute a safe rescue from a trench or structural collapse and to provide training to use the equipment.

Revenues

Revenues for the Regional HazMat Team are expected to be \$44,167. The remaining balance of the FEMA grant yet to be claimed is \$36,526.

Expenditures

The total expenditure budget request for the Regional HazMat Team for FY2011 is \$45,319. Funds will be used to maintain existing equipment and for the purchase of new equipment for the Regional Response Trailer. Funds will also be used for staff to attend regional meetings, conduct team exercises and outreach training, and to offset overtime and backfill costs for the Billings HazMat Team.

FEMA Grant Training: The Department is currently working on either securing an independent training company to conduct Trench Rescue training in Billings or to find a class within the geographical area. The remaining balance to be claimed under the grant for this training is \$36,526.

Capital

None

**FIRE PROGRAMS FUND
OPERATING BUDGET**

FUND 219-223

	ACTUAL FY 08	ACTUAL FY 09	BUDGET FY 10	ESTIMATE FY 10	APPROVED FY 11
FUND BALANCE BEGINNING	<u>\$ -</u>	<u>\$ 43,887</u>	<u>\$ 53,504</u>	<u>\$ 56,639</u>	<u>\$ 66,824</u>
REVENUE:					
STATE GRANTS-HAZ MAT	\$ 44,167	\$ 44,167	\$ 44,167	\$ 44,167	\$ 44,167
FEDERAL GRANTS	20,248	61,673	-	24,764	36,526
INTEREST ON INVESTMENTS	1,173	1,941	996	1,018	803
CONTRIBUTIONS/DONATIONS	1,560	250	1,500	2,500	2,500
TRANSFERS- PUBLIC SAFETY	<u>5,062</u>	<u>27,507</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL REVENUE	<u>\$ 72,210</u>	<u>\$ 135,538</u>	<u>\$ 46,663</u>	<u>\$ 72,449</u>	<u>\$ 83,996</u>
EXPENDITURES:					
PERSONAL SERVICES	\$ -	\$ 7,330	\$ -	\$ 8,453	\$ 14,000
OPERATIONS & MAINTENANCE	28,323	75,555	46,819	53,811	69,345
CAPITAL	<u>-</u>	<u>39,901</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL EXPENDITURES	<u>\$ 28,323</u>	<u>\$ 122,786</u>	<u>\$ 46,819</u>	<u>\$ 62,264</u>	<u>\$ 83,345</u>
FUND BALANCE ENDING	<u>\$ 43,887</u>	<u>\$ 56,639</u>	<u>\$ 53,348</u>	<u>\$ 66,824</u>	<u>\$ 67,475</u>
LESS:					
NONSPENDABLE				-	-
RESTRICTED				66,824	67,475
COMMITTED				-	-
ASSIGNED				<u>-</u>	<u>-</u>
UNASSIGNED				<u>\$ -</u>	<u>\$ -</u>

EMERGENCY OPERATING CENTER 9-1-1 FUND BUDGET NARRATIVE

Revenues

Revenues to support the PSAP (Public Safety Answering Point) are distributed by the State of Montana quarterly, in three parts. Basic 9-1-1 Service is projected to be \$330,172 per quarter. Enhanced 9-1-1 revenues are projected to be \$330,048 per quarter, and the revenues for Wireless are projected at \$277,424 per quarter. Total annual revenues for FY 2011 are estimated to be \$937,644.

Expenditures

No significant changes.

Capital

None

Building Reserve Fund

A primary goal of the 9-1-1 Board has been the construction of a new facility for the Joint City/County 911 Center.

In 1998, the Board decided to set aside funds for a new facility. In 2001, the Board approved a motion to earmark 25% of actual annual revenues to be used toward the design and construction of a new 9-1-1 facility. The Board directed the Fire Chief to create a separate building fund that could be easily tracked and reviewed by the 9-1-1 Board and the State. The site of the former Naval Reserve Center (8th Avenue N and North 24th) has been identified as a desirable location for the new 9-1-1 Center, because of its ideal proximity to the downtown corridor and the telephone/fiber optics infrastructure already in place. A work plan for the location and construction of a new facility is being developed.

**EMERGENCY OPERATING CENTER 9-1-1 FUND
OPERATING BUDGET**

FUND 225

	ACTUAL FY 08	ACTUAL FY 09	BUDGET FY 10	ESTIMATE FY 10	APPROVED FY 11
FUND BALANCE BEGINNING	<u>\$ 2,213,315</u>	<u>\$ 2,811,444</u>	<u>\$ 3,143,521</u>	<u>\$ 3,415,703</u>	<u>\$ 3,889,430</u>
REVENUE:					
STATE SHARED REVENUE	\$ 853,674	\$ 953,608	\$ 937,644	\$ 962,922	\$ 937,644
INTEREST ON INVESTMENTS	<u>105,278</u>	<u>71,295</u>	<u>57,584</u>	<u>32,498</u>	<u>31,000</u>
TOTAL REVENUE	<u>\$ 958,952</u>	<u>\$ 1,024,903</u>	<u>\$ 995,228</u>	<u>\$ 995,420</u>	<u>\$ 968,644</u>
EXPENDITURES:					
PERSONAL SERVICES	\$ -	\$ -	\$ -	\$ -	\$ -
OPERATION & MAINTENANCE	360,823	347,723	672,133	511,693	691,641
CAPITAL	-	72,921	10,000	10,000	10,000
TRANSFERS OUT	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL EXPENDITURES	<u>\$ 360,823</u>	<u>\$ 420,644</u>	<u>\$ 682,133</u>	<u>\$ 521,693</u>	<u>\$ 701,641</u>
FUND BALANCE ENDING	<u>\$ 2,811,444</u>	<u>\$ 3,415,703</u>	<u>\$ 3,456,616</u>	<u>\$ 3,889,430</u>	<u>\$ 4,156,433</u>
LESS:					
NONSPENDABLE				-	-
RESTRICTED				-	-
COMMITTED				-	-
ASSIGNED				<u>1,724,356</u>	<u>-</u>
UNASSIGNED				<u>\$ 2,165,074</u>	<u>\$ 4,156,433</u>

CITY-COUNTY PLANNING FUND BUDGET NARRATIVE

The Planning Division is funded through Federal Highway Transportation Planning Grant funds, a 1.22 county-wide mill levy assessment on property taxes, application fees, and inter-departmental transfers. The Division provides community planning services to the City of Billings, Town of Broadview, and the remaining unincorporated area of Yellowstone County. Division staff provides current planning services that include processing zone changes, special reviews and variance requests, reviews of submittals for subdivisions and annexations, and reviews of building permits and sign permits for zoning compliance. A portion of the annual budget provided by the federal grant directly funds transportation planning and project management. Transportation planning projects slated for FY 11 include an update of the Heritage Trail Plan and a corridor/access study of Highway 3. The Division of seven staff supports ten boards and commissions for the City and County and maintains representation on other community boards, commissions, and organizations. The Division begins FY 2011 with about \$178,000 in reserves after operating with little or no reserves for the past two years. Significant budget adjustments in FY 2010, including staff reductions and rigorous fiscal planning, resulted in this improved reserve position.

Revenues

No significant changes.

Expenditures

No significant changes.

Capital

None

**CITY-COUNTY PLANNING FUND
OPERATING BUDGET**

FUND 238, 239, 240

	ACTUAL FY 08	ACTUAL FY 09	BUDGET FY 10	ESTIMATE FY 10	APPROVED FY 11
FUND BALANCE BEGINNING	<u>\$ 258,281</u>	<u>\$ 160,983</u>	<u>\$ 87,336</u>	<u>\$ 287,752</u>	<u>\$ 258,302</u>
REVENUE:					
CITY-COUNTY PLANNING:					
COUNTY PROPERTY TAX	\$ 302,803	\$ 340,887	\$ 300,000	\$ 350,000	\$ 320,000
LICENSES & PERMITS	11,312	17,765	10,000	12,000	13,600
FEDERAL/ LOCAL GRANTS	502,916	533,968	495,500	520,000	530,000
CHARGES FOR SERVICE	257,403	310,750	318,284	203,590	189,836
INTEREST ON INVESTMENTS	1,824	396	-	300	200
TRANSFERS IN	-	41,000	-	-	-
MISCELLANEOUS	-	18	-	-	-
HISTORIC PRESERVATION GRANT	-	7,186	6,969	6,969	6,969
PRESERVE AMERICA GRANT	-	-	-	11,750	-
TOTAL REVENUE	<u>\$ 1,076,258</u>	<u>\$ 1,251,970</u>	<u>\$ 1,130,753</u>	<u>\$ 1,104,609</u>	<u>\$ 1,060,605</u>
EXPENDITURES:					
CITY-COUNTY PLANNING:					
PERSONAL SERVICES	\$ 804,916	\$ 801,845	\$ 669,176	\$ 655,000	\$ 681,930
OPERATION & MAINTENANCE	363,916	320,749	455,710	455,710	445,187
TRANSFERS	4,724	2,607	4,630	4,630	4,779
HISTORIC PRESERVATION GRANT	-	-	8,000	6,969	8,000
PRESERVE AMERICA GRANT	-	-	-	11,750	-
TOTAL EXPENDITURES	<u>\$ 1,173,556</u>	<u>\$ 1,125,201</u>	<u>\$ 1,137,516</u>	<u>\$ 1,134,059</u>	<u>\$ 1,139,896</u>
FUND BALANCE ENDING	<u>\$ 160,983</u>	<u>\$ 287,752</u>	<u>\$ 80,573</u>	<u>\$ 258,302</u>	<u>\$ 179,011</u>
LESS:					
NONSPENDABLE				-	-
RESTRICTED				-	-
COMMITTED				-	-
ASSIGNED				-	-
UNASSIGNED				<u>\$ 258,302</u>	<u>\$ 179,011</u>

**CITY-COUNTY PLANNING FUND
OPERATING BUDGET**

FUNDS 238, 239, 240

	ACTUAL FY 08	ACTUAL FY 09	BUDGET FY 10	ESTIMATE FY 10	APPROVED FY 11
PERSONAL SERVICES	\$ 804,913	\$ 801,850	\$ 669,176	\$ 655,000	\$ 681,930
OPERATIONS AND MAINTENANCE	363,919	320,750	463,710	474,429	453,187
TRANSFERS	<u>4,724</u>	<u>2,607</u>	<u>4,630</u>	<u>4,630</u>	<u>4,779</u>
TOTAL EXPENDITURES	<u>\$ 1,173,556</u>	<u>\$ 1,125,207</u>	<u>\$ 1,137,516</u>	<u>\$ 1,134,059</u>	<u>\$ 1,139,896</u>

STAFFING AUTHORIZATION

POSITION	SALARY RANGE	ACTUAL FY 08	ACTUAL FY 09	BUDGET FY 10	APPROVED FY 11
PLANNING DIRECTOR	6472-8673	1.0	1.0	1.0	1.0
SENIOR PLANNER	4803-6438	1.0	-	-	-
PLANNING DIVISION MANAGER	5099-6831	1.0	1.0	1.0	1.0
PLANNING ASSISTANT	2921-3912	1.0	1.0	1.0	1.0
PLANNER II	4221-5656	4.0	4.0	4.0	3.0
PLANNER I	3494-4679	1.0	1.0	-	-
PLANNING CLERK	3496-3340	2.0	1.5	1.0	1.0
NEIGHBORHOOD PLANNER	4221-5656	1.0	1.0	-	1.0
ALTERNATE MODES COORD.	3390-4543	<u>0.6</u>	<u>0.6</u>	<u>-</u>	<u>-</u>
TOTAL		<u>12.6</u>	<u>11.1</u>	<u>8.0</u>	<u>8.0</u>

**CITY ATTORNEY GRANTS FUND
OPERATING BUDGET**

FUNDS 241-243

	ACTUAL FY 08	ACTUAL FY 09	BUDGET FY 10	ESTIMATE FY 10	APPROVED FY 11
FUND BALANCE BEGINNING	\$ 2,640	\$ 1,705	\$ -	\$ 6,881	\$ -
REVENUE:					
GRANT-ATTORNEY VICTIM/WITNESS	\$ 40,979	\$ 38,000	\$ 38,000	\$ 38,000	\$ 38,000
GRANT-DOMESTIC VIOLENCE UNIT	52,000	52,000	52,000	52,000	52,000
COURT FINES	71,935	69,625	60,000	65,881	60,000
INTEREST ON INVESTMENTS	49	41	3	62	11
TRANSFERS-GENERAL FUND	45,061	54,213	81,513	66,665	87,414
TOTAL REVENUE	\$ 210,024	\$ 213,879	\$ 231,516	\$ 222,608	\$ 237,425
EXPENDITURES:					
GRANT-ATTORNEY VICTIM/WITNESS	\$ 70,453	\$ 65,867	\$ 72,496	\$ 67,381	\$ 73,424
GRANT-DOMESTIC VIOLENCE UNIT	78,233	78,346	85,376	84,621	90,005
SURCHARGE-DOMESTIC VIOLENCE	62,273	64,490	73,644	77,487	73,996
TOTAL EXPENDITURES	\$ 210,959	\$ 208,703	\$ 231,516	\$ 229,489	\$ 237,425
FUND BALANCE ENDING	\$ 1,705	\$ 6,881	\$ -	\$ -	\$ -
LESS:					
NONSPENDABLE				-	-
RESTRICTED				-	-
COMMITTED				-	-
ASSIGNED				-	-
UNASSIGNED				\$ -	\$ -

CITY ATTORNEY GRANTS BUDGET NARRATIVE

Currently two positions within the department are partially funded by two separate federal government grants awarded through the Montana Department of Justice, Board of Crime Control (BOCC). One grant funds the domestic violence prosecutor through the Violence Against Women Act federal funding (VAWA). The second grant funds the Victim Witness Program Director. The City provides matching funds and office space and equipment. Each year the BOCC reviews these grants, determines the amount it will award and advises the Department in May or June of its decision as to the level of funding for the next fiscal year.

Revenues

No significant changes.

Expenditures

No significant changes.

Capital

None

**CITY ATTORNEY GRANTS FUND
OPERATING BUDGET**

FUND 241-243,245

	ACTUAL FY 08	ACTUAL FY 09	BUDGET FY 10	ESTIMATE FY 10	APPROVED FY 11
PERSONAL SERVICES	\$ 206,780	\$ 207,503	\$ 229,716	\$ 226,339	\$ 235,625
OPERATIONS AND MAINTENANCE	<u>4,179</u>	<u>1,200</u>	<u>1,800</u>	<u>3,150</u>	<u>1,800</u>
TOTAL EXPENDITURES	<u>\$ 210,959</u>	<u>\$ 208,703</u>	<u>\$ 231,516</u>	<u>\$ 229,489</u>	<u>\$ 237,425</u>

STAFFING AUTHORIZATION

POSITION	SALARY RANGE	ACTUAL FY 08	ACTUAL FY 09	BUDGET FY 10	APPROVED FY 11
VICTIM WITNESS SPECIALIST	3390-4544	1.0	1.0	1.0	1.0
VICTIM WITNESS PRG COORDINATOR	3426-4590	1.0	1.0	1.0	1.0
ATTORNEY-DOMESTIC VIOLENCE	5151-6900	<u>1.0</u>	<u>1.0</u>	<u>1.0</u>	<u>1.0</u>
TOTAL		<u>3.0</u>	<u>3.0</u>	<u>3.0</u>	<u>3.0</u>

**MUNICIPAL COURT GRANTS
OPERATING BUDGET**

FUNDS 245-248, 737-738

	ACTUAL FY 08	ACTUAL FY 09	BUDGET FY 10	ESTIMATE FY 10	APPROVED FY 11
FUND BALANCE BEGINNING	<u>\$ 1,181</u>	<u>\$ 5,312</u>	<u>\$ 5,852</u>	<u>\$ 5,969</u>	<u>\$ 5,969</u>
REVENUE:					
COURT GRANTS	\$ 79,487	\$ 255,785	\$ 113,336	\$ 257,194	\$ 512,442
CHARGE FOR SERVICES	-	80	-	45,208	45,000
TRANSFERS-GENERAL FUND	<u>16,249</u>	<u>-</u>	<u>30,000</u>	<u>-</u>	<u>30,000</u>
TOTAL REVENUE	<u>\$ 95,736</u>	<u>\$ 255,865</u>	<u>\$ 143,336</u>	<u>\$ 302,402</u>	<u>\$ 587,442</u>
EXPENDITURES:					
PERSONAL SERVICES	\$ 21,020	\$ 61,544	\$ 27,476	\$ 89,362	\$ 174,523
OPERATIONS & MAINTENANCE	<u>70,585</u>	<u>193,664</u>	<u>115,860</u>	<u>213,040</u>	<u>337,919</u>
TOTAL EXPENDITURES	<u>\$ 91,605</u>	<u>\$ 255,208</u>	<u>\$ 143,336</u>	<u>\$ 302,402</u>	<u>\$ 512,442</u>
FUND BALANCE ENDING	<u>\$ 5,312</u>	<u>\$ 5,969</u>	<u>\$ 5,852</u>	<u>\$ 5,969</u>	<u>\$ 80,969</u>
LESS:					
NONSPENDABLE				-	-
RESTRICTED				5,969	80,969
COMMITTED				-	-
ASSIGNED				<u>-</u>	<u>-</u>
UNASSIGNED				<u>\$ -</u>	<u>\$ -</u>

MUNICIPAL COURT GRANTS BUDGET NARRATIVE

Municipal court grants include a drug court grant funded by the state of Montana and a federal government earmark, a Billings adult misdemeanor DUI court grant funded by the federal government, a mental health court grant funded by the federal government, a Montana Board of Crime Control Justice Assistance Grant funded by the federal government, and a Substance Abuse and Mental Health Services Administration (SAMHSA) grant funded by the federal government. All court grants are used to aid offenders in treatment of mental, drug and/or alcohol related ailments and become contributing citizens of the community and to reduce the chance of repeat-offending. Transfers include \$30,000 from the General Fund to cover the projected shortfall of operating costs provided by the new State 2010 biennium grant. Charge for services includes a \$25 administrative fee per occurrence for treatment court costs and time spent by representatives of the Billings Municipal Court, Billings City Attorney's office, and the Billings Public Defender's Office.

Revenues

Revenues have increased because of the new SAMHSA grant

Expenditures

Same reason as revenues.

Capital

None

ADMINISTRATION GRANTS FUND BUDGET NARRATIVE

This special revenue fund accounts for the Department of Energy Grant that will provide in part for an energy efficient bookmobile at the Library, the completion of Swords Park Trail II, an Energy Star program, an energy performance study, and an International Energy Conservation Code program development. The grant projects are managed by the Library, Planning, Facilities Management, Airport, and Building, respectively. Administration grants also include an Economic Development Incentive grant from HUD in order to destruct and remediate asbestos contamination in the former Naval Reserve Center. This grant project is managed by Administration Division.

Revenues

The FY 11 revenues include the amounts expected to be available for the projects from the Department of Energy as discussed in the grant agreements.

Expenditures

The FY 11 expenditures include the project costs expected to be incurred for the projects as discussed in the grant agreements and budgets. The total cost of the energy performance study of \$300,000 requires a \$50,000 City match. The total cost of the Energy Star program of \$53,000 requires no City match. The total cost of the bookmobile of \$350,000 requires a \$300,000 City match. The total cost of the International Energy Conservation Code program of \$100,000 requires no City match. The Naval Reserve building project requires no City match. The City matches as required by the grant agreements have been budgeted in other funds, where the costs are regularly incurred.

Capital

Capital expenditures for FY 11 total \$552,500 and include the Swords Park Trail II project. This project was previously identified in the FY 2011-2015 Capital Improvement Program (CIP). It is estimated that the Swords Park Trail II project will cost \$772,500 with the \$250,000 being the City's matched portion of the project as detailed in the grant agreement.

ADMINISTRATION GRANTS FUND
OPERATING BUDGET

FUND 233 & 234

	ACTUAL FY 08	ACTUAL FY 09	BUDGET FY 10	ESTIMATE FY 10	APPROVED FY 11
<u>ENERGY CONSERVATION GRANT (FUND 233)</u>					
FUND BALANCE - BEGINNING	\$ _____ -	\$ _____ -	\$ _____ -	\$ _____ -	\$ _____ -
REVENUE-DEPARTMENT OF ENERGY GRANT	\$ _____ -	\$ _____ -	\$ _____ -	\$ 24,000	\$ 824,000
EXPENDITURES:					
PERSONNEL SERVICES	\$ _____ -	\$ _____ -	\$ _____ -	\$ 5,500	\$ 5,500
OPERATIONS & MAINTENANCE	_____ -	_____ -	_____ -	18,500	296,000
CAPITAL OUTLAY	_____ -	_____ -	_____ -	_____ -	522,500
TOTAL EXPENDITURES	\$ _____ -	\$ _____ -	\$ _____ -	\$ 24,000	\$ 824,000
FUND BALANCE - ENDING	\$ _____ -	\$ _____ -	\$ _____ -	\$ _____ -	\$ _____ -

ECONOMIC DEV INCENTIVE GRANT-NAVAL RESERVE CENTER (FUND 234)

FUND BALANCE - BEGINNING	\$ _____ -	\$ _____ -	\$ _____ -	\$ _____ -	\$ _____ -
REVENUE-HUD GRANT	\$ _____ -	\$ _____ -	\$ _____ -	\$ _____ -	\$ 475,000
EXPENDITURES:					
OPERATIONS & MAINTENANCE	\$ _____ -	\$ _____ -	\$ _____ -	\$ _____ -	\$ 475,000
FUND BALANCE - ENDING	\$ _____ -	\$ _____ -	\$ _____ -	\$ _____ -	\$ _____ -
TOTAL FUND BALANCE - ENDING	\$ _____ -	\$ _____ -	\$ _____ -	\$ _____ -	\$ _____ -
LESS:					
NONSPENDABLE				-	-
RESTRICTED				-	-
COMMITTED				-	-
ASSIGNED				_____ -	_____ -
UNASSIGNED				\$ _____ -	\$ _____ -

POLICE PROGRAMS BUDGET NARRATIVE

Police Programs are a number of funds that have been combined for simplicity in reporting. The Police Department (PD) funds include a multitude of programs that could not be accomplished if it were not for grants. These programs are grants with Montana Board of Crime Control (Violence Against Women Funds) which provides policing and drug eradication in the Billings Housing Authority housing units; Internet Crimes Against Children (ICAC) Grants and ICAC Recovery grant through the U.S. Department of Justice; High Intensity Drug Traffic Area (H.I.D.T.A.) awards through the Office of National Drug Control Policy; Billings Business Improvement District which provides the downtown beat officer; Justice Assistance Grants (JAG) and JAG Recovery grants through the Department of Justice; COPS Office; Technology Grants (Senate Appropriations) through the Department of Justice; Office of Justice Programs; State of Montana, Highway Traffic Safety grants for selective traffic enforcement focusing on impaired driving and occupant protection; Homeland Security; drug forfeiture; and police donation funds. Without all of these grants, the Billings Police Department would not be in the position to assist the citizens of the community because of budget constraints.

Revenues

The Internet Crimes Against Children (ICAC) Recovery Grant was awarded to continue supporting the related salaries and operation expenses in preventing and detecting internet crimes involving children using stimulus funds.

The City and Yellowstone County continue to utilize funding through the award of the Justice Assistance Recovery Grant (JAG Recovery). This will afford the City to purchase ICOP in-car digital video cameras, P-25 compliant radios, ammunition for the patrol rifle program, tasers and holsters, physical fitness equipment for recruit testing, Stop Sticks, a sign for the Crime Prevention Center, a car tracking device, radars, shelving units for records, and drug testing kits, as well as funding for additional items. The amount of the JAG grants vary each year as they are based on the number of Uniform Crime Reports Part 1 violent crimes reported to the FBI.

The Technology Grants Fund will afford the City to purchase additional ICOP in-car digital video cameras and P-25 compliant radios not paid for by the JAG Recovery Grant. They have previously purchased LED light bars for their vehicles with this grant.

The Homeland Security Grant will conclude in FY11 with grant draws to pay for training and equipment recalibration.

Expenditures

Program expenditures have increased by \$209,259. This is primarily due to increases in expenditures for the Technology Grants, Internet Crimes Against Children-Recovery Grant and the Recovery Grant—Justice Assistance Grant as discussed above.

Capital

Capital expenditures are \$5,844 for visual investigation equipment in the HIDTA Grant and \$30,990 for digital video cameras in the JAG Recovery Grant.

POLICE PROGRAMS (PAGE 1 OF 6)
OPERATING BUDGET

FUNDS 249,250,251,252,253,254,255,256,257,258,259,708,709,710,717,718,719,720

	ACTUAL FY 08	ACTUAL FY 09	BUDGET FY 10	ESTIMATE FY 10	APPROVED FY 11
<u>MONTANA BOARD OF CRIME CONTROL (FUND 249)</u>					
FUND BALANCE BEGINNING	\$ -	\$ -	\$ -	\$ -	\$ -
REVENUE:					
CRIME CONTROL GRANT	\$ 36,145	\$ 42,748	\$ 40,320	\$ 40,000	\$ 42,400
TRANSFER-PUBLIC SAFETY	1,300	1,600	1,751	1,751	1,439
TOTAL REVENUE	\$ 37,445	\$ 44,348	\$ 42,071	\$ 41,751	\$ 43,839
EXPENDITURES:					
PERSONAL SERVICES	\$ 25,642	\$ 31,889	\$ 31,200	\$ 30,880	\$ 33,280
OPERATIONS & MAINTENANCE	11,803	12,459	10,871	10,871	10,559
TOTAL EXPENDITURES	\$ 37,445	\$ 44,348	\$ 42,071	\$ 41,751	\$ 43,839
FUND BALANCE ENDING	\$ -	\$ -	\$ -	\$ -	\$ -
<u>INTERNET CRIMES AGAINST CHILDREN-RECOVERY (FUND 252)</u>					
FUND BALANCE BEGINNING	\$ -	\$ -	\$ -	\$ (2,985)	\$ -
REVENUE-DEPT OF JUSTICE GRANTS	\$ -	\$ 2,606	\$ -	\$ 94,193	\$ 108,160
EXPENDITURES:					
PERSONAL SERVICES	\$ -	\$ 5,591	\$ -	\$ 91,208	\$ 78,160
OPERATIONS & MAINTENANCE	-	-	-	-	30,000
TOTAL EXPENDITURES	\$ -	\$ 5,591	\$ -	\$ 91,208	\$ 108,160
FUND BALANCE ENDING	\$ -	\$ (2,985)	\$ -	\$ -	\$ -
<u>INTERNET CRIMES AGAINST CHILDREN (FUND 251)</u>					
FUND BALANCE BEGINNING	\$ -	\$ (2,628)	\$ -	\$ (295)	\$ -
REVENUE-DEPT OF JUSTICE GRANTS	\$ 90,603	\$ 154,693	\$ 77,396	\$ 96,088	\$ 82,333
EXPENDITURES:					
PERSONAL SERVICES	\$ 47,845	\$ 88,554	\$ 77,396	\$ 10,000	\$ -
OPERATIONS & MAINTENANCE	36,722	63,806	-	85,793	82,333
CAPITAL	8,664	-	-	-	-
TOTAL EXPENDITURES	\$ 93,231	\$ 152,360	\$ 77,396	\$ 95,793	\$ 82,333
FUND BALANCE ENDING	\$ (2,628)	\$ (295)	\$ -	\$ -	\$ -

POLICE PROGRAMS (PAGE 2 OF 6)
OPERATING BUDGET

	ACTUAL FY 08	ACTUAL FY 09	BUDGET FY 10	ESTIMATE FY 10	APPROVED FY 11
<u>TECHNOLOGY GRANTS (FUND 253)</u>					
FUND BALANCE BEGINNING	\$ -	\$ -	\$ -	\$ -	\$ -
REVENUE-TECHNOLOGY GRANTS	\$ -	\$ 353,683	\$ 2,000	\$ 279,686	\$ 51,105
EXPENDITURES:					
OPERATIONS & MAINTENANCE	\$ -	\$ 5,508	\$ 2,000	\$ 26,793	\$ 51,105
CAPITAL	-	348,175	-	252,893	-
TOTAL EXPENDITURES	\$ -	\$ 353,683	\$ 2,000	\$ 279,686	\$ 51,105
FUND BALANCE ENDING	\$ -	\$ -	\$ -	\$ -	\$ -
<u>TRAFFIC SAFETY (FUND 254)</u>					
FUND BALANCE BEGINNING	\$ 2,250	\$ 2,250	\$ 2,250	\$ 2,750	\$ 2,750
REVENUE-CRIME CONTROL GRANT	\$ 11,744	\$ 17,808	\$ 25,000	\$ 15,150	\$ 25,000
EXPENDITURES:					
PERSONAL SERVICES	\$ 11,244	\$ 17,308	\$ 25,000	\$ 10,000	\$ 25,000
OPERATIONS & MAINTENANCE	500	-	-	5,150	-
TOTAL EXPENDITURES	\$ 11,744	\$ 17,308	\$ 25,000	\$ 15,150	\$ 25,000
FUND BALANCE ENDING	\$ 2,250	\$ 2,750	\$ 2,250	\$ 2,750	\$ 2,750
<u>JUSTICE ASSISTANCE GRANTS (FUND 250)</u>					
FUND BALANCE BEGINNING	\$ -	\$ -	\$ -	\$ -	\$ -
REVENUE-DEPT OF JUSTICE GRANTS	\$ 81,835	\$ 11,925	\$ 1,000	\$ 30,377	\$ -
EXPENDITURES:					
OPERATIONS & MAINTENANCE	\$ 73,365	\$ 11,925	\$ 1,000	\$ 30,377	\$ -
CAPITAL	8,470	-	-	-	-
TOTAL EXPENDITURES	\$ 81,835	\$ 11,925	\$ 1,000	\$ 30,377	\$ -
FUND BALANCE ENDING	\$ -	\$ -	\$ -	\$ -	\$ -

POLICE PROGRAMS (PAGE 3 OF 6)
OPERATING BUDGET

	ACTUAL FY 08	ACTUAL FY 09	BUDGET FY 10	ESTIMATE FY 10	APPROVED FY 11
<u>HIDTA-ONDCP (FUND 255)</u>					
FUND BALANCE BEGINNING	\$ (1,169)	\$ (1,462)	\$ -	\$ (1,726)	\$ -
REVENUE-HIDTA AWARD	\$ 157,496	\$ 183,680	\$ 254,939	\$ 181,011	\$ 237,470
EXPENDITURES:					
PERSONAL SERVICES	\$ 108,235	\$ 138,005	\$ 174,139	\$ 126,377	\$ 114,590
OPERATIONS & MAINTENANCE	49,554	39,844	74,800	52,908	117,036
CAPITAL	-	6,095	6,000	-	5,844
TOTAL EXPENDITURES	<u>\$ 157,789</u>	<u>\$ 183,944</u>	<u>\$ 254,939</u>	<u>\$ 179,285</u>	<u>\$ 237,470</u>
FUND BALANCE ENDING	<u>\$ (1,462)</u>	<u>\$ (1,726)</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
<u>DOWNTOWN CENTRAL BEAT OFFICER (FUND 256)</u>					
FUND BALANCE BEGINNING	\$ -	\$ -	\$ -	\$ (2,133)	\$ -
REVENUE-CHARGE FOR SERVICE	\$ -	\$ 69,527	\$ 66,465	\$ 58,927	\$ 69,371
EXPENDITURES:					
PERSONAL SERVICES	\$ -	\$ 20,827	\$ 66,465	\$ 56,794	\$ 69,371
OPERATIONS & MAINTENANCE	-	14,396	-	-	-
CAPITAL	-	36,437	-	-	-
TOTAL EXPENDITURES	<u>\$ -</u>	<u>\$ 71,660</u>	<u>\$ 66,465</u>	<u>\$ 56,794</u>	<u>\$ 69,371</u>
FUND BALANCE ENDING	<u>\$ -</u>	<u>\$ (2,133)</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
<u>JUSTICE ASSISTANCE GRANTS-RECOVERY (FUND 710)</u>					
FUND BALANCE BEGINNING	\$ -	\$ -	\$ -	\$ -	\$ -
REVENUE-DEPT OF JUSTICE GRANTS	\$ -	\$ -	\$ -	\$ 144,041	\$ 78,467
EXPENDITURES:					
OPERATIONS & MAINTENANCE	\$ -	\$ -	\$ -	\$ 144,041	\$ 47,477
CAPITAL	-	-	-	-	30,990
TOTAL EXPENDITURES	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 144,041</u>	<u>\$ 78,467</u>
FUND BALANCE ENDING	<u>\$ -</u>				

POLICE PROGRAMS (PAGE 4 OF 6)
OPERATING BUDGET

	ACTUAL FY 08	ACTUAL FY 09	BUDGET FY 10	ESTIMATE FY 10	APPROVED FY 11
<u>CANINE PROGRAM (FUND 259)</u>					
FUND BALANCE BEGINNING	\$ 511	\$ 528	\$ 540	\$ 538	\$ 542
REVENUE:					
CONTRIBUTIONS	\$ -	\$ -	\$ 390	\$ -	\$ -
INTEREST ON INVESTMENTS	17	10	5	4	3
TOTAL REVENUE	<u>\$ 17</u>	<u>\$ 10</u>	<u>\$ 395</u>	<u>\$ 4</u>	<u>\$ 3</u>
EXPENDITURES-OPERATIONS & MAINTENANCE	\$ -	\$ -	\$ 390	\$ -	\$ -
FUND BALANCE ENDING	<u>\$ 528</u>	<u>\$ 538</u>	<u>\$ 545</u>	<u>\$ 542</u>	<u>\$ 545</u>
<u>COP SHOP SOUTH (FUND 720)</u>					
FUND BALANCE BEGINNING	\$ 1,531	\$ 1,150	\$ 953	\$ 945	\$ 955
REVENUE:					
CONTRIBUTIONS	\$ 1,545	\$ -	\$ -	\$ -	\$ -
INTEREST ON INVESTMENTS	66	26	-	10	8
MISCELLANEOUS	-	-	-	-	-
TOTAL REVENUE	<u>\$ 1,611</u>	<u>\$ 26</u>	<u>\$ -</u>	<u>\$ 10</u>	<u>\$ 8</u>
EXPENDITURES-OPERATIONS & MAINTENANCE	\$ 1,992	\$ 231	\$ -	\$ -	\$ -
FUND BALANCE ENDING	<u>\$ 1,150</u>	<u>\$ 945</u>	<u>\$ 953</u>	<u>\$ 955</u>	<u>\$ 963</u>
<u>NATIONAL CHILDRENS' ALLIANCE (252)</u>					
FUND BALANCE BEGINNING	\$ -	\$ -	\$ -	\$ -	\$ -
REVENUE-NAT CHILDRENS' ALLIANCE GRANT	\$ 4,671	\$ -	\$ -	\$ -	\$ -
EXPENDITURES-OPERATIONS & MAINTENANCE	\$ 4,671	\$ -	\$ -	\$ -	\$ -
FUND BALANCE ENDING	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

POLICE PROGRAMS (PAGE 5 OF 6)
OPERATING BUDGET

	ACTUAL FY 08	ACTUAL FY 09	BUDGET FY 10	ESTIMATE FY 10	APPROVED 11
<u>COMMUNITY POLICING (FUND 257)</u>					
FUND BALANCE BEGINNING	\$ -	\$ (2,918)	\$ -	\$ 167	\$ -
REVENUE-HUD	\$ 68,778	\$ 77,574	\$ 96,898	\$ 76,501	\$ 99,587
EXPENDITURES-PERSONAL SERVICES	\$ 71,696	\$ 74,489	\$ 96,898	\$ 76,668	\$ 99,587
FUND BALANCE ENDING	<u>\$ (2,918)</u>	<u>\$ 167</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
<u>HOMELAND SECURITY (FUND 258)</u>					
FUND BALANCE BEGINNING	\$ -	\$ 22,056	\$ -	\$ 23,664	\$ -
REVENUE:					
HOMELAND SECURITY GRANTS	\$ 73,218	\$ 157,252	\$ 110,210	\$ 116,595	\$ 44,434
MISCELLANEOUS	23,664	-	-	-	-
TOTAL REVENUE	<u>\$ 96,882</u>	<u>\$ 157,252</u>	<u>\$ 110,210</u>	<u>\$ 116,595</u>	<u>\$ 44,434</u>
EXPENDITURES:					
OPERATIONS & MAINTENANCE	\$ 12,645	\$ 19,899	\$ 38,710	\$ 26,634	\$ 44,434
CAPITAL	62,181	135,745	71,500	113,625	-
TOTAL EXPENDITURES	<u>\$ 74,826</u>	<u>\$ 155,644</u>	<u>\$ 110,210</u>	<u>\$ 140,259</u>	<u>\$ 44,434</u>
FUND BALANCE ENDING	<u>\$ 22,056</u>	<u>\$ 23,664</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
<u>SOCIAL HOST RESTITUTION (FUND 708)</u>					
FUND BALANCE BEGINNING	\$ -	\$ -	\$ -	\$ -	\$ 1,500
REVENUE-FINES & FORFEITURES	\$ -	\$ -	\$ -	\$ 1,500	\$ 1,000
EXPENDITURES-OPERATIONS & MAINTENANCE	\$ -	\$ -	\$ -	\$ -	\$ 1,000
FUND BALANCE ENDING	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 1,500</u>	<u>\$ 1,500</u>

POLICE PROGRAMS (PAGE 6 OF 6)
OPERATING BUDGET

	ACTUAL FY 08	ACTUAL FY 09	BUDGET FY 10	ESTIMATE FY 10	APPROVED FY 11
<u>POLICE DRUG FORFEITURES (Funds 717 & 718)</u>					
FUND BALANCE BEGINNING	\$ 487,190	\$ 499,099	\$ 485,356	\$ 509,404	\$ 408,054
REVENUE:					
DRUG FINES	\$ 129,428	\$ 106,099	\$ 85,000	\$ 110,000	\$ 85,000
INTEREST ON INVESTMENTS	21,158	11,859	5,781	4,351	3,163
TOTAL REVENUE	\$ 150,586	\$ 117,958	\$ 90,781	\$ 114,351	\$ 88,163
EXPENDITURES:					
OPERATION & MAINTENANCE	\$ 138,677	\$ 77,786	\$ 99,494	\$ 96,027	\$ 105,140
CAPITAL	-	29,867	-	119,674	-
TOTAL EXPENDITURES	\$ 138,677	\$ 107,653	\$ 99,494	\$ 215,701	\$ 105,140
 FUND BALANCE ENDING	 \$ 499,099	 \$ 509,404	 \$ 476,643	 \$ 408,054	 \$ 391,077
 <u>POLICE DONATIONS (FUNDS 709,&719)</u>					
FUND BALANCE BEGINNING	\$ 14,350	\$ 23,204	\$ 35,781	\$ 14,758	\$ 15,326
REVENUE:					
INTEREST ON INVESTMENTS	\$ 646	\$ 522	\$ 236	\$ 105	\$ 98
DONATIONS	25,175	19,649	5,750	25,463	10,250
TOTAL REVENUE	\$ 25,821	\$ 20,171	\$ 5,986	\$ 25,568	\$ 10,348
EXPENDITURES:					
OPERATION & MAINTENANCE	\$ 4,990	\$ 28,617	\$ 11,700	\$ 25,000	\$ 10,250
CAPITAL	11,977	-	-	-	-
TOTAL EXPENDITURES	\$ 16,967	\$ 28,617	\$ 11,700	\$ 25,000	\$ 10,250
 FUND BALANCE ENDING	 \$ 23,204	 \$ 14,758	 \$ 30,067	 \$ 15,326	 \$ 15,424

CITY-COUNTY LIBRARY BUDGET NARRATIVE

Parmly Billings Library is where the Billings community connects and grows together, discovering the love of reading, the joy of learning, and the sharing of creative expression.

Revenues

The FY 11 estimated revenue is \$3,050,243, representing an increase of \$101,819, or 3.5%, from the FY 10 estimated revenues. The most significant revenue changes in FY 11 are the award of a \$50,000 Economic Stimulus Block Grant intended to offset the purchase cost of a hybrid bookmobile and an increase in City and County tax revenue of \$45,303.

Expenditures

There are no significant changes from the FY 10 operations and maintenance budget to the FY 11 budget with the exception of the inclusion of the:

- Heights Branch Site Evaluation (re-budgeted from FY10): \$75,000
- Addition of one full-time librarian position: \$48,991
- Addition of twelve public internet workstations: \$29,000

Capital

The capital requests for FY 11 include:

- Joint Community Library planning (balance re-budgeted from FY 10): \$98,113
- Upgrade of the scheduled bookmobile replacement with a hybrid bookmobile (included in the ERP): \$117,200
- Retain 1995 bookmobile for back-up of new vehicle and branch library pilot projects (included in the ERP): \$24,000.

**CITY-COUNTY LIBRARY FUND
OPERATING BUDGET**

FUND 260-261

	ACTUAL FY 08	ACTUAL FY 09	BUDGET FY 10	ESTIMATE FY 10	APPROVED FY 11
FUND BALANCE BEGINNING	<u>\$ 3,046,208</u>	<u>\$ 3,411,954</u>	<u>\$ 3,542,220</u>	<u>\$ 3,559,506</u>	<u>\$ 3,443,985</u>
REVENUE:					
CITY TAXES	\$ 1,529,436	\$ 977,909	\$ 870,668	\$ 855,306	\$ 867,264
FEDERAL GRANT	-	-	-	-	50,000
COUNTY PROPERTY TAX	574,356	633,907	646,585	646,585	674,831
STATE GRANTS/AID	13,887	13,775	13,753	14,296	13,986
STATE REIMBURSEMENTS	287,472	293,803	307,626	305,118	320,374
CHARGES FOR SERVICE	287,722	155,218	160,335	159,335	145,277
FINES & FORFEITURES	93,132	101,361	89,000	97,247	39,000
INTEREST ON INVESTMENTS	128,955	74,426	39,940	36,794	32,773
DONATIONS/CONTRIBUTIONS	102,987	44,590	50,000	49,000	50,000
TRANSFER FR GENERAL FUND	-	678,386	783,602	775,439	780,538
MISCELLANEOUS	<u>11,156</u>	<u>8,244</u>	<u>35,156</u>	<u>9,604</u>	<u>26,500</u>
TOTAL REVENUE	<u>\$ 3,029,103</u>	<u>\$ 2,981,619</u>	<u>\$ 2,996,665</u>	<u>\$ 2,948,724</u>	<u>\$ 3,050,543</u>
EXPENDITURES:					
ADMINISTRATION	\$ 458,598	\$ 520,974	\$ 674,626	\$ 611,471	\$ 602,518
FACILITIES	517,372	565,986	674,464	583,427	598,737
CIRCULATION	355,856	375,395	395,128	378,073	432,706
REFERENCE	224,411	243,621	210,509	255,865	240,408
YOUTH SERVICES	142,556	147,791	157,684	157,578	160,651
TECHNICAL PROCESS	196,529	191,761	214,617	219,082	218,622
OUTREACH SERVICES	179,635	172,567	195,129	187,770	222,156
SYSTEM ADMINISTRATION	264,392	290,094	385,141	333,870	277,386
LIBRARY RESOURCES	303,505	298,467	308,294	308,294	308,294
LIBRARY BOARD	1,981	1,907	3,020	3,020	3,020
DON-LOST/DAMAGED BOOKS	-	-	500	-	500
ECONOMIC STIMULUS GRANT	-	-	-	-	117,200
TRANSFER TO EQUIP REPL	<u>18,522</u>	<u>25,504</u>	<u>25,795</u>	<u>25,795</u>	<u>26,624</u>
TOTAL EXPENDITURES	<u>\$ 2,663,357</u>	<u>\$ 2,834,067</u>	<u>\$ 3,244,907</u>	<u>\$ 3,064,245</u>	<u>\$ 3,208,822</u>
FUND BALANCE ENDING	<u>\$ 3,411,954</u>	<u>\$ 3,559,506</u>	<u>\$ 3,293,978</u>	<u>\$ 3,443,985</u>	<u>\$ 3,285,706</u>
LESS:					
NONSPENDABLE				-	-
RESTRICTED				3,443,985	3,285,706
COMMITTED				-	-
ASSIGNED				-	-
UNASSIGNED				<u>\$ -</u>	<u>\$ -</u>

**CITY-COUNTY LIBRARY FUND
OPERATING BUDGET**

FUND 260 & 261

	ACTUAL FY 08	ACTUAL FY 09	BUDGET FY 10	ESTIMATE FY 10	APPROVED FY 11
PERSONAL SERVICES	\$ 1,581,078	\$ 1,651,375	\$ 1,656,069	\$ 1,680,915	\$ 1,681,236
OPERATIONS AND MAINTENANCE	1,063,757	1,120,925	1,415,838	1,299,269	1,261,649
CAPITAL	-	36,263	147,205	58,266	239,313
TRANSFERS	<u>18,522</u>	<u>25,504</u>	<u>25,795</u>	<u>25,795</u>	<u>26,624</u>
TOTAL EXPENDITURES	<u>\$ 2,663,357</u>	<u>\$ 2,834,067</u>	<u>\$ 3,244,907</u>	<u>\$ 3,064,245</u>	<u>\$ 3,208,822</u>

STAFFING AUTHORIZATION

POSITION	SALARY RANGE	ACTUAL FY 08	ACTUAL FY 09	BUDGET FY 10	APPROVED FY 11
DIRECTOR OF LIBRARY	6472-8673	1.0	1.0	1.0	1.0
ASST. LIBRARY DIRECTOR	5151-6900	1.0	1.0	1.0	1.0
LIBRARY SVCS SPEC III	1930-2585	2.0	2.0	2.0	2.0
LIBRARIAN	2912-3899	8.0	8.0	8.0	9.0
SR. ADMINISTRATIVE COOR.	3494-4679	1.0	1.0	1.0	-
ADMINISTRATIVE COORD	2980-3994	-	-	-	1.0
LIBRARY TECHNICIAN	2742-3674	2.0	2.0	2.0	2.0
LIBRARY SVCS SPEC IV	2008-2689	2.0	2.0	2.0	2.0
LIBRARY SVCS SPEC II	1837-2460	7.8	7.9	7.9	7.9
BUILDING MAINTENANCE WORKER	2316-3103	2.0	2.0	2.0	2.0
BUILDING SERVICE WORKER	1823-2444	0.8	0.8	0.8	0.8
LIBRARY INFORMATION SYSTEMS COORDINATOR	3746-5019	1.0	1.0	1.0	1.0
LIBRARY SVCS SPEC I	1380-1848	<u>2.0</u>	<u>2.0</u>	<u>2.0</u>	<u>2.0</u>
TOTAL		<u>30.6</u>	<u>30.7</u>	<u>30.7</u>	<u>31.7</u>

COMMUNITY DEVELOPMENT GRANTS FUND NARRATIVE

The Community Development Division is primarily responsible for administration of the City's Community Development Block Grant (CDBG) and HOME Investment Partnership (HOME) programs. These federally funded programs are used by local governments to provide decent housing, a suitable living environment, and to expand economic opportunities for lower income households. Activities assisted through the CDBG and HOME programs must benefit lower income households or neighborhoods. Other related responsibilities of the division include South 27th Street Redevelopment and pursuing and administering public and private funding to help meet the City's housing and community development needs.

Community Development projects are designed to meet the division's goals: (1) promoting the preservation of the existing supply of safe, affordable housing; (2) promoting new affordable housing opportunities; (3) working as an active partner to address housing and community development needs specific to lower income and special needs households; (4) promoting the preservation of older neighborhoods; and (5) providing assistance to agencies serving lower income and special needs populations, particularly the homeless.

Revenues

Federal CDBG and HOME resources have decreased significantly since 2003. Subsequently, division efforts have been successfully focused on grant-writing efforts to improve revenues to further the goals of the division's Consolidated Plan. CDBG and HOME repayment income from the First Time Homebuyer and Housing Rehabilitation Loan programs continue to be available each year for allocation to new projects; although the housing market has influenced these revenues somewhat.

Combined revenues including CDBG and HOME total \$1,711,031. This includes a portion of previous year program revenue, in addition to program income received for CDBG and HOME and projected income for the current fiscal year.

Expenditures

Administration costs are limited in both the CDBG and HOME budgets to 20% and 10% respectively, limiting the amount of cost allocation that can be contributed through these programs. The division is dedicated to including eligible cost allocation through all additional grants written by staff in order to support the cost allocation plan.

Capital

None.

COMMUNITY DEVELOPMENT GRANT FUNDS (PAGE 1 OF 6)
OPERATING BUDGET

FUNDS 266-299

	ACTUAL FY 08	ACTUAL FY 09	BUDGET FY 10	ESTIMATE FY 10	APPROVED FY 11
<u>COMMUNITY DEV BLOCK GRANTS(FUNDS 290-299)</u>					
FUND BALANCE BEGINNING	\$ 121,397	\$ 96,949	\$ 103,800	\$ 149,784	\$ 149,784
REVENUE:					
HUD GRANTS	\$ 701,273	\$ 644,647	\$ 700,000	\$ 1,141,231	\$ 772,435
HUD GRANTS-REPROGRAMMED	-	-	284,222	183,477	234,129
INTEREST ON LOANS	8,226	6,787	-	-	-
PROGRAM INCOME	107,013	178,980	-	-	-
MISCELLANEOUS	-	-	-	-	-
TOTAL REVENUE	\$ 816,512	\$ 830,414	\$ 984,222	\$ 1,324,708	\$ 1,006,564
EXPENDITURES:					
PROJECTS	\$ 643,500	\$ 584,012	\$ 755,322	\$ 1,101,645	\$ 769,021
ADMINISTRATION	134,329	146,020	168,821	162,984	175,000
REHAB ADMINISTRATION	63,131	47,547	60,079	60,079	62,543
TOTAL EXPENDITURES	\$ 840,960	\$ 777,579	\$ 984,222	\$ 1,324,708	\$ 1,006,564
FUND BALANCE ENDING	\$ 96,949	\$ 149,784	\$ 103,800	\$ 149,784	\$ 149,784

AMERICAN RECOVERY & REINVESTMENT-CDBG (FUND 275)

FUND BALANCE BEGINNING	\$ -	\$ -	\$ -	\$ -	\$ -
REVENUE-GRANT	\$ -	\$ -	\$ 190,430	\$ 190,430	\$ -
EXPENDITURES-OPERATIONS & MAINTENANCE	\$ -	\$ -	\$ 190,430	\$ 190,430	\$ -
FUND BALANCE ENDING	\$ -	\$ -	\$ -	\$ -	\$ -

COMMUNITY DEVELOPMENT GRANT FUNDS (PAGE 2 OF 6)
OPERATING BUDGET

	ACTUAL FY 08	ACTUAL FY 09	APPROVED FY 10	ESTIMATE FY 10	APPROVED FY 11
<u>HOME PROGRAM (FUNDS 280-289)</u>					
FUND BALANCE BEGINNING	<u>\$ (10,458)</u>	<u>\$ (70,143)</u>	<u>\$ -</u>	<u>\$ 93,671</u>	<u>\$ 121,149</u>
REVENUE:					
HUD GRANTS	\$ 938,358	\$ 702,354	\$ 500,000	\$ 340,844	\$ 538,119
HUD GRANTS-REPROGRAMMED	-	-	106,980	-	166,348
PROGRAM INCOME	129,494	91,885	-	158,298	-
TRANSFER IN	<u>-</u>	<u>121,024</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL REVENUE	<u>\$ 1,067,852</u>	<u>\$ 915,263</u>	<u>\$ 606,980</u>	<u>\$ 499,142</u>	<u>\$ 704,467</u>
EXPENDITURES:					
AFFORDABLE HOUSING PROJ	\$ 965,549	\$ 632,594	\$ 494,134	\$ 358,818	\$ 585,289
ADMINISTRATION	47,290	59,577	50,000	50,000	53,812
FIRST TIME HOME BUYER ADM	<u>22,734</u>	<u>59,278</u>	<u>62,846</u>	<u>62,846</u>	<u>65,366</u>
TOTAL EXPENDITURES	<u>\$ 1,035,573</u>	<u>\$ 751,449</u>	<u>\$ 606,980</u>	<u>\$ 471,664</u>	<u>\$ 704,467</u>
 PRIOR PERIOD ADJUSTMENT	 <u>\$ (91,964)</u>	 <u>\$ -</u>	 <u>\$ -</u>	 <u>\$ -</u>	 <u>\$ -</u>
FUND BALANCE ENDING	<u>\$ (70,143)</u>	<u>\$ 93,671</u>	<u>\$ -</u>	<u>\$ 121,149</u>	<u>\$ 121,149</u>
 <u>FAIR HOUSING (FUND 276)</u>					
FUND BALANCE BEGINNING	<u>\$ 19,629</u>	<u>\$ 4,762</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
REVENUE-HUD GRANT	<u>\$ 99,955</u>	<u>\$ 49,961</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
EXPENDITURES:					
PERSONAL SERVICES	\$ 11,689	\$ 2,449	\$ -	\$ -	\$ -
OPERATIONS & MAINTENANCE	<u>103,133</u>	<u>52,274</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL EXPENDITURES	<u>\$ 114,822</u>	<u>\$ 54,723</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
FUND BALANCE ENDING	<u>\$ 4,762</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

COMMUNITY DEVELOPMENT GRANT FUNDS (PAGE 3 OF 6)
OPERATING BUDGET

	ACTUAL FY 08	ACTUAL FY 09	APPROVED FY 10	ESTIMATE FY 10	APPROVED FY 11
<u>HOUSING FIRST-FOOD STAMP (FUND 271)</u>					
FUND BALANCE BEGINNING	\$ -	\$ -	\$ -	\$ -	\$ -
REVENUE-FOOD STAMP GRANT	\$ 5,351	\$ 125,965	\$ -	\$ 145,067	\$ -
EXPENDITURES-OPERATIONS & MAINTENANCE	\$ 5,351	\$ 125,965	\$ -	\$ 145,067	\$ -
FUND BALANCE ENDING	\$ -	\$ -	\$ -	\$ -	\$ -

HOUSING FIRST-FEDERAL APPROPRIATION (FUND 270)

FUND BALANCE BEGINNING	\$ -	\$ -	\$ -	\$ -	\$ -
REVENUE-GRANT	\$ -	\$ 1,260	\$ 262,640	\$ 261,380	\$ -
EXPENDITURES-OPERATIONS & MAINTENANCE	\$ -	\$ 1,260	\$ 262,640	\$ 261,380	\$ -
FUND BALANCE ENDING	\$ -	\$ -	\$ -	\$ -	\$ -

PROJECT HOMELESS CONNECT (FUND 272)

FUND BALANCE BEGINNING	\$ 727	\$ 3,340	\$ 1,741	\$ 1,466	\$ 1,564
REVENUE:					
CONTRIBUTIONS	\$ 3,075	\$ -	\$ -	\$ 878	\$ -
INTEREST ON INVESTMENTS	41	69	25	17	13
TOTAL REVENUE	\$ 3,116	\$ 69	\$ 25	\$ 895	\$ 13
EXPENDITURES-OPERATIONS & MAINTENANCE	\$ 503	\$ 1,943	\$ -	\$ 797	\$ -
FUND BALANCE ENDING	\$ 3,340	\$ 1,466	\$ 1,766	\$ 1,564	\$ 1,577

COMMUNITY DEVELOPMENT GRANT FUNDS (PAGE 4 OF 6)
OPERATING BUDGET

	ACTUAL FY 08	ACTUAL FY 09	APPROVED FY 10	ESTIMATE FY 10	APPROVED FY 11
<u>FANNIE MAE (FUND 273)</u>					
FUND BALANCE BEGINNING	\$ 5,301	\$ 5,905	\$ 4,023	\$ 4,043	\$ 3,767
REVENUE:					
HOMELESS-TRAINING	\$ 4,640	\$ -	\$ -	\$ -	\$ -
HOMELESS	-	-	-	-	-
TOTAL REVENUE	<u>\$ 4,640</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
EXPENDITURES-OPERATIONS & MAINTENANCE:					
B.P.A.I.H.	\$ 1,336	\$ 294	\$ -	\$ 41	\$ -
HOMELESS-TRAINING	2,615	1,415	-	-	-
HOMELESS	85	153	-	235	-
TOTAL EXPENDITURES	<u>\$ 4,036</u>	<u>\$ 1,862</u>	<u>\$ -</u>	<u>\$ 276</u>	<u>\$ -</u>
FUND BALANCE ENDING	<u>\$ 5,905</u>	<u>\$ 4,043</u>	<u>\$ 4,023</u>	<u>\$ 3,767</u>	<u>\$ 3,767</u>
<u>BLGS AREA RESOURCE NETWORK (FUND 274)</u>					
FUND BALANCE BEGINNING	\$ -	\$ 641	\$ 562	\$ 562	\$ 562
REVENUE-CONTRIBUTIONS	\$ 641	\$ -	\$ -	\$ -	\$ -
EXPENDITURES-OPERATIONS & MAINTENANCE	\$ -	\$ 79	\$ -	\$ -	\$ -
FUND BALANCE ENDING	<u>\$ 641</u>	<u>\$ 562</u>	<u>\$ 562</u>	<u>\$ 562</u>	<u>\$ 562</u>
<u>LOW INTEREST LOANS-WELLS FARGO (FUND 279)</u>					
FUND BALANCE BEGINNING	\$ 114,085	\$ 116,217	\$ -	\$ 117,720	\$ 378
REVENUE-INTEREST ON INVESTMENTS	\$ 3,023	\$ 2,394	\$ -	\$ 1,133	\$ 118
EXPENDITURES-OPERATIONS & MAINTENANCE	\$ 891	\$ 891	\$ -	\$ 118,475	\$ -
FUND BALANCE ENDING	<u>\$ 116,217</u>	<u>\$ 117,720</u>	<u>\$ -</u>	<u>\$ 378</u>	<u>\$ 496</u>

COMMUNITY DEVELOPMENT GRANT FUNDS (PAGE 5 OF 6)
OPERATING BUDGET

	ACTUAL FY 08	ACTUAL FY 09	APPROVED FY 10	ESTIMATE FY 10	APPROVED FY 11
<u>GRANT WRITING/ ENVIRON REVIEW (FUND 278)</u>					
FUND BALANCE BEGINNING	\$ -	\$ 5,000	\$ 6,000	\$ 11,281	\$ -
REVENUE-CHARGE FOR SERVICE	\$ 5,000	\$ 7,836	\$ -	\$ 3,759	\$ -
EXPENDITURES-OPERATIONS & MAINTENANCE	\$ -	\$ 1,555	\$ 6,000	\$ 15,040	\$ -
FUND BALANCE ENDING	\$ 5,000	\$ 11,281	\$ -	\$ -	\$ -

NEIGHBORHOOD STABILIZATION PROGRAM (FUND 266)

FUND BALANCE BEGINNING	\$ -	\$ -	\$ -	\$ -	\$ -
REVENUE-HOUSING & ECON REC ACT 2008	\$ -	\$ -	\$ -	\$ 367,500	\$ 735,000
EXPENDITURES-OPERATIONS & MAINTENANCE	\$ -	\$ -	\$ -	\$ 367,500	\$ 735,000
FUND BALANCE ENDING	\$ -	\$ -	\$ -	\$ -	\$ -

AMERICAN DREAMS (FUND 277)

FUND BALANCE BEGINNING	\$ -	\$ -	\$ -	\$ -	\$ -
REVENUE-HUD GRANT	\$ -	\$ 10,000	\$ -	\$ -	\$ -
EXPENDITURES-OPERATIONS & MAINTENANCE	\$ -	\$ 10,000	\$ -	\$ -	\$ -
FUND BALANCE ENDING	\$ -	\$ -	\$ -	\$ -	\$ -

COMMUNITY DEVELOPMENT GRANT FUNDS (PAGE 6 OF 6)
OPERATING BUDGET

	ACTUAL FY 08	ACTUAL FY 09	APPROVED FY 10	ESTIMATE FY 10	APPROVED FY 11
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BILLINGS MVP 2009 VISTA COORDINATOR-ARRA RECOVERY (FUND 268)

FUND BALANCE BEGINNING	\$ _____ -	\$ _____ -	\$ _____ -	\$ _____ -	\$ _____ -
REVENUE-CORP NAT COMMUNITY SERVICE	\$ _____ -	\$ _____ -	\$ _____ -	\$ 17,525	\$ _____ -
EXPENDITURES-OPERATIONS & MAINTENANCE	\$ _____ -	\$ _____ -	\$ _____ -	\$ 17,525	\$ _____ -
FUND BALANCE ENDING	\$ _____ -	\$ _____ -	\$ _____ -	\$ _____ -	\$ _____ -

BILLINGS MVP 2009 VISTA COORDINATOR-CLASSIC (FUND 269)

FUND BALANCE BEGINNING	\$ _____ -	\$ _____ -	\$ _____ -	\$ _____ -	\$ _____ -
REVENUE-CORP NAT COMMUNITY SERVICE	\$ _____ -	\$ _____ -	\$ _____ -	\$ 14,000	\$ 23,000
EXPENDITURES-OPERATIONS & MAINTENANCE	\$ _____ -	\$ _____ -	\$ _____ -	\$ 14,000	\$ 23,000
FUND BALANCE ENDING	\$ _____ -	\$ _____ -	\$ _____ -	\$ _____ -	\$ _____ -

**COMMUNITY DEVELOPMENT GRANTS FUND
OPERATING BUDGET**

FUNDS 266-299

	ACTUAL FY 08	ACTUAL FY 09	BUDGET FY 10	ESTIMATE FY 10	APPROVED FY 11
PERSONAL SERVICES	\$ 205,707	\$ 235,621	\$ 267,024	\$ 261,187	\$ 278,379
OPERATIONS AND MAINTENANCE	1,746,554	1,491,685	1,783,248	2,665,675	2,190,652
CAPITAL	49,875	-	-	-	-
TOTAL EXPENDITURES	<u>\$ 2,002,136</u>	<u>\$ 1,727,306</u>	<u>\$ 2,050,272</u>	<u>\$ 2,926,862</u>	<u>\$ 2,469,031</u>

STAFFING AUTHORIZATION

POSITION	SALARY RANGE	ACTUAL FY 08	ACTUAL FY 09	BUDGET FY 10	APPROVED FY 11
COMMUNITY SERVICES MANAGER	5099-6831	1.0	1.0	1.0	1.0
COMM DEVELOPMENT GRANT COORD	3746-5019	2.0	2.0	2.0	2.0
SENIOR OFFICE ASSISTANT	2008-2689	0.5	1.0	1.0	1.0
TOTAL		<u>3.5</u>	<u>4.0</u>	<u>4.0</u>	<u>4.0</u>

PARKS PROGRAMS OPERATING BUDGET NARRATIVE

This budget accounts for the proceeds from the City's share of the Par 3 Golf Course operation, cell tower leases/easements, and cash in lieu of parkland dedications from major residential subdivisions. Expenditures are also accounted for in this budget for items such as professional services, park acquisition, and development projects. The fund balance in this account has grown significantly due to the increase in the amount of cash in lieu of parkland dedication payments being made to the City and will continue to do so as Billings continues to expand.

Revenues

FY 11 revenues increased by \$33,609. This is primarily due to anticipated sale of parkland.

Expenditures

FY 11 expenditures increased by \$62,318. This is primarily due to an increase in ground maintenance expenses.

Capital

None

**PARKS PROGRAMS
OPERATING BUDGET**

FUND 769-775

	ACTUAL FY 08	ACTUAL FY 09	BUDGET FY 10	ESTIMATE FY 10	APPROVED FY 11
FUND BALANCE BEGINNING	<u>\$ 1,213,620</u>	<u>\$ 1,289,059</u>	<u>\$ 1,703,533</u>	<u>\$ 1,707,943</u>	<u>\$ 1,745,306</u>
REVENUE:					
PARK ACQUISITION & IMPROVEMENTS					
INTEREST ON INVESTMENTS	\$ 54,483	\$ 32,432	\$ 15,238	\$ 14,800	\$ 12,547
CONTRIBUTIONS-MISC	1,250	23,450	500	500	30,500
STEWART PARK-CONTRIBUTIONS	6,473	6,732	6,500	6,648	6,500
GOLF COURSE	20,000	20,000	20,000	20,000	20,000
PAY IN LIEU PARK DEDICATION	71,856	59,361	50,000	10,000	30,000
SWORDS PARK-LAND RENTAL	20	-	4,000	4,000	4,000
SALE OF LAND	4,130	304,397	-	-	50,000
DEHLER PARK SCOREBOARD	-	-	20,000	20,000	-
KIWANIS-LICENSE PLATES	-	-	3,000	9,300	7,800
TRASH FOR TREES	-	-	-	-	5,000
COTTONWOOD- SALE OF LAND					
TRANSFER IN	-	-	-	302,243	-
URBAN FORESTRY GRANT	-	-	13,500	-	-
TOTAL REVENUE	<u>\$ 158,212</u>	<u>\$ 446,372</u>	<u>\$ 132,738</u>	<u>\$ 387,491</u>	<u>\$ 166,347</u>
EXPENDITURES:					
PARK ACQUISITION & IMPROVEMENTS					
OPERATIONS & MAINTENANCE	\$ 75,562	\$ 20,185	\$ 27,968	\$ 27,968	\$ 98,786
CAPITAL	7,211	7,303	-	-	\$ -
TRANSFER OUT	-	-	-	302,243	\$ -
DEHLER PARK SCOREBOARD					
DEBT SERVICE	-	-	19,917	19,917	19,917
TRASH FOR TREES	-	-	-	-	5,000
URBAN FORESTRY GRANT					
PERSONAL SERVICES	-	-	6,000	-	-
CAPITAL	-	-	7,500	-	-
TOTAL EXPENDITURES	<u>\$ 82,773</u>	<u>\$ 27,488</u>	<u>\$ 61,385</u>	<u>\$ 350,128</u>	<u>\$ 123,703</u>
FUND BALANCE ENDING	<u>\$ 1,289,059</u>	<u>\$ 1,707,943</u>	<u>\$ 1,774,886</u>	<u>\$ 1,745,306</u>	<u>\$ 1,787,950</u>
LESS:					
NONSPENDABLE				-	-
RESTRICTED				1,745,306	1,787,950
COMMITTED				-	-
ASSIGNED				-	-
UNASSIGNED				<u>\$ -</u>	<u>\$ -</u>

**DOWNTOWN REVOLVING LOAN PROGRAM
OPERATING BUDGET**

FUND 723

	ACTUAL FY 08	ACTUAL FY 09	BUDGET FY 10	ESTIMATE FY 10	APPROVED FY 11
FUND BALANCE BEGINNING	\$ 363,155	\$ 71,283	\$ 72,001	\$ 100,363	\$ 100,595
REVENUE:					
INTEREST ON LOANS	\$ 161,901	\$ 86,922	\$ 200,000	\$ 59,894	\$ 80,000
INTEREST ON INVESTMENTS	1,573	1,256	464	354	317
LOAN PROCEEDS-BANKS	183,231	212,769	1,000,000	900,000	600,000
REPAYMENT OF LOANS	<u>492,598</u>	<u>443,184</u>	<u>700,000</u>	<u>209,130</u>	<u>600,000</u>
TOTAL REVENUE	\$ 839,303	\$ 744,131	\$ 1,900,464	\$ 1,169,378	\$ 1,280,317
EXPENDITURES:					
OPERATIONS & MAINTENANCE	\$ 43,925	\$ 56,051	\$ 56,600	\$ 51,146	\$ 46,253
LOANS	202,000	194,000	1,000,000	900,000	600,000
DEBT SERVICE	<u>885,250</u>	<u>465,000</u>	<u>843,400</u>	<u>218,000</u>	<u>634,264</u>
TOTAL EXPENDITURES	\$ 1,131,175	\$ 715,051	\$ 1,900,000	\$ 1,169,146	\$ 1,280,517
FUND BALANCE ENDING	\$ 71,283	\$ 100,363	\$ 72,465	\$ 100,595	\$ 100,395
LESS:					
NONSPENDABLE				-	-
RESTRICTED				100,595	100,395
COMMITTED				-	-
ASSIGNED				-	-
UNASSIGNED				\$ -	\$ -

DOWNTOWN REVOLVING LOAN PROGRAM BUDGET NARRATIVE

The program provides loans up to \$250,000 for qualified projects in the downtown area. The City entered into agreements with six local banks to provide \$3.2 million of funding for the downtown revolving loan program. Interest is adjusted annually based on the inter-creditor agreement with the banks. Interest rates on the loans between the City and end-borrowers adjust annually based on the terms of the inter-creditor agreement with the banks at the time of the loan. Current loan rates to end-borrowers are 1% to 6%.

Revenues

Less loans are planned in FY 11.

Expenditures

Less loans are planned in FY 11.

Capital

None

**CEMETERY IMPROVEMENTS FUND
OPERATING BUDGET**

FUND 702

	ACTUAL FY 08	ACTUAL FY 09	BUDGET FY 10	ESTIMATE FY 10	APPROVED FY 11
FUND BALANCE - BEGINNING	<u>\$ 235,513</u>	<u>\$ 258,662</u>	<u>\$ 265,718</u>	<u>\$ 273,461</u>	<u>\$ 274,213</u>
REVENUE:					
SALE OF LOTS	\$ 17,325	\$ 14,722	\$ 14,000	\$ 8,160	\$ 14,000
INTEREST ON INVESTMENTS	<u>10,629</u>	<u>6,313</u>	<u>3,080</u>	<u>2,592</u>	<u>2,878</u>
TOTAL REVENUE	<u>\$ 27,954</u>	<u>\$ 21,035</u>	<u>\$ 17,080</u>	<u>\$ 10,752</u>	<u>\$ 16,878</u>
EXPENDITURES:					
OPERATION & MAINTENANCE	<u>\$ 4,805</u>	<u>\$ 6,236</u>	<u>\$ 10,000</u>	<u>\$ 10,000</u>	<u>\$ 10,000</u>
TOTAL EXPENDITURES	<u>\$ 4,805</u>	<u>\$ 6,236</u>	<u>\$ 10,000</u>	<u>\$ 10,000</u>	<u>\$ 10,000</u>
FUND BALANCE - ENDING	<u>\$ 258,662</u>	<u>\$ 273,461</u>	<u>\$ 272,798</u>	<u>\$ 274,213</u>	<u>\$ 281,091</u>
LESS:					
NONSPENDABLE				-	-
RESTRICTED				-	-
COMMITTED				274,213	281,091
ASSIGNED				<u>-</u>	<u>-</u>
UNASSIGNED				<u>\$ -</u>	<u>\$ -</u>

CEMETERY IMPROVEMENTS BUDGET NARRATIVE

These funds are used to make necessary improvements to the cemetery and to develop land for future burials.

Revenues

No significant changes.

Expenditures

No significant changes.

Capital

None

**ANIMAL CONTROL DONATIONS
OPERATING BUDGET**

FUNDS 712,713,715,716

	ACTUAL FY 08	ACTUAL FY 09	BUDGET FY 10	ESTIMATE FY 10	APPROVED FY 11
FUND BALANCE BEGINNING	\$ 93,088	\$ 86,785	\$ 60,505	\$ 73,926	\$ 71,926
REVENUE:					
INTEREST ON INVESTMENTS	\$ 3,972	\$ 1,950	\$ -	\$ -	\$ 607
DONATIONS:					
BUILDING IMPROVEMENTS	1,651	150	100	-	1,953
SPAY & NEUTER	1,332	1,471	100	-	-
EDUCATION	135	-	100	-	-
GENERAL	<u>19,309</u>	<u>5,778</u>	<u>1,000</u>	<u>-</u>	<u>7,635</u>
TOTAL REVENUE	\$ 26,399	\$ 9,349	\$ 1,300	\$ -	\$ 10,195
EXPENDITURES:					
BUILDING IMPROVEMENTS	\$ 6,992	\$ -	\$ 1,000	\$ -	\$ 1,953
SPAY & NEUTER	3,920	790	1,000	1,000	1,685
EDUCATION	1,548	-	-	-	1,950
GENERAL	20,242	21,418	4,000	1,000	4,000
GENERAL-CAPITAL	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>37,978</u>
TOTAL EXPENDITURES	\$ 32,702	\$ 22,208	\$ 6,000	\$ 2,000	\$ 47,566
FUND BALANCE ENDING	\$ 86,785	\$ 73,926	\$ 55,805	\$ 71,926	\$ 34,555
LESS:					
NONSPENDABLE				-	-
RESTRICTED				-	-
COMMITTED				71,926	34,555
ASSIGNED				<u>-</u>	<u>-</u>
UNASSIGNED				\$ -	\$ -

ANIMAL CONTROL DONATIONS BUDGET NARRATIVE

These funds are used to account for donations to Animal Control.

Revenues

With the privatization of the Animal Shelter in 2009, projected revenues for the Animal Control building improvements, spay/neuter, education, and general donation accounts are not expected this fiscal year. Although revenues for these donation accounts are not expected, the accounts have been left open in case a donation is received.

Expenditures

Expenditures will be used for spay and neuter relief, education, animal health and welfare, facility improvements, and other projects and initiatives to benefit animals.

Capital

None

STREET MAINTENANCE DISTRICT FUNDS BUDGET NARRATIVE

The street maintenance special assessment districts provide funding in support of the following City Council goals:

1. Maintain quality streets and street maintenance for the safety of the residents and visitors.
2. Continue to improve the City's street network.

Street Maintenance District #1 is the central downtown area, and Street Maintenance District #2 is the remainder of the city.

Street Maintenance assessments support Street-Traffic Division operations that maintain the public rights-of-way. Assessment revenues are used for the PAVER Program for preventive maintenance of street surfacing and curb and gutter repairs. This funding is used to pay for repairs within the annual Miscellaneous Repair Program and comprehensive neighborhood street reconstruction work. The funding of the PAVER program has been significantly reduced in recent years to offset increases in operational costs.

Revenues

No significant changes.

Expenditures

FY 11 expenditures increased by \$571,400. This increase is the result of an increase in cost allocations and a transfer to the Gas Tax Fund to pay for a portion of the PAVER program costs.

Capital

None

**STREET MAINTENANCE DISTRICTS FUND
OPERATING BUDGET**

FUND 801 & 802

	ACTUAL FY 08	ACTUAL FY 09	BUDGET FY 10	ESTIMATE FY 10	APPROVED FY 11
FUND BALANCE BEGINNING	\$ 728,375	\$ 899,585	\$ 1,681,010	\$ 1,676,536	\$ 2,080,842
REVENUE:					
SPECIAL ASSESSMENTS	\$ 4,279,467	\$ 4,288,375	\$ 4,343,572	\$ 4,395,220	\$ 4,448,500
INTEREST ON INVESTMENTS	12,027	11,464	4,810	10,500	9,673
TOTAL REVENUE	\$ 4,291,494	\$ 4,299,839	\$ 4,348,382	\$ 4,405,720	\$ 4,458,173
EXPENDITURES:					
OPERATION & MAINTENANCE	\$ 3,770,284	\$ 3,372,888	\$ 3,851,414	\$ 3,851,414	\$ 3,922,814
TRANSFER TO GAS TAX FUND	350,000	150,000	150,000	150,000	650,000
TOTAL EXPENDITURES	\$ 4,120,284	\$ 3,522,888	\$ 4,001,414	\$ 4,001,414	\$ 4,572,814
FUND BALANCE ENDING	\$ 899,585	\$ 1,676,536	\$ 2,027,978	\$ 2,080,842	\$ 1,966,201
LESS:					
NONSPENDABLE				-	-
RESTRICTED				2,080,842	1,966,201
COMMITTED				-	-
ASSIGNED				-	-
UNASSIGNED				\$ -	\$ -

**FIRE HYDRANT FUND
OPERATING BUDGET**

FUND 805

	ACTUAL FY 08	ACTUAL FY 09	BUDGET FY 10	ESTIMATE FY 10	APPROVED FY 11
FUND BALANCE - BEGINNING	<u>\$ 1,204,902</u>	<u>\$ 1,603,214</u>	<u>\$ 1,952,962</u>	<u>\$ 2,013,552</u>	<u>\$ 2,385,904</u>
REVENUE:					
SPECIAL ASSESSMENTS	\$ 1,908,352	\$ 1,961,473	\$ 1,915,853	\$ 1,970,000	\$ 1,981,199
FIRE HYDRANT REIMBURSEMENT	86,241	90,952	93,000	96,518	98,000
INTEREST EARNINGS	<u>50,904</u>	<u>35,246</u>	<u>21,332</u>	<u>20,000</u>	<u>19,199</u>
TOTAL REVENUE	<u>\$ 2,045,497</u>	<u>\$ 2,087,671</u>	<u>\$ 2,030,185</u>	<u>\$ 2,086,518</u>	<u>\$ 2,098,398</u>
EXPENDITURES:					
COST ALLOCATION CHARGE	\$ 5,421	\$ 6,953	\$ 7,057	\$ 7,057	\$ 6,607
CONTRACT SERVICES	206,876	214,669	222,109	222,109	233,800
OPERATIONS & MAINTENANCE	<u>1,434,888</u>	<u>1,455,711</u>	<u>1,520,913</u>	<u>1,485,000</u>	<u>1,530,880</u>
TOTAL EXPENDITURES	<u>\$ 1,647,185</u>	<u>\$ 1,677,333</u>	<u>\$ 1,750,079</u>	<u>\$ 1,714,166</u>	<u>\$ 1,771,287</u>
FUND BALANCE - ENDING	<u>\$ 1,603,214</u>	<u>\$ 2,013,552</u>	<u>\$ 2,233,068</u>	<u>\$ 2,385,904</u>	<u>\$ 2,713,015</u>
LESS:					
NONSPENDABLE				-	-
RESTRICTED				2,385,904	2,713,015
COMMITTED				-	-
ASSIGNED				-	-
UNASSIGNED				<u>\$ -</u>	<u>\$ -</u>

FIRE HYDRANT FUND BUDGET NARRATIVE

Revenues are provided through special assessments billed on property tax bills which is used for replacement and maintenance of fire hydrants.

Revenues

There are no significant changes.

Expenditures

There are no significant changes.

Capital

None

**STREET LIGHT MAINTENANCE DISTRICTS FUND
OPERATING BUDGET**

FUND 810

	ACTUAL FY 08	ACTUAL FY 09	BUDGET FY 10	ESTIMATE FY 10	APPROVED FY 11
FUND BALANCE - BEGINNING	\$ 647,446	\$ 867,793	\$ 908,969	\$ 1,033,084	\$ 1,134,308
REVENUE:					
INTEREST EARNINGS	\$ 17,593	\$ 11,402	\$ 6,870	\$ 8,000	\$ 7,018
SPECIAL ASSESSMENTS	2,083,319	2,101,619	2,135,000	2,127,487	2,100,000
INTERGOVERNMENTAL	-	835	-	-	-
TRANSFER FROM EQUIP REPL	-	-	-	-	156,553
TOTAL REVENUE	\$ 2,100,912	\$ 2,113,856	\$ 2,141,870	\$ 2,135,487	\$ 2,263,571
EXPENDITURES:					
OPERATIONS & MAINTENANCE	\$ 1,880,565	\$ 1,948,565	\$ 2,125,063	\$ 2,029,263	\$ 2,167,564
CAPITAL	-	-	5,000	5,000	5,000
TOTAL EXPENDITURES	\$ 1,880,565	\$ 1,948,565	\$ 2,130,063	\$ 2,034,263	\$ 2,172,564
FUND BALANCE - ENDING	\$ 867,793	\$ 1,033,084	\$ 920,776	\$ 1,134,308	\$ 1,225,315
LESS:					
NONSPENDABLE				-	-
RESTRICTED				1,134,308	1,225,315
COMMITTED				-	-
ASSIGNED				-	-
UNASSIGNED				\$ -	\$ -

STREET LIGHT MAINTENANCE BUDGET NARRATIVE

The Street Light Maintenance Fund is used to pay light bills, assessments, administration, and maintenance on City-owned and Northwestern Energy owned street light districts. These funds are provided from tax assessments on 181 separate Special Improvement Light Maintenance Districts (SILMDs). Currently there are 117 NorthWestern Energy (NWE) districts, 52 City districts, 11 districts that have a combination of NWE and City owned lights, and 1 Yellowstone Valley Electric Cooperative District. Each light district's budget reflects projected expenses and revenues derived from historical and projected data.

Revenues

No significant changes.

Expenditures

No significant changes.

Capital

None

STORM SEWER FUND BUDGET NARRATIVE

Storm sewer special assessments are utilized to fund the planning, engineering, and construction of storm drainage improvement projects. This includes paying debt service on a bond issue, system maintenance performed by the Street-Traffic Division, and a capital program managed by the Engineering Division. The Storm Sewer Operating Fund has experienced increased expenses in recent years due to required compliance with storm water regulations.

Revenues

Revenues are budgeted at \$4,307,324 for FY 11, which is an increase of \$1,095,667. This increase is the result of transfers from the equipment replacement fund and debt service reserve.

Expenditures

FY 2011 operating expenditures are budgeted at \$1,147,545, which is an increase of \$162,494, due to cost allocation charge increases and additional charges from street maintenance for an increase in storm system maintenance.

Capital

Capital expenditures for FY 11 total \$2,267,500 and include Rimrock Road improvements and Storm Water Master Plan implementation, as well as a number of other miscellaneous repairs, upgrades, and improvements. Capital expenditures in the FY 11 budget were previously identified in the FY 2011-2015 Capital Improvement Program (CIP).

**STORM SEWER FUND
OPERATING BUDGET**

FUND 840 & 207

	ACTUAL FY 08	ACTUAL FY 09	BUDGET FY 10	ESTIMATE FY 10	APPROVED FY 11
FUND BALANCE BEGINNING	\$ 2,744,181	\$ 2,586,351	\$ 1,561,767	\$ 2,366,330	\$1,697,839
REVENUE:					
SPECIAL ASSESSMENTS	\$ 3,086,832	\$ 3,110,792	\$ 3,175,000	\$ 3,197,000	\$ 3,180,000
INTEREST ON INVESTMENTS	120,485	57,954	35,205	28,257	36,148
LICENSES & PERMITS	-	-	-	-	17,000
SALE OF FIXED ASSETS	-	44,423	-	-	-
OTHER	-	-	1,452	83,781	1,452
CONTRIBUTIONS	-	27,676	-	-	-
GRANT REVENUE	-	10,970	-	34,539	-
TRANSFER FROM EQUIP REPLACEMENT	-	-	-	-	1,072,724
TOTAL REVENUE	\$ 3,207,317	\$ 3,251,815	\$ 3,211,657	\$ 3,343,577	\$ 4,307,324
EXPENDITURES:					
OPERATIONS & MAINTENANCE	\$ 848,909	\$ 980,852	\$ 985,051	\$ 1,132,651	\$ 1,147,545
CAPITAL	1,520,842	1,644,984	1,934,000	1,886,417	2,267,500
TRANSFERS TO BOND AND INTEREST	995,396	846,000	993,000	993,000	203,666
TOTAL EXPENDITURES	\$ 3,365,147	\$ 3,471,836	\$ 3,912,051	\$ 4,012,068	\$ 3,618,711
FUND BALANCE ENDING	\$ 2,586,351	\$ 2,366,330	\$ 861,373	\$ 1,697,839	\$ 2,386,452
LESS:					
NONSPENDABLE				-	-
RESTRICTED				1,697,839	2,386,452
COMMITTED				-	-
ASSIGNED				-	-
UNASSIGNED				\$ -	\$ -

**PARK MAINTENANCE DISTRICTS FUNDS
OPERATING BUDGET**

FUND 872

	ACTUAL FY 08	ACTUAL FY 09	BUDGET FY 10	ESTIMATE FY 10	APPROVED FY 11
FUND BALANCE	\$ 478,452	\$ 396,589	\$ 347,325	\$ 285,328	\$ 212,992
REVENUE:					
SPECIAL ASSESSMENTS	\$ 561,141	\$ 567,582	\$ 671,380	\$ 671,380	\$ 709,166
INTEREST EARNINGS	11,843	3,460	1,877	-	1,018
TRANSFER IN REVENUE	-	-	-	-	-
MISCELLANEOUS	-	-	-	-	-
TOTAL REVENUE	\$ 572,984	\$ 571,042	\$ 673,257	\$ 671,380	\$ 710,184
EXPENDITURES:					
PERSONAL SERVICES	\$ -	\$ -	\$ -	\$ -	\$ -
OPERATIONS & MAINTENANCE	654,847	682,303	673,257	743,716	767,300
CAPITAL	-	-	-	-	-
TRANSFER TO EQUIP REPLACE	-	-	-	-	-
TOTAL EXPENDITURES	\$ 654,847	\$ 682,303	\$ 673,257	\$ 743,716	\$ 767,300
FUND BALANCE ENDING	\$ 396,589	\$ 285,328	\$ 347,325	\$ 212,992	\$ 155,876
LESS:					
NONSPENDABLE				-	-
RESTRICTED				212,992	155,876
COMMITTED				-	-
ASSIGNED				-	-
UNASSIGNED				\$ -	\$ -

PARK MAINTENANCE DISTRICTS BUDGET NARRATIVE

This fund is for maintenance of City parks which are located in park maintenance districts.

Revenues

Revenues are increasing due to new park districts being formed resulting in increased maintenance costs.

Expenditures

Expenditures are increasing due to the new park maintenance districts being formed resulting in increased maintenance costs.

Capital

None

ARTERIAL STREET FEES FUND BUDGET NARRATIVE

The Arterial Street Fees Fund is managed by the Public Works Department and complements other funds for the construction and reconstruction of arterial streets within the city. It also allows for lower assessments to property owners on arterial street segments included in Special Improvement Districts.

Revenues

FY 11 revenues increased by 9.4%, primarily due to an increase in projected state and federal reimbursements. There was also a 2.5% increase in assessments.

Expenditures

The increase is due to Public Works Administration and Engineering charges increased.

Capital

Capital expenses for FY 11 total \$3,899,000 and include Rimrock Road improvements, Grand Avenue reconstruction, Intersection Capacity Improvements, and a Zimmerman Trail study, as well as other miscellaneous repairs, upgrades, and improvements. Capital expenditures in the FY 11 budget were previously identified in the FY 2011-2015 Capital Improvement Program (CIP).

**ARTERIAL STREET FEES FUND
OPERATING BUDGET**

FUND 845

	ACTUAL FY 08	ACTUAL FY 09	BUDGET FY 10	ESTIMATE FY 10	APPROVED FY 11
FUND BALANCE BEGINNING	<u>\$ 3,840,310</u>	<u>\$ (35,147)</u>	<u>\$ (2,710,326)</u>	<u>\$ (1,368,735)</u>	<u>\$ (1,421,035)</u>
REVENUE:					
SPECIAL ASSESSMENTS	\$ 2,678,263	\$ 2,960,562	\$ 2,988,000	\$ 3,062,500	\$ 3,116,000
INTEREST ON INVESTMENTS	140,949	29,702	17,581	18,000	21,000
LOCAL CONTRIBUTIONS	166,980	-	239,000	21,373	239,000
GRANTS-DOT	<u>-</u>	<u>-</u>	<u>-</u>	<u>1,650,688</u>	<u>250,000</u>
TOTAL REVENUE	<u>\$ 2,986,192</u>	<u>\$ 2,990,264</u>	<u>\$ 3,244,581</u>	<u>\$ 4,752,561</u>	<u>\$ 3,626,000</u>
EXPENDITURES:					
OPERATION & MAINTENANCE	\$ 69,603	\$ 114,421	\$ 322,526	\$ 109,655	\$ 151,947
CAPITAL	6,792,046	4,138,900	2,089,000	4,449,277	3,889,000
DEBT SERVICE (INTERFUND)	-	70,531	615,732	85,000	559,318
TRANSFERS	<u>-</u>	<u>-</u>	<u>-</u>	<u>160,929</u>	<u>245,856</u>
TOTAL EXPENDITURES	<u>\$ 6,861,649</u>	<u>\$ 4,323,852</u>	<u>\$ 3,027,258</u>	<u>\$ 4,804,861</u>	<u>\$ 4,846,121</u>
FUND BALANCE ENDING	<u>\$ (35,147)</u>	<u>\$ (1,368,735)</u>	<u>\$ (2,493,003)</u>	<u>\$ (1,421,035)</u>	<u>\$ (2,641,156)</u>
FUND BALANCE ENDING					
LESS:					
NONSPENDABLE	-				
RESTRICTED	-				
COMMITTED	-				
ASSIGNED	(1,421,035)				(2,641,156)
	<u>-</u>				<u>-</u>
UNASSIGNED	<u>\$ -</u>				<u>\$ -</u>

Note: The ending Fund Balance is negative because of loan proceeds that are due to the Solid Waste Fund.

**AMEND PARK FUND
OPERATING BUDGET**

FUND 758

	ACTUAL FY 08	ACTUAL FY 09	BUDGET FY 10	ESTIMATE FY 10	APPROVED FY 11
FUND BALANCE BEGINNING	<u>\$ 203,664</u>	<u>\$ 203,266</u>	<u>\$ 203,266</u>	<u>\$ 202,741</u>	<u>\$ 202,285</u>
REVENUE:					
INTEREST ON INVESTMENTS	<u>\$ 8,886</u>	<u>\$ 4,889</u>	<u>\$ 2,358</u>	<u>\$ 1,902</u>	<u>\$ 1,656</u>
TOTAL REVENUE	<u>\$ 8,886</u>	<u>\$ 4,889</u>	<u>\$ 2,358</u>	<u>\$ 1,902</u>	<u>\$ 1,656</u>
EXPENDITURES:					
OPERATIONS & MAINT.	<u>\$ 398</u>	<u>\$ 525</u>	<u>\$ 486</u>	<u>\$ 486</u>	<u>\$ 454</u>
TRANSFER-GENERAL FUND	<u>8,886</u>	<u>4,889</u>	<u>1,872</u>	<u>1,872</u>	<u>1,202</u>
TOTAL EXPENDITURES	<u>\$ 9,284</u>	<u>\$ 5,414</u>	<u>\$ 2,358</u>	<u>\$ 2,358</u>	<u>\$ 1,656</u>
FUND BALANCE ENDING	<u>\$ 203,266</u>	<u>\$ 202,741</u>	<u>\$ 203,266</u>	<u>\$ 202,285</u>	<u>\$ 202,285</u>
LESS:					
NONSPENDABLE				-	-
RESTRICTED				-	-
COMMITTED				202,285	202,285
ASSIGNED				<u>-</u>	<u>-</u>
UNASSIGNED				<u>\$ -</u>	<u>\$ -</u>

AMEND PARK FUND BUDGET NARRATIVE

This fund was established to support Amend Park. The earnings are transferred to the General Fund and are used to help maintain Amend Park.

Revenues

No significant changes.

Expenditures

No significant changes.

Capital

None

**BALLFIELD / STADIUM DONATION FOR CAPITAL MAINTENANCE FUND
OPERATING BUDGET**

FUND 768

	ACTUAL FY 08	ACTUAL FY 09	BUDGET FY 10	ESTIMATE FY 10	APPROVED FY 11
FUND BALANCE BEGINNING	\$ 109,541	\$ 199,084	\$ 263,832	\$ 264,568	\$ 266,960
REVENUE:					
PARK REPAIRS AND MAINTENANCE					
INTEREST ON INVESTMENTS	\$ 6,143	\$ 5,343	\$ 2,507	\$ 2,492	\$ 2,185
CONTRIBUTIONS	83,400	65,100	50,000	2,400	10,000
TOTAL REVENUE	\$ 89,543	\$ 70,443	\$ 52,507	\$ 4,892	\$ 12,185
EXPENDITURES:					
OPERATIONS & MAINTENANCE	\$ -	\$ 4,959	\$ 5,000	\$ 2,500	\$ 5,000
TRANSFER TO GENERAL FUND	-	-	-	-	-
TOTAL EXPENDITURES	\$ -	\$ 4,959	\$ 5,000	\$ 2,500	\$ 5,000
FUND BALANCE ENDING	\$ 199,084	\$ 264,568	\$ 311,339	\$ 266,960	\$ 274,145
LESS:					
NONSPENDABLE				-	-
RESTRICTED				-	-
COMMITTED				266,960	274,145
ASSIGNED				-	-
UNASSIGNED				\$ -	\$ -

BALLFIELD/STADIUM DONATION BUDGET NARRATIVE

On November 7, 2006, Billings residents approved a \$12.5 million bond issue to build a new minor league baseball stadium at Athletic Park. The stadium will serve as the Billings Mustangs, MSU-Billings, and American Legion's home facility; as well as a multi-use public facility for many different types of community events.

Revenues

Donations are expected to be less in FY 11.

Expenditures

No significant changes.

Capital

None

DEBT SERVICE
FUNDS

DEBT SERVICE FUNDS

The Debt Service Funds are used to account for the accumulation of resources for the payment of general obligation bond principal and interest from governmental resources, tax increment bond principal, and interest from taxes levied on the incremental value of the tax increment district, and special assessment bond principal and interest from special assessment levies when the government is obligated in some manner for the payment. The debt limit for the City of Billings by state law is 2.50% of the total assessed market value. The City's debt service funds and their purposes are:

- The **Tax Increment Debt Fund** accounts for the payment of debt on the urban renewal projects, which are located in the downtown redevelopment district in the City. The debt was paid off in FY 08. There is no budget for fiscal year 2010.
- The **Special Improvement Districts Fund** accounts for the payment of the debt used for the construction of streets, water, and wastewater trunk lines.
- The **Series 2000 Parks Fund** accounts for payment of debt used for City-Wide park improvements.
- The **Series 2004A Street Improvements Fund** accounts for the payment of debt issued for road improvement projects on Alkali Creek Road, South Billings Boulevard from Laurel Road to King Avenue East, and the Arlene Corridor.
- The **Storm Sewer Debt Fund** accounts for the payment of debt used for the construction of storm sewers.
- The **Sidewalk and Curb Districts Fund** accounts for the payment of debt used for the construction of sidewalks and curbs.
- The **Series 2007A Baseball Field & Stadium Fund** accounts for the payment of \$10.7 million of general obligation bonds issued for the new baseball field and stadium. Revenue from tax collection will be used to repay this debt.
- The **Series 2007B Baseball Field & Stadium Fund** accounts for the payment of \$1.8 million of general obligation bonds issued for the new baseball field and stadium. Revenue from various donations will be used to repay this debt.

**DEBT SERVICE FUNDS
SUMMARY
OPERATING BUDGET
FY 11**

	SPECIAL IMPROVEMENT DISTRICTS	SERIES 2000 PARKS	SERIES 2004A STREET IMPROVEMENTS	STORM SEWER	SIDEWALK & CURB DISTRICTS	SERIES 2007A BASEBALL FIELD & STADIUM
FUND BALANCE - BEGINNING	\$ 8,988,251	\$ 160,552	\$ 480,098	\$ 1,988,834	\$ 121,044	\$ 803,300
REVENUE:						
TAXES	-	135,296	332,484	-	-	774,356
SPECIAL ASSESSMENTS	2,250,000	-	-	-	345,938	-
LICENSES & PERMITS	-	-	-	-	-	-
INTER-GOVERNMENTAL	-	-	-	-	-	-
CHARGES FOR SERVICE	-	-	-	-	-	-
FINES & FORFEITS	-	-	-	-	-	-
INVESTMENT EARNINGS	45,000	600	2,000	1,700	2,500	2,200
DONATIONS	-	-	-	-	-	-
INTERFUND TRANSFERS	-	-	-	203,666	-	-
MISCELLANEOUS	-	-	-	-	-	-
TOTAL REVENUE	\$ 2,295,000	\$ 135,896	\$ 334,484	\$ 205,366	\$ 348,436	\$ 776,556
EXPENDITURES:						
PERSONAL SERVICES	-	-	-	-	-	-
OPERATION & MAINTENANCE	-	-	1,897	1,272	-	-
CAPITAL	-	-	-	-	-	-
DEBT SERVICE	2,548,556	142,948	362,418	994,390	381,340	822,048
INTERFUND TRANSFERS	-	-	-	796,200	-	-
TOTAL EXPENDITURES	\$ 2,548,556	\$ 144,541	\$ 364,315	\$ 1,791,862	\$ 381,340	\$ 822,048
FUND BALANCE ENDING	\$ 6,732,695	\$ 151,917	\$ 450,267	\$ 402,338	\$ 88,142	\$ 757,808

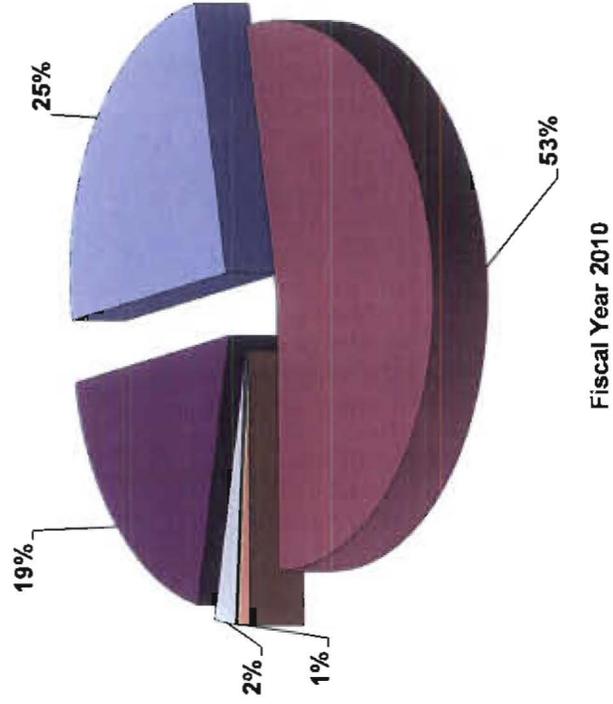
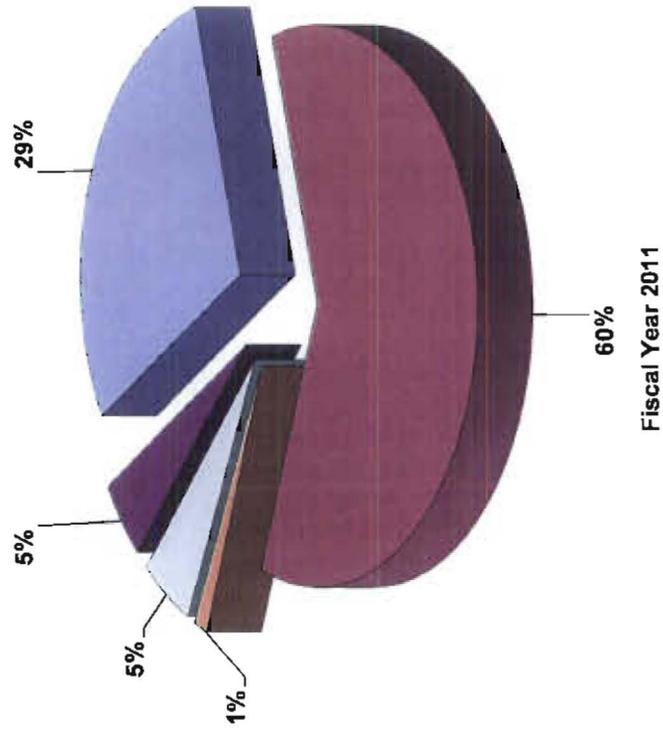
**DEBT SERVICE FUNDS
SUMMARY
OPERATING BUDGET
FY 11**

	SERIES 2007B BASEBALL FIELD & STADIUM	APPROVED BUDGET FY 11	APPROVED BUDGET FY 10	INCREASE (DECREASE)	ACTUAL FY 09
FUND BALANCE - BEGINNING	\$ 210,569	\$ 10,750,658	\$ 11,315,479	\$ (564,821)	\$ 10,784,322
REVENUE:					
TAXES	-	1,242,136	1,278,440	(36,304)	1,513,364
SPECIAL ASSESSMENTS	-	2,595,938	2,764,705	(168,767)	2,986,141
LICENSES & PERMITS	-	-	-	-	-
INTER-GOVERNMENTAL	-	-	-	-	-
CHARGES FOR SERVICE	-	-	-	-	-
FINES & FORFEITS	-	-	-	-	-
INVESTMENT EARNINGS	90	54,090	61,948	(7,858)	189,926
DONATIONS	215,000	215,000	110,000	105,000	105,000
INTERFUND TRANSFERS	-	203,666	993,000	(789,334)	1,177,581
MISCELLANEOUS	-	-	-	-	-
TOTAL REVENUE	\$ 215,090	\$ 4,310,830	\$ 5,208,093	\$ (897,263)	\$ 5,972,012
EXPENDITURES:					
PERSONAL SERVICES	-	-	-	-	-
OPERATION & MAINTENANCE	-	4,762	4,938	(176)	5,004
CAPITAL	-	-	-	-	-
DEBT SERVICE	222,341	5,474,041	6,031,379	(557,338)	5,338,295
INTERFUND TRANSFERS	-	796,200	-	796,200	65,052
TOTAL EXPENDITURES	\$ 222,341	\$ 6,275,003	\$ 6,036,317	\$ 238,686	\$ 5,408,351
FUND BALANCE ENDING	\$ 203,318	\$ 8,786,485	\$ 10,487,255	\$ (1,700,770)	\$ 11,347,983

Debt Service Funds

Summary of Revenues

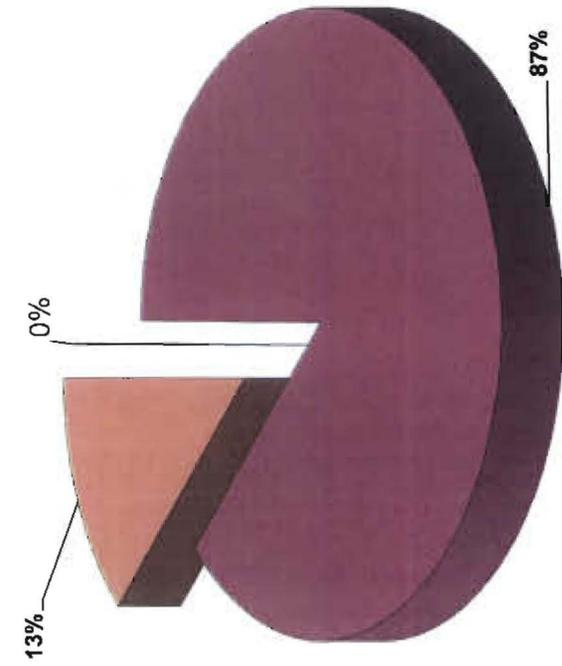
	FY 11	FY 10
TAXES	\$ 1,242,136	\$ 1,278,440
SPECIAL ASSESSMENTS	2,595,938	2,764,705
INVESTMENT EARNINGS	54,090	61,948
DONATIONS	215,000	110,000
INTERFUND TRANSFERS	203,666	993,000
TOTAL	\$ 4,310,830	\$ 5,208,093



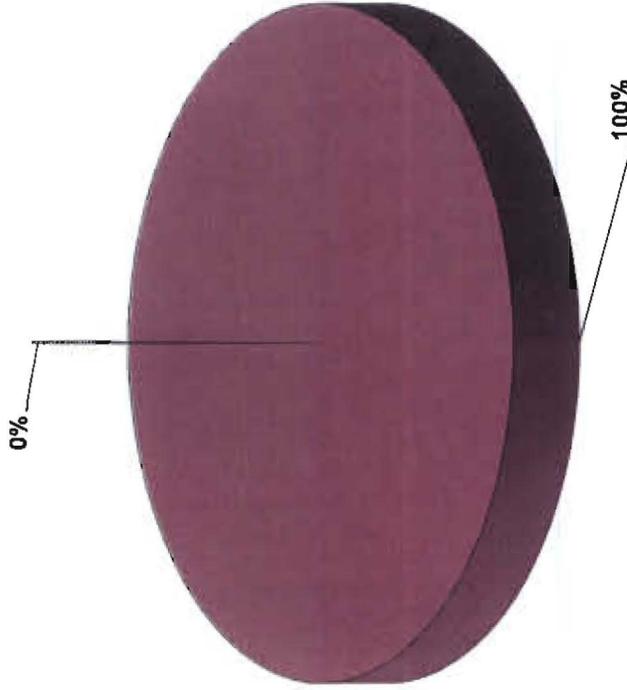
Debt Service Funds

Summary of Expenditures

	FY 11	FY 10
OPERATION & MAINTENANCE	\$ 4,762	\$ 4,938
DEBT SERVICE	5,474,041	6,031,379
INTERFUND TRANSFERS	796,200	-
TOTAL	\$ 6,275,003	\$ 6,036,317



Fiscal Year 2011



Fiscal Year 2010

**TAX INCREMENT DEBT FUND
OPERATING BUDGET**

FUND 324,325,327,329

	ACTUAL FY 08	ACTUAL FY 09	BUDGET FY 10	ESTIMATE FY 10	APPROVED FY 11
FUND BALANCE BEGINNING	\$ 1,891,948	\$ -	\$ -	\$ -	\$ -
REVENUE:					
INTEREST ON INVESTMENTS	\$ 70,706	\$ -	\$ -	\$ -	\$ -
REFUNDING BOND PROCEEDS	-	-	-	-	-
TRANSF FROM OPERATIONS	-	-	-	-	-
TOTAL REVENUE	\$ 70,706	\$ -	\$ -	\$ -	\$ -
EXPENDITURES:					
PRINCIPAL					
2003 T.I. REFUNDING	\$ 1,345,000	\$ -	\$ -	\$ -	\$ -
INTEREST					
2003 T.I. REFUNDING	51,110	-	-	-	-
TRANSFER OUT	566,544	-	-	-	-
FISCAL AGENT FEES	-	-	-	-	-
COST ALLOCATION CHARGE	-	-	-	-	-
TOTAL EXPENDITURES	\$ 1,962,654	\$ -	\$ -	\$ -	\$ -
FUND BALANCE ENDING	\$ -	\$ -	\$ -	\$ -	\$ -
LESS:					
NONSPENDABLE				-	-
RESTRICTED				-	-
COMMITTED				-	-
ASSIGNED				-	-
UNASSIGNED				\$ -	\$ -

TAX INCREMENT DEBT BUDGET NARRATIVE

These bonds provided money for infra-structure and building improvements within the Downtown Tax Increment District.

Final principal and interest payments were made on March 1, 2008, and all remaining assets were transferred to the Downtown Tax Increment Operating Fund in FY 08.

**SPECIAL IMPROVEMENT DISTRICTS FUNDS
OPERATING BUDGET**

FUND 230,231, & 820-832

	ACTUAL FY 08	ACTUAL FY 09	BUDGET FY 10	ESTIMATE FY 10	APPROVED FY 11
FUND BALANCE BEGINNING	<u>\$ 8,273,327</u>	<u>\$ 6,832,474</u>	<u>\$ 7,246,339</u>	<u>\$ 7,402,051</u>	<u>\$ 6,986,251</u>
REVENUES:					
SPECIAL ASSESSMENTS	\$ 2,057,701	\$ 2,612,975	\$ 2,330,619	\$ 2,047,697	\$ 2,250,000
INTEREST ON INVESTMENTS	231,770	142,525	33,422	46,558	45,000
DEBT PROCEEDS RESERVE	8,400	-	65,000	-	-
SALE OF CAPITAL ASSETS	-	-	-	-	-
TRANSFER	-	<u>266,529</u>	-	<u>75,113</u>	-
TOTAL REVENUE	<u>\$ 2,297,871</u>	<u>\$ 3,022,029</u>	<u>\$ 2,429,041</u>	<u>\$ 2,169,368</u>	<u>\$ 2,295,000</u>
EXPENDITURES:					
ARBITRAGE COST	\$ -	\$ -	\$ -	\$ -	\$ -
PRINCIPAL	2,254,000	1,833,000	2,130,000	1,775,000	1,950,000
INTEREST	619,978	554,400	946,000	792,000	595,356
TRANSFER	862,446	65,052	-	-	-
PAYING AGENT FEE	2,300	-	3,200	1,700	3,200
REFUNDS	-	-	-	<u>16,468</u>	-
TOTAL EXPENDITURES	<u>\$ 3,738,724</u>	<u>\$ 2,452,452</u>	<u>\$ 3,079,200</u>	<u>\$ 2,585,168</u>	<u>\$ 2,548,556</u>
FUND BALANCE ENDING	<u>\$ 6,832,474</u>	<u>\$ 7,402,051</u>	<u>\$ 6,596,180</u>	<u>\$ 6,986,251</u>	<u>\$ 6,732,695</u>
LESS:					
NONSPENDABLE				-	-
RESTRICTED				6,986,251	6,732,695
COMMITTED				-	-
ASSIGNED				<u>-</u>	<u>-</u>
UNASSIGNED				<u>\$ -</u>	<u>\$ -</u>

SPECIAL IMPROVEMENT DISTRICTS FUNDS

When a new Special Improvement District (SID) is created, the City sells bonds to cover the construction cost of improvements. That construction cost is covered in the capital project funds. In the following years, the benefiting citizens are billed for that year's portion of the (SID) costs. When the money comes in, the City calls the bonds that were issued to fund the construction. Included in the fund balance is the SID Revolving Fund. This fund is available to "loan" money to SIDs for which tax payments are not received timely enough to make the bond payments when due.

Principal payments are due July 1st of the following fiscal year; therefore, revenue needs to be budgeted the fiscal year prior to the actual principal payment.

Revenues and Expenditures

Expenditures are dependent upon debt service required payments and actual assessment collections.

SERIES 2000 PARKS FUND BUDGET NARRATIVE

These General Obligation Bonds were approved by the voters in 1999 and issued in April 2000. The proceeds are being used for park improvements and for bicycle and pedestrian trails.

The bonds will be completely retired on July 1, 2020.

Principal payments are due July 1st, which requires that taxes be levied the preceding tax year to be on hand for the principal payment.

Below is the debt service schedule for the General Obligation Bonds.

<u>FISCAL YEAR</u>	<u>PRINCIPAL</u>	<u>INTEREST</u>	<u>TOTAL</u>
2011	80,000	62,948	142,948
2012	85,000	58,636	143,636
2013	90,000	54,042	144,042
2014	95,000	49,162	144,162
2015	100,000	43,970	143,970
2016	105,000	38,460	143,460
2017	115,000	32,433	147,433
2018	120,000	25,882	145,882
2019	125,000	18,991	143,991
2020	130,000	11,755	141,755
2021	<u>140,000</u>	<u>4,032</u>	<u>144,032</u>
	<u>\$ 1,185,000</u>	<u>\$ 400,311</u>	<u>\$ 1,585,311</u>

Revenues and Expenditures

Revenues are dependent upon required debt payments.

**SERIES 2000 PARKS FUND
OPERATING BUDGET**

FUND 311

	ACTUAL FY 08	ACTUAL FY 09	BUDGET FY 10	ESTIMATE FY 10	APPROVED FY 11
FUND BALANCE BEGINNING	<u>\$ 123,186</u>	<u>\$ 144,923</u>	<u>\$ 168,302</u>	<u>\$ 169,024</u>	<u>\$ 160,562</u>
REVENUE:					
PROPERTY TAXES	\$ 157,930	\$ 164,900	\$ 137,857	\$ 134,644	\$ 135,296
INTEREST ON INVESTMENTS	<u>3,717</u>	<u>1,594</u>	<u>1,123</u>	<u>538</u>	<u>600</u>
TOTAL REVENUE	<u>\$ 161,647</u>	<u>\$ 166,494</u>	<u>\$ 138,980</u>	<u>\$ 135,182</u>	<u>\$ 135,896</u>
EXPENDITURES:					
PRINCIPAL	\$ 65,000	\$ 70,000	\$ 75,000	\$ 75,000	\$ 80,000
INTEREST	74,329	70,675	66,959	66,959	62,948
OPERATION & MAINTENANCE	-	-	-	-	-
CHARGE FOR SERVICES	<u>581</u>	<u>1,718</u>	<u>1,685</u>	<u>1,685</u>	<u>1,593</u>
TOTAL EXPENDITURES	<u>\$ 139,910</u>	<u>\$ 142,393</u>	<u>\$ 143,644</u>	<u>\$ 143,644</u>	<u>\$ 144,541</u>
FUND BALANCE ENDING	<u>\$ 144,923</u>	<u>\$ 169,024</u>	<u>\$ 163,638</u>	<u>\$ 160,562</u>	<u>\$ 151,917</u>
LESS:					
NONSPENDABLE				-	-
RESTRICTED				160,562	151,917
COMMITTED				-	-
ASSIGNED				<u>-</u>	<u>-</u>
UNASSIGNED				<u>\$ -</u>	<u>\$ -</u>

SERIES 2004A STREET IMPROVEMENT BUDGET NARRATIVE

This debt service fund is for the construction of Alkali Creek Road, South Billings Boulevard from Laurel Road to King Ave East, and the Arlene Corridor as proposed in the Capital Improvement Plan.

Principal payments are due July 1st of the following fiscal year; therefore, revenue needs to be budgeted the fiscal year prior to the actual principal payment.

Below is the debt service schedule for the Series 2004A Series Street Improvement Fund.

<u>FISCAL YEAR</u>	<u>PRINCIPAL</u>	<u>INTEREST</u>	<u>TOTAL</u>
2011	210,000	152,168	362,168
2012	220,000	145,043	365,043
2013	225,000	137,533	362,533
2014	235,000	129,771	364,771
2015	240,000	121,755	361,755
2016	250,000	113,393	363,393
2017	260,000	104,465	364,465
2018	270,000	94,923	364,923
2019	280,000	84,745	364,745
2020	295,000	73,890	368,890
2021	305,000	62,338	367,338
2022	320,000	49,990	369,990
2023	335,000	36,723	371,723
2024	350,000	22,593	372,593
2025	<u>365,000</u>	<u>7,665</u>	<u>372,665</u>
	<u>\$4,160,000</u>	<u>\$1,336,995</u>	<u>\$5,496,995</u>

Revenues and Expenses

Revenues are dependent upon required debt payments.

**2004A SERIES STREET IMPROVEMENTS
OPERATING BUDGET**

FUND 313

	ACTUAL FY 08	ACTUAL FY 09	BUDGET FY 10	ESTIMATE FY 10	APPROVED FY 11
FUND BALANCE BEGINNING	\$ 405,122	\$ 453,697	\$ 513,956	\$ 511,446	\$ 480,098
REVENUE:					
PROPERTY TAXES	\$ 410,395	\$ 419,964	\$ 341,014	\$ 332,400	\$ 332,484
INTEREST ON INVESTMENTS	7,746	5,281	3,783	2,380	2,000
TOTAL REVENUE	\$ 418,141	\$ 425,245	\$ 344,797	\$ 334,780	\$ 334,484
EXPENDITURES:					
PRINCIPAL	\$ 195,000	\$ 200,000	\$ 205,000	\$ 205,000	\$ 210,000
INTEREST	171,668	165,493	158,911	158,911	152,168
FISCAL AGENT FEES	250		250	250	250
COST ALLOCATION PLAN	2,648	2,003	1,967	1,967	1,897
TOTAL EXPENDITURES	\$ 369,566	\$ 367,496	\$ 366,128	\$ 366,128	\$ 364,315
FUND BALANCE ENDING	\$ 453,697	\$ 511,446	\$ 492,625	\$ 480,098	\$ 450,267
LESS:					
NONSPENDABLE				-	-
RESTRICTED				480,098	450,267
COMMITTED				-	-
ASSIGNED				-	-
UNASSIGNED				\$ -	\$ -

STORM SEWER DEBT FUND BUDGET NARRATIVE

The Storm Sewer Gross Revenue Refunding Bonds are supported by storm water assessments.

In FY 04, the City issued bonds totaling \$7,055,000 for the refunding of Storm Sewer Series 1993 and 1994 Bond Issues. The bonds will be retired on July 1, 2014.

Below is the debt service schedule for the bonds.

<u>FISCAL YEAR</u>	<u>PRINCIPAL</u>	<u>INTEREST</u>	<u>TOTAL</u>
2011	960,000	33,590	993,590
2012	180,000	19,160	199,160
2013	185,000	14,140	199,140
2014	190,000	8,700	198,700
2015	<u>195,000</u>	<u>2,925</u>	<u>197,925</u>
	<u>\$ 1,710,000</u>	<u>\$ 78,515</u>	<u>\$ 1,788,515</u>

Revenues and Expenditures

Revenues are dependent upon required debt payments that are obtained through storm sewer operating fund transfers.

**STORM SEWER DEBT FUND
OPERATING BUDGET**

FUND 332,334,336

	ACTUAL FY 08	ACTUAL FY 09	BUDGET FY 10	ESTIMATE FY 10	APPROVED FY 11
FUND BALANCE BEGINNING	\$ 2,054,072	\$ 2,102,758	\$ 2,129,214	\$ 1,978,714	\$ 1,988,834
REVENUE:					
INTEREST ON INVESTMENTS	\$ 48,686	\$ 27,649	\$ 17,950	\$ 10,120	\$ 1,700
REFUNDING BOND PROCEED	-	-	-	-	-
TRANS.STORM SEW. OPER.	<u>995,396</u>	<u>846,000</u>	<u>993,000</u>	<u>992,961</u>	<u>203,666</u>
TOTAL REVENUE	\$ 1,044,082	\$ 873,649	\$ 1,010,950	\$ 1,003,081	\$ 205,366
EXPENDITURES:					
PRINCIPAL					
2003 S.S. REFUNDING	\$ 900,000	\$ 920,000	\$ 935,000	\$ 935,000	\$ 960,000
INTEREST					
1994 STORM SEWER			-	-	-
2003 S.S. REFUNDING	93,560	75,360	55,875	55,875	33,590
TRANSFER TO OPERATING	-	-	-	-	796,200
FISCAL AGENT FEES	800	1,050	839	800	800
COST ALLOCATION PLAN	<u>1,036</u>	<u>1,283</u>	<u>1,286</u>	<u>1,286</u>	<u>1,272</u>
TOTAL EXPENDITURES	\$ 995,396	\$ 997,693	\$ 993,000	\$ 992,961	\$ 1,791,862
FUND BALANCE ENDING	\$ 2,102,758	\$ 1,978,714	\$ 2,147,164	\$ 1,988,834	\$ 402,338
LESS:					
NONSPENDABLE				-	-
RESTRICTED				1,988,834	402,338
COMMITTED				-	-
ASSIGNED				-	-
UNASSIGNED				\$ -	\$ -

**SIDEWALK AND CURB DISTRICTS FUND
OPERATING BUDGET**

FUND 850-869, 880-881 & 890-899

	ACTUAL FY 08	ACTUAL FY 09	BUDGET FY 10	ESTIMATE FY 10	APPROVED FY 11
FUND BALANCE BEGINNING	<u>\$ 113,526</u>	<u>\$ 117,746</u>	<u>\$ 85,145</u>	<u>\$ 117,574</u>	<u>\$ 121,044</u>
REVENUE:					
SPECIAL ASSESSMENTS	\$ 496,608	\$ 373,166	\$ 369,086	\$ 377,520	\$ 335,938
INTEREST ON INVESTMENTS	10,609	7,007	2,285	2,955	2,500
TRANSFER	<u>45,892</u>	<u>65,052</u>	<u>-</u>	<u>11,445</u>	<u>15,000</u>
TOTAL REVENUE	<u>\$ 553,109</u>	<u>\$ 445,225</u>	<u>\$ 371,371</u>	<u>\$ 391,920</u>	<u>\$ 353,438</u>
EXPENDITURES:					
PRINCIPAL	\$ 466,000	\$ 379,000	\$ 350,000	\$ 325,000	\$ 320,000
INTEREST	82,889	66,097	62,000	63,150	60,140
FEES	<u>-</u>	<u>300</u>	<u>300</u>	<u>300</u>	<u>1,200</u>
TOTAL EXPENDITURES	<u>\$ 548,889</u>	<u>\$ 445,397</u>	<u>\$ 412,300</u>	<u>\$ 388,450</u>	<u>\$ 381,340</u>
FUND BALANCE ENDING	<u>\$ 117,746</u>	<u>\$ 117,574</u>	<u>\$ 44,216</u>	<u>\$ 121,044</u>	<u>\$ 93,142</u>
LESS:					
NONSPENDABLE				-	-
RESTRICTED				121,044	93,142
COMMITTED				-	-
ASSIGNED				<u>-</u>	<u>-</u>
UNASSIGNED				<u>\$ -</u>	<u>\$ -</u>

SIDEWALK AND CURB DISTRICTS FUND BUDGET NARRATIVE

These bonds are issued to finance repair and/or replacement of sidewalks throughout the community. The City orders the repair work and finances the improvements through the bond issues. The debt service is provided through special assessments on the effected properties.

Revenues and Expenditures

Expenditures are dependent upon debt service required payments and actual assessment collections.

SERIES 2007A BASEBALL FIELD & STADIUM FUND BUDGET NARRATIVE

The series A bonds debt service fund is for the \$10.7 million of G.O. bonds sold to build the new baseball field and stadium. The revenue is derived from a levy on tax bills.

Principal payments are due July 1st of the following fiscal year; therefore, revenue needs to be budgeted the fiscal year prior to the actual principal payment.

Below is the debt service schedule for the Series 2007A Series Baseball Field & Stadium Fund

<u>FISCAL YEAR</u>	<u>PRINCIPAL</u>	<u>INTEREST</u>	<u>TOTAL</u>
2011	390,000	431,519	821,519
2012	400,000	414,731	814,731
2013	420,000	397,306	817,306
2014	435,000	377,506	812,506
2015	450,000	357,069	807,069
2016	470,000	337,519	807,519
2017	490,000	315,281	805,281
2018	510,000	292,194	802,194
2019	530,000	270,094	800,094
2020	550,000	247,144	797,144
2021	575,000	223,238	798,238
2022	600,000	197,894	797,894
2023	625,000	171,097	796,097
2024	650,000	143,206	793,206
2025	680,000	114,113	794,113
2026	710,000	83,706	793,706
2027	740,000	51,525	791,525
2028	<u>775,000</u>	<u>17,438</u>	<u>792,438</u>
	<u>\$10,000,000</u>	<u>\$4,442,578</u>	<u>\$14,442,578</u>

Revenues and Expenditures

Revenues are dependent upon required debt service payments.

**SERIES 2007A BASEBALL FIELD & STADIUM FUND
OPERATING BUDGET**

FUND 314

	ACTUAL FY 08	ACTUAL FY 09	BUDGET FY 10	ESTIMATE FY 10	APPROVED FY 11
FUND BALANCE BEGINNING	<u>\$ -</u>	<u>\$ 703,919</u>	<u>\$ 853,323</u>	<u>\$ 849,964</u>	<u>\$ 803,300</u>
REVENUE:					
PROPERTY TAXES	\$ 937,477	\$ 928,500	\$ 799,569	\$ 773,840	\$ 774,356
INTEREST ON INVESTMENTS	<u>5,689</u>	<u>5,724</u>	<u>3,300</u>	<u>2,800</u>	<u>2,200</u>
TOTAL REVENUE	<u>\$ 943,166</u>	<u>\$ 934,224</u>	<u>\$ 802,869</u>	<u>\$ 776,640</u>	<u>\$ 776,556</u>
EXPENDITURES:					
PRINCIPAL	\$ -	\$ 325,000	\$ 375,000	\$ 375,000	\$ 390,000
INTEREST	238,691	462,650	447,775	447,775	431,519
PAYING AGENT FEE	<u>556</u>	<u>529</u>	<u>529</u>	<u>529</u>	<u>529</u>
TOTAL EXPENDITURES	<u>\$ 239,247</u>	<u>\$ 788,179</u>	<u>\$ 823,304</u>	<u>\$ 823,304</u>	<u>\$ 822,048</u>
FUND BALANCE ENDING	<u>\$ 703,919</u>	<u>\$ 849,964</u>	<u>\$ 832,888</u>	<u>\$ 803,300</u>	<u>\$ 757,808</u>
LESS:					
NONSPENDABLE				-	-
RESTRICTED				803,300	757,808
COMMITTED				-	-
ASSIGNED				<u>-</u>	<u>-</u>
UNASSIGNED				<u>\$ -</u>	<u>\$ -</u>

SERIES 2007B BASEBALL FIELD & STADIUM FUND BUDGET NARRATIVE

The series B bonds debt service fund is for the \$1.8 million of G.O. bonds sold to build the new baseball field and stadium. The revenue is derived from the following yearly donations:

First Interstate BancSystem Foundation	\$35,000
Wendy's of Montana Foundation	\$35,000
First Interstate Bank	\$15,000
Wendy's of Montana	\$15,000
Bresnan Communications	\$5,000
SFH II LLC	\$5,000
Jon Dehler	\$100,000 Pending
Anonymous	\$5,000 Pending

Principal payments are due July 1st of the following fiscal year; therefore, revenue needs to be budgeted the fiscal year prior to the actual principal payment.

Below is the debt service schedule for the Series 2007B Series Baseball Field Stadium Fund.

<u>FISCAL YEAR</u>	<u>PRINCIPAL</u>	<u>INTEREST</u>	<u>TOTAL</u>
2011	165,000	57,320	222,320
2012	170,000	50,620	220,620
2013	175,000	43,720	218,720
2014	180,000	36,620	216,620
2015	190,000	29,220	219,220
2016	200,000	21,320	221,320
2017	205,000	13,018	218,018
2018	<u>215,000</u>	<u>4,408</u>	<u>219,408</u>
	<u>\$1,500,000</u>	<u>\$256,246</u>	<u>\$1,756,246</u>

Revenues and Expenditures

Expenditures are funded by donation revenue.

**SERIES 2007B BASEBALL FIELD & STADIUM FUND
OPERATING BUDGET**

FUND 315

	ACTUAL FY 08	ACTUAL FY 09	BUDGET FY 10	ESTIMATE FY 10	APPROVED FY 11
FUND BALANCE BEGINNING	<u>\$ -</u>	<u>\$ 428,805</u>	<u>\$ 319,200</u>	<u>\$ 319,210</u>	<u>\$ 210,569</u>
REVENUE:					
DONATIONS	\$ 465,000	\$ 105,000	\$ 110,000	\$ 110,000	\$ 215,000
INTEREST ON INVESTMENTS	<u>814</u>	<u>146</u>	<u>85</u>	<u>100</u>	<u>90</u>
TOTAL REVENUE	<u>\$ 465,814</u>	<u>\$ 105,146</u>	<u>\$ 110,085</u>	<u>\$ 110,100</u>	<u>\$ 215,090</u>
EXPENDITURES:					
PRINCIPAL	\$ -	\$ 145,000	\$ 155,000	\$ 155,000	\$ 165,000
INTEREST	37,009	69,720	63,720	63,720	57,320
PAYING AGENT FEES	<u>-</u>	<u>21</u>	<u>21</u>	<u>21</u>	<u>21</u>
TOTAL EXPENDITURES	<u>\$ 37,009</u>	<u>\$ 214,741</u>	<u>\$ 218,741</u>	<u>\$ 218,741</u>	<u>\$ 222,341</u>
FUND BALANCE ENDING	<u>\$ 428,805</u>	<u>\$ 319,210</u>	<u>\$ 210,544</u>	<u>\$ 210,569</u>	<u>\$ 203,318</u>
LESS:					
NONSPENDABLE				-	-
RESTRICTED				210,569	203,318
COMMITTED				-	-
ASSIGNED				<u>-</u>	<u>-</u>
UNASSIGNED				<u>\$ -</u>	<u>\$ -</u>

CAPITAL PROJECT
FUNDS

CAPITAL PROJECT FUNDS

The capital projects funds account for financial resources to be used for the acquisition or construction of major capital facilities and the construction of public improvements that are financed through assessments to individual property owners. The City's capital projects funds and their purposes are:

- The **Urban Renewal Property Acquisition Fund** is used to account for the local urban renewal projects.
- The **Sidewalk and Curb District Fund** accounts for the construction of sidewalks and curbs.
- The **Special Improvement Districts Fund** accounts for the construction of streets, water, and wastewater trunk lines.
- The **Series 2000 Parks Improvements Fund** accounts for the construction of bike trails, which were financed by general obligation bonds.
- **Aquatic Facilities Construction Fund** accounts for construction of future aquatic facilities.
- **Public Works Street G.O. Bonds Fund** accounts for construction of three street improvement projects funded by General Obligation Bonds that were approved on the November 2003 ballot. There is no budget for FY 11.
- **Baseball Field and Stadium Construction Fund** accounts for the demolition of Cobb Field and the construction of the new baseball park and stadium. This was approved on the November 2006 ballot and will be funded by donations and General Obligation Bonds. The stadium opened and the first game was played on June 29th, 2008, by the Billings Scarlets and the Bozeman Bucks. There is no budget for FY 11.
- **Fire Station #7 Construction Fund** accounts for the construction of the fire station located at 54th and Grand Ave. Funding was provided by Mill Levy increases approved by voters during the November 2004 election. The new station was opened in December 2008. There is no budget for FY 11.
- **Capital Replacement Fund** is used for equipment replacement for all governmental fund departments.
- **Main Street Underpass Construction Fund** is used to account for the construction of a walking/biking path that is funded by an economic stimulus grant.
- **Tax Increment South Billings Construction Fund** accounts for the capital infrastructure and road improvements in the South Billings Tax Increment District, which includes a portion of King Avenue East.

CAPITAL PROJECT FUNDS
SUMMARY
OPERATING BUDGET
FY 11

	URBAN RENEWAL PROP. ACQUIST.	SIDEWALK AND CURB DISTRICTS	SPECIAL IMPROV. DISTRICTS	AQUATIC FACILITIES CONST.	CAPITAL REPLACE.	MAIN STREET UNDERPASS	TAX INCREMENT SOUTH
FUND BALANCE - BEGINNING	\$ 362,423	-	(225)	\$ 33,957	\$ 7,079,068	-	(3)
REVENUE:							
TAXES	-	-	-	-	-	-	-
SPECIAL ASSESSMENTS	-	-	-	-	-	-	-
LICENSES & PERMITS	-	-	-	-	-	-	-
INTER-GOVERNMENTAL	-	-	-	-	522,500	-	-
CHARGES FOR SERVICE	-	-	-	-	-	-	-
FINES & FORFEITS	-	-	-	-	-	-	-
INVESTMENT EARNINGS	284	-	225	150	70,889	-	250
DONATIONS	-	-	-	-	-	-	-
INTERFUND TRANSFERS	-	-	-	-	918,611	-	-
DEBT PROCEEDS	-	326,142	2,560,375	-	-	-	-
MISCELLANEOUS	100,000	-	-	-	1,654	-	-
TOTAL REVENUE	\$ 100,284	\$ 326,142	\$ 2,560,600	\$ 160	\$ 991,154	\$ 522,500	\$ 260
EXPENDITURES:							
PERSONAL SERVICES	-	-	-	-	-	-	-
OPERATION & MAINTENANCE	128	69,142	376,375	-	1,622	-	-
CAPITAL	75,000	257,000	2,184,000	-	867,658	522,500	-
DEBT SERVICE	-	-	-	-	-	-	-
INTERFUND TRANSFERS	-	-	-	-	3,517,989	-	-
TOTAL EXPENDITURES	\$ 75,128	\$ 326,142	\$ 2,560,375	\$ -	\$ 4,387,269	\$ 522,500	\$ -
FUND BALANCE ENDING	\$ 387,579	\$ -	\$ -	\$ 34,107	\$ 3,682,953	\$ -	\$ 247

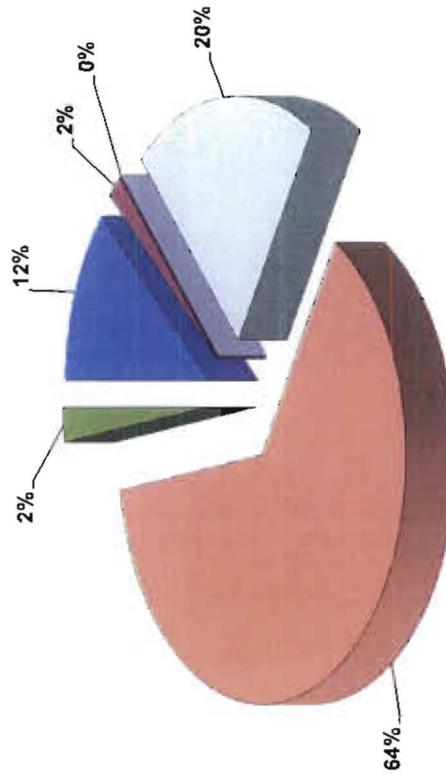
**CAPITAL PROJECT FUNDS
SUMMARY
OPERATING BUDGET
FY 11**

	APPROVED BUDGET FY 11	APPROVED BUDGET FY 10	INCREASE (DECREASE)	ACTUAL FY 09
FUND BALANCE - BEGINNING	\$ 7,475,220	\$ 6,825,604	\$ 649,616	\$ 6,409,175
REVENUE:				
TAXES	-	-	-	-
SPECIAL ASSESSMENTS	-	-	-	-
LICENSES & PERMITS	-	-	-	-
INTER-GOVERNMENTAL	522,500	279,277	243,223	408,546
CHARGES FOR SERVICE	-	-	-	-
FINES & FORFEITS	-	-	-	-
INVESTMENT EARNINGS	71,798	85,382	(13,584)	197,590
DONATIONS	-	169,909	(169,909)	175,533
INTERFUND TRANSFERS	918,611	1,451,461	(532,850)	1,613,919
DEBT PROCEEDS	2,886,517	1,170,565	1,715,952	6,665,000
MISCELLANEOUS	101,654	101,654	-	34,721
TOTAL REVENUE	\$ 4,501,080	\$ 3,258,248	\$ 1,242,832	\$ 9,095,309
EXPENDITURES:				
PERSONAL SERVICES	-	-	-	-
OPERATION & MAINTENANCE	447,267	19,735	427,532	-
CAPITAL	3,906,158	2,919,549	986,609	8,048,392
DEBT SERVICE	-	-	-	266,529
INTERFUND TRANSFERS	3,517,989	-	3,517,989	-
TOTAL EXPENDITURES	\$ 7,871,414	\$ 2,939,284	\$ 4,932,130	\$ 8,314,921
FUND BALANCE ENDING	\$ 4,104,886	\$ 7,144,568	\$ (3,039,682)	\$ 7,189,563

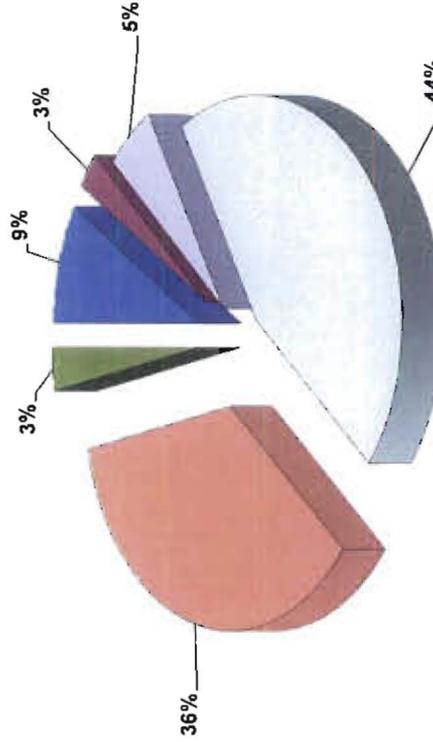
Capital Project Funds Summary of Revenues

	FY 11
INTER-GOVERNMENTAL	\$ 522,500
INVESTMENT EARNINGS	71,798
DONATIONS	-
INTERFUND TRANSFERS	918,611
DEBT PROCEEDS	2,886,517
MISCELLANEOUS	101,654
TOTAL	\$ 4,501,080

	FY 10
INTER-GOVERNMENTAL	\$ 279,277
INVESTMENT EARNINGS	85,382
DONATIONS	169,909
INTERFUND TRANSFERS	1,451,461
DEBT PROCEEDS	1,170,565
MISCELLANEOUS	101,654
TOTAL	\$ 3,258,248



Fiscal Year 2011

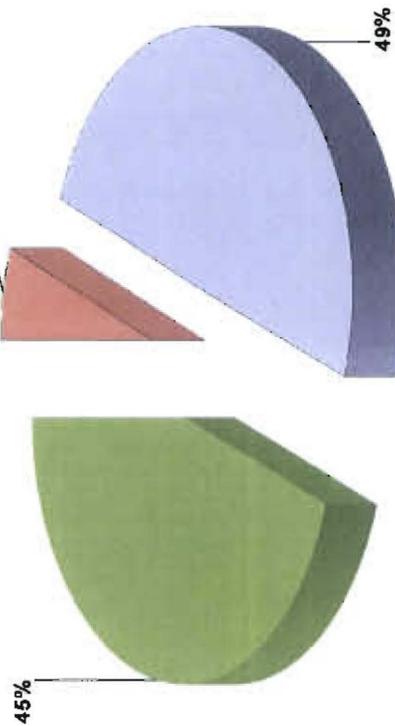


Fiscal Year 2010

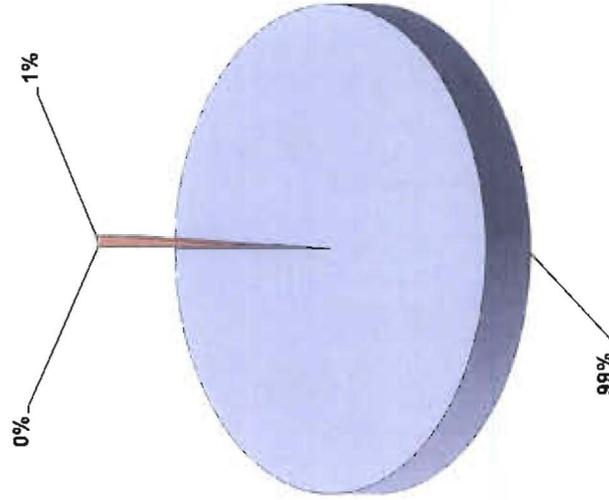
Capital Project Funds Summary of Expenditures

	FY 11
OPERATION & MAINTENANCE	\$ 447,267
CAPITAL	3,906,158
TRANSFERS	3,517,989
TOTAL	\$ 7,871,414

	FY 10
OPERATION & MAINTENANCE	\$ 19,735
CAPITAL	2,919,549
TRANSFERS	-
TOTAL	\$ 2,939,284



Fiscal Year 2011



Fiscal Year 2010

**URBAN RENEWAL PROPERTY ACQUISITION FUND
OPERATING BUDGET**

FUND 428

	ACTUAL FY 08	ACTUAL FY 09	BUDGET FY 10	ESTIMATE FY 10	APPROVED FY 11
FUND BALANCE BEGINNING	\$ 352,140	\$ 383,800	\$ 381,171	\$ 372,517	\$ 362,423
REVENUE:					
TRANSFERS IN	\$ 44,300	\$ -	\$ -	\$ -	\$ -
INTEREST ON INVESTMENTS	2,764	1,106	539	334	284
SALE OF PROPERTY	-	-	100,000	-	100,000
TOTAL REVENUE	\$ 47,064	\$ 1,106	\$ 100,539	\$ 334	\$ 100,284
EXPENDITURES:					
OPERATIONS & MAINTENANCE	\$ -	\$ 12,389	\$ 15,128	\$ 10,428	\$ 128
LAND & IMPROVEMENTS	15,404	-	75,000	-	75,000
TOTAL EXPENDITURES	\$ 15,404	\$ 12,389	\$ 90,128	\$ 10,428	\$ 75,128
FUND BALANCE ENDING	\$ 383,800	\$ 372,517	\$ 391,582	\$ 362,423	\$ 387,579
LESS:					
NONSPENDABLE				-	-
RESTRICTED				362,423	387,579
COMMITTED				-	-
ASSIGNED				-	-
UNASSIGNED				\$ -	\$ -

URBAN RENEWAL PROPERTY ACQUISITION FUND BUDGET NARRATIVE

This fund is used to account for Tax Increment assets primarily related to property on South 27th Street. As the City sells property previously acquired through the Tax Increment Program the funds are deposited in Fund 428, making them available for additional Tax Increment-related activities or for on-going operating and maintenance costs associated with the property previously acquired, such as snow removal and weed control.

Revenues

No significant changes.

Expenditures

No significant changes.

Capital

None

SIDEWALK AND CURB DISTRICT BUDGET NARRATIVE

These projects are managed by the Public Works Department and provide for the installation and repair of curbs, gutters, sidewalks, and driveway and alley approaches that are assessed to adjacent property owners. The repair of existing curb and gutter in comprehensive project areas is paid from the curb and gutter repair fund that is derived from Street Maintenance assessments.

Revenues

Revenues are directly related to expenses through the sale of bonds.

Expenditures

Expenditures total \$69,142 for FY 11 and are for the payment of bond fees associated with the sale of bonds.

Capital

FY 11 projects total \$257,000. Projects for FY 11 include miscellaneous curb and gutter improvements and Jackson Street sidewalks. Capital expenditures in the FY 11 budget were previously identified in the FY 2011-2015 Capital Improvement Program (CIP).

**SIDEWALK AND CURB DISTRICTS FUND
OPERATING BUDGET**

FUNDS 434

	ACTUAL FY 08	ACTUAL FY 09	BUDGET FY 10	ESTIMATE FY 10	APPROVED FY 11
FUND BALANCE BEGINNING	<u>\$ (10,136)</u>	<u>\$ (330,926)</u>	<u>\$ -</u>	<u>\$ (242,529)</u>	<u>\$ -</u>
REVENUE:					
INTEREST EARNINGS	\$ -	\$ 173	\$ -	\$ 17	\$ -
SALE OF BONDS	<u>-</u>	<u>230,000</u>	<u>761,421</u>	<u>1,004,314</u>	<u>326,142</u>
TOTAL REVENUE	<u>\$ -</u>	<u>\$ 230,173</u>	<u>\$ 761,421</u>	<u>\$ 1,004,331</u>	<u>\$ 326,142</u>
EXPENDITURES:					
FEEES	\$ -	\$ 4,124	\$ -	\$ 8,500	\$ 69,142
CONST-SIDEWALK BY CITY	320,790	137,652	761,421	741,856	257,000
TRANSFER OTHER FUNDS	<u>-</u>	<u>-</u>	<u>-</u>	<u>11,446</u>	<u>-</u>
TOTAL EXPENDITURES	<u>\$ 320,790</u>	<u>\$ 141,776</u>	<u>\$ 761,421</u>	<u>\$ 761,802</u>	<u>\$ 326,142</u>
FUND BALANCE ENDING	<u>\$ (330,926)</u>	<u>\$ (242,529)</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
LESS:					
NONSPENDABLE				-	-
RESTRICTED				-	-
COMMITTED				-	-
ASSIGNED				<u>-</u>	<u>-</u>
UNASSIGNED				<u>\$ -</u>	<u>\$ -</u>

SPECIAL IMPROVEMENT DISTRICTS BUDGET NARRATIVE

Revenues are derived through the sale of Special Improvement District (SID) Bonds. These funds are then used to pay for the construction of Special Improvement Districts approved by the City Council. These projects generate revenues allocated to the Finance Department, the Engineering Division of Public Works, Revolving Fund contributions, and direct costs of creating the district.

Revenues and expenditures are directly dependent on neighborhoods and developers interested in financing improvements in this manner.

Revenues

Revenues are directly related to expenses through the sale of bonds.

Expenditures

Expenditures for FY 11 total \$376,375 and are for bond issuance costs associated with the sale of bonds.

Capital

FY 11 SID projects are budgeted at \$2,184,000 for projects on Moore Lane, Rimrock Road, and Interlachen.

**SPECIAL IMPROVEMENT DISTRICT FUNDS
OPERATING BUDGET**

FUND 450

	ACTUAL FY 08	ACTUAL FY 09	BUDGET FY 10	ESTIMATE FY 10	APPROVED FY 11
FUND BALANCE BEGINNING	\$ 392,803	\$ 91,339	\$ -	\$ 206,985	\$ (225)
REVENUE:					
INTEREST EARNINGS	\$ 17,238	\$ 11,378	\$ -	\$ 2,071	\$ 225
INTER-GOVERNMENTAL	379,680	370,330	-	-	-
PRIVATE CONTRIBUTIONS	271,193	-	-	72,181	-
SALE OF BONDS	<u>168,000</u>	<u>1,075,000</u>	<u>409,144</u>	<u>1,346,801</u>	<u>2,560,375</u>
TOTAL REVENUE	\$ 836,111	\$ 1,456,708	\$ 409,144	\$ 1,421,053	\$ 2,560,600
EXPENDITURES:					
BOND ISSUANCE COSTS	\$ -	\$ 30,751	\$ -	\$ 42,983	\$ 376,375
BOND DISCOUNTS/PREMIUMS	-	18,275	-	-	-
CONST-ROADS/STREET/PARKING	1,038,517	1,292,036	409,144	1,555,411	2,184,000
TRANSFER OTHER FUNDS	<u>99,058</u>	<u>-</u>	<u>-</u>	<u>29,869</u>	<u>-</u>
TOTAL EXPENDITURES	\$ 1,137,575	\$ 1,341,062	\$ 409,144	\$ 1,628,263	\$ 2,560,375
FUND BALANCE ENDING	\$ 91,339	\$ 206,985	\$ -	\$ (225)	\$ -
LESS:					
NONSPENDABLE				-	-
RESTRICTED				(225)	-
COMMITTED				-	-
ASSIGNED				-	-
UNASSIGNED				\$ -	\$ -

**SERIES 2000 PARKS IMPROVEMENTS FUND
OPERATING BUDGET**

FUND 490, 492

	ACTUAL FY 08	ACTUAL FY 09	BUDGET FY 10	ESTIMATE FY 10	APPROVED FY 11
FUND BALANCE - BEGINNING	\$ 225,070	\$ 250,939	\$ 171,379	\$ 126,924	\$ -
REVENUES:					
FEDERAL & STATE GRANTS	\$ 313,514	\$ 38,216	\$ 279,277	\$ 48,100	
LOCAL CONTRIBUTION	13,051	21,882	169,909	18,236	
INTEREST ON INVESTMENTS	9,050	5,142	2,856	800	-
TOTAL REVENUE	\$ 335,615	\$ 65,240	\$ 452,042	\$ 67,136	\$ -
EXPENDITURES:					
COST ALLOCATION CHARGES	\$ 6,440	\$ 5,052	\$ 2,393	\$ 2,393	
SWORDS PARK TRAIL PROJECT	-	-	93,761	-	
ALKALI CREEK TRAIL	105,156	8,170	-	95,139	-
MAIN STREET UNDERPASS	-	-	318,553	-	
BANNISTER DRAIN TRAIL	27,289	107,531	-	9,442	-
BIG DITCH TRAIL	170,233	-	-	-	-
LAMPMAN SUBDIVISION TRAIL	-	17,742	-	26,492	-
BROADWATER CROSSING	-	5,060	-	10,171	-
BROADWATER CONNECTION	-	-	51,970	-	
EARL GUSS TRAIL	-	-	58,527	-	
PEDESTRIAN BRIDGE	-	-	7,500	-	
CENTRAL PARK PLAYGROUND	628	45,700	-	-	-
SKATEBOARD PARK COMPLETION	-	-	-	50,000	-
TRANSFER OUT	-	-	-	423	-
TOTAL EXPENDITURES	\$ 309,746	\$ 189,255	\$ 532,704	\$ 194,060	\$ -
FUND BALANCE - ENDING	\$ 250,939	\$ 126,924	\$ 90,717	\$ -	\$ -
LESS:					
NONSPENDABLE				-	-
RESTRICTED				-	-
COMMITTED				-	-
ASSIGNED				-	-
UNASSIGNED				\$ -	\$ -

SERIES 2000 PARKS IMPROVEMENTS BUDGET NARRATIVE

This fund will be closed.

**AQUATIC FACILITIES CONSTRUCTION FUND
OPERATING BUDGET**

FUND 491

	ACTUAL FY 08	ACTUAL FY 09	BUDGET FY 10	ESTIMATE FY 10	APPROVED FY 11
FUND BALANCE - BEGINNING	<u>\$ 31,332</u>	<u>\$ 32,808</u>	<u>\$ 33,808</u>	<u>\$ 33,657</u>	<u>\$ 33,957</u>
REVENUES:					
INTEREST ON INVESTMENTS	<u>\$ 1,476</u>	<u>\$ 849</u>	<u>\$ 414</u>	<u>\$ 300</u>	<u>150</u>
TOTAL REVENUE	<u>\$ 1,476</u>	<u>\$ 849</u>	<u>\$ 414</u>	<u>\$ 300</u>	<u>\$ 150</u>
EXPENDITURES:					
PROFESSIONAL FEES	\$ -	\$ -	\$ -	\$ -	\$ -
COST ALLOC PLAN CHARGE	-	-	-	-	-
CAPITAL OUTLAY-HEIGHTS POOL	-	-	-	-	-
TRANSFER OUT	-	-	-	-	-
TOTAL EXPENDITURES	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
FUND BALANCE - ENDING	<u>\$ 32,808</u>	<u>\$ 33,657</u>	<u>\$ 34,222</u>	<u>\$ 33,957</u>	<u>\$ 34,107</u>
LESS:					
NONSPENDABLE				-	-
RESTRICTED				-	-
COMMITTED				-	-
ASSIGNED				<u>33,957</u>	<u>34,107</u>
UNASSIGNED				<u>\$ -</u>	<u>\$ -</u>

AQUATIC FACILITIES CONSTRUCTION BUDGET NARRATIVE

This fund was established in FY 01 to budget for aquatic facilities construction. There will be an aquatic study done to determine how the City should fill the void left by the closing of Athletic Pool.

Revenues

No significant changes.

Expenditures

No significant changes.

Capital

None

**PUBLIC WORKS STREET G.O. BONDS FUND
OPERATING BUDGET**

FUND 493

	ACTUAL FY 08	ACTUAL FY 09	BUDGET FY 10	ESTIMATE FY 10	APPROVED FY 11
FUND BALANCE - BEGINNING	\$ 7,488	\$ -	\$ -	\$ -	\$ -
REVENUES:					
INTEREST ON INVESTMENTS	\$ 172	\$ -	\$ -	\$ -	-
TOTAL REVENUE	\$ 172	\$ -	\$ -	\$ -	\$ -
EXPENDITURES:					
COST ALLOCATION CHARGES	\$ -	\$ -	\$ -	\$ -	-
CAPITAL OUTLAY:					
ALKALI CREEK	7,660	-	-	-	-
TOTAL EXPENDITURES	\$ 7,660	\$ -	\$ -	\$ -	\$ -
FUND BALANCE - ENDING	\$ -	\$ -	\$ -	\$ -	\$ -
LESS:					
NONSPENDABLE				-	-
RESTRICTED				-	-
COMMITTED				-	-
ASSIGNED				-	-
UNASSIGNED				\$ -	\$ -

PUBLIC WORKS STREET G.O. BONDS FUND BUDGET NARRATIVE

The fund was closed in FY 08.

**BASEBALL FIELD AND STADIUM CONSTRUCTION
OPERATING BUDGET**

FUND 494

	ACTUAL FY 08	ACTUAL FY 09	BUDGET FY 10	ESTIMATE FY 10	APPROVED FY 11
FUND BALANCE - BEGINNING	<u>\$ 11,393,201</u>	<u>\$ 102,636</u>	<u>\$ -</u>	<u>\$ (50,770)</u>	<u>\$ -</u>
REVENUES:					
LOCAL CONTRIBUTIONS	\$ 430,255	\$ 153,651	\$ -	\$ -	\$ -
LOAN PROCEEDS	130,500	-	-	-	-
INTERGOVERNMENTAL	-	-	-	79,774	-
INTEREST ON INVESTMENTS	<u>386,012</u>	<u>6,154</u>	<u>-</u>	<u>82</u>	<u>-</u>
TOTAL REVENUE	<u>\$ 946,767</u>	<u>\$ 159,805</u>	<u>\$ -</u>	<u>\$ 79,856</u>	<u>\$ -</u>
EXPENDITURES:					
CAPITAL OUTLAY	<u>\$ 12,237,332</u>	<u>\$ 313,211</u>	<u>\$ -</u>	<u>\$ 29,086</u>	<u>\$ -</u>
TOTAL EXPENDITURES	<u>\$ 12,237,332</u>	<u>\$ 313,211</u>	<u>\$ -</u>	<u>\$ 29,086</u>	<u>\$ -</u>
FUND BALANCE - ENDING	<u>\$ 102,636</u>	<u>\$ (50,770)</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
LESS:					
NONSPENDABLE				-	-
RESTRICTED				-	-
COMMITTED				-	-
ASSIGNED				<u>-</u>	<u>-</u>
UNASSIGNED				<u>\$ -</u>	<u>\$ -</u>

BASEBALL FIELD & STADIUM CONSTRUCTION FUND BUDGET NARRATIVE

The stadium opened June 29, 2008.

**FIRE STATION #7 CONSTRUCTION
OPERATING BUDGET**

FUND 495, 496

	ACTUAL FY 08	ACTUAL FY 09	BUDGET FY 10	ESTIMATE FY 10	APPROVED FY 11
FUND BALANCE - BEGINNING	<u>\$ 1,268,260</u>	<u>\$ 1,037</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
REVENUES:					
INTEREST ON INVESTMENTS	\$ 17,939	\$ -	\$ -	\$ -	\$ -
CONTRIBUTIONS	21,000	-	-	-	-
TRANSFERS IN	<u>42,502</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL REVENUE	<u>\$ 81,441</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
EXPENDITURES:					
OPERATIONS & MAINTENANCE	\$ -	\$ 1,037	\$ -	\$ -	\$ -
CAPITAL OUTLAY	<u>1,348,664</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL EXPENOITURES	<u>\$ 1,348,664</u>	<u>\$ 1,037</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
FUND BALANCE - ENDING	<u>\$ 1,037</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
LESS:					
NONSPENDABLE				-	-
RESTRICTED				-	-
COMMITTED				-	-
ASSIGNED				<u>-</u>	<u>-</u>
UNASSIGNED				<u>\$ -</u>	<u>\$ -</u>

PUBLIC SAFETY- FIRE STATION CONSTRUCTION FUND BUDGET NARRATIVE

Budget for FY 08 is for the construction of a new fire station located at 54th and Grand Ave. The funding was approved by the voting public in conjunction with the Public Safety Mill Levy in the November 2004 election. The construction of the fire station was completed and it was opened in December of 2007. The construction fund was closed in FY 09.

CAPITAL REPLACEMENT FUND BUDGET NARRATIVE

This fund is used for equipment replacement for all governmental fund departments. The equipment budgeted in FY 11 was approved through the Equipment Replacement Program (ERP) and adopted by the City Council. The revenue source for this fund will be through contributions from each governmental department based on the department's share of the 20-year equipment replacement plan. In FY 11, transfers out were budgeted to remove Public Works Departments' shares of reserves.

Revenues

Revenues decreased because Public Works discontinued participating in the funding part of the plan.

Expenditures

Public Works Street Traffic division was taken out of the equipment replacement funding plan per the Director's request. Thus, the accumulated funding for future Street Traffic equipment was transferred out of the Capital Replacement fund to each fund that had contributed for equipment. Public Engineering was also removed from the funding part of the plan.

Capital

None

**CAPITAL REPLACEMENT FUND
OPERATING BUDGET**

FUND 640

	ACTUAL FY 08	ACTUAL FY 09	BUDGET FY 10	ESTIMATE FY 10	APPROVED FY 11
FUND BALANCE - BEGINNING	\$ 5,818,341	\$ 6,400,509	\$ 6,239,246	\$ 6,620,167	\$ 7,079,068
REVENUES:					
TRANSFERS IN	\$ 1,447,659	\$ 1,613,919	\$ 1,451,461	\$ 1,451,461	\$ 918,611
INTEREST EARNINGS	272,025	163,850	80,996	55,000	70,889
EQUIPMENT RENTAL	1,400	1,588	1,654	1,654	1,654
REFUNDS/REIMBURSEMENTS	37,428	-	-	-	-
SALE OF EQUIPMENT	18,711	33,133	-	28,000	-
TOTAL REVENUE	\$ 1,777,223	\$ 1,812,490	\$ 1,534,111	\$ 1,536,115	\$ 991,154
EXPENDITURES:					
CHARGE FOR SERVICES	\$ 1,333	\$ 1,770	\$ 2,214	\$ 2,214	\$ 1,622
CAPITAL	1,193,722	1,591,062	1,143,673	1,075,000	867,658
TRANSFER OUT-STREET/TRAFFIC	-	-	-	-	2,903,654
TRANSFER OUT-ENGINEERING	-	-	-	-	181,258
TRANSFER OUT-LIGHT DISTRICTS	-	-	-	-	156,553
TRANSFER OUT-STORM SEWER	-	-	-	-	276,524
TOTAL EXPENDITURES	\$ 1,195,055	\$ 1,592,832	\$ 1,145,887	\$ 1,077,214	\$ 4,387,269
FUND BALANCE - ENDING	\$ 6,400,509	\$ 6,620,167	\$ 6,627,470	\$ 7,079,068	\$ 3,682,953
LESS:					
NONSPENDABLE				-	-
RESTRICTED				7,079,068	3,682,953
COMMITTED				-	-
ASSIGNED				-	-
UNASSIGNED				\$ -	\$ -

**MAIN STREET UNDERPASS CONSTRUCTION FUND
OPERATING BUDGET**

FUND 497

	ACTUAL FY 08	ACTUAL FY 09	BUDGET FY 10	ESTIMATE FY 10	APPROVED FY 11
FUND BALANCE - BEGINNING	\$ -	\$ -	\$ -	\$ -	\$ -
REVENUES:					
STATE & FEDERAL GRANTS	\$ -	\$ -	\$ -	\$ -	\$ 522,500
INTEREST ON INVESTMENTS	-	-	-	-	-
TOTAL REVENUE	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 522,500</u>
EXPENDITURES:					
PROFESSIONAL FEES	\$ -	\$ -	\$ -	\$ -	\$ -
CAPITAL OUTLAY	-	-	-	-	522,500
TOTAL EXPENDITURES	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 522,500</u>
FUND BALANCE - ENDING	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
LESS:					
NONSPENDABLE				-	-
RESTRICTED				-	-
COMMITTED				-	-
ASSIGNED				-	-
UNASSIGNED				<u>\$ -</u>	<u>\$ -</u>

MAIN STREET UNDERPASS - CONSTRUCTION BUDGET NARRATIVE

This fund was established for construction of walking/biking trails. ARRA economic stimulus funds will be utilized for the construction.

Revenues

State and Federal Grants of \$522,500 are budgeted for FY 11.

Expenditures

The expenditures budgeted for FY 11 are \$522,500 for Construction.

Capital

None

**TAX INCREMENT-SOUTH BILLINGS CONSTRUCTION FUND
OPERATING BUDGET**

FUND 432

	ACTUAL FY 08	ACTUAL FY 09	BUDGET FY 10	ESTIMATE FY 10	APPROVED FY 11
FUND BALANCE - BEGINNING	\$ -	\$ (522,967)	\$ -	\$ 122,612	\$ (3)
REVENUES:					
LOAN PROCEEDS	\$ -	\$ 5,360,000	\$ -	\$ -	\$ -
INTEREST ON INVESTMENTS	-	8,938	577	2,000	250
TOTAL REVENUE	\$ -	\$ 5,368,938	\$ 577	\$ 2,000	\$ 250
EXPENDITURES:					
BOND SALE FEES	\$ 12,842	\$ 177,043	\$ -	\$ -	\$ -
BOND DISCOUNT	-	134,000	-	-	-
DEBT SERVICE	-	266,529	-	-	-
CAPITAL OUTLAY	510,125	4,145,787	-	124,615	-
TOTAL EXPENDITURES	\$ 522,967	\$ 4,723,359	\$ -	\$ 124,615	\$ -
FUND BALANCE - ENDING	\$ (522,967)	\$ 122,612	\$ 577	\$ (3)	\$ 247
LESS:					
NONSPENDABLE				-	-
RESTRICTED				(3)	247
COMMITTED				-	-
ASSIGNED				-	-
UNASSIGNED				\$ -	\$ -

TAX INCREMENT-SOUTH BILLINGS CONSTRUCTION FUND BUDGET NARRATIVE

Construction in FY 08 and FY 09 were for tax increment capital expenditures along King Avenue East.

Revenues

No significant changes.

Expenditures

No significant changes.

Capital

None

ENTERPRISE FUNDS

ENTERPRISE FUNDS

Enterprise funds are used to account for operations that are financed and operated in a manner similar to private business enterprises – where the intent of the government's council is that the costs of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges; or where the government's council has decided that periodic determination of net income is appropriate for accountability purposes. The City's enterprise funds and their purposes are:

- The **Water Fund** accounts for the operations of the City water system.
- The **Wastewater Fund** accounts for the operations of the City wastewater system.
- The **Parking Fund** accounts for the operations of the City parking operation.
- The **Solid Waste Fund** accounts for the operations of the City garbage collection and landfill activities.
- The **Golf Course Fund** accounts for the operations of the Par-3 Golf Course.
- The **Airport Fund** accounts for the Billings Logan International Airport operations and for all the resources received and used for acquisition and development of airport capital improvements and equipment.
- The **Transit Fund** accounts for the operations of the City public transportation system.

ENTERPRISE FUNDS
SUMMARY
OPERATING BUDGET
FY 11

	WATER	WASTE- WATER	PARKING	SOLID WASTE	GOLF COURSE	AIRPORT	TRANSIT
WORKING CAPITAL -BEGINNING	\$ 16,024,433	\$ 1,832,677	\$ 1,450,167	\$ 8,646,146	\$ -	\$ 6,644,706	\$ 1,842,150
REVENUE:							
TAXES	-	-	-	-	-	-	1,734,438
SPECIAL ASSESSMENTS	-	-	-	5,000	-	-	-
LICENSES & PERMITS	-	-	-	-	-	-	-
INTER-GOVERNMENTAL	-	-	-	-	-	4,510,500	3,307,249
CHARGES FOR SERVICE	21,867,116	11,008,216	1,760,650	9,442,450	-	10,263,915	672,085
FINES & FORFEITS	-	-	112,000	-	-	-	-
INVESTMENT EARNINGS	171,271	61,716	16,973	204,067	-	47,348	11,068
DONATIONS	-	-	-	-	-	-	-
INTERFUND TRANSFERS	-	-	-	-	-	-	-
DEBT PROCEEDS	4,400,000	-	-	-	-	-	-
MISCELLANEOUS	-	-	500	4,000	-	194,286	3,150
TOTAL REVENUE	\$ 26,438,387	\$ 11,069,932	\$ 1,890,123	\$ 9,655,517	\$ -	\$ 15,016,049	\$ 5,727,990
EXPENDITURES:							
PERSONAL SERVICES	4,177,888	2,782,296	676,886	3,851,966	-	3,850,816	3,095,450
OPERATION & MAINTENANCE	7,503,686	3,907,037	672,112	4,356,933	-	3,153,146	1,410,820
CAPITAL	21,105,854	2,393,162	1,262,589	2,648,150	-	8,033,279	882,861
DEBT SERVICE	2,434,000	1,419,000	495,395	-	-	1,036,080	-
INTERFUND TRANSFERS	-	-	233,308	-	-	-	-
TOTAL EXPENDITURES	\$ 35,221,428	\$ 10,501,495	\$ 3,340,290	\$ 10,857,049	\$ -	\$ 16,073,321	\$ 5,389,131
WORKING CAPITAL NOT BUDGETED							
WORKING CAPITAL - ENDING	\$ 7,241,392	\$ 2,401,114	\$ -	\$ 7,444,614	\$ -	\$ 5,587,434	\$ 2,181,009
LESS OPERATING RESERVE	3,141,000	1,195,000	-	-	-	-	-
LESS BOND/LOAN RESERVE REQUIREMENTS	2,478,000	1,419,000	-	-	-	2,423,935	-
AVAILABLE WORKING CAPITAL	\$ 1,622,392	\$ (212,886)	\$ -	\$ 7,444,614	\$ -	\$ 3,163,499	\$ 2,181,009

**ENTERPRISE FUNDS
SUMMARY
OPERATING BUDGET
FY 11**

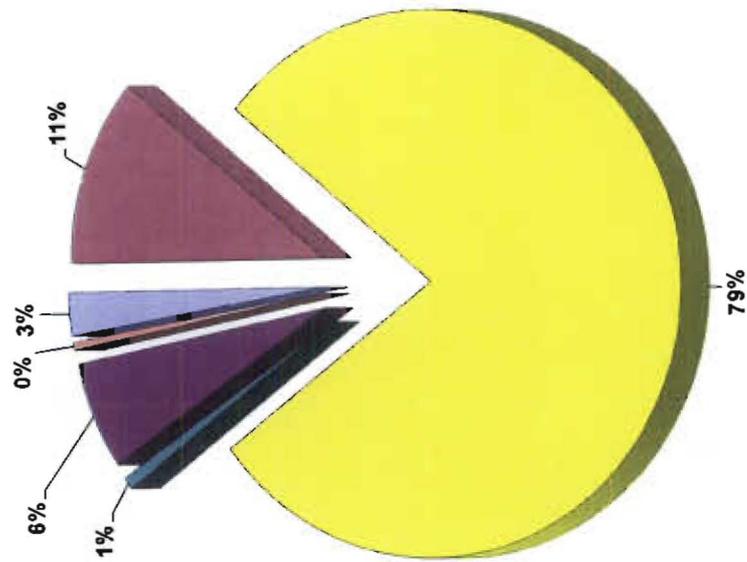
	APPROVED BUDGET FY 11	APPROVED BUDGET FY 10	INCREASE (DECREASE)	ACTUAL FY 09
WORKING CAPITAL -BEGINNING	\$ 36,440,279	\$ 25,891,011	\$ 10,549,268	\$ 44,372,935
REVENUE:				
TAXES	\$ 1,734,438	\$ 1,740,979	\$ (6,541)	\$ 1,744,254
SPECIAL ASSESSMENTS	5,000	4,700	300	5,110
LICENSES & PERMITS	-	-	-	485,651
INTER-GOVERNMENTAL	7,817,749	7,379,849	437,900	8,183,683
CHARGES FOR SERVICE	55,014,432	52,091,867	2,922,565	50,185,221
FINES & FORFEITS	112,000	118,000	(6,000)	125,128
INVESTMENT EARNINGS	512,443	761,791	(249,348)	1,218,725
DONATIONS	-	-	-	33,222
INTERFUND TRANSFERS	-	-	-	-
DEBT PROCEEDS	4,400,000	39,021,000	(34,621,000)	-
MISCELLANEOUS	201,936	201,936	-	659,458
TOTAL REVENUE	\$ 69,797,998	\$ 101,320,122	\$ (31,522,124)	\$ 62,640,452
EXPENDITURES:				
PERSONAL SERVICES	\$ 18,435,302	\$ 18,456,535	\$ (21,233)	\$ 17,869,098
OPERATION & MAINTENANCE	21,003,734	20,296,708	707,026	18,951,964
CAPITAL	36,325,895	56,018,375	(19,692,480)	30,059,460
DEBT SERVICE	5,384,475	5,602,549	(218,074)	1,589,047
INTERFUND TRANSFERS	233,308	233,308	-	233,308
TOTAL EXPENDITURES	\$ 81,382,714	\$ 100,607,475	\$ (19,224,761)	\$ 68,702,877
WORKING CAPITAL NOT BUDGETED				4,030,104
WORKING CAPITAL - ENDING	\$ 24,955,563	\$ 26,603,658	\$ (1,748,095)	\$ 42,340,614
LESS OPERATING RESERVE	4,336,000	3,643,000	693,000	855,347
LESS BOND/LOAN RESERVE REQUIREMENTS	6,320,935	6,419,288	(98,353)	6,628,707
AVAILABLE WORKING CAPITAL	\$ 14,198,628	\$ 16,541,370	\$ (2,342,742)	\$ 34,856,560

Enterprise Funds Summary of Revenues

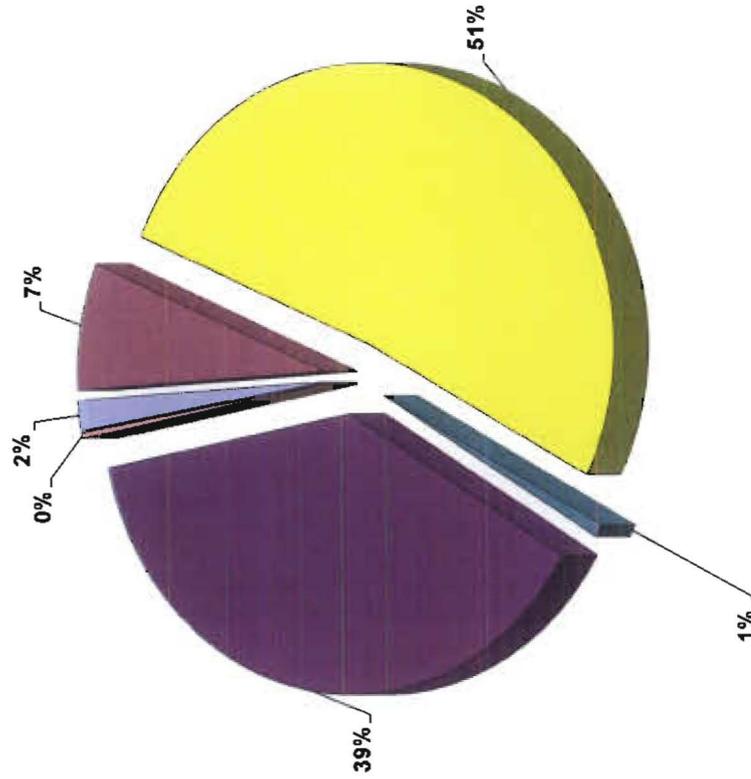
	FY 11
\$	1,734,438
	7,817,749
	55,014,432
	512,443
	4,400,000
	318,936
	<u>\$ 69,797,998</u>

	FY 10
\$	1,740,979
	7,379,849
	52,091,867
	761,791
	39,021,000
	324,636
	<u>\$ 101,320,122</u>

TAXES
INTER-GOVERNMENTAL
CHARGES FOR SERVICE
INVESTMENT EARNINGS
DEBT PROCEEDS
OTHER
TOTAL



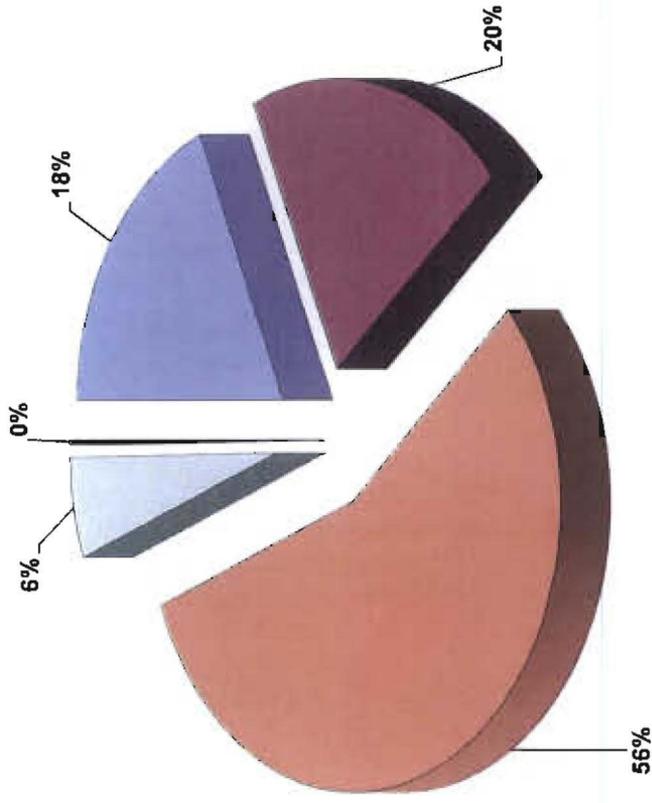
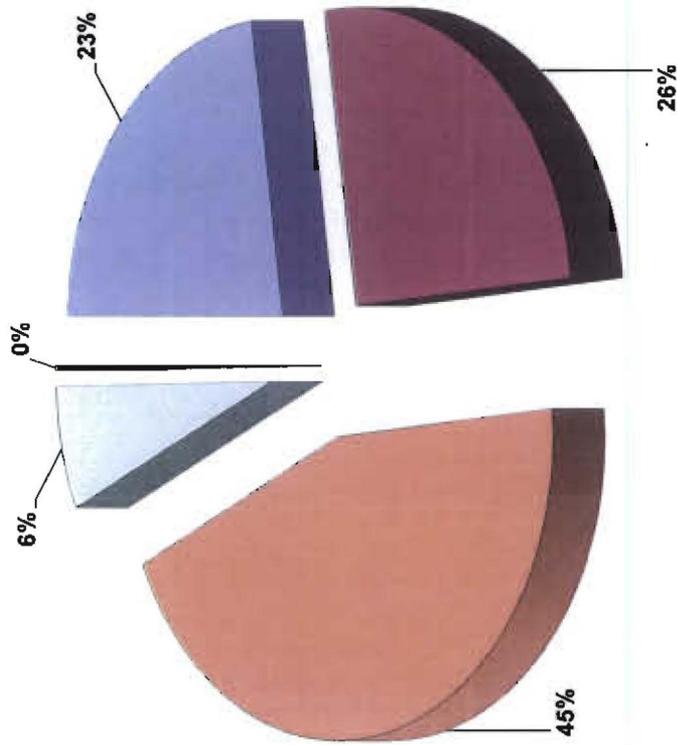
Fiscal Year 2011



Fiscal Year 2010

Enterprise Funds Summary of Expenditures

	FY 11	FY 10
PERSONAL SERVICES	\$ 18,435,302	\$ 18,456,535
OPERATION & MAINTENANCE	21,003,734	20,296,708
CAPITAL	36,325,895	56,018,375
DEBT SERVICE	5,384,475	5,602,549
INTERFUND TRANSFERS	233,308	233,308
TOTAL	\$ 81,382,714	\$ 100,607,475



WATER FUND BUDGET NARRATIVE

The Water Divisions' primary function is to provide water services within the approved service area. The Water divisions are also responsible for:

- Exceeding all federal and state regulatory standards for drinking water.
- Maintaining 11 pumping stations and 14 reservoirs.
- The installation, maintenance, and repair of the City's water mains and fire hydrants.
- The installation, repair, and billing for all residential and business water meters within the City.
- Providing customer service to over 100,000 residents.

Revenues

Projected water revenues for FY 11 are \$26,438,387, which is a decrease of approximately \$16.1 million. SRF loan revenues decreased significantly by almost \$17.3 million due to less debt funded capital projects in FY 11. All other water revenues, which are derived primarily from water sales and supplemented by fees, permits, and other miscellaneous revenues, increased by \$1.2 million.

City Council approved a rate increase of 5.5% at a regular meeting July 26th which is not reflected in the revenue budget.

Expenses

Projected operating expenses will increase of \$780,239. The budget increase is partially the result of a reallocation of personal services and operating expenditures between water and wastewater to better depict actual staff time and appropriate cost allocations. The increase also includes \$300,000 of pipebursting materials that were previously a capital item, the purchase of pipe and fittings for emergency repairs, a rate study, and an interim update of the master plan.

Capital

Capital expenses for FY 11 total \$21,105,854. This total includes \$6,500,000 for water main replacements, \$3,000,000 for the Staples Reservoir rehabilitation, \$4,520,000 for the Zone 3 capacity expansion, and \$2,200,000 for low service pump station upgrades, as well as a number of other miscellaneous repairs, upgrades, and equipment replacements. Capital expenses in the FY 11 budget were previously identified in the Equipment Replacement Program, the Technology Replacement Program, and the FY 2011-2015 Capital Improvement Program (CIP).

**WATER FUND
OPERATING BUDGET**

FUNDS 502,503,505,507,416,870

	ACTUAL FY 08	ACTUAL FY 09	BUDGET FY 10	ESTIMATE FY 10	APPROVED FY 11
WORKING CAPITAL - BEGINNING	\$ 14,761,824	\$ 15,258,304	\$ 3,249,973	\$ 15,475,235	\$ 16,024,433
REVENUES:					
WATER SALES	\$ 14,609,426	\$ 15,670,371	\$ 17,073,900	\$ 17,118,400	\$ 18,000,400
FIRE HYDRANT CHARGES	1,566,357	1,592,378	1,590,000	1,616,000	1,640,000
WATER SERVICE LINE INS.	316,961	391,530	325,000	408,000	350,000
OTHER CHARGES FOR SERV.	305,408	322,446	265,443	322,656	303,716
FRANCHISE FEE REVENUE	699,895	749,071	770,000	800,000	840,000
LATE PAYMENT CHARGES	34,061	38,744	38,000	42,000	38,000
CONSTRUCTION FEES	323,289	90,491	-	-	-
SYSTEM DEVELOPMENT FEE	1,009,604	615,420	535,000	672,496	675,000
CONTRIBUTION-SID CONSTR.	-	33,222	-	-	-
STATE FEE	56,786	57,904	58,100	58,000	58,000
REFUNDS/REIMBURSEMENTS	-	290,657	-	-	-
GRANT REVENUE	-	454,280	-	1,264,512	-
SRF LOAN REVENUE	-	-	21,690,000	12,995,700	4,400,000
INTEREST ON INVESTMENTS	694,923	409,369	163,832	166,200	133,271
TOTAL REVENUE	\$ 19,616,710	\$ 20,715,883	\$ 42,509,275	\$ 35,463,964	\$ 26,438,387
EXPENSES:					
ADMINISTRATION	\$ 1,674,191	\$ 1,693,543	\$ 1,718,227	\$ 2,075,283	\$ 1,767,305
COMMERCIAL & METER	2,376,630	2,487,126	2,496,202	2,420,639	2,659,067
TREATMENT PLANT	4,153,944	4,118,683	4,556,202	4,286,803	4,508,444
TRANSMISSION & DISTRIBUT.	1,586,135	1,668,299	1,708,107	1,658,216	2,269,807
ENGINEERING	116,792	-	-	-	-
ENVIRONMENTAL AFFAIRS	98,136	114,189	122,597	121,919	176,951
UTILITIES FLEET SERVICES	25,031	26,323	-	-	-
CENTRAL STOREROOM	32,393	32,638	-	-	-
REPLACEMENT EXPEND.	3,990,302	5,309,070	21,995,100	10,533,465	21,060,854
CONSTRUCTION	6,543,168	3,643,376	2,757,000	11,715,441	45,000
WATER SERVICE INS. PROG	283,941	255,008	300,000	325,000	300,000
BOND PRINCIPAL	-	-	1,339,000	1,050,000	1,434,000
BOND INTEREST **	568,871	573,206	1,193,000	728,000	1,000,000
TOTAL EXPENSES	\$ 21,449,534	\$ 19,921,461	\$ 38,185,435	\$ 34,914,766	\$ 35,221,428
				\$	-
W.C. CHANGES NOT BUDGETED	2,329,304	(577,491)	-	-	-
WORKING CAPITAL - ENDING	\$ 15,258,304	\$ 15,475,235	\$ 7,573,813	\$ 16,024,433	\$ 7,241,392
LESS OPERATING RESERVE	2,356,000	2,356,000	2,589,000	2,940,000	3,141,000
LESS SRF LOAN RESERVE	1,237,994	1,237,994	2,532,000	2,163,000	2,478,000
AVAILABLE WORKING CAPITAL	\$ 11,664,310	\$ 11,881,241	\$ 2,452,813	\$ 10,921,433	\$ 1,622,392

** Interest Expense of \$183,060 was capitalized in the CAFR in year FY08.

FUNDS 502,503,505,507,416,870

**WATER FUND
OPERATING BUDGET**

	ACTUAL FY 08	ACTUAL FY 09	BUDGET FY 10	ESTIMATE FY 10	APPROVED FY 11
PERSONAL SERVICES	\$ 3,794,691	\$ 4,078,878	\$ 3,846,026	\$ 3,931,228	\$ 4,177,888
OPERATIONS AND MAINTENANCE	6,552,502	6,328,133	7,055,309	6,956,632	7,503,686
CAPITAL	10,533,470	8,941,244	24,752,100	22,248,906	21,105,854
DEBT SERVICE	568,871	573,206	2,532,000	1,778,000	2,434,000
TOTAL EXPENSES	<u>\$ 21,449,534</u>	<u>\$ 19,921,461</u>	<u>\$ 38,185,435</u>	<u>\$ 34,914,766</u>	<u>\$ 35,221,428</u>

STAFFING AUTHORIZATION

POSITION	SALARY RANGE	ACTUAL FY 08	ACTUAL FY 09	BUDGET FY 10	APPROVED FY 11
ASST. PUBLIC UTILITIES DIR.	5256-7044	0.5	-	-	-
ADMINISTRATIVE COORD	2780-3726	0.5	-	-	-
ADMINISTRATIVE SECRETARY	2466-3305	0.5	0.5	0.5	0.5
COMP PROGRAMMER / ANALYST II	3746-5019	0.6	0.6	0.6	0.6
COMMERCIAL & METER SUPT	5151-6900	0.5	0.5	0.5	0.5
ACCOUNTING SUPERVISOR	3746-5019	0.5	0.5	0.5	0.5
SR. ACCOUNT CLERK	2328-3119	1.0	1.0	1.0	1.0
ACCOUNT CLERK II	2008-2689	2.0	2.0	2.0	2.0
CUSTOMER SERV. MANAGER	3746-5019	1.0	1.0	1.0	1.0
CUSTOMER SERV. SUPV.	3494-4679	1.0	1.0	1.0	1.0
CUSTOMER SERV. REP.	2362-3164	8.0	8.0	8.0	8.0
METER READER	2008-2689	2.0	2.0	2.0	2.0
METER MAINTENANCE REP	2362-3164	-	-	-	-
INVENTORY CONT. SPEC. II	2864-3837	0.5	0.5	0.5	0.5
MECHANIC I	2362-3164	0.5	0.5	0.5	0.5
BUILDING SERV. WORKER	1823-2444	1.5	1.5	1.5	1.5
BUILDING MAINT MECH.	2881-3862	0.5	0.5	0.5	0.5
D&C SUPERINTENDANT	5151-6900	0.5	0.5	0.5	0.5
SYSTEMS MAINT SUPERVISOR	3746-5019	1.5	2.0	2.0	2.0
EQUIP. OPER/MAINT WORKER	2482-3326	9.5	9.5	9.5	9.5
SR. EQUIP OPER MAINT WKR	2853-3822	3.0	3.0	3.0	3.0
ENGINEER II	4221-5656	0.6	-	-	-
ELECTRICAL MAINT. SUPT	4137-5542	0.5	0.5	0.5	0.5
ENGINEER I	3494-4679	0.5	-	-	-
ELECTRICIAN I	2362-3164	2.0	2.0	2.0	2.0
ELECTRICIAN II	2881-3862	-	-	-	-
ELECTRICIAN III	3030-4058	-	-	-	-
ELECTRICIAN II-A	2940-3940	1.0	1.0	1.0	1.0

Engineer I and II and permit clerk were moved to Engineering, also administrative coordinator was moved to PW Administration for FY 2009.

FUNDS 502,503,505,507,416,870

WATER FUND
STAFFING AUTHORIZATION - Continued

POSITION	SALARY RANGE	ACTUAL FY 08	ACTUAL FY 09	BUDGET FY 10	APPROVED FY 11
ENG. CONSTRUCTION INSPECTOR II	2980-3994	0.5	0.5	0.5	0.5
PERMIT CLERK	2008-2689	0.5	-	-	-
DRAFTING TECHNICIAN	2507-3360	0.5	0.5	0.5	0.5
ENVIRONMENTAL ENGINEER	5151-6900	0.5	0.5	0.5	0.5
CHIEF CHEMIST	4221-5656	1.0	1.0	1.0	1.0
SAFETY& TRAINING COORD	3746-5019	0.5	0.5	0.5	0.5
CHEMIST	3494-4679	2.0	2.0	2.0	2.0
LAB TECHNICIAN	2384-3196	1.0	1.0	1.0	1.0
WATER TREATMENT SUPT.	5151-6900	1.0	1.0	1.0	1.0
PLANT MECHANIC SUPERVISOR	3746-5019	1.0	1.0	1.0	1.0
PUD PLANT OPER SUPERVISOR	3746-5019	1.0	1.0	1.0	1.0
TREATMENT PLANT TECHNICIAN I	2362-3164	1.0	1.0	1.0	1.0
TREATMENT PLANT TECHNICIAN I-A-B	2408-3231	1.0	1.0	1.0	1.0
TREATMENT PLANT TECHNICIAN II-A	3030-4058	10.0	10.0	10.0	10.0
ENVIRONMENTAL COORDINATOR	3494-4679	-	-	0.5	0.5
TOTAL		<u>61.7</u>	<u>59.6</u>	<u>60.1</u>	<u>60.1</u>

Engineer I and II and permit clerk were moved to Engineering, also administrative coordinator was moved to PW Administration for FY 2009.

WASTEWATER FUND BUDGET NARRATIVE

The Wastewater Division's primary function is to provide sewer services within the approved service area. The Wastewater divisions are also responsible for:

- Exceeding all federal and state regulatory standards for sewer treatment.
- Maintaining 11 sewer lift stations and 3 treatment plants.
- The installation, maintenance, and repair of the City's wastewater mains and manholes.
- Providing customer service for over 100,000 residents.

Revenues

Projected wastewater revenues for FY 11 are \$11,069,932, which is a decrease of \$9,259,922. The decrease is the result of no SRF loan revenue, as there will be no debt funded capital projects in FY 11.

City Council approved a rate increase of 10.0% at a regular meeting July 26th which is not reflected in the revenue budget.

Expenses

Projected operating expenses for wastewater are \$6,689,333, which is a \$221,285 decrease, or 3.2%, compared to FY 10. This budget decrease reflects adjustments to the allocations of personal services and operating expenditures between water and wastewater to better depict actual staff time and appropriate cost allocations.

Capital

Capital expenses for FY 11 total \$2,393,162. This total includes electrical replacements, rebuilding the clarifier infrastructure, a wastewater plant pavement overlay, and wastewater main replacements, as well as a number of other miscellaneous repairs, upgrades, and equipment replacements. The budget for wastewater main replacements was previously identified in the approved FY 2011-2015 Capital Improvement Program (CIP) for \$3,000,000. This budget item was decreased by \$2.5 million, or 83%, due to lack of available funding. All other capital expenses in the FY 11 budget were previously identified in the Equipment Replacement Program, Technology Replacement Program, and the FY 2011-2015 CIP.

**WASTEWATER FUND
OPERATING BUDGET**

FUNDS 512,513,518,421

	ACTUAL FY 08	ACTUAL FY 09	BUDGET FY 10	ESTIMATE FY 10	APPROVED FY 11
WORKING CAPITAL - BEGINNING	\$ 6,624,333	\$ 4,077,014	\$ 3,765,030	\$ 3,643,764	\$ 1,832,677
REVENUES:					
WASTEWATER CHARGES	\$ 8,500,064	\$ 8,921,897	\$ 9,592,700	\$ 9,187,190	\$ 9,875,500
PERMITS	33,896	23,763	28,000	19,500	24,000
OTHER CHARGES FOR SERV.	50,299	52,316	73,743	78,635	72,716
FRANCHISE FEE REVENUE	392,975	436,087	416,000	430,000	450,000
LATE PAYMENT CHARGES	23,064	24,508	25,500	25,000	25,000
SEWER TRUNK/LATERAL FEE	469,972	326,417	-	-	-
SYSTEM DEVELOPMENT FEE	755,093	1,684,187	760,000	470,284	550,000
STATE FEE	29,691	36,176	30,300	33,000	36,000
GRANT REVENUE	-	395,160	-	24,944	-
SRF LOAN REVENUE	-	-	9,331,000	10,032,527	-
INTEREST ON INVESTMENTS	262,789	125,916	72,611	46,800	36,716
TOTAL REVENUE	\$ 10,517,843	\$ 12,026,427	\$ 20,329,854	\$ 20,347,880	\$ 11,069,932
EXPENSES:					
ADMINISTRATION	\$ 1,203,701	\$ 1,095,670	\$ 1,218,575	\$ 1,130,115	\$ 1,479,879
COMMERCIAL	712,526	775,615	845,604	838,415	692,484
TREATMENT PLANT	2,646,890	2,955,454	3,265,878	3,305,259	3,188,674
COLLECTION SYSTEM	1,076,750	1,062,048	1,291,821	1,190,460	1,124,693
ENGINEERING	219,392	43,352	-	-	-
ENVIRONMENTAL AFFAIRS	92,955	115,297	288,740	276,355	203,603
UTILITIES FLEET SERVICES	21,844	23,825	-	-	-
CENTRAL STOREROOM	32,394	31,992	-	-	-
REPLACEMENT EXPEND.	5,371,684	3,706,882	6,545,200	9,690,145	2,393,162
CONSTRUCTION	1,402,122	7,294,949	5,180,000	4,561,218	-
BOND PRINCIPAL	-	-	846,000	707,000	855,000
BOND INTEREST	155,906	149,588	687,000	460,000	564,000
TOTAL EXPENSES	\$ 12,936,164	\$ 17,254,672	\$ 20,168,818	\$ 22,158,967	\$ 10,501,495
				\$	-
W.C. CHANGES NOT BUDGETED	(128,998)	4,794,995	-	-	-
WORKING CAPITAL - ENDING	\$ 4,077,014	\$ 3,643,764	\$ 3,926,066	\$ 1,832,677	\$ 2,401,114
LESS OPERATING RESERVE	732,132	855,347	1,054,000	1,213,000	1,195,000
LESS SRF LOAN RESERVE	323,719	717,530	1,533,000	1,419,000	1,419,000
AVAILABLE WORKING CAPITAL	\$ 3,021,163	\$ 2,070,887	\$ 1,339,066	\$ (799,323)	\$ (212,886)

**WASTEWATER FUND
OPERATING BUDGET**

FUND 512,513,518,421

	ACTUAL FY 08	ACTUAL FY 09	BUDGET FY 10	ESTIMATE FY 10	APPROVED FY 11
PERSONAL SERVICES	\$ 2,727,769	\$ 2,683,115	\$ 3,093,055	\$ 3,019,763	\$ 2,782,296
OPERATIONS AND MAINTENANCE	3,278,683	3,420,138	3,817,563	3,720,841	3,907,037
CAPITAL	6,773,806	11,001,831	11,725,200	14,251,363	2,393,162
DEBT SERVICE	155,906	149,588	1,533,000	1,167,000	1,419,000
TOTAL EXPENSES	<u>\$ 12,936,164</u>	<u>\$ 17,254,672</u>	<u>\$ 20,168,818</u>	<u>\$ 22,158,967</u>	<u>\$ 10,501,495</u>

STAFFING AUTHORIZATION

POSITION	SALARY RANGE	ACTUAL FY 08	ACTUAL FY 09	BUDGET FY 10	APPROVED FY 11
ADMINISTRATIVE COORD	2780-3726	0.5	-	-	-
ADMINISTRATIVE SECRETARY	2466-3305	0.5	0.5	0.5	0.4
COMP PROGRAMMER / ANALYST II	3746-5019	0.4	0.4	0.4	-
COMMERCIAL& METER SUPT	5151-6900	0.5	0.5	0.5	0.3
ACCOUNTING SUPERVISOR	3746-5019	0.5	0.5	0.5	0.5
SR. ACCOUNT CLERK	2328-3319	1.0	1.0	1.0	1.0
ACCOUNT CLERK II	2008-2689	2.0	2.0	2.0	2.0
MECHANIC I	2362-3164	0.5	0.5	0.5	0.3
BUILDING SERV. WORKER	1823-2444	1.5	1.5	1.5	1.3
BUILDING MAINT MECH.	2881-3862	0.5	0.5	0.5	0.3
D&C SUPERINTENDENT	5151-6900	0.5	0.5	0.5	0.4
EQUIP OPER/MAINT WORKER	2482-3326	7.5	7.5	7.5	6.4
SYSTEMS MAINT SUPERVISOR	3746-5019	2.0	2.0	2.0	1.6
ENGINEER II	4221-5656	1.4	1.0	1.0	0.4
ELECTRICAL CNTRL SYS SPEC	4137-5542	0.5	0.5	0.5	1.0
ELECTRICIAN I	2362-3164	-	-	-	1.0
ELECTRICIAN III	2881-3862	2.0	2.0	2.0	2.0
ENGINEER I	4221-5656	0.5	-	-	-
ENG. CONSTRUCTION INSPECTOR II	2980-3994	0.5	0.5	0.5	0.8
PERMIT CLERK	2008-2689	0.5	-	-	-
DRAFTING TECHNICIAN	2507-3360	0.5	0.5	0.5	0.4
TECHNICAL SYST. ANALYST	2980-3994	-	-	-	-
INVENTORY CONT SPEC II	2780-3723	0.5	0.5	0.5	0.3

Engineer I and II and permit clerk were moved to Engineering, also administrative coordinator was moved to PW administration for FY 2009.

FUND 512,513,518,421

WASTEWATER FUND
STAFFING AUTHORIZATION - Continued

POSITION	SALARY RANGE	ACTUAL FY 08	ACTUAL FY 09	BUDGET FY 10	APPROVED FY 11
ENVIRONMENTAL ENGINEER	5151-6900	0.5	0.5	0.5	0.3
CHIEF CHEMIST	4221-5656	1.0	1.0	1.0	1.1
SAFETY& TRAINING COORD	3746-5019	0.5	0.5	0.5	0.4
CHEMIST	3494-4679	-	-	-	0.1
LAB TECHNICIAN	2384-3196	2.0	2.0	2.0	2.0
WASTEWATER TREATMENT SUPT	5151-6900	1.0	1.0	1.0	1.0
PLANT MECHANIC SUPERVISOR	3746-5019	1.0	1.0	1.0	1.0
PLANT OPER SUPERVISOR	3746-5019	1.0	1.0	1.0	1.0
SR EQUIP OPER MAINT WKR	2362-3164	1.0	1.0	1.0	1.6
ELECTRICIAN II-A	2940-3940	1.0	1.0	1.0	-
ENVIRONMENTAL COORDINATOR	3494-4679	-	-	0.5	0.7
TREATMENT PLANT TECH II-A	3030-4058	7.0	7.0	7.0	3.0
TREATMENT PLANT TECHNICIAN I	2362-3164	1.0	1.0	1.0	5.0
TREATMENT PLANT TECHNICIAN II	2969-3978	<u>4.0</u>	<u>4.0</u>	<u>4.0</u>	<u>4.0</u>
TOTAL		<u>45.3</u>	<u>43.4</u>	<u>43.9</u>	<u>41.6</u>

Engineer I and II and permit clerk were moved to Engineering, also administrative coordinator was moved to PW administration for FY 2009.

PARKING FUND BUDGET NARRATIVE

The Parking Fund is responsible for operating and maintaining the City's four parking garages, five parking lots, and over 1,000 meters, for a grand total of over 3,000 parking spaces. The garages and lots provide a total of 2,403 off-street parking spaces; of which, 280 of the garage spaces are designated as "shoppers" to ensure that there is convenient parking for people visiting the downtown area.

Revenues

No significant changes.

Expenses

No significant changes.

Capital

Both the Operating fund and Parking Construction fund contain capital expenditures. For FY 11, these include:

1. Park 1 Sky-bridge Remodel: Make recommended improvements to the City-owned sky-bridge attached to the Park 1 garage and spanning 29th Street. Improvements will include new windows, roof, and steel structure improvements.
2. Garage Condition Audit: An audit of the physical conditions of the four City-owned parking garages. Audit includes examining condition of concrete parking decks and water drainage.

**PARKING FUND
OPERATING BUDGET**

FUND 521, 414

	ACTUAL FY 08	ACTUAL FY 09	BUDGET FY 10	ESTIMATE FY 10	APPROVED FY 11
WORKING CAPITAL - BEGINNING	\$ 3,469,928	\$ 2,442,761	\$ 2,270,541	\$ 2,104,315	\$ 1,450,167
REVENUES:					
PARKING METER INCOME	\$ 321,466	\$ 298,525	\$ 301,900	\$ 310,400	\$ 303,400
VIOLATIONS	133,909	125,128	118,000	115,000	112,000
SURFACE LOTS	50,566	49,938	51,800	50,400	51,800
PARK 1 - GARAGE	259,681	258,468	295,200	255,000	282,900
PARK 1 - STORE RENTAL	104,130	116,093	119,750	105,000	79,850
PARK 2	459,426	511,122	498,350	485,600	499,500
PARK 3	144,040	134,395	142,750	138,000	144,000
PARK 4	337,163	365,242	427,000	361,000	399,200
INVESTMENT EARNINGS	143,490	62,402	28,802	18,800	16,973
SALE OF CAPITAL	1,500	2,373	-	-	-
MISC. REVENUE	1,374	822	500	400	500
TOTAL REVENUE	\$ 1,956,745	\$ 1,924,508	\$ 1,984,052	\$ 1,839,600	\$ 1,890,123
EXPENSES:					
ADMINISTRATION	\$ 216,700	\$ 216,649	\$ 235,237	\$ 225,000	\$ 303,876
ENFORCEMENT	190,396	219,271	238,113	230,000	227,039
METER COLLECT. & MAINT.	70,716	107,973	83,962	82,000	88,124
SURFACE LOTS	18,828	22,548	24,401	21,000	29,499
PARK 1 - GARAGE	199,255	304,888	217,492	287,000	225,133
PARK 1 - STORE RENTAL	21,989	15,321	24,638	22,000	23,537
PARK 2	366,823	472,545	335,619	360,000	341,347
PARK 3	129,151	202,392	167,111	205,000	152,484
PARK 4	186,195	217,537	202,467	315,000	200,267
DEBT SERVICE-PRINCIPAL	-	-	189,623	189,623	200,014
DEBT SERVICE-INTEREST	270,814	307,415	305,772	298,000	295,381
CONSTRUCTION & CAPITAL	1,093,151	12,375	300,000	259,125	1,253,589
TOTAL EXPENSES	\$ 2,764,018	\$ 2,098,914	\$ 2,324,435	\$ 2,493,748	\$ 3,340,290
WORKING CAP. CHANGES NOT BUDGETED	(219,894)	(164,040)	-	-	-
WORKING CAPITAL - ENDING	\$ 2,442,761	\$ 2,104,315	\$ 1,930,158	\$ 1,450,167	\$ -

**PARKING FUND
OPERATING BUDGET**

FUND 521,414

	ACTUAL FY 08	ACTUAL FY 09	APPROVED FY 10	ESTIMATE FY10	APPROVED FY11
PERSONAL SERVICES	\$ 543,201	\$ 607,689	\$ 673,932	\$ 660,000	\$ 676,886
OPERATIONS AND MAINTENANCE	622,794	938,127	612,800	845,920	672,112
CAPITAL	1,093,151	12,375	309,000	259,125	1,262,589
DEBT SERVICE	271,564	307,415	495,395	495,395	495,395
TRANSFERS	<u>233,308</u>	<u>233,308</u>	<u>233,308</u>	<u>233,308</u>	<u>233,308</u>
TOTAL EXPENSES	<u>\$ 2,764,018</u>	<u>\$ 2,098,914</u>	<u>\$ 2,324,435</u>	<u>\$ 2,493,748</u>	<u>\$ 3,340,290</u>

STAFFING AUTHORIZATION

POSITION	SALARY RANGE	ACTUAL FY 08	ACTUAL FY 09	BUDGET FY 10	APPROVED FY11
PARKING SUPERVISOR	3494-4679	1.0	1.0	1.0	1.0
PARKING GARAGE ATTENDANT	1584-2121	4.8	4.8	0.8	0.8
PARKING METER COLLECTION / MAINTENANCE WORKER	1994-2674	2.0	2.0	2.0	2.0
PKG GARAGE ATTNDT/ACCT CLERK I	1837-2460	2.0	2.0	5.0	5.0
BUILDING SERVICE WORKER	1823-2444	-	1.0	1.5	1.5
PARKING ENFORCEMENT OFFICERS	1837-2460	4.0	4.0	4.0	4.0
PARKING OFFICE ASSISTANT	1837-2460	<u>1.0</u>	<u>1.0</u>	<u>1.0</u>	<u>1.0</u>
TOTAL		<u>14.8</u>	<u>15.8</u>	<u>15.3</u>	<u>15.3</u>

SOLID WASTE FUND BUDGET NARRATIVE

The Solid Waste Division provides all trash collection for residential and commercial operations within the Billings city limits. The Division also operates and manages the Billings Regional Landfill, which provides environmentally safe disposal service for the City of Billings, Yellowstone County, and several bordering counties. Solid Waste is funded through fees charged for services provided.

Revenues

The Solid Waste Division revenues are estimated at \$9,655,517 for FY 11, which is an increase of \$186,140. Landfill use has been down significantly this past year and this trend is expected to continue. However, the decline in landfill use is partially offset by a scheduled increase in both landfill and garbage collection fees. FY 11 is the second year of a 3-year incremental rate increase that was previously approved by City Council.

Expenses

The expenses for FY 11 are budgeted at \$8,208,899. This is a decrease of \$121,612 from FY 10 and is the result of the elimination of a one-time purchase for yard-waste containers.

Capital

The major capital items for FY 11 include the replacement of four solid waste collection trucks, a landfill dozer, a water truck, a dump truck, and two pickups, as well as the construction of a hazardous waste collection facility, landfill phase 2 closure construction, and phase 3 closure design. It also includes a new front load truck. Capital expenditures in the FY 11 budget were previously identified in the Equipment Replacement Plan and the FY 2011-2015 Capital Improvement Program (CIP).

**SOLID WASTE FUND
OPERATING BUDGET**

FUNDS 541,542,543,544

	ACTUAL FY 08	ACTUAL FY 09	BUDGET FY 10	ESTIMATE FY 10	APPROVED FY 11
WORKING CAPITAL - BEGINNING	<u>\$ 14,002,190</u>	<u>\$ 13,252,175</u>	<u>\$ 9,344,762</u>	<u>\$ 11,262,550</u>	<u>\$ 8,646,146</u>
REVENUES:					
CONTAINER SALES	\$ 2,585	\$ 3,110	\$ 2,000	\$ 1,600	\$ 1,000
GARBAGE COLLECTION-RES	2,776,302	2,933,526	3,152,000	3,172,354	3,467,000
GARBAGE COLLECTION-COMM	2,604,170	2,671,646	2,919,000	2,858,000	3,108,000
COLLECTION-BILLED	689,636	571,598	653,200	549,000	614,000
LANDFILL CHARGES	1,770,682	1,951,313	2,356,220	2,288,800	2,200,500
MISC CHARGE FOR SERVICES	37,569	32,681	49,936	62,236	51,950
SPECIAL ASSESSMENTS	5,883	5,110	4,700	6,200	5,000
INTEREST ON INVSTMNT/LOANS	713,664	399,763	331,321	281,400	204,067
SALE OF SURPLUS EQUIP/LAND	8,932	14,996	-	3,168	3,000
REFUNDS/REIMBURSEMENTS	<u>24</u>	<u>119</u>	<u>1,000</u>	<u>330</u>	<u>1,000</u>
TOTAL REVENUE	<u>\$ 8,609,447</u>	<u>\$ 8,583,862</u>	<u>\$ 9,469,377</u>	<u>\$ 9,223,088</u>	<u>\$ 9,655,517</u>
EXPENSES:					
ADMINISTRATION	\$ 1,146,490	\$ 1,222,768	\$ 1,175,701	\$ 1,306,586	\$ 1,338,523
COLLECTION	4,960,014	5,915,433	6,137,840	6,997,476	6,021,665
LANDFILL	<u>3,184,922</u>	<u>3,501,739</u>	<u>3,438,894</u>	<u>3,535,430</u>	<u>3,496,861</u>
TOTAL EXPENSES	<u>\$ 9,291,426</u>	<u>\$ 10,639,940</u>	<u>\$ 10,752,435</u>	<u>\$ 11,839,492</u>	<u>\$ 10,857,049</u>
WORKING CAP. CHANGES NOT BUDGETED	<u>(68,036)</u>	<u>66,453</u>	<u>-</u>	<u>-</u>	<u>-</u>
WORKING CAPITAL - ENDING	<u>\$ 13,252,175</u>	<u>\$ 11,262,550</u>	<u>\$ 8,061,704</u>	<u>\$ 8,646,146</u>	<u>\$ 7,444,614</u>
DUE FROM ARTERIAL STREET FEES FUND	(3,144,822)	(3,144,822)	(2,644,822)	(2,644,822)	(2,144,822)
DUE FROM PUBLIC SAFETY FUND	<u>(1,877,868)</u>	<u>(1,244,716)</u>	<u>(611,831)</u>	<u>(611,831)</u>	<u>-</u>
WORKING CAPITAL - ENDING	<u>8,229,485</u>	<u>6,873,012</u>	<u>4,805,051</u>	<u>5,389,493</u>	<u>5,299,792</u>

The FY 10 Working Capital Estimate-Ending Balance of \$8,646,146 includes Due From Other Funds amounts of \$3,257,000 which will be received as cash over the next three years.

**SOLID WASTE FUND
OPERATING BUDGET**

FUNDS 541,542,543,544

	ACTUAL FY 08	ACTUAL FY 09	BUDGET FY 10	ESTIMATE FY 10	APPROVED FY 11
PERSONAL SERVICES	\$ 3,302,739	\$ 3,617,268	\$ 3,853,364	\$ 3,741,491	\$ 3,851,966
OPERATIONS AND MAINTENANCE	4,637,864	4,100,678	4,477,147	4,348,731	4,356,933
CAPITAL	<u>1,350,823</u>	<u>2,921,994</u>	<u>2,421,924</u>	<u>3,749,270</u>	<u>2,648,150</u>
TOTAL EXPENSES	<u>\$ 9,291,426</u>	<u>\$ 10,639,940</u>	<u>\$ 10,752,435</u>	<u>\$ 11,839,492</u>	<u>\$ 10,857,049</u>

STAFFING AUTHORIZATION

POSITION	SALARY RANGE	ACTUAL FY 08	ACTUAL FY 09	BUDGET FY 10	APPROVED FY 11
SOLID WASTE SUPT.	5151-6900	1.0	1.0	1.0	1.0
SOLID WASTE SUPERVISOR	3746-5019	4.0	4.0	4.0	4.0
SR EQUIP. OPER / MAINT WORKER	2853-3822	6.0	6.0	6.0	7.0
ADMINISTRATIVE COORDINATOR	2980-3994	1.0	1.0	1.0	1.0
EQUIP. OPER / MAINT. WORKER	2482-3326	29.0	33.0	33.0	33.0
MAINTENANCE WORKER	2316-3103	12.0	12.0	12.0	12.0
SR. OFFICE ASSISTANT	2008-2689	1.0	1.0	1.0	1.0
BUILDING SERVICE WORKER	1823-2444	0.5	0.5	0.5	0.5
LANDFILL ATTENDANTS	2316-3103	2.0	2.0	2.0	2.0
SR. ACCOUNT CLERK / SOLID WASTE INSPECT.	2328-3119	1.0	1.0	1.0	1.0
ENVIRONMENTAL COMPLIANCE COORDINATOR	4221-5656	<u>1.0</u>	<u>1.0</u>	<u>1.0</u>	<u>1.0</u>
TOTAL		<u>58.5</u>	<u>62.5</u>	<u>62.5</u>	<u>63.5</u>

GOLF COURSE FUND
OPERATING BUDGET

FUND 550

	ACTUAL FY 08	ACTUAL FY 09	BUDGET FY 10	ESTIMATE FY 10	APPROVED FY 11
WORKING CAPITAL - BEGINNING	\$ 68,809	\$ -	\$ -	\$ -	\$ -
REVENUES:					
CHARGE FOR SERVICES	\$ 18,466	\$ -	\$ -	\$ -	\$ -
INVESTMENT INTEREST	369	-	-	-	-
TOTAL REVENUE	\$ 18,835	\$ -	\$ -	\$ -	\$ -
EXPENSES:					
PRINCIPAL & INTEREST	\$ 87,644	\$ -	\$ -	\$ -	\$ -
TOTAL EXPENSES	\$ 87,644	\$ -	\$ -	\$ -	\$ -
WORKING CAP. CHANGES NOT BUDGETED	-	-	-	-	-
WORKING CAPITAL - ENDING	\$ -	\$ -	\$ -	\$ -	\$ -

EXCHANGE CLUB PAR 3 GOLF COURSE BUDGET NARRATIVE

The loan was paid off in FY 08.

AIRPORT FUND BUDGET NARRATIVE

The Aviation section of the Aviation and Transit Department operates and maintains the City of Billings Logan International Airport, providing the facilities for commercial service airline operators to offer transportation for over 850,000 annual travelers who utilize the Airport's terminal building. Other businesses and activities located at the Airport include car rentals, restaurant/deli/lounge, gift shop, public parking, fixed base operators (FBOs), radio/avionics repair shops, executive hangars, a general aviation hangar complex, air freight/mail operators, the Transportation Security Administration (TSA), the Federal Aviation Administration (FAA), as well as numerous other State and Federal agencies. The Airport operation is a self-supporting Enterprise Fund and does not receive any General Fund or tax revenue support. Revenues paid to the Airport for rentals and leases offset the costs to operate and maintain Airport facilities.

Revenues

The Airport's budgeted concession revenues (parking, restaurant, gift shop, and car rentals) increased \$225,912 from FY 10 to FY 11, and budgeted airline revenues (Terminal rents and landing fees) increased \$439,354 for the same period. Capital funds generated from Passenger Facility Charges (PFCs) are expected to increase by \$155,998. These revenue increases are largely due to an increase in the number of passengers utilizing the Airport due to the modest national economic recovery.

The FY 10 revenue budget included two new revenues: the sale of Customer Facility Charge (CFC) backed bonds and CFC collections, both of which were instituted late in that fiscal year. The Airport FY 11 revenue budget includes an estimated \$780,000 from actual CFC collections. The car rental companies will collect the CFC funds from their customers to cover the bond debt required for construction of the new car rental Quick Turn Around (QTA) facility and the car rental companies' portion of a future capital project for automobile parking, as described in the capital section below.

Expenses

The Airport's total FY 11 Operating and Maintenance (O&M) budget increased \$98,560 from FY 10. Of this amount, \$69,364 is for cost adjustments associated with the car rental fueling activity. New O&M costs of \$120,775 for the QTA facility are included in the FY 11 budget. The remaining increase is the culmination of increased personnel costs (including a position upgrade related to the maintenance of the new QTA facility), which were partially offset by lower utility and fuel costs.

Capital

The FY 11 capital budget decreased in total by \$6,854,074, due mainly to the budgeting of the CFC-funded QTA project in FY 10. CFC projects include \$775,000 for one-half the cost of Phase 1 of the Parking Enhancement Project to reconfigure the parking lots and relocate the cashier plaza. The other one-half of this project will be funded from the Airport's local capital. PFC projects total \$582,994, which is a decrease of \$1,320,000 from FY 10. The PFC projects include a possible west-end land purchase, the purchase of a portable ground loading ramp, and replacement of a mass casualty unit. The FY 11 Federal Airport Improvement Program (AIP) projects include relocation of Taxiway "G" and Phase I of the Runway 10L/28R Rehab Project. Local capital projects include equipment replacement, paving the terminal access road, an elevator for the Business Park Office Building 1P-9, and installing skylights in the terminal concourses. The City Council has previously approved these projects through the City's Equipment Replacement Plan (ERP) and Capital Improvement Plan (CIP) processes.

**AIRPORT FUND
OPERATING BUDGET**

FUNDS 561,562,563,566,567,568
405,406,407,408,409

	ACTUAL FY 08	ACTUAL FY 09	BUDGET FY 10	ESTIMATE FY 10	APPROVED FY 11
WORKING CAPITAL - BEGINNING	<u>\$ 6,341,995</u>	<u>\$ 7,176,438</u>	<u>\$ 5,646,171</u>	<u>\$ 8,366,000</u>	<u>\$ 6,644,706</u>
REVENUES:					
CHARGES FOR SERVICES	\$ 7,791,198	\$ 7,986,906	\$ 7,713,148	\$ 8,261,953	\$ 8,484,717
FEDERAL/STATE GRANT REVENUE	5,291,596	2,861,881	3,450,000	3,801,080	4,510,500
PFC REVENUE	1,098,784	1,030,321	843,200	999,198	999,198
CFC REVENUE	-	-	330,000	-	780,000
BOND PROCEEDS	-	-	8,000,000	6,330,000	-
INVESTMENT INTEREST	293,155	186,033	75,725	62,450	47,348
SALE OF EQUIPMENT/LAND	87,078	4,013	-	-	-
REFUNDS/REIMBURSEMENTS	<u>311,710</u>	<u>361,544</u>	<u>184,286</u>	<u>186,253</u>	<u>194,286</u>
TOTAL REVENUE	<u>\$ 14,873,521</u>	<u>\$ 12,430,698</u>	<u>\$ 20,596,359</u>	<u>\$ 19,640,934</u>	<u>\$ 15,016,049</u>
EXPENSES:					
ADMINISTRATION	\$ 1,277,510	\$ 1,425,866	\$ 1,766,934	\$ 1,430,558	\$ 1,795,186
BUILDING MAINTENANCE	1,473,393	1,552,097	1,569,132	1,501,806	1,606,016
AIRFIELD MAINTENANCE	2,067,397	2,116,228	2,273,620	2,034,219	2,187,782
AIRPORT POLICE	677,276	698,773	696,145	701,072	716,589
AIRCRAFT RESCUE FIREFIGHTING	112,365	60,973	221,667	86,300	130,167
BUSINESS PARK	117,129	106,283	127,700	118,978	90,500
CAR RENTAL FUELING	-	224,571	267,415	319,908	336,779
CAR WASH FACILITY O&M	-	-	-	-	140,943
AIRPORT GRANT PROJECTS	5,620,809	3,301,841	3,621,052	3,952,356	4,736,842
AIRPORT PFC PROJECTS	234,298	59,155	1,902,994	2,610,000	582,994
AIRPORT CFC PROJECTS	-	-	8,330,000	6,330,000	775,000
CAPITAL OUTLAY	1,439,654	953,417	1,033,307	1,235,127	1,938,443
DEBT SERVICE-PRINCIPAL	-	-	550,000	550,000	575,000
DEBT SERVICE-INTEREST	<u>591,086</u>	<u>558,838</u>	<u>492,154</u>	<u>491,904</u>	<u>461,080</u>
TOTAL EXPENSES	<u>\$ 13,610,917</u>	<u>\$ 11,058,042</u>	<u>\$ 22,852,120</u>	<u>\$ 21,362,228</u>	<u>\$ 16,073,321</u>
WORKING CAPITAL CHANGES NOT BUDGETED:	<u>(428,161)</u>	<u>(183,094)</u>	<u>-</u>	<u>-</u>	<u>-</u>
WORKING CAPITAL - ENDING	<u>\$ 7,176,438</u>	<u>\$ 8,366,000</u>	<u>\$ 3,390,410</u>	<u>\$ 6,644,706</u>	<u>\$ 5,587,434</u>
LESS REVENUE BOND RESERVES	<u>2,211,930</u>	<u>2,317,183</u>	<u>2,354,288</u>	<u>2,289,913</u>	<u>2,423,935</u>
AVAILABLE WORKING CAPITAL	<u>\$ 4,964,508</u>	<u>\$ 6,048,817</u>	<u>\$ 1,036,122</u>	<u>\$ 4,354,793</u>	<u>\$ 3,163,499</u>

**AIRPORT FUND
OPERATING BUDGET**

FUND 561,562,563,566-568,405-409

	ACTUAL FY 08	ACTUAL FY 09	BUDGET FY 10	ESTIMATE FY 10	APPROVED FY 11
PERSONNEL SERVICES	\$ 3,445,603	\$ 3,732,876	\$ 3,868,027	\$ 3,645,993	\$ 3,850,816
OPERATIONS AND MAINTENANCE	3,366,006	2,904,960	3,054,586	2,546,848	3,153,146
CAPITAL	6,208,222	3,861,368	14,887,353	14,127,483	8,033,279
DEBT SERVICE	591,086	558,838	1,042,154	1,041,904	1,036,080
TOTAL EXPENSES	<u>\$ 13,610,917</u>	<u>\$ 11,058,042</u>	<u>\$ 22,852,120</u>	<u>\$ 21,362,228</u>	<u>\$ 16,073,321</u>

STAFFING AUTHORIZATION

POSITION	SALARY RANGE	ACTUAL FY 08	ACTUAL FY 09	BUDGET FY 10	APPROVED FY 11
AVIATION & TRANSIT DIRECTOR	6737-9027	1.0	1.0	1.0	1.0
ASSISTANT AVIATION DIRECTOR	5631-7547	1.0	1.0	1.0	1.0
AVIATION & TRANS BUSINESS MGR	5151-6900	1.0	1.0	1.0	1.0
ADMINISTRATIVE SECRETARY	2466-3305	1.0	1.0	1.0	1.0
AIRPORT POLICE SUPERVISOR	3494-4679	1.0	1.0	1.0	1.0
AIRPORT POLICE OFFICERS	2881-3862	8.0	8.0	8.0	8.0
AIRPORT POLICE CLERK	2008-2689	1.0	1.0	1.0	1.0
AIRFIELD OPERATIONS SUPT.	4221-5656	1.0	1.0	1.0	1.0
ARFF/AIRFIELD MAINT. WORKER	2853-3822	15.0	15.0	15.0	15.0
ARFF/ELECTRICIAN II	3468-4645	2.0	2.0	2.0	2.0
BLDG MAINT. SUPERVISOR	3746-5019	1.0	1.0	1.0	1.0
BLDG MAINT. MECHANIC	2881-3862	2.0	2.0	2.0	1.0
BLDG MAINT WORKER	2316-3103	-	-	-	1.0
BLDG. SERVICES WORKER	1823-2444	12.0	12.0	12.0	12.0
OPERATIONS ARFF SUPERVISOR	3746-5019	1.0	1.0	1.0	1.0
LEAD BLDG MAINT. MECHANIC	3151-4224	1.0	1.0	1.0	1.0
OPERATIONS AFM SUPERVISOR	3746-5019	1.0	1.0	1.0	1.0
ACCOUNTANT II	2921-3912	1.0	1.0	1.0	1.0
LEAD BLDG SERVICES WORKER	2016-2698	1.0	1.0	1.0	1.0
SR. ACCOUNT CLERK	2328-3119	1.0	1.0	1.0	1.0
AIRPORT ENG/PLAN MANAGER	5151-6900	1.0	1.0	1.0	1.0
AFM WORKER/MECHANIC I	2853-3822	1.0	1.0	1.0	1.0
LEAD AIRFIELD MAINT WORK/MECH	3152-4265	1.0	1.0	1.0	1.0
TOTAL		<u>56.0</u>	<u>56.0</u>	<u>56.0</u>	<u>56.0</u>

TRANSIT FUND BUDGET NARRATIVE

The Transit Division of the Aviation and Transit Department is responsible for providing bus and van transportation service for the City's citizens. This service meets a significant percentage of the mobility needs for those citizens without access to private transportation (referred to as transit-dependent citizens), particularly the young, elderly, low income, or disabled citizens.

Revenues

The operating revenue budget decreased about \$46,000 from FY 2010 to FY 2011, mainly from a projected decline in ridership. Total state and federal grant revenues were estimated to increase over \$137,000 from FY 2010 to FY 2011. These increases are anticipated to be approximately \$52,000 from the existing state and federal grants, another \$30,000 from the Jobs Access Reverse Commute (JARC) grant, and another \$55,000 from the New Freedom grant.

Expenses

Total budgeted operating expenses increased approximately \$105,000 compared to the FY 10 budget. As Transit's bus fleet continued to age, anticipated additional repairs resulted in an increase of \$55,000 for parts and repairs over the FY 10 budget. Other increases include property insurance for \$27,000, fuel for \$12,000, and replacement of radios for \$30,000. Budget reductions are included in the maintenance of the Downtown Transfer Center by \$10,500 and the computer equipment line by \$15,400.

Capital

Transit's FY 11 capital expense budget of \$882,861 is less than one-half of the FY 10 budget. Capital items for FY 11 will include closed circuit TV (CCTV) cameras for the fixed-route buses and Paratransit vans and the purchase of special tools/spare parts required for MET's two new buses. These projects will be funded 100% with American Recovery and Reinvestment Act (ARRA) funds. In FY 11, Transit budgeted for the purchase of two Paratransit vans using Omnibus Grant funds that are 80% federal and 20% local match. Other Capital items for FY 11 are the replacement of overhead doors, door motors, a parts washer, and the HVAC system for the Metroplex. The costs for these projects will be funded with a Discretionary Section 5309 Grant, at 80% federal and 20% local match.

All the projects noted above are approved in the City's Equipment Replacement Program (ERP) and Capital Improvement Plan (CIP).

**TRANSIT FUND
OPERATING BUDGET**

FUNDS 571,572,411,412,204

	ACTUAL FY 08	ACTUAL FY 09	BUDGET FY 10	ESTIMATE FY 10	APPROVED FY 11
WORKING CAPITAL - BEGINNING	\$ 2,388,782	\$ 2,166,243	\$ 1,614,534	\$ 1,488,750	\$ 1,842,150
REVENUES:					
STATE AND FEDERAL GRANTS	\$ 1,442,969	\$ 1,812,883	\$ 1,700,581	\$ 1,831,068	\$ 1,837,927
FTA CAPITAL GRANT	379,058	2,416,028	1,902,898	411,200	1,129,426
TAX REVENUE	1,630,110	1,744,254	1,740,979	1,715,723	1,734,438
INTER GOVERNMENTAL	306,468	312,194	326,370	323,712	339,896
OPERATING REVENUES	617,672	636,051	718,227	700,581	672,085
INTEREST ON INVESTMENTS	95,226	35,242	26,000	10,000	11,068
SALE SURPLUS EQUIP	21,432	2,422	16,150	4,422	3,150
TOTAL REVENUE	\$ 4,492,935	\$ 6,959,074	\$ 6,431,205	\$ 4,996,706	\$ 5,727,990
EXPENSES:					
ADMINISTRATION	\$ 588,779	\$ 525,621	\$ 554,009	\$ 522,242	\$ 573,854
OPERATIONS/DRIVERS	1,467,788	1,494,971	1,499,546	1,428,901	1,485,511
OPERATIONS/NON-DRIVERS	419,658	461,622	484,032	464,388	510,936
MAINTENANCE	728,465	756,756	714,340	701,353	767,143
MARKETING	47,872	52,713	43,930	62,000	43,930
PARATRANSIT	984,843	1,126,177	1,078,577	1,008,222	1,078,396
DOWNTOWN TRANSFER CNTR	282	-	27,000	10,000	16,500
CAPITAL-LOCAL	-	-	15,400	-	-
CAPITAL-FEDERAL	470,287	3,311,988	1,907,398	416,200	882,861
O & M - LOCAL	-	-	-	30,000	30,000
TOTAL EXPENSES	\$ 4,707,974	\$ 7,729,848	\$ 6,324,232	\$ 4,643,306	\$ 5,389,131
WORKING CAP. CHANGES NOT BUDGETED	(7,500)	93,281	-	-	-
WORKING CAPITAL - ENDING	\$ 2,166,243	\$ 1,488,750	\$ 1,721,507	\$ 1,842,150	\$ 2,181,009

**TRANSIT FUND
OPERATING BUDGET**

FUND 571,572,411,412,204

	ACTUAL FY 08	ACTUAL FY 09	APPROVED FY 10	ESTIMATE FY 10	APPROVED FY 11
PERSONAL SERVICES	\$ 2,955,880	\$ 3,149,272	\$ 3,122,131	\$ 2,953,964	\$ 3,095,450
OPERATIONS AND MAINTENANCE	1,281,807	1,259,928	1,279,303	1,273,142	1,410,820
CAPITAL	470,287	3,320,648	1,922,798	416,200	882,861
TOTAL EXPENSES	\$ 4,707,974	\$ 7,729,848	\$ 6,324,232	\$ 4,643,306	\$ 5,389,131

STAFFING AUTHORIZATION

POSITION	SALARY RANGE	ACTUAL FY 08	ACTUAL FY 09	BUDGET FY 10	APPROVED FY 11
TRANSIT MANAGER	5151-6900	1.0	1.0	1.0	1.0
TRANSIT OPERATIONS SUPR.	3746-5019	2.0	2.0	2.0	2.0
TRANSIT PLANNING & DEVELOPMENT COORD.	3938-5276	1.0	1.0	1.0	1.0
TRANSIT OPERATORS	2383-3196	34.0	34.0	34.0	34.0
ADMINISTRATIVE COORD.	2980-3994	1.0	1.0	1.0	1.0
TRANSIT SERVICE WORKER	2160-2892	1.0	1.0	1.0	1.0
MECHANIC II	2881-3862	3.0	3.0	3.0	3.0
SR. OFFICE ASSISTANT	2008-2689	1.0	1.0	1.0	1.0
VEHICLE SERVICE TECHNICIAN	2160-2892	1.0	1.0	1.0	1.0
PARATRANSIT COORDINATOR	3746-5019	1.0	1.0	1.0	1.0
ON CALL DRIVER	2383-3196	6.3	6.3	6.3	6.3
TRANSIT SERVICES DISPATCHER	2171-2912	3.0	3.0	3.0	3.0
TOTAL		55.3	55.3	55.3	55.3

INTERNAL SERVICE
FUNDS

INTERNAL SERVICE FUNDS

The internal service fund accounts for activities and services performed for other organizational units within the City. Charges to other City Departments are made on a cost-reimbursement basis to support these activities. The City's internal service funds and their purposes are:

- The **Fleet Services Fund** provides for the maintenance and repair of vehicles used in the operation of City services.
- The **Central Services Fund** provides postage and copying service used in the operation of City services.
- The **Information Technology Fund** provides the City with technology related strategic planning, project management, integration, technology procurement, E-mail, networking, communications, application development, GIS, mapping, overall hardware and software support, vendor relations, and training services.
- The **City Health Benefits Fund** accounts for amounts received for use in paying health costs of City employees. Those health care costs are paid directly from this fund.
- The **Central Telephone Services Fund** provides for the maintenance and operation of the city-wide telephone system.
- The **Radio Communications Fund** provides for the maintenance and operation of the city-wide radio system.
- The **Property Insurance Fund** purchases liability insurance from MMIA and property insurance from a third party provider for the City and provides for the cost of claims, deductibles, and equipment damages.
- The **Facilities Management Fund** provides operating and maintenance services to the City Hall and Billings Operations Center buildings and provides project management, project specifications, and/or advice to all City departments by request.
- The **Public Works Administration Fund** provides administration services to the Public Works operational divisions.
- The **Public Works Engineering Fund** provides engineering services to the Public Works projects.

INTERNAL SERVICE FUNDS
SUMMARY
OPERATING BUDGET
FY 11

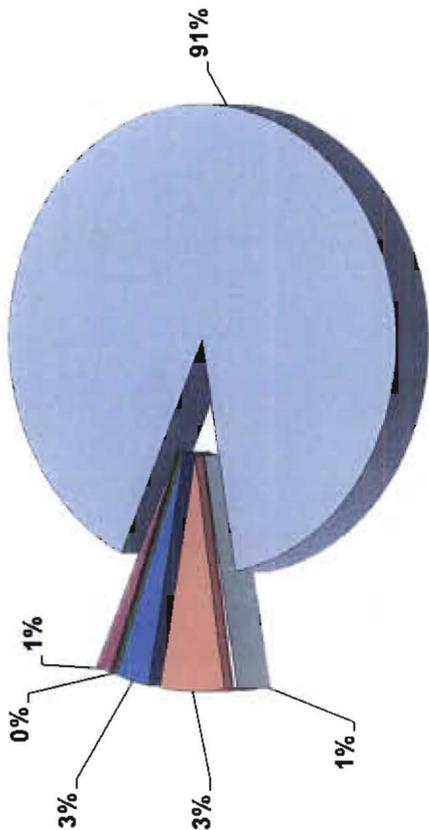
	FLEET SERVICES	CENTRAL SERVICES	INFORMATION TECHNOLOGY	CITY HEALTH BENEFITS	CENTRAL TELEPHONE	RADIO COMMUNICATIONS	PROPERTY INSURANCE	FACILITIES MANAGEMENT
WORKING CAPITAL - BEGINNING	\$ 800,544	\$ 148,798	\$ 627,729	\$ 268,231	\$ 127,301	\$ 564,393	\$ 2,591,148	\$ (129,368)
REVENUE:								
TAXES	-	-	-	-	-	-	-	-
SPECIAL ASSESSMENTS	-	-	-	-	-	-	-	-
LICENSES & PERMITS	-	-	-	-	-	-	-	-
INTER-GOVERNMENTAL	-	-	-	-	-	-	-	-
CHARGES FOR SERVICE	1,405,226	119,929	1,921,470	10,385,677	357,258	192,928	1,903,347	483,432
FINES & FORFEITS	-	-	-	-	-	-	-	-
INVESTMENT EARNINGS	10,000	1,976	7,100	17,370	2,243	3,841	30,582	1,894
DONATIONS / CONTRIBUTIONS	-	-	-	-	-	-	-	-
INTERFUND TRANSFERS	-	-	-	-	-	-	320,000	532,056
DEBT PROCEEDS	-	-	-	-	-	-	-	-
MISCELLANEOUS	9,000	-	-	-	-	-	-	570,312
TOTAL REVENUE	\$ 1,424,226	\$ 121,905	\$ 1,928,570	\$ 10,403,047	\$ 359,501	\$ 196,769	\$ 2,253,929	\$ 1,587,694
EXPENDITURES:								
PERSONAL SERVICES	\$ 1,054,747	-	\$ 1,357,109	\$ 9,379,603	\$ 90,894	-	\$ 74,569	\$ 330,074
OPERATION & MAINTENANCE	234,214	97,823	451,590	1,016,994	236,075	262,961	1,743,398	646,834
CAPITAL	91,398	10,000	12,000	-	40,000	-	-	31,500
DEBT SERVICE	-	-	-	-	-	-	-	532,056
INTERFUND TRANSFERS	95,769	-	-	-	-	-	-	-
TOTAL EXPENDITURES	\$ 1,476,128	\$ 107,823	\$ 1,820,699	\$ 10,396,597	\$ 366,969	\$ 262,961	\$ 1,817,967	\$ 1,540,464
WORKING CAPITAL- ENDING	\$ 748,642	\$ 162,880	\$ 735,600	\$ 274,681	\$ 119,833	\$ 498,201	\$ 3,027,110	\$ (82,138)
WORKING CAPITAL NOT BUDGETED	50,000	-	-	-	-	-	-	-
LESS RESERVED/DESIGNATED	-	-	-	-	-	-	-	-
UNDESIGNATED WORKING CAPITAL BALANCE ENDING	\$ 798,642	\$ 162,880	\$ 735,600	\$ 274,681	\$ 119,833	\$ 498,201	\$ 3,027,110	\$ (82,138)

INTERNAL SERVICE FUNDS
SUMMARY
OPERATING BUDGET
FY 11

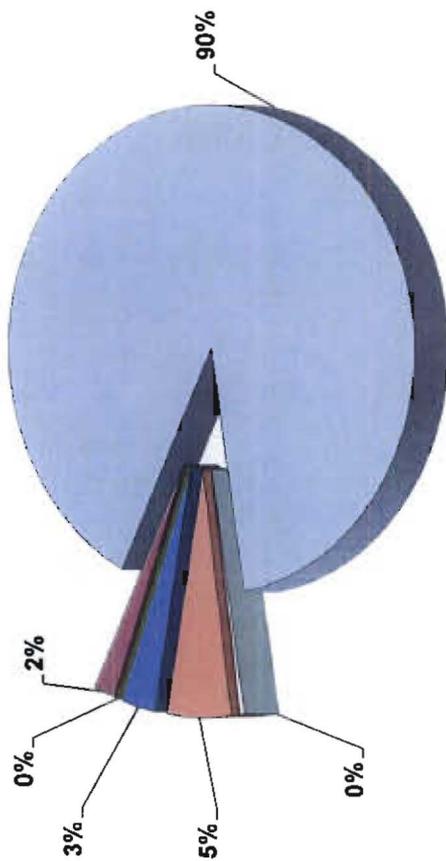
	PUBLIC WORKS ADMINISTRATION	PUBLIC WORKS ENGINEERING	APPROVED BUDGET FY 11	APPROVED BUDGET FY 10	INCREASE (DECREASE)	ACTUAL FY 09
WORKING CAPITAL - BEGINNING	\$ 227,933	\$ 4,455	\$ 5,231,164	\$ 5,020,702	\$ 210,462	\$ 5,149,302
REVENUE:						
TAXES	-	-	-	-	-	-
SPECIAL ASSESSMENTS	-	23,000	23,000	20,000	3,000	-
LICENSES & PERMITS	-	358,520	358,520	257,000	101,520	-
INTER-GOVERNMENTAL	-	-	-	-	-	-
CHARGES FOR SERVICE	840,752	2,068,093	19,678,112	18,928,551	749,561	16,405,874
FINES & FORFEITS	-	-	-	-	-	-
INVESTMENT EARNINGS	2,539	1,000	78,545	78,239	306	168,314
DONATIONS / CONTRIBUTIONS	-	-	-	-	-	-
INTERFUND TRANSFERS	-	246,758	1,098,814	1,100,055	(1,241)	532,055
DEBT PROCEEDS	-	-	-	-	-	-
MISCELLANEOUS	-	1,000	580,312	553,141	27,171	489,658
TOTAL REVENUE	\$ 843,291	\$ 2,698,371	\$ 21,817,303	\$ 20,936,986	\$ 880,317	\$ 17,595,901
EXPENDITURES:						
PERSONAL SERVICES	654,527	1,602,274	14,543,797	13,653,231	890,566	11,768,349
OPERATION & MAINTENANCE	256,874	671,610	5,618,373	5,602,955	15,418	4,918,747
CAPITAL	-	104,741	289,639	320,295	(30,656)	155,458
DEBT SERVICE	-	-	532,056	532,056	-	528,612
INTERFUND TRANSFERS	-	-	95,769	95,769	-	95,769
TOTAL EXPENDITURES	\$ 911,401	\$ 2,378,625	\$ 21,079,634	\$ 20,204,306	\$ 875,328	\$ 17,466,935
WORKING CAPITAL - ENDING	\$ 159,823	\$ 324,201	\$ 5,968,833	\$ 5,753,382	\$ 215,451	\$ 5,278,268
WORKING CAPITAL NOT BUDGETED	-	-	50,000	70,000	(20,000)	145,435
LESS RESERVED/DESIGNATED	-	-	-	-	-	-
UNDESIGNATED WORKING CAPITAL BALANCE ENDING	\$ 159,823	\$ 324,201	\$ 6,018,833	\$ 5,823,382	\$ 195,451	\$ 5,423,703

Internal Service Fund Summary of Revenues

	FY 11	FY 10
	\$ 23,000	\$ 20,000
	358,520	257,000
	19,678,112	18,928,551
	78,545	78,239
	1,098,814	1,100,055
	580,312	553,141
	<u>\$ 21,817,303</u>	<u>\$ 20,936,986</u>
		TOTAL



Fiscal Year 2010

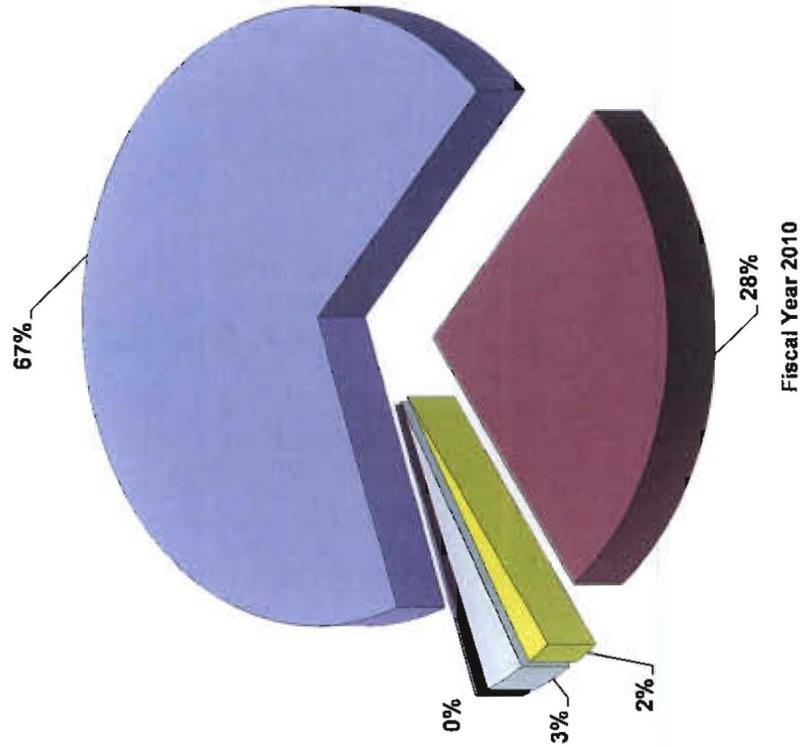
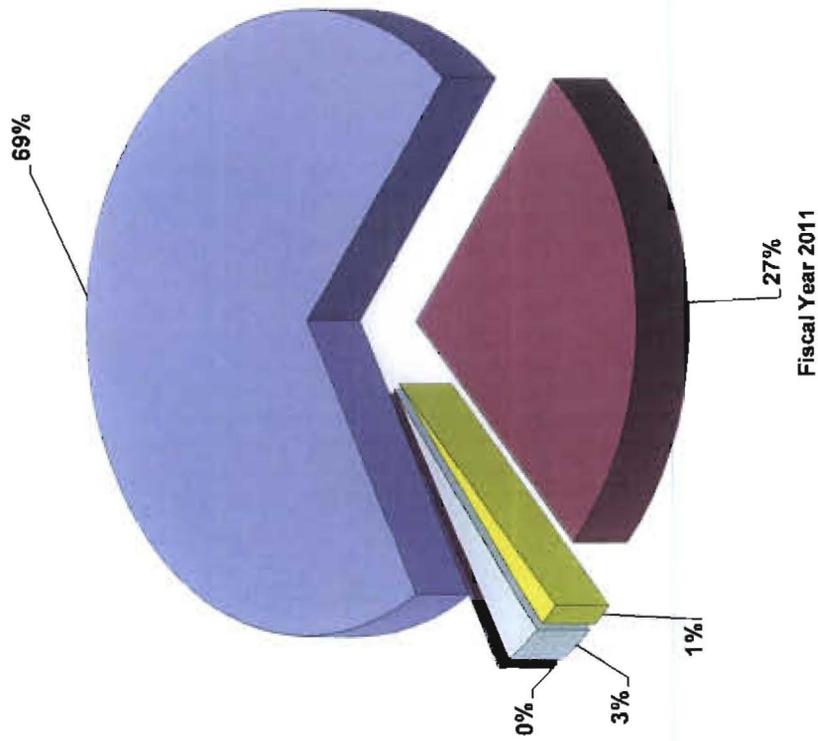


Fiscal Year 2011

Internal Service Fund Summary of Expenditures

FY 11	
\$ 14,543,797	PERSONAL SERVICES
5,618,373	OPERATION & MAINTENANCE
289,639	CAPITAL
532,056	DEBT SERVICE
95,769	INTERFUND TRANSFERS
<u>\$ 21,079,634</u>	TOTAL

FY 10	
\$ 13,653,231	PERSONAL SERVICES
5,602,955	OPERATION & MAINTENANCE
320,295	CAPITAL
532,056	DEBT SERVICE
95,769	INTERFUND TRANSFERS
<u>\$ 20,204,306</u>	TOTAL



FLEET SERVICE BUDGET NARRATIVE

Fleet Services is responsible for maintaining and repairing City vehicles and equipment, preventive maintenance programs, parts and fuel inventory management, fleet inventory, fleet computer module operation and maintenance, assisting departments with vehicle specification and disposal, preparing vehicles for service, and maintenance activity reporting. The division is also responsible for the City's courier service functions.

Revenues

Fleet Services revenues are generated from user departments for services provided, including 85% of revenues from mechanic labor; 12% from parts, tires, and fuel markup; and 3% from courier services, pool vehicle rental, and interest on investments. Total projected revenue for FY 2011 is \$1,424,226. There is a projected increase in revenue from the previous year of \$170,546.

Expenditures

No significant changes.

Capital

Capital expenditure requests total \$91,398 for an additional service truck, replacement of two used pool pickups transferred from the Public Works Department, and costs for building of additional storage space.

**FLEET SERVICES FUND
OPERATING BUDGET**

FUND 601

	ACTUAL FY 08	ACTUAL FY 09	BUDGET FY 10	ESTIMATE FY 10	APPROVED FY 11
WORKING CAPITAL - BEGINNING	<u>\$ 584,580</u>	<u>\$ 690,154</u>	<u>\$ 762,910</u>	<u>\$ 798,579</u>	<u>\$ 800,544</u>
REVENUES:					
FLEET SERVICES	\$ 1,194,497	\$ 1,229,837	\$ 1,206,804	\$ 1,206,804	\$ 1,373,760
COURIER	-	-	29,431	29,431	31,466
INTEREST EARNINGS	18,779	13,552	10,445	6,000	10,000
TRANSFERS IN	7,560	-	-	-	-
MISCELLANEOUS	<u>-</u>	<u>1,844</u>	<u>7,000</u>	<u>7,000</u>	<u>9,000</u>
TOTAL REVENUE	<u>\$ 1,220,836</u>	<u>\$ 1,245,233</u>	<u>\$ 1,253,680</u>	<u>\$ 1,249,235</u>	<u>\$ 1,424,226</u>
EXPENDITURES:					
FLEET SERVICES	\$ 1,066,224	\$ 1,092,084	\$ 1,172,121	\$ 1,172,121	\$ 1,350,533
COURIER	24,380	27,410	29,380	29,380	29,826
TRANSFERS OUT-FAC MGMT	<u>95,769</u>	<u>95,769</u>	<u>95,769</u>	<u>95,769</u>	<u>95,769</u>
TOTAL EXPENDITURES	<u>\$ 1,186,373</u>	<u>\$ 1,215,263</u>	<u>\$ 1,297,270</u>	<u>\$ 1,297,270</u>	<u>\$ 1,476,128</u>
WORKING CAP. CHANGES NOT BUDGETED	<u>71,111</u>	<u>78,455</u>	<u>50,000</u>	<u>50,000</u>	<u>50,000</u>
WORKING CAPITAL - ENDING	<u>\$ 690,154</u>	<u>\$ 798,579</u>	<u>\$ 769,320</u>	<u>\$ 800,544</u>	<u>\$ 798,542</u>

**FLEET SERVICES FUND
OPERATING BUDGET**

FUND 601

	ACTUAL FY 08	ACTUAL FY 09	BUDGET FY 10	ESTIMATE FY 10	PROPOSED FY 11
PERSONAL SERVICES	\$ 857,222	\$ 928,718	\$ 957,240	\$ 957,240	\$ 1,054,747
OPERATIONS AND MAINTENANCE	209,375	190,776	224,661	224,661	234,214
CAPITAL	24,007	-	19,600	19,600	91,398
TRANSFERS	<u>95,769</u>	<u>95,769</u>	<u>95,769</u>	<u>95,769</u>	<u>95,769</u>
TOTAL EXPENDITURES	<u>\$ 1,186,373</u>	<u>\$ 1,215,263</u>	<u>\$ 1,297,270</u>	<u>\$ 1,297,270</u>	<u>\$ 1,476,128</u>

**FLEET SERVICES FUND
STAFFING AUTHORIZATION**

POSITION	SALARY RANGE	ACTUAL FY 08	ACTUAL FY 09	BUDGET FY 10	PROPOSED FY 11
FLEET SRV MAINT MANAGER	3938-5276	1.0	1.0	1.0	1.0
MECHANIC II	2881-3862	7.0	7.0	7.0	9.0
SHOP FOREMAN	3746-5019	-	-	-	1.0
ACCOUNT SPECIALIST	1982-2666	1.0	1.0	1.0	1.0
STORES CLERK	1837-2460	1.0	1.0	1.0	1.0
VEHICLE SERVICE TECHNICIAN	2160-2892	3.0	3.0	3.0	3.0
INVENTORY CONTROL SPEC. I	2171-2912	1.0	1.0	1.0	1.0
COURIER/ACCOUNT CLERK II	2008-2689	1.0	1.0	1.0	1.0
LEAD MECHANIC	3089-4205	<u>1.0</u>	<u>1.0</u>	<u>1.0</u>	<u>-</u>
TOTAL		<u>16.0</u>	<u>16.0</u>	<u>16.0</u>	<u>18.0</u>

**CENTRAL SERVICES FUND
OPERATING BUDGET**

FUND 605

	ACTUAL FY 08	ACTUAL FY 09	BUDGET FY 10	ESTIMATE FY 10	APPROVED FY 11
WORKING CAPITAL-BEGINNING	\$ 135,164	\$ 140,398	\$ 105,256	\$ 120,124	\$ 148,798
REVENUES:					
MAIL SERVICE	\$ 49,205	\$ 44,030	\$ 55,400	\$ 55,400	\$ 55,400
DUPLICATION	44,066	42,343	59,970	59,970	64,529
INTEREST EARNINGS	6,458	3,131	1,403	1,403	1,976
TOTAL REVENUE	\$ 99,729	\$ 89,504	\$ 116,773	\$ 116,773	\$ 121,905
EXPENDITURES:					
MAIL SERVICE	\$ 55,186	\$ 50,371	\$ 55,400	\$ 46,116	\$ 55,400
DUPLICATION	39,309	59,407	46,487	41,983	52,423
TOTAL EXPENDITURES	\$ 94,495	\$ 109,778	\$ 101,887	\$ 88,099	\$ 107,823
WORKING CAP. CHANGES NOT BUDGETED	-	-	-	-	-
WORKING CAPITAL-ENDING	\$ 140,398	\$ 120,124	\$ 120,142	\$ 148,798	\$ 162,880

CENTRAL SERVICES BUDGET NARRATIVE

The mail and duplication services are provided to the departments for their postage and copier needs. The departments are charged for these services based on their usage. By providing these central services in major work areas or locations in the City, lower costs can be provided to users. The lower cost factors include less equipment being leased or purchased, lower maintenance costs, and large volume discount for supplies.

Revenue

No significant changes.

Expenditures

No significant changes.

Capital

One copier will be purchased by the fund in FY 11.

CENTRAL SERVICES FUND

OPERATING BUDGET

FUND 605

	ACTUAL	ACTUAL	BUDGET	ESTIMATE	PROPOSED
	FY 08	FY 09	FY 10	FY 10	FY 11
OPERATIONS AND MAINTENANCE	86,009	87,097	101,887	83,599	97,823
CAPITAL	<u>8,486</u>	<u>22,681</u>	<u>-</u>	<u>4,500</u>	<u>10,000</u>
TOTAL EXPENDITURES	<u>\$ 94,495</u>	<u>\$ 109,778</u>	<u>\$ 101,887</u>	<u>\$ 88,099</u>	<u>\$ 107,823</u>

INFORMATION TECHNOLOGY BUDGET NARRATIVE

The Information Technology Division (IT) is focused on bringing people and technology together to meet the needs of the organization and the citizens of Billings. In pursuit of IT's goal, technology related strategic planning, project management, integration, technology procurement, e-mail, networking, communications, application development, GIS, mapping, overall hardware and software support, vendor relations, and training services are provided.

Revenues

No significant changes.

Expenditures

No significant changes.

Capital

Information Technology has proposed a capital budget of \$12,000. IT plans to purchase an IBM server used for Web applications for \$6,000 and a GPS Trimble unit used for collection of GIS data for \$6,000. Both of these purchases are to replace aging equipment and are included in the Technology Replacement Plan (TRP) for FY2011.

**INFORMATION TECHNOLOGY FUND
OPERATING BUDGET**

FUND 620

	ACTUAL FY 08	ACTUAL FY 09	BUDGET FY 10	ESTIMATE FY 10	APPROVED FY 11
WORKING CAPITAL-BEGINNING	\$ 330,590	\$ 377,188	\$ 632,070	\$ 534,750	\$ 627,729
REVENUES:					
CHARGE FOR SERVICES	\$ 1,684,007	\$ 1,903,646	\$ 1,892,538	\$ 1,892,538	\$ 1,921,470
INTEREST EARNINGS	20,345	13,881	7,210	7,210	7,100
OTHER	1,744	1,863	-	-	-
TOTAL REVENUE	\$ 1,706,096	\$ 1,919,390	\$ 1,899,748	\$ 1,899,748	\$ 1,928,570
EXPENDITURES:					
PERSONAL SERVICES	\$ 1,216,879	\$ 1,297,526	\$ 1,337,021	\$ 1,298,858	\$ 1,357,109
OPERATIONS & MAINTENANCE	349,154	415,691	474,715	424,216	451,590
CAPITAL	-	86,051	83,695	83,695	12,000
PRINCIPAL	118,926	-	-	-	-
INTEREST	2,177	-	-	-	-
TRANSFER OUT	7,560	-	-	-	-
TOTAL EXPENDITURES	\$ 1,694,696	\$ 1,799,268	\$ 1,895,431	\$ 1,806,769	\$ 1,820,699
WORKING CAP. CHANGES NOT BUDGETED	35,198	37,440	-	-	-
WORKING CAPITAL-ENDING	\$ 377,188	\$ 534,750	\$ 636,387	\$ 627,729	\$ 735,600

INFORMATION TECHNOLOGY FUND
OPERATING BUDGET

FUND 620

STAFFING AUTHORIZATION

POSITION	SALARY RANGE	ACTUAL FY 08	ACTUAL FY09	BUDGET FY10	PROPOSED FY 11
INFORMATION TECH MANAGER	5151-6900	1.0	1.0	1.0	1.0
COMPUTER PROGRAMMER/ANALYST II	3746-5019	3.0	3.0	3.0	3.0
OPERATION SUPPORT SPECIALIST	2396-3206	1.0	1.0	1.0	1.0
GIS SPECIALIST	3494-4679	1.0	1.0	1.0	1.0
GIS COORDINATOR	4221-5656	1.0	1.0	1.0	1.0
LAND MANAGEMENT COORDINATOR	2864-3837	1.0	1.0	1.0	1.0
SYSTEMS ANALYST	4221-5656	1.0	1.0	1.0	1.0
APPLICATION DEVELOPMENT MGR	4437-5943	1.0	1.0	1.0	1.0
TECHNICAL SYSTEMS ANALYST	2980-3994	1.0	1.0	1.0	1.0
PUBLIC SAFETY TECH SUPPORT	2980-3994	-	1.0	1.0	1.0
P. C. SUPPORT SPECIALIST/SR COMP	2780-3722	2.0	2.0	2.0	2.0
NETWORK ADMINISTRATOR	4221-5656	1.0	1.0	1.0	1.0
ASST. NETWORK ADMINISTRATOR	3358-4499	1.0	1.0	1.0	1.0
ADMINISTRATIVE SECRETARY	2466-3305	1.0	1.0	1.0	1.0
GIS TECHNICIAN	2864-3837	<u>1.0</u>	<u>1.0</u>	<u>1.0</u>	<u>1.0</u>
TOTAL		<u>17.0</u>	<u>18.0</u>	<u>18.0</u>	<u>18.0</u>

CITY HEALTH BENEFITS BUDGET NARRATIVE

The City of Billings provides health, life, dental, and vision benefits to its employees. The City self-insures for health and dental benefits, and purchases insurance to cover life and vision claims.

Revenues

In total, revenues show an increase from the FY 10 budget of approximately \$703,000. Retired Employee/COBRA contributions increased approximately \$150,000, and contributions for health care benefits from employees and the City increased approximately \$553,000 in total based on estimated claims increases.

Expenditures

Overall, expenditures show an increase from the FY 10 budget of approximately \$689,000. Health claims increased \$724,000, and administrative costs and other charges decreased \$35,000. Health care costs have increased steadily over the past five years and are expected to continue to climb.

The City continues to look for opportunities to manage increases in health care, including cost containment, cost sharing, and cost shifting, while providing quality health benefits.

Capital

None

**CITY HEALTH BENEFITS FUND
OPERATING BUDGET**

FUND 627

	ACTUAL FY 08	ACTUAL FY 09	BUDGET FY 10	ESTIMATE FY 10	APPROVED FY 11
WORKING CAPITAL - BEGINNING	<u>\$ 684,304</u>	<u>\$ 1,874,648</u>	<u>\$ 756,482</u>	<u>\$ 1,386,397</u>	<u>\$ 268,231</u>
REVENUES:					
INTEREST ON INVESTMENTS	\$ 101,151	\$ 58,523	\$ 24,714	\$ 52,642	\$ 17,370
CITY CONTRIBUTION HEALTH	5,536,536	5,831,001	6,274,454	5,754,048	6,547,290
CITY CONTRIBUTION LIFE \$5,000	33,133	33,417	27,000	31,866	34,000
CITY CONTRIBUTION LIFE \$20,000	11,062	11,207	12,000	11,124	12,000
CITY CONTRIBUTION DENTAL	64,443	66,927	65,000	64,448	66,000
EMPLOYEE CONTRIBUTION LIFE	38,911	41,048	46,000	40,950	46,000
EMPLOYEE FLEX CONTRIB.	670,923	683,511	715,000	456,388	715,000
EMPLOYEE DENTAL CONTRIB	216,688	225,497	296,597	217,760	296,597
EMPLOYEE HEALTH CONTRIB.	1,041,496	1,065,360	1,368,004	1,081,254	1,647,290
RETIREE/COBRA CONTRIB	803,791	796,040	700,000	654,004	850,000
CLAIM OVERPAYMENTS	63,612	39,979	55,000	54,300	55,000
PRESCRIPTION DRUG REBATE	39,114	39,757	40,000	39,826	40,000
STOP LOSS REIMBURSEMENTS	34,037	-	75,000	-	75,000
OTHER	<u>2,482</u>	<u>2,385</u>	<u>1,500</u>	<u>452</u>	<u>1,500</u>
TOTAL REVENUE	<u>\$ 8,657,379</u>	<u>\$ 8,894,652</u>	<u>\$ 9,700,269</u>	<u>\$ 8,459,062</u>	<u>\$ 10,403,047</u>
EXPENDITURES:					
HEALTH CLAIMS	\$ 5,531,341	\$ 7,396,402	\$ 7,558,927	\$ 7,930,110	\$ 8,283,006
LIFE INSURANCE PREMIUMS	86,171	76,771	85,000	78,948	85,000
DENTAL CLAIMS	306,865	291,608	296,597	279,632	296,597
FLEX PLAN CLAIMS	670,923	683,518	715,000	456,400	715,000
125K FLEX ADMIN. CHGS.	19,482	20,482	22,800	16,040	24,300
HEALTH/DENTAL ADMIN. CHGS.	175,163	196,394	213,642	167,212	218,363
PRESCRIPTION ADMIN. CHGS.	15,023	18,339	21,600	16,528	21,600
SELECT CARE ADMIN. CHGS	15,523	18,119	41,832	23,964	41,832
STOP LOSS PREMIUM	464,015	458,945	484,774	398,948	405,396
H.S.A. ADMIN. FEES	2,043	2,658	2,100	2,094	2,100
WELLNESS EVENTS	2,350	8,055	17,500	4,682	10,000
CONSULTANT SERVICES	41,783	58,217	45,000	39,500	45,000
EMPLOYEE ASSIST. PROGRAM	48,291	43,255	70,000	59,388	70,000
CARE LINK SERVICES	36,106	38,024	38,844	30,984	86,353
COST ALLOCATION / OTHER	<u>51,956</u>	<u>72,116</u>	<u>94,153</u>	<u>72,798</u>	<u>92,050</u>
TOTAL EXPENDITURES	<u>\$ 7,467,035</u>	<u>\$ 9,382,903</u>	<u>\$ 9,707,769</u>	<u>\$ 9,577,228</u>	<u>\$ 10,396,597</u>
WORKING CAP. CHANGES NOT BUDGETED	-	-	-	-	-
WORKING CAPITAL - ENDING	<u>\$ 1,874,648</u>	<u>\$ 1,386,397</u>	<u>\$ 748,982</u>	<u>\$ 268,231</u>	<u>\$ 274,681</u>

CENTRAL TELEPHONE SERVICES BUDGET NARRATIVE

The Central Telephone Service provides telecommunication support to the entire organization. Under the direction of the IT Manager, the Telecommunications Manager and the IT Administrative Secretary provide telephone, voice mail, call accounting, communications related procurement, cell phone, infrastructure support, and related financial accounting services for 7 telephone PBX's, 484 landline phones, 88 Centrex phone lines, 53 Blackberries, and 357 cell phones and push-to-talk radio/phones.

Revenues

No significant changes.

Expenditures

No significant changes.

Capital

The Central Telephone Service budget for 2011 has proposed a capital budget of \$40,000. The capital expense includes the upgrade of the remote PBX Telephone controller unit located at the PW-Belknap facilities, which includes the Water Treatment Plant. The upgrade will bring the remote PBX unit current and will allow the option to deploy VoIP phones at this location in the future. This capital project was included in the FY2011 Technology Replacement Plan.

**CENTRAL TELEPHONE SERVICES FUND
OPERATING BUDGET**

FUND 606

	ACTUAL FY 08	ACTUAL FY 09	BUDGET FY 10	ESTIMATE FY 10	APPROVED FY 11
WORKING CAPITAL-BEGINNING	\$ 192,941	\$ 217,979	\$ 194,037	\$ 261,717	\$ 127,301
REVENUES:					
CHARGE FOR SERVICES	\$ 340,355	\$ 347,786	\$ 350,738	\$ 350,738	\$ 357,258
INTEREST EARNINGS	<u>8,832</u>	<u>5,462</u>	<u>2,410</u>	<u>2,410</u>	<u>2,243</u>
TOTAL REVENUE	<u>\$ 349,187</u>	<u>\$ 353,248</u>	<u>\$ 353,148</u>	<u>\$ 353,148</u>	<u>\$ 359,501</u>
EXPENDITURES:					
PERSONAL SERVICES	\$ 114,125	\$ 97,472	\$ 88,546	\$ 88,546	\$ 90,894
OPERATIONS & MAINTENANCE	183,415	203,870	231,905	249,018	236,075
CAPITAL	<u>26,516</u>	<u>-</u>	<u>150,000</u>	<u>150,000</u>	<u>40,000</u>
TOTAL EXPENDITURES	<u>\$ 324,056</u>	<u>\$ 301,342</u>	<u>\$ 470,451</u>	<u>\$ 487,564</u>	<u>\$ 366,969</u>
WORKING CAP. CHANGES NOT BUDGETED	<u>(93)</u>	<u>(8,168)</u>	<u>-</u>	<u>-</u>	<u>-</u>
WORKING CAPITAL-ENDING	<u>\$ 217,979</u>	<u>\$ 261,717</u>	<u>\$ 76,734</u>	<u>\$ 127,301</u>	<u>\$ 119,833</u>

STAFFING AUTHORIZATION

POSITION	SALARY RANGE	ACTUAL FY 08	ACTUAL FY 09	BUDGET FY 10	APPROVED FY 11
COMMUNICATIONS SYSTEM MANAGER	3494-4679	<u>1.0</u>	<u>1.0</u>	<u>1.0</u>	<u>1.0</u>
TOTAL		<u>1.0</u>	<u>1.0</u>	<u>1.0</u>	<u>1.0</u>

**RADIO COMMUNICATIONS FUND
OPERATING BUDGET**

FUND 607

	ACTUAL FY 08	ACTUAL FY 09	BUDGET FY 10	ESTIMATE FY 10	APPROVED FY 11
WORKING CAPITAL-BEGINNING	<u>\$ 444,828</u>	<u>\$ 414,740</u>	<u>\$ 495,604</u>	<u>\$ 558,527</u>	<u>\$ 564,393</u>
REVENUES:					
CHARGES FOR SERVICE	\$ 150,913	\$ 333,702	\$ 243,254	\$ 243,254	\$ 192,928
INTEREST EARNINGS	<u>15,773</u>	<u>9,222</u>	<u>5,005</u>	<u>5,005</u>	<u>3,841</u>
TOTAL REVENUE	<u>\$ 166,686</u>	<u>\$ 342,924</u>	<u>\$ 248,259</u>	<u>\$ 248,259</u>	<u>\$ 196,769</u>
EXPENDITURES:					
OPERATIONS & MAINTENANCE	<u>\$ 196,774</u>	<u>\$ 199,137</u>	<u>\$ 262,896</u>	<u>\$ 242,393</u>	<u>\$ 262,961</u>
TOTAL EXPENDITURES	<u>\$ 196,774</u>	<u>\$ 199,137</u>	<u>\$ 262,896</u>	<u>\$ 242,393</u>	<u>\$ 262,961</u>
WORKING CAP. CHANGES NOT BUDGETED	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
WORKING CAPITAL-ENDING	<u>\$ 414,740</u>	<u>\$ 558,527</u>	<u>\$ 480,967</u>	<u>\$ 564,393</u>	<u>\$ 498,201</u>

RADIO COMMUNICATIONS BUDGET NARRATIVE

The 800MHz Radio Systems budget is an internal service fund comprised of all City departments utilizing the 800MHz radio system. User departments fund the operation and maintenance charges for the base system, and the oversight of the expenditure budget is maintained by Fire Department / 9-1-1 Center personnel.

Revenues

User departments are assessed based upon total minutes used in the previous fiscal year.

Expenditures

No significant changes.

Capital

None

**PROPERTY INSURANCE FUND
OPERATING BUDGET**

FUND 630

	ACTUAL FY 08	ACTUAL FY 09	BUDGET FY 10	ESTIMATE FY 10	APPROVED FY 11
WORKING CAPITAL-BEGINNING	<u>\$ 1,058,468</u>	<u>\$ 1,527,483</u>	<u>\$ 1,986,899</u>	<u>\$ 1,792,739</u>	<u>\$ 2,591,148</u>
REVENUES:					
CHARGE FOR SERVICES	\$ 2,273,237	\$ 2,196,474	\$ 1,909,831	\$ 1,885,112	\$ 1,903,347
INTEREST EARNINGS	95,168	55,980	26,180	27,862	30,582
TRANSFERS FROM GENERAL FUND	<u>-</u>	<u>-</u>	<u>445,000</u>	<u>445,000</u>	<u>320,000</u>
TOTAL REVENUE	<u>\$ 2,368,405</u>	<u>\$ 2,252,454</u>	<u>\$ 2,381,011</u>	<u>\$ 2,357,974</u>	<u>\$ 2,253,929</u>
EXPENDITURES:					
PERSONAL SERVICES	\$ 67,404	\$ 76,103	\$ 74,219	\$ 77,298	\$ 74,569
OPERATIONS & MAINTENANCE	<u>1,833,410</u>	<u>1,914,468</u>	<u>1,683,918</u>	<u>1,482,267</u>	<u>1,743,395</u>
TOTAL EXPENDITURES	<u>\$ 1,900,814</u>	<u>\$ 1,990,571</u>	<u>\$ 1,758,137</u>	<u>\$ 1,559,565</u>	<u>\$ 1,817,964</u>
WORKING CAP. CHANGES NOT BUDGETED	<u>1,424</u>	<u>3,373</u>	<u>-</u>	<u>-</u>	<u>-</u>
WORKING CAPITAL-ENDING	<u>\$ 1,527,483</u>	<u>\$ 1,792,739</u>	<u>\$ 2,609,773</u>	<u>\$ 2,591,148</u>	<u>\$ 3,027,113</u>

STAFFING AUTHORIZATION

POSITION	SALARY RANGE	ACTUAL FY 08	ACTUAL FY 09	BUDGET FY 10	APPROVED FY 11
SAFETY/RISK OFFICER	3494-4670	<u>1.0</u>	<u>1.0</u>	<u>1.0</u>	<u>1.0</u>
TOTAL		<u>1.0</u>	<u>1.0</u>	<u>1.0</u>	<u>1.0</u>

PROPERTY INSURANCE BUDGET NARRATIVE

The property insurance fund is a City-wide internal service fund that accounts for revenues and expenditures associated with property and liability insurance. Each department receives charges for their share of the insurance.

Revenues

Revenues decreased approximately \$127,000 from FY 10 budget due to a decrease in transfers.

Expenditures

Expenditures increased approximately \$60,000 from FY 10 budget.

**FACILITIES MANAGEMENT FUND
OPERATING BUDGET**

FUND 650

	ACTUAL FY 08	ACTUAL FY 09	BUDGET FY 10	ESTIMATE FY 10	APPROVED FY 10
WORKING CAPITAL-BEGINNING	\$ (244,820)	\$ (189,943)	\$ (115,556)	\$ (256,761)	\$ (129,368)
REVENUES:					
CHARGE FOR SERVICES - ADMIN	\$ 19,917	\$ 22,654	\$ 22,860	\$ 22,860	\$ 22,723
CHARGE FOR SERVICES - CITY HALL	528,092	472,189	494,345	494,345	460,709
RENTS - BOC	454,330	485,951	543,941	543,941	570,312
INTEREST EARNINGS	7,355	3,522	1,346	1,346	1,894
TRANSFER IN	532,055	532,055	532,055	532,055	532,056
MISCELLANEOUS	3,360	-	-	-	-
TOTAL REVENUE	\$ 1,545,109	\$ 1,516,371	\$ 1,594,547	\$ 1,594,547	\$ 1,587,694
EXPENDITURES:					
ADMINISTRATION	\$ 133,659	\$ 143,727	\$ 147,983	\$ 147,983	\$ 147,966
CITY HALL	443,064	493,229	356,353	356,353	389,927
BOC	922,904	962,358	962,818	962,818	1,002,571
TOTAL EXPENDITURES	\$ 1,499,627	\$ 1,599,314	\$ 1,467,154	\$ 1,467,154	\$ 1,540,464
WORKING CAP. CHANGES NOT BUDGETED	\$ 9,395	\$ 16,125	\$ -	\$ -	\$ -
WORKING CAPITAL-ENDING	\$ (189,943)	\$ (256,761)	\$ 11,837	\$ (129,368)	\$ (82,138)

FACILITIES MANAGEMENT BUDGET NARRATIVE

Facilities Management is responsible for operating and maintaining City Hall and the Billings Operations Center buildings. Facilities Management also operates as an internal service provider for project management by providing specifications for projects or advising City departments as requested. Staff also provides maintenance support for the Parks pool boilers and Animal Shelter boilers during their respective seasons.

Revenues

No significant changes.

Expenditures

No significant changes.

Capital

None

NOTE - Working capital is negative because current liabilities include the next years BOC principal payment and end of year accrued interest. Revenues are collected for these expenses in the year paid.

**FACILITIES MANAGEMENT FUND
OPERATING BUDGET**

FUND 650

	ACTUAL FY 08	ACTUAL FY 09	BUDGET FY 10	ESTIMATE FY 10	APPROVED FY 11
EXPENDITURES:					
PERSONAL SERVICES	\$ 220,976	\$ 294,873	\$ 319,328	\$ 319,328	\$ 330,074
OPERATIONS AND MAINTENANCE	733,721	729,103	615,770	615,770	646,834
CAPITAL	-	46,726	-	-	31,500
DEBT SERVICE	<u>544,930</u>	<u>528,612</u>	<u>532,056</u>	<u>532,056</u>	<u>532,056</u>
TOTAL EXPENDITURES	<u>\$ 1,499,627</u>	<u>\$ 1,599,314</u>	<u>\$ 1,467,154</u>	<u>\$ 1,467,154</u>	<u>\$ 1,540,464</u>

STAFFING AUTHORIZATION

POSITION	SALARY RANGE	ACTUAL FY 08	ACTUAL FY 09	BUDGET FY 10	APPROVED FY 11
FACILITIES MANAGER	5151-6900	1.0	1.0	1.0	1.0
BUILDING SERVICE WORKER	1823-2444	-	2.0	2.0	2.0
BUILDING MAINTENANCE WORKER	2316-3103	<u>3.0</u>	<u>3.0</u>	<u>3.0</u>	<u>3.0</u>
TOTAL		<u>4.0</u>	<u>6.0</u>	<u>6.0</u>	<u>6.0</u>

PUBLIC WORKS ADMINISTRATION BUDGET NARRATIVE

The Administration Division's main function is to support the Public Works operational divisions by performing the following:

Personnel Administration
Budget Preparation and Control
Public Relations
Training Coordination
Special Assessments
Contract Payment and
Administration

Rate and Fee Determination
Financial Management
Planning and Organization
Interdepartmental Coordination
Complaint Management
Information Management

Revenues

No significant changes.

Expenditures

Operating and maintenance expenditures are budgeted at \$911,401 for FY 11, an 7% increase. This increase is the result of an increase in cost allocation charges and personnel expenditure increases.

Capital

None

**PUBLIC WORKS ADMINISTRATION
OPERATING BUDGET**

FUND 660

	ACTUAL FY 08	ACTUAL FY 09	BUDGET FY 10	ESTIMATE FY 10	APPROVED FY 11
WORKING CAPITAL-BEGINNING	<u>\$ -</u>	<u>\$ 96,655</u>	<u>\$ 203,000</u>	<u>\$ 227,631</u>	<u>\$ 227,933</u>
REVENUES:					
CHARGE FOR SERVICES	\$ 742,066	\$ 977,084	\$ 830,550	\$ 830,550	\$ 840,752
INTEREST EARNINGS	1,534	5,041	2,474	3,200	2,539
OTHER INCOME	-	-	-	1,926	-
	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL REVENUE	<u>\$ 743,600</u>	<u>\$ 982,125</u>	<u>\$ 833,024</u>	<u>\$ 835,676</u>	<u>\$ 843,291</u>
EXPENDITURES:					
PERSONAL SERVICES	\$ 516,820	\$ 625,358	\$ 614,608	\$ 601,859	\$ 654,527
OPERATIONS & MAINTENANCE	163,434	244,001	227,940	227,815	256,874
TRANSFERS	6,123	-	-	-	-
CAPITAL	-	-	8,000	5,700	-
	<u>-</u>	<u>-</u>	<u>8,000</u>	<u>5,700</u>	<u>-</u>
TOTAL EXPENDITURES	<u>\$ 686,377</u>	<u>\$ 869,359</u>	<u>\$ 850,548</u>	<u>\$ 835,374</u>	<u>\$ 911,401</u>
WORKING CAP. CHANGES NOT BUDGETED	<u>39,432</u>	<u>18,210</u>	<u>-</u>	<u>-</u>	<u>-</u>
WORKING CAPITAL-ENDING	<u>\$ 96,655</u>	<u>\$ 227,631</u>	<u>\$ 185,476</u>	<u>\$ 227,933</u>	<u>\$ 159,823</u>

STAFFING AUTHORIZATION

POSITION	SALARY RANGE	ACTUAL FY 08	ACTUAL FY 09	BUDGET FY 10	APPROVED FY 11
DIRECTOR OF PUBLIC WORKS	6737-9027	1.0	1.0	1.0	1.0
DEPUTY DIRECTOR OF PUBLIC WORKS	5256-7044	2.0	2.0	2.0	2.0
SENIOR ADMINISTRATIVE ANALYST	3938-5276	1.0	1.0	1.0	1.0
ADMINISTRATIVE COORDINATOR	2980-3994	1.0	1.0	2.0	2.0
SENIOR ACCOUNT/PERMIT CLERK	2106-2633	1.0	1.0	1.0	1.0
		<u>6.0</u>	<u>6.0</u>	<u>7.0</u>	<u>7.0</u>
TOTAL		<u>6.0</u>	<u>6.0</u>	<u>7.0</u>	<u>7.0</u>

PUBLIC WORKS ENGINEERING BUDGET NARRATIVE

The Engineering Division is responsible for all street, storm drain, trails, building, water and wastewater design, construction, and project management. Engineering administers a large portion of the City's Capital Improvement Program (CIP). Engineering is also responsible for:

Design/inspection of projects in city right-of-way	Traffic engineering
Accessibility study review	Infrastructure review for subdivisions
Traffic control	Storm water management
Street light design and construction	CIP planning

The proposed FY 11 budget is funded by permit fees and fees associated with SID's, CIP projects, and private contracts. As per direction from the City Administrator and the City Council, the Engineering Division continues to work toward providing more "in-house" engineering for public works projects.

Revenues

Engineering Division revenues are estimated at \$2,698,371 for FY 11. Capital equipment for the Engineering Division was previously purchased out of the Equipment Replacement Fund, and an annual transfer was made by Engineering to pay for the equipment. Now that Engineering is no longer in the General Fund, all remaining contributions attributable to Engineering will be transferred back to the Engineering fund, and equipment will be purchased within this fund. The increase of approximately 5.5% in revenues is due to this transfer from the Equipment Replacement Fund.

Expenditures

The FY 11 Engineering Division operating and maintenance expenditures budget of \$2,273,884 is a 2.6% decrease from FY 10. This decrease is the result of a reduction in cost allocation expenditures.

Capital

The capital expenditures in FY 11 are budgeted at \$104,741 and are for three vehicle replacements, a copier, and a wide format printer. All of the capital expenditures in the FY 11 budget were previously identified in the Technology Replacement Plan and the Equipment Replacement Plan.

**PUBLIC WORKS ENGINEERING
OPERATING BUDGET**

FUND 670

	ACTUAL FY 08	ACTUAL FY 09	BUDGET FY 10	ESTIMATE FY 10	APPROVED FY 11
WORKING CAPITAL-BEGINNING	\$ -	\$ -	\$ -	\$ -	\$ 4,455
REVENUES:					
SPECIAL ASSESSMENTS	\$ -	\$ -	\$ 20,000	\$ 22,500	\$ 23,000
LICENSES & PERMITS	-	-	257,000	255,000	358,520
CHARGE FOR SERVICES	-	-	2,155,327	1,859,049	2,068,093
TRANSFERS FROM GENERAL FUND	-	-	123,000	123,000	65,500
TRANSFERS FROM EQUIP. REPL.	-	-	-	-	181,258
INVESTMENT EARNINGS	-	-	-	300	1,000
MISCELLANEOUS	-	-	1,200	700	1,000
TOTAL REVENUE	\$ -	\$ -	\$ 2,556,527	\$ 2,260,549	\$ 2,698,371
EXPENDITURES:					
PERSONAL SERVICES	\$ -	\$ -	\$ 1,606,745	\$ 1,518,012	\$ 1,602,274
OPERATIONS & MAINTENANCE	-	-	727,018	714,532	671,610
CAPITAL	-	-	59,000	23,550	104,741
TOTAL EXPENDITURES	\$ -	\$ -	\$ 2,392,763	\$ 2,256,094	\$ 2,378,625
WORKING CAP. CHANGES NOT BUDGETED	-	-	-	-	-
WORKING CAPITAL-ENDING	\$ -	\$ -	\$ 163,764	\$ 4,455	\$ 324,201

**PUBLIC WORKS ENGINEERING
OPERATING BUDGET**

FUND 670

	ACTUAL FY 08	ACTUAL FY 09	BUDGET FY 10	ESTIMATE FY 10	PROPOSED FY 11
PERSONAL SERVICES	\$ -	\$ -	\$ 1,606,745	\$ 1,518,012	\$ 1,602,274
OPERATIONS AND MAINTENANCE	-	-	727,018	714,532	671,610
CAPITAL	-	-	59,000	23,550	104,741
TOTAL EXPENDITURES	\$ -	\$ -	\$ 2,392,763	\$ 2,256,094	\$ 2,378,625

STAFFING AUTHORIZATION

POSITION	SALARY RANGE	ACTUAL FY 08	ACTUAL FY 09	BUDGET FY 10	PROPOSED FY 11
CITY ENGINEER	5631-7547	-	-	1.0	1.0
CITY TRAFFIC ENGINEER	5151-6900	-	-	1.0	1.0
ENGINEER II	4221-5656	-	-	6.0	7.0
ENGINEER I	3494-4679	-	-	4.0	3.0
PERMIT CLERK	2008-2689	-	-	1.0	1.0
TECHNICAL ASSISTANCE ANALYST	3494-4679	-	-	1.0	1.0
ENGINEER INSPECTOR II	2980-3994	-	-	3.0	4.0
ENGINEERING INSPECTOR SUPERVISOR	3746-5019	-	-	1.0	1.0
CAD TECH/SURVEYOR	3494-4679	-	-	1.0	1.0
TRAFFIC ENGINEERING TECH	2864-3837	-	-	1.0	1.0
SENIOR ENGINEERING TECH	3494-4679	-	-	2.0	1.0
ADMINISTRATIVE SECRETARY	2466-3305	-	-	1.0	1.0
TOTAL		-	-	23.0	23.0

In FY 2010 the Engineering department budget was moved from the General Fund to an Internal Service Fund.

PERMANENT FUND

PERMANENT FUND

Permanent funds are used to account for resources that are legally restricted to the extent that only earnings, and not principal, may be used for purposes that support the City's programs – that is, for the benefit of the government or its citizenry.

- The **Cemetery Perpetual Care Fund** accounts for private contributions to the cemetery.

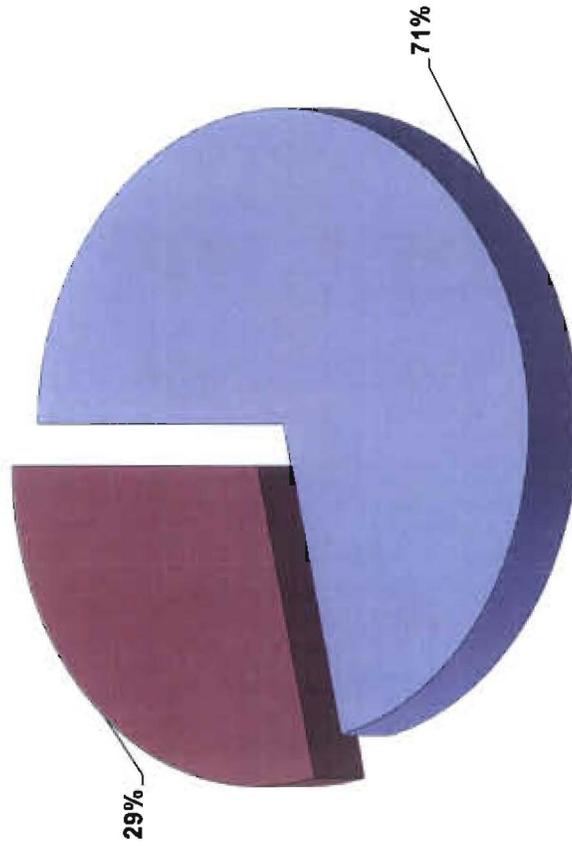
PERMANENT FUND
SUMMARY
OPERATING BUDGET
FY11

	CEMETERY PERPETUAL CARE	APPROVED BUDGET FY 11	APPROVED BUDGET FY 10	INCREASE (DECREASE)	ACTUAL FY 09
FUND BALANCE - BEGINNING	\$ 598,622	\$ 598,622	\$ 590,272	\$ 8,350	\$ 579,162
REVENUE:					
CHARGES FOR SERVICE	\$ 12,300	\$ 12,300	\$ 12,300	\$ -	\$ 12,090
INVESTMENT EARNINGS	4,965	4,965	6,802	(1,837)	14,056
TOTAL REVENUE	\$ 17,265	\$ 17,265	\$ 19,102	\$ (1,837)	\$ 26,146
EXPENDITURES:					
INTERFUND TRANSFERS	\$ 4,965	\$ 4,965	\$ 6,802	\$ (1,837)	\$ 14,056
TOTAL EXPENDITURES	\$ 4,965	\$ 4,965	\$ 6,802	\$ (1,837)	\$ 14,056
FUND BALANCE ENDING	\$ 610,922	\$ 610,922	\$ 602,572	\$ 8,350	\$ 591,252

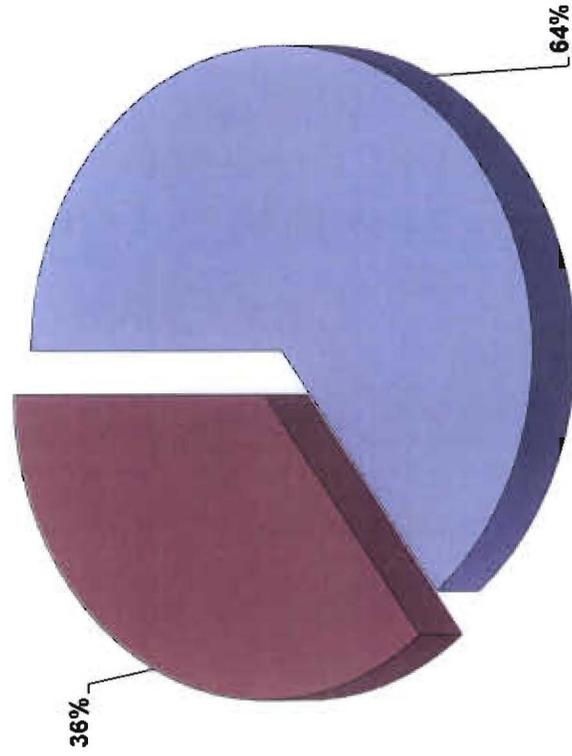
Permanent Fund Summary of Revenues

	FY 11	FY 10
\$	12,300	\$ 12,300
	4,965	6,802
\$	<u>17,265</u>	<u>\$ 19,102</u>
		TOTAL

■ CHARGES FOR SERVICE
■ INVESTMENT EARNINGS



Fiscal Year 2011



Fiscal Year 2010

CEMETERY PERPETUAL CARE FUND
OPERATING BUDGET

FUNDS 701 & 703

	ACTUAL FY 08	ACTUAL FY 09	BUDGET FY 10	ESTIMATE FY 10	APPROVED FY 11
FUND BALANCE BEGINNING	\$ 564,695	\$ 579,162	\$ 590,272	\$ 591,252	\$ 598,622
REVENUE:					
PERPETUAL CARE FEES	\$ 14,467	\$ 12,090	\$ 12,300	\$ 7,370	\$ 12,300
INTEREST ON INVESTMENTS	<u>24,887</u>	<u>14,056</u>	<u>6,802</u>	<u>5,566</u>	<u>4,965</u>
TOTAL REVENUE	<u>\$ 39,354</u>	<u>\$ 26,146</u>	<u>\$ 19,102</u>	<u>\$ 12,936</u>	<u>\$ 17,265</u>
EXPENDITURES:					
TRANSFER-GENERAL FUND	\$ 24,887	\$ 14,056	\$ 6,802	\$ 5,566	\$ 4,965
TOTAL EXPENDITURES	<u>\$ 24,887</u>	<u>\$ 14,056</u>	<u>\$ 6,802</u>	<u>\$ 5,566</u>	<u>\$ 4,965</u>
FUND BALANCE ENDING	<u>\$ 579,162</u>	<u>\$ 591,252</u>	<u>\$ 602,572</u>	<u>\$ 598,622</u>	<u>\$ 610,922</u>
LESS:					
NONSPENDABLE				598,622	610,922
RESTRICTED				-	-
COMMITTED				-	-
ASSIGNED				<u>-</u>	<u>-</u>
UNASSIGNED				<u>\$ -</u>	<u>\$ -</u>

CEMETERY PERPETUAL CARE FUND BUDGET NARRATIVE

City ordinance requires 30% of the proceeds from the sale of lots and mausoleum space to be placed in this fund and maintained for perpetuity. The income generated from investments is transferred to the General Fund to be used for care of the cemetery.

B.I.D.'S



Downtown Business Improvement District Work Plan

Mission Statement

The Billings Business Improvement District (BID) is dedicated to improving the cleanliness, appearance, and perception of safety in Downtown Billings to further enhance and make Billings a vibrant destination for visitors, residents, owners, employees, and students.

Business Structure

The BID operates certain revitalization, maintenance, and hospitality functions under the corporate entity known as the Billings Business Improvement District.

Products and Services

The BID will provide the following services within the designated boundaries:

Clean program

- Sidewalk sweeping
- Graffiti removal
- Snow removal, 4' pedestrian right of way
- Trash removal
- Power washing

Safe program

- BID Street Team
- Cooperative Safety Program, Downtown Resource Officer
- Business Watch

Landscape, Planter Maintenance

Street Kit of Parts

- Events
- Street Furniture

Hospitality Ambassadors

Outreach- Spare Change for Real Change, Purple 5K, Crit Bike Race

Contract Services

Service **Park Maintenance Districts** as per contract with the City of Billings.

Any other lawful activity deemed necessary by the Board of Directors.

Financial Forecast

The Business Improvement District is an organizing and financing mechanism used by property owners to determine the future of their retail, commercial, and industrial areas. The BID is based on state and local law, which permits property owners to band together to use the city's tax collection powers to "assess" themselves. These funds are collected by the city and returned in their entirety to the BID and are used for purchasing supplemental services (e.g. maintenance, sanitation, security, hospitality, events, outreach) and improvements (landscape, street furniture, etc.) beyond those services and improvements provided by the city. The Billings BID is publicly-sanctioned, assessment financed, and property owner managed.

Key Staff

The BID is managed by the BID Board of Directors via the BID Director and includes the following staff:

BID Supervisor - full time

Ambassador -- full time

Part-time staff as required

Downtown Business Improvement District
Budget

		Final Budget				
		FY 07	FY 08	FY 09	FY 10	FY 11
Revenue						
Property Assessments	as per assmt formula	\$139,938.44	\$139,938.44	\$160,430.75	\$172,160.40	\$179,080.00
Other Income	variable	\$19,336.00	\$59,300.00	\$67,000.00	\$61,000.00	\$54,200.00
Deferred Revenue Account -Downtown Officer						\$56,000.00
Spare Change for Real Change						\$2,500.00
DBP Assistance						\$0.00
Investment Income						\$0.00
	variable	\$252.00	\$250.00	\$1,000.00	\$1,000.00	\$2,418.00
Delinquent Assmnts		-\$13,993.44	-\$13,993.44	-\$14,311.75	-\$17,216.04	-\$17,908.00
Total Revenue		\$210,533.00	\$220,495.00	\$214,119.00	\$216,944.36	\$276,290.00
Subtotal w/o Other		\$197,197.00	\$206,755.00	\$199,807.25	\$200,728.36	\$163,590.00

Expenses						
BID Staffing		\$118,433.00	\$141,755.00	\$125,600.00	\$135,319.80	\$146,840.00
Capital Equipment/Equipment O&M		\$22,600.00	\$17,000.00	\$33,119.00	\$26,224.56	\$17,250.00
Special Projects (includes Downtown Officer)		\$4,000.00	\$3,000.00	\$2,500.00	\$2,500.00	\$61,500.00
Overhead		\$43,500.00	\$45,540.00	\$38,900.00	\$38,900.00	\$34,200.00
Occupancy (rent, phone, internet, janitorial)		\$22,000.00	\$13,200.00	\$14,000.00	\$14,000.00	\$16,500.00
Total Expense		\$210,533.00	\$220,495.00	\$214,119.00	\$216,944.36	\$276,290.00

Assessment Formula FY 07	0.04500X sq ft tot +	0.00065 X bx mkt value + .22X sq ft above 1st flr	Total Assessment
Assessment Formula FY 08	0.04500X sq ft tot +	0.00065 X bx mkt value + .22X sq ft above 1st flr	Total Assessment
Assessment Formula FY 09	0.049500 X sq ft tot +	0.000702 X bx mkt value + .860X sq ft above 1st flr	Total Assessment
Assessment Formula FY 10	0.049500 X sq ft tot +	0.000702 X bx mkt value + .860X sq ft above 1st flr	Total Assessment
Assessment Formula FY 11	0.049500 X sq ft tot +	0.000702 X bx mkt value + .860X sq ft above 1st flr	Total Assessment

(no change)
(no change)

Tourism Business Improvement District
Marketing Plan
July 1, 2010 - June 30, 2011

PURPOSE: The purpose of this comprehensive marketing plan is to provide a roadmap to success for the Billings Hospitality Community. This plan will better position Billings for economic and cultural growth through non-residential tourism expenditures. It is the mission of the TBID to generate room nights for lodging facilities in the city of Billings, Montana, by effectively marketing our region as a preferred travel destination.

TARGET MARKETS: Recruit statewide and national conventions and meetings; market to statewide and regional audience; recruit statewide, regional and national sporting events; expand into the 2/4 wheel market and tap into other markets on a smaller scale (military reunions, motor coach, international and film).

GOALS:

1. Meetings and Convention Recruitment
 - Government
 - Recreation
 - 2/4 Wheeled Social Events
 - Religious
 - Native American
2. Leisure Recruitment
 - In-State
 - Regional
 - 2/4 Wheeled Enthusiasts
3. Sporting Event Recruitment
4. Other Market Segment Recruitment
 - Motor coach
 - International
 - Film
 - Military Reunions

MEASURABLE OBJECTIVES:

- Book twenty groups in Billings (includes: conventions/small meetings/sporting events).
- Generate 20,000 room nights for lodging facilities of Billings.
- Generate 120 qualified leads.
- Increase unique web visits by 2% resulting in 175,000 unique visitors.
- Maintain FY 09/10 room demand for FY 10/11.

BUDGET DETAIL:

- **STAFF EXPENSES:** Represents all or a portion of individual salaries and benefits for four CVB Sales and Marketing Staff.
- **ADMINISTRATIVE EXPENSES:** Represents yearly lease of CVB Software, Legal and Accounting fees, Line of Credit interest, D&O insurance, meeting expenses, office supplies, postage, training, professional training and wireless equipment and newsletter printing.
- **MARKETING EXPENSES:** Represents advertising, printing, sales missions, branding activities, convention and sports incentives, tradeshow and conventions, web site development, maintenance and expansion, film recruitment and incentives, publicity, and miscellaneous expenses in the visitor's center.

**2010-2011
TBID Budget**

Revenues	
Collections	725,000.00
Carryover	10,000.00
Revenue Total	735,000.00
Staff Expenses	175,000.00
Administrative Expenses	37,900.00
Marketing:	
Advertising	193,000.00
Opportunity	107,000.00
Printed Materials	64,000.00
Sales Missions	27,000.00
Tradeshows/Conventions	62,600.00
Publicity	13,500.00
Web Site	18,500.00
Film Recruitment	10,000.00
Visitor Center	1,500.00
Total Marketing	497,100.00
Total Expenses	710,000.00
Revenue less Expenses	<u>25,000.00</u>
Reserves	25,000.00
Revenue less Reserves	0.00

CAPITAL IMPROVEMENT
PLAN

CAPITAL IMPROVEMENT PLAN

The City of Billings presents the **2011 – 2015 Capital Improvement Plan**. The FY 2011 through 2015 plan represents all capital projects in excess of \$25,000 that are planned for a six fiscal (budget) year time frame. Included in the CIP document are summary totals of the current year Capital Equipment Replacement Program (ERP) and the Capital Technology Replacement Program (TRP).

The ERP anticipates and identifies equipment in need of replacement with a planning process of 20 years. The TRP anticipates and identifies technology in need of replacement with a planning process of 10 years. All equipment and technology in excess of \$5,000 proposed for purchase is included in these plans.

ADJUSTMENTS TO CITY OF BILLINGS FY11 - FY15 CAPITAL IMPROVEMENT PROGRAM

PROJECT NUMBER	TITLE	SHORT DESCRIPTION	PROJ. STATUS	7/1/10 - 6/30/11 FY '11	7/1/11 - 6/30/12 FY '12	7/1/12 - 6/30/13 FY '13	7/1/13 - 6/30/14 FY '14	7/1/14 - 6/30/15 FY '15	FY11-15 FUND TOTALS
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Airport

		AMOUNT FOR EACH FUNDING SOURCE				
BIL-031 & 032 <div style="border: 1px solid black; padding: 2px;"> New Freight and Cargo Facility Construction of a multi-tenant cargo sort facility, which would be leased to the three largest air cargo haulers at the airport, meeting their needs and consolidating this activity to one area of the airport. </div>	Airport User Fee	\$0	\$5,000,000	\$0	\$0	\$5,000,000
	Total For Project	\$0	\$5,000,000	\$0	\$0	\$5,000,000
	Amended Total	\$0	\$0	\$5,000,000	\$0	\$5,000,000
	Increase / (Decrease)	\$0	(\$5,000,000)	\$0	\$0	\$0
BIL-002 <div style="border: 1px solid black; padding: 2px;"> Land Purchase-West End Purchase parcel of land adjacent to the west end of the Airport. Landowner contacted Airport and location would be beneficial for future Airport expansion of Runway 7/25. </div>	Passenger Facility Charge	\$0	\$0	\$0	\$0	\$0
	Total For Project	\$0	\$0	\$0	\$0	\$0
	Amended Total	\$500,000	\$0	\$0	\$0	\$0
	Increase / (Decrease)	\$500,000	\$0	\$0	\$0	\$0

**ADJUSTMENTS TO
CITY OF BILLINGS FY11 - FY15 CAPITAL IMPROVEMENT PROGRAM**

PROJECT NUMBER	TITLE	SHORT DESCRIPTION	PROJ. STATUS					TOTALS
			7/1/10 - 6/30/11 FY '11	7/1/11 - 6/30/12 FY '12	7/1/12 - 6/30/13 FY '13	7/1/13 - 6/30/14 FY '14	7/1/14 - 6/30/15 FY '15	
	Cargo Ramp-Slot 4	New Concrete Ramp for additional cargo activities.	\$0	\$3,000,000	\$0	\$0	\$0	\$3,000,000
	Passenger Facility Charge Total For Project		\$0	\$3,000,000	\$0	\$0	\$0	\$3,000,000
	Passenger Facility Charge	New Concrete Ramp for additional cargo activities. Moved to a later year.	\$0	\$0	\$0	\$0	\$0	\$0
		Increase / (Decrease)	\$0	(\$3,000,000)	\$0	\$0	\$0	(\$3,000,000)
	Elevator for IP-9 Office Building	Exterior mounted elevator on the IP-9 Office Building to address ADA issues.	\$200,000	\$0	\$0	\$0	\$0	\$200,000
	Airport User Fee Total For Project		\$200,000	\$0	\$0	\$0	\$0	\$200,000
BIL-074	Airport User Fee		\$300,000	\$0	\$0	\$0	\$0	\$300,000
		Increase / (Decrease)	\$100,000	\$0	\$0	\$0	\$0	\$100,000
	Remodel Operations Center Lower Level	Removal of lower half of the old elevator shaft and reutilize this space.	\$0	\$0	\$0	\$75,000	\$0	\$75,000
	Airport User Fee Total For Project		\$0	\$0	\$0	\$75,000	\$0	\$75,000
	Airport User Fee		\$0	\$0	\$0	\$75,000	\$0	\$75,000
			\$0	\$0	\$0	\$75,000	\$0	\$75,000
	Pave Terminal Circle	Rehab pavement sections on the Terminal loop road. Work consists of rotomilling pavement sections as needed and overlaying with 2-3 inches of new asphalt (approx. 120,000 square feet).	\$480,000	\$0	\$0	\$0	\$0	\$480,000
	Airport User Fee Total For Project		\$480,000	\$0	\$0	\$0	\$0	\$480,000
BIL-075	Airport User Fee		\$480,000	\$0	\$0	\$0	\$0	\$480,000
			\$480,000	\$0	\$0	\$0	\$0	\$480,000

**ADJUSTMENTS TO
CITY OF BILLINGS FY11 - FY15 CAPITAL IMPROVEMENT PROGRAM**

PROJECT NUMBER	TITLE	SHORT DESCRIPTION	PROJ. STATUS	7/1/10 - 6/30/11 FY '11	7/1/11 - 6/30/12 FY '12	7/1/12 - 6/30/13 FY '13	7/1/14 - 6/30/14 FY '14	7/1/15 - 6/30/15 FY '15	TOTALS
	Construct a Unisex Restroom	Construct a unisex restroom for individuals with mobility or physical impairments with attendees and for families with small children.							
	Airport User Fee			\$0	\$0	\$50,000	\$0		\$50,000
	Total For Project			\$0	\$0	\$50,000	\$0	\$0	\$50,000
	Airport User Fee			\$0	\$0	\$50,000	\$0	\$0	\$50,000
	Total			\$0	\$0	\$50,000	\$0	\$0	\$50,000
	Paint Terminal Interior	Paint the Airport Terminal interior.							
	Airport User Fee			\$0	\$350,000	\$0	\$0		\$350,000
	Total For Project			\$0	\$350,000	\$0	\$0	\$0	\$350,000
BIL-077	Airport User Fee			\$0	\$350,000	\$0	\$0	\$0	\$350,000
	Total			\$0	\$350,000	\$0	\$0	\$0	\$350,000
	Water/Sewer Extension for Business Park	Installation of the Water and Sewer mains for the north end of the Airport Business Park to accommodate the future development of the Airport properties for tenant businesses that would lease the land from the City.							
	Airport User Fee			\$0	\$400,000	\$0	\$0		\$400,000
	Total For Project			\$0	\$400,000	\$0	\$0	\$0	\$400,000
	Airport User Fee			\$0	\$400,000	\$0	\$0	\$0	\$400,000
	Total			\$0	\$400,000	\$0	\$0	\$0	\$400,000
BIL-057	Airport User Fee	Installation of the Water and Sewer mains for the north end of the Airport Business Park to accommodate the future development of the Airport properties for tenant businesses that would lease the land from the City. Moved to 2017.							
	Airport User Fee			\$0	\$0	\$0	\$0	\$0	\$0
	Total			\$0	\$0	\$0	\$0	\$0	\$0
	Increase / (Decrease)			\$0	(\$400,000)	\$0	\$0	\$0	(\$400,000)

**ADJUSTMENTS TO
CITY OF BILLINGS FY11 - FY15 CAPITAL IMPROVEMENT PROGRAM**

PROJECT NUMBER	TITLE	SHORT DESCRIPTION	PROJ. STATUS					TOTALS
			7/1/10 - 6/30/11 FY '11	7/1/11 - 6/30/12 FY '12	7/1/12 - 6/30/13 FY '13	7/1/13 - 6/30/14 FY '14	7/1/14 - 6/30/15 FY '15	
	Parking Garage	The construction of an Airport parking garage to accommodate the increased number of vehicles parking at the Airport.						
	Airport User Fee Total For Project		\$9,600,000	\$0	\$0	\$0	\$0	\$9,600,000
			<u>\$9,600,000</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$9,600,000</u>
BIL-021	Airport User Fee	Auto Parking - Phase 1 - Reconfigure Lots and relocate Cashier Plaza.	\$775,000	\$0	\$0	\$0	\$0	\$775,000
BIL-021	CFC User Fee		775,000	0	0	0	0	775,000
			<u>\$1,550,000</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$1,560,000</u>
		Increase / (Decrease)	(\$8,050,000)	\$0	\$0	\$0	\$0	(\$8,050,000)
	Business Park Fire Alarm	Install monitoring devices and strobes in eight Business Park Buildings and tie to existing fire alarm system and notification dialers located in the IP-9 building.						
	Airport User Fee Total For Project		\$0	\$0	\$0	\$0	\$0	\$0
			<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>
	Airport User Fee		\$0	\$0	\$0	\$0	\$0	\$0
			<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>

ADJUSTMENTS TO CITY OF BILLINGS FY11 - FY15 CAPITAL IMPROVEMENT PROGRAM

PROJECT NUMBER	TITLE	SHORT DESCRIPTION	7/1/10 - 6/30/11 FY '11	7/1/11 - 6/30/12 FY '12	7/1/12 - 6/30/13 FY '13	7/1/13 - 6/30/14 FY '14	7/1/14 - 6/30/15 FY '15	FY11-15 FUND TOTALS
	Ralocate East End Stair Tower	Relocate the Terminal Building East End Stairwell to the south to open up the terminal lobby. The current ticket counter space in front of the former Big Sky Airlines area is significantly reduced due to the location of the stair tower on the east end of the Terminal Building.	\$3,000,000	\$0	\$0	\$0	\$0	\$3,000,000
	Passenger Facility Charge Total For Project		\$3,000,000	\$0	\$0	\$0	\$0	\$3,000,000
		Relocate the Terminal Building East End Stairwell to the south to open up the terminal lobby. The current ticket counter space in front of the former Big Sky Airlines area is significantly reduced due to the location of the stair tower on the east end of the Terminal Building. Design work in FY 11 and construction in FY 15.	\$0	\$150,000	\$0	\$0	\$0	\$3,150,000
	Passenger Facility Charge		\$0	\$150,000	\$0	\$0	\$0	\$3,150,000
		increase / (Decrease)	(\$3,000,000)	\$150,000	\$0	\$0	\$0	\$150,000
			\$7,000,000	\$0	\$0	\$0	\$0	\$7,000,000
	Baggage Circulation Project	Rebuild airline ticket counter and baggage makeup areas to accommodate baggage screening behind the ticket counter.	\$7,000,000	\$0	\$0	\$0	\$0	\$7,000,000
	Passenger Facility Charge Total For Project		\$7,000,000	\$0	\$0	\$0	\$0	\$7,000,000
		Rebuild airline ticket counter and baggage makeup areas to accommodate baggage screening behind the ticket counter. Design work in FY 11 and construction in FY 14.	\$0	\$350,000	\$0	\$0	\$0	\$7,350,000
	Passenger Facility Charge		\$0	\$350,000	\$0	\$0	\$0	\$7,350,000
		increase / (Decrease)	(\$7,000,000)	\$350,000	\$0	\$0	\$0	\$350,000

**ADJUSTMENTS TO
CITY OF BILLINGS FY11 - FY15 CAPITAL IMPROVEMENT PROGRAM**

PROJECT NUMBER	TITLE	SHORT DESCRIPTION	PROJ. STATUS	7/1/10 - 6/30/11 FY '11	7/1/11 - 6/30/12 FY '12	7/1/12 - 6/30/13 FY '13	7/1/13 - 6/30/14 FY '14	7/1/14 - 6/30/15 FY '15	FY11-15 FUND TOTALS
	Relocate Taxiway 'G'	Removal and relocation of Taxiway 'G' to the west of its existing location	Approved	\$0	\$0	\$0	\$0	\$0	\$0
	FAA Grant		Total	\$0	\$0	\$0	\$0	\$0	\$0
	Total For Project			\$0	\$0	\$0	\$0	\$0	\$0
BIL-048	FAA Grant		Amended	\$2,105,263	\$0	\$0	\$0	\$0	\$2,105,263
	Total		Total	\$2,105,263	\$0	\$0	\$0	\$0	\$2,105,263
		Increase / (Decrease)		\$2,105,263	\$0	\$0	\$0	\$0	\$2,105,263
	Relocate Taxiway 'F'	Removal of Taxiway 'F'	Approved	\$0	\$0	\$0	\$0	\$0	\$0
	FAA Grant		Total	\$0	\$0	\$0	\$0	\$0	\$0
	Total For Project			\$0	\$0	\$0	\$0	\$0	\$0
	FAA Grant	Completed in FY 2010	Amended	\$0	\$0	\$0	\$0	\$0	\$0
	Total		Total	\$0	\$0	\$0	\$0	\$0	\$0
		Increase / (Decrease)		\$0	\$0	\$0	\$0	\$0	\$0
	Taxiway 'G' Storm Drain Removal	Removal of the abandoned storm drains at the intersection of Taxiway 'G' and Runway 10L.	Approved	\$50,000	\$0	\$0	\$0	\$0	\$50,000
	FAA Grant		Total	\$50,000	\$0	\$0	\$0	\$0	\$50,000
	Total For Project			\$50,000	\$0	\$0	\$0	\$0	\$50,000
	FAA Grant	Completed in FY 2010	Amended	\$0	\$0	\$0	\$0	\$0	\$0
	Total		Total	\$0	\$0	\$0	\$0	\$0	\$0
		Increase / (Decrease)		(\$50,000)	\$0	\$0	\$0	\$0	(\$50,000)
	Runway 10L/28R Rehab - Phased over Three Years	Roto-mill the pavement surface and repave with dense grade/grooved asphalt. Milling and paving will extend into each taxiway intersection just beyond the hold lines. Electrical work will include replacing all lighting transformers.	Approved	\$8,316,000	\$0	\$0	\$0	\$0	\$8,316,000
	FAA Grant		Total	\$8,316,000	\$0	\$0	\$0	\$0	\$8,316,000
	Total For Project			\$8,316,000	\$0	\$0	\$0	\$0	\$8,316,000
	FAA Grant		Amended	\$2,631,579	\$2,315,789	\$7,052,632	\$0	\$0	\$12,000,000
BIL-048	Total		Total	\$2,631,579	\$2,315,789	\$7,052,632	\$0	\$0	\$12,000,000
		Increase / (Decrease)		(\$5,684,421)	\$2,315,789	\$7,052,632	\$0	\$0	\$3,684,000
	Pave East Frontage Road	Widen and rebuild east end frontage road extending from Gate 15 to Gate 12. Road section approximately 1,700' (51,000 sq ft).	Approved	\$0	\$0	\$0	\$0	\$0	\$0
	Airport User Fee		Total	\$0	\$0	\$0	\$0	\$0	\$0
	Total For Project			\$0	\$0	\$0	\$0	\$0	\$0

**ADJUSTMENTS TO
CITY OF BILLINGS FY11 - FY15 CAPITAL IMPROVEMENT PROGRAM**

PROJECT NUMBER	TITLE	SHORT DESCRIPTION	PROJ. STATUS					FY11-15 FUND TOTALS
			7/1/10 - 6/30/11 FY '11	7/1/11 - 6/30/12 FY '12	7/1/12 - 6/30/13 FY '13	7/1/13 - 6/30/14 FY '14	7/1/14 - 6/30/15 FY '15	

Amended	\$0	\$0	\$0	\$0	\$0	\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0

Runway 10L Run-up Pad (Multi-Year)	Widen and rebuild east end frontage road extending from Gate 15 to Gate 12. Road section approximately 1,700' (51,000 sq ft). Completed in FY 10.
Construct an aircraft run up pad on Taxiway 'A' near the approach end of Runway 10L. A large amount of dirt/waste material will need to be excavated. This material will be transported and used to fill/in/extend the Runway 10L safety area north of Runway 10L and east of old Runway 34.	

Approved	\$0	\$3,500,000	\$0	\$0	\$0	\$3,500,000
Total	\$0	\$3,500,000	\$0	\$0	\$0	\$3,500,000
Amended	\$0	\$0	\$0	\$0	\$0	\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0

BILL-024	FAA Grant	Moved to 2017	Increase / (Decrease)			
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New Airport Entrance Sign	New Airport Entrance Sign to be installed after Airport entrance is reconstructed by State Highway project.
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Approved	\$0	\$0	\$0	\$0	\$0	\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0
Amended	\$0	\$0	\$0	\$0	\$0	\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0

BILL-024	FAA Grant	Moved to 2017	Increase / (Decrease)			
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**ADJUSTMENTS TO
CITY OF BILLINGS FY11 - FY15 CAPITAL IMPROVEMENT PROGRAM**

PROJECT NUMBER	TITLE	SHORT DESCRIPTION	PROJ. STATUS					TOTALS
			7/1/10 - 6/30/11 FY '11	7/1/11 - 6/30/12 FY '12	7/1/12 - 6/30/13 FY '13	7/1/13 - 6/30/14 FY '14	7/1/14 - 6/30/15 FY '15	
BIL-076	Anti-Crash Bollard System	Bollard System to be installed in front of Terminal Building to prevent vehicles from crashing into the Terminal						
	Airport User Fee		\$200,000	\$0	\$0	\$0	\$0	\$200,000
	Total For Project		\$200,000	\$0	\$0	\$0	\$0	\$200,000
	Passenger Facility Charge		\$0	\$300,000	\$0	\$0	\$0	\$300,000
	Total		\$0	\$300,000	\$0	\$0	\$0	\$300,000
		Increase / (Decrease)	(\$200,000)	\$300,000	\$0	\$0	\$0	\$100,000
BIL-070	General Aviation Dirt Work	Excavate hillside to make room for a new row of General Aviation hangars.						
	Passenger Facility Charge		\$0	\$0	\$0	\$0	\$0	\$0
	Total For Project		\$0	\$0	\$0	\$0	\$0	\$0
	Airport User Fee		\$0	\$265,000	\$0	\$0	\$0	\$265,000
	Total		\$0	\$265,000	\$0	\$0	\$0	\$265,000
		Increase / (Decrease)	\$0	\$265,000	\$0	\$0	\$0	\$265,000
BIL-078	Upgrade of Security Gates	Upgrade the Access Control readers and add CCTV to Airfield access gates 17 & 21. Relocate gates 21 and 24 and remove gate 14.						
	FAA Grant		\$0	\$600,000	\$0	\$0	\$0	\$600,000
	Total For Project		\$0	\$600,000	\$0	\$0	\$0	\$600,000
	FAA Grant		\$0	\$0	\$700,000	\$0	\$0	\$700,000
	Total		\$0	\$0	\$700,000	\$0	\$0	\$700,000
		Increase / (Decrease)	\$0	(\$600,000)	\$0	\$700,000	\$0	\$100,000
Transformer Relocation Project	Transformer Relocation Project	Relocate General Aviation Airfield Transformers. Safety issue.						
	FAA Grant		\$0	\$0	\$0	\$0	\$0	\$0
	Total For Project		\$0	\$0	\$0	\$0	\$0	\$0
	FAA Grant		\$0	\$0	\$0	\$0	\$0	\$0
	Total		\$0	\$0	\$0	\$0	\$0	\$0

**ADJUSTMENTS TO
CITY OF BILLINGS FY11 - FY15 CAPITAL IMPROVEMENT PROGRAM**

PROJECT NUMBER	TITLE	SHORT DESCRIPTION	PROJ. STATUS					TOTALS
			7/1/10 - 6/30/11 FY '11	7/1/11 - 6/30/12 FY '12	7/1/12 - 6/30/13 FY '13	7/1/13 - 6/30/14 FY '14	7/1/14 - 6/30/15 FY '15	
BIL-071	Concrete Ramp for Gate B-4	Replace asphalt surface with concrete to prevent larger aircraft from sinking into the pavement during summer heat.						
	Passenger Facility Charge Total For Project		\$0	\$0	\$0	\$0	\$0	\$0
	Passenger Facility Charge Total		\$0	\$0	\$0	\$0	\$0	\$0
BIL-071	Replace Terminal Building Cooling Tower	The cooling tower is an integral part of the Terminal Building cooling system. This 17-year old equipment needs to be replaced soon.						
	Airport User Fee Total For Project		\$0	\$0	\$0	\$0	\$0	\$0
	Airport User Fee Total		\$0	\$0	\$0	\$0	\$0	\$0
BIL-034	Relocate Car Rental Wash Facility	The Airport's car rental industry has outgrown the old car wash facility and parking area. This project will move the Car Rental Wash Facility to the west end of Airport to open up developable property along main Taxiway on east end.						
	CFC User Fee Total For Project		\$0	\$0	\$0	\$0	\$0	\$0
	CFC User Fee Total		\$0	\$0	\$0	\$0	\$0	\$0
BIL-062	Consolidated Rental Car Facility Drainage Improvements	This project will add additional storm drainage to accommodate the new pavement at the new car rental facility.						
	CFC User Fee Total For Project		\$0	\$0	\$0	\$0	\$0	\$0
	CFC User Fee Total		\$0	\$0	\$0	\$0	\$0	\$0

ADJUSTMENTS TO CITY OF BILLINGS FY11 - FY15 CAPITAL IMPROVEMENT PROGRAM

PROJECT NUMBER	TITLE	PROJ. STATUS	7/1/10 - 6/30/11 FY '11	7/1/11 - 6/30/12 FY '12	7/1/12 - 6/30/13 FY '13	7/1/13 - 6/30/14 FY '14	7/1/14 - 6/30/15 FY '15	FY11-15 FUND TOTALS
	Remove Obstruction and Realign Taxiway 'A' on East End							
	SHORT DESCRIPTION Airport's recent Master Plan identified that the east end of Taxiway 'A' be straightened and the hillside obstruction be removed. Safety item.							
	Passenger Facility Charge	Approved	\$0	\$0	\$0	\$0	\$0	\$0
	Total For Project		\$0	\$0	\$0	\$0	\$0	\$0
BIL-004	FAA Grant	Amended	\$0	\$0	\$0	\$0	\$0	\$0
	Total		\$0	\$0	\$0	\$0	\$0	\$0
	Increase / (Decrease)		\$0	\$0	\$0	\$0	\$0	\$0
	Energy Savings Performance Contracting							
	SHORT DESCRIPTION The City has been exploring Energy Savings Performance Contracting. This project would be very beneficial to a large facility like the Airport							
	Airport User Fee	Approved	\$0	\$0	\$0	\$0	\$0	\$0
	Total For Project		\$0	\$0	\$0	\$0	\$0	\$0
	Airport User Fee	Amended	\$0	\$0	\$0	\$0	\$0	\$0
	Total		\$0	\$0	\$0	\$0	\$0	\$0
	Add Two New Car Rental Offices							
	SHORT DESCRIPTION Project would convert freight area in baggage claim into two new Car Rental Counters and offices so that the airport could host 6 car rental concessions.							
	Airport User Fee	Approved	\$0	\$0	\$0	\$0	\$0	\$0
	Total For Project		\$0	\$0	\$0	\$0	\$0	\$0
	Airport User Fee	Amended	\$0	\$0	\$0	\$0	\$0	\$0
	Total		\$0	\$0	\$0	\$0	\$0	\$0

ADJUSTMENTS TO CITY OF BILLINGS FY11 - FY15 CAPITAL IMPROVEMENT PROGRAM

PROJECT NUMBER	TITLE	SHORT DESCRIPTION	PROJ. STATUS	7/1/10 - 6/30/11 FY '11	7/1/11 - 6/30/12 FY '12	7/1/12 - 6/30/13 FY '13	7/1/13 - 6/30/14 FY '14	7/1/14 - 6/30/15 FY '15	FY11-15 FUND TOTALS
	Terminal Building Ceiling Tile Replacement	Most of the ceiling tiles in the Airport are 20 years old or older and are extremely dirty and/or stained from roof leaks. This would be the first phase in replacing the tiles.							
	Airport User Fee		Approved	\$0	\$0	\$0	\$0	\$0	\$0
	Total For Project			\$0	\$0	\$0	\$0	\$0	\$0
	Airport User Fee		Amended	\$0	\$0	\$0	\$0	\$0	\$0
	Total			\$0	\$0	\$0	\$0	\$0	\$0
	Roof Coating for Buildings IP-6 & IP-7	The steel roofs on IP-6 & IP-7 in the airport business park are getting very rusty. The roofs on these 1960-era buildings will last longer if coated.							
	Airport User Fee		Approved	\$0	\$0	\$0	\$0	\$0	\$0
	Total For Project			\$0	\$0	\$0	\$0	\$0	\$0
	Airport User Fee		Amended	\$0	\$0	\$0	\$0	\$0	\$0
	Total			\$0	\$0	\$0	\$0	\$0	\$0
	Upgrade of Second Floor Ladies Restroom	This bathroom is undersized for the amount of tenant traffic it receives. Project would expand it.							
	Airport User Fee		Approved	\$0	\$0	\$0	\$0	\$0	\$0
	Total For Project			\$0	\$0	\$0	\$0	\$0	\$0
	Airport User Fee		Amended	\$0	\$0	\$0	\$0	\$0	\$0
	Total			\$0	\$0	\$0	\$0	\$0	\$0
	Skylights for Terminal Concourses	Skylights would be added in the Terminal Concourses to add natural light in enclosed areas.							
	Airport User Fee		Approved	\$40,000	\$0	\$0	\$0	\$0	\$40,000
	Total For Project			\$40,000	\$0	\$0	\$0	\$0	\$40,000
	Airport User Fee		Amended	\$40,000	\$0	\$0	\$0	\$0	\$40,000
	Total			\$40,000	\$0	\$0	\$0	\$0	\$40,000

ADJUSTMENTS TO CITY OF BILLINGS FY11 - FY15 CAPITAL IMPROVEMENT PROGRAM

PROJECT NUMBER	TITLE	SHORT DESCRIPTION	PROJ. STATUS	7/1/10 - 6/30/11	7/1/11 - 6/30/12	7/1/12 - 6/30/13	7/1/13 - 6/30/14	7/1/14 - 6/30/15	FY11-15 FUND TOTALS
				FY '11	FY '12	FY '13	FY '14	FY '15	
BIL-064	ARRA / AIP Project Rehab East End of Taxiway 'A' FAA Grant Total For Project	Project would remove and replace the asphalt surface on a busy taxiway.	Approved	\$0	\$1,600,000	\$0	\$0	\$0	\$1,600,000
	ARRA Grant	Completed in FY 2010 with ARRA monies.	Amended	\$0	\$0	\$0	\$0	\$0	\$0
		Increase / (Decrease)	Total	\$0	(\$1,600,000)	\$0	\$0	\$0	(\$1,600,000)
	Paint Exterior of Large Hangar IP-5	The metal exterior of the large hangar, IP-5 is rusting and needs to be protected.	Approved	\$0	\$0	\$33,000	\$0	\$0	\$33,000
	Airport User Fee Total For Project		Amended	\$0	\$0	\$33,000	\$0	\$0	\$33,000
	Airport User Fee		Total	\$0	\$0	\$35,000	\$0	\$0	\$35,000
		Increase / (Decrease)		\$0	\$0	\$2,000	\$0	\$0	\$2,000
	Update Interior of Office Building IP-8	Project would update the bathrooms so they are ADA compliant, provide new wall coverings, carpet and paint and reconfigure some of the space.	Approved	\$0	\$0	\$50,000	\$0	\$0	\$50,000
	Airport User Fee Total For Project		Amended	\$0	\$0	\$50,000	\$0	\$0	\$50,000
	Airport User Fee		Total	\$0	\$0	\$50,000	\$0	\$0	\$50,000
		Increase / (Decrease)		\$0	\$0	\$65,000	\$0	\$0	\$65,000
	Interior Terminal Wall Protective Wainscot	Project would install protective wainscot on the walls in heavy traffic areas to reduce the amount of wall maintenance currently caused by luggage and carts banging into the walls	Approved	\$0	\$0	\$65,000	\$0	\$0	\$65,000
	Airport User Fee Total For Project		Amended	\$0	\$0	\$65,000	\$0	\$0	\$65,000
	Airport User Fee		Total	\$0	\$0	\$65,000	\$0	\$0	\$65,000

ADJUSTMENTS TO CITY OF BILLINGS FY11 - FY15 CAPITAL IMPROVEMENT PROGRAM

PROJECT NUMBER	TITLE	SHORT DESCRIPTION	PROJ. STATUS	7/1/10 - 6/30/11 FY '11	7/1/11 - 6/30/12 FY '12	7/1/12 - 6/30/13 FY '13	7/1/13 - 6/30/14 FY '14	7/1/14 - 6/30/15 FY '15	FY11-15 FUND TOTALS
BIL-079	Re-Pave West End Office Building Parking Lot and Access Road.	The pavement at this facility is over 20 years old, is cracked and unraveling and needs to be replaced.	Approved	\$0	\$0	\$0	\$70,000	\$0	\$70,000
	Airport User Fee			\$0	\$0	\$0	\$70,000	\$0	\$70,000
	Total For Project			\$0	\$0	\$0	\$70,000	\$0	\$70,000
	Environmental Assessment for Changes to Runways 7 & 10R	Before these runways can be lengthened or modified, an Environmental Assessment must be performed for the FAA.	Approved	\$0	\$0	\$250,000	\$0	\$0	\$250,000
	FAA Grant			\$0	\$0	\$250,000	\$0	\$0	\$250,000
	Total For Project			\$0	\$0	\$250,000	\$0	\$0	\$250,000
BIL-033	Taxiway 'E' Removal and Earthwork	Project removes a portion of Taxiway 'E' and related earthwork.	Approved	\$0	\$0	\$1,600,000	\$0	\$0	\$1,600,000
	FAA Grant			\$0	\$0	\$1,600,000	\$0	\$0	\$1,600,000
	Total For Project			\$0	\$0	\$1,600,000	\$0	\$0	\$1,600,000
	FAA Grant	Project removes a portion of Taxiway 'E' and related earthwork. Removed from schedule.	Amended	\$0	\$0	\$0	\$0	\$0	\$0
	Total			\$0	\$0	\$0	\$0	\$0	\$0
	Total			\$0	\$0	\$1,600,000	\$0	\$0	\$1,600,000
BIL-028	Repave Airport Service Road	Project repaves the service road used by fuel trucks to get to the Business Park to fuel aircraft.	Approved	\$0	\$0	\$850,000	\$0	\$0	\$850,000
	FAA Grant			\$0	\$0	\$850,000	\$0	\$0	\$850,000
	Total For Project			\$0	\$0	\$850,000	\$0	\$0	\$850,000
	FAA Grant	Project repaves the service road used by fuel trucks to get to the Business Park to fuel aircraft.	Amended	\$0	\$0	\$0	\$800,000	\$0	\$800,000
	Total			\$0	\$0	\$0	\$800,000	\$0	\$800,000
	Total			\$0	\$0	\$850,000	\$800,000	\$0	(\$50,000)
BIL-025	Runway 7/25 Extension and Widening	Project would increase the size of the aircraft that can operate on this runway, allowing a 2nd option for aircraft, especially when the main runway is closed for maintenance.	Approved	\$0	\$0	\$0	\$3,300,000	\$0	\$3,300,000
	FAA Grant			\$0	\$0	\$0	\$3,300,000	\$0	\$3,300,000
	Total For Project			\$0	\$0	\$0	\$3,300,000	\$0	\$3,300,000

**ADJUSTMENTS TO
CITY OF BILLINGS FY11 - FY15 CAPITAL IMPROVEMENT PROGRAM**

PROJECT NUMBER	TITLE	PROJ. STATUS	7/1/10 - 6/30/11	7/1/11 - 6/30/12	7/1/12 - 6/30/13	7/1/13 - 6/30/14	7/1/14 - 6/30/15	FY11-15 FUND TOTALS
BIL-029	FAA Grant	Amended	\$0	\$0	\$0	\$0	\$5,263,158	\$5,263,158
	Total		\$0	\$0	\$0	\$0	\$5,263,158	\$5,263,158
	Increase / (Decrease)		\$0	\$0	\$0	(\$3,300,000)	\$5,263,158	\$1,963,158

	Hangar Door Replacement	Replace hangar door on City owned hangar.						
	FAA Grant	Approved	\$0	\$0	\$0	\$0	\$0	\$0
	Total For Project		\$0	\$0	\$0	\$0	\$0	\$0
	FAA Grant	Amended	\$0	\$0	\$0	\$0	\$0	\$0
	Total		\$0	\$0	\$0	\$0	\$0	\$0

BIL-no#	Reconstruct Taxiway "A" Dual South	This pavement is a transition area between Taxiway "A" and the FBO and Postal Service ramps just east of the Terminal Building. Based on the 2009 Pavement Condition Index report, this piece of pavement is in need of replacement before it starts to unravel and produces debris that can be ingested into jet engines and causing costly damage.						
	FAA Grant	New	\$0	\$0	\$0	\$0	\$0	\$0
	Total		\$0	\$0	\$0	\$0	\$0	\$0

BIL-no#	New Vehicle Access/Incurson Road East	This project would provide a new and straightened Fuel Truck and Vehicle Access Road directly south of Taxiway "A" East. This project would replace the existing road which is currently located significantly south of Taxiway "A" and runs adjacent to or on the Airport's east end tenant ramps. The new road will provide for greater fuel truck and other vehicle separation from aircraft parked on the tenant ramps.						
	Passenger Facility Charge	New	\$0	\$0	\$0	\$0	\$0	\$0
	Total		\$0	\$0	\$0	\$0	\$0	\$0

BIL-no#	Ground Loading Ramp for Large Aircraft	Portable ground loading ramp for use when loading bridges are unavailable.						
	Passenger Facility Charge	New	\$45,000	\$0	\$0	\$0	\$0	\$45,000
	Total		\$45,000	\$0	\$0	\$0	\$0	\$45,000

BIL-006	West GA Area	Expand the West GA area to the south and to the west for additional hangar sites.						
	Passenger Facility Charge	New	\$0	\$210,000	\$0	\$0	\$0	\$210,000
	Total		\$0	\$210,000	\$0	\$0	\$0	\$210,000

ADJUSTMENTS TO CITY OF BILLINGS FY11 - FY15 CAPITAL IMPROVEMENT PROGRAM

PROJECT NUMBER	TITLE	SHORT DESCRIPTION	PROJ. STATUS					TOTALS
			7/1/10 - 6/30/11 FY '11	7/1/11 - 6/30/12 FY '12	7/1/12 - 6/30/13 FY '13	7/1/13 - 6/30/14 FY '14	7/1/14 - 6/30/15 FY '15	
BIL-003	Delicing Fluid Collection System	Due to recent improvements to the storm collection system for the runoff from the aircraft ramp areas east of the Terminal, a higher concentration of aircraft deicing fluid is reaching the airport's storm water holding ponds. This project would look to find ways to capture the deicing fluid so that the remaining storm water out flows will meet EPA requirements.	\$0	\$0	\$0	\$1,500,000	\$0	\$1,500,000
			\$0	\$0	\$0	\$1,500,000	\$0	\$1,500,000
New Total								
Total			\$0	\$0	\$0	\$1,500,000	\$0	\$1,500,000
BIL-003	Land Acquisition	The airport currently lease 200 acres of grazing land from the State of Montana as part of its noise abatement program. Because the annual lease amounts are becoming fairly expensive, it may make more sense to own part of this parcel.	\$0	\$400,000	\$0	\$0	\$0	\$400,000
			\$0	\$400,000	\$0	\$0	\$0	\$400,000
New Total								
Total			\$0	\$400,000	\$0	\$0	\$0	\$400,000

**ADJUSTMENTS TO
CITY OF BILLINGS FY11 - FY15 CAPITAL IMPROVEMENT PROGRAM**

PROJECT NUMBER	TITLE	SHORT DESCRIPTION	PROJ. STATUS	7/1/10 - 6/30/11	7/1/11 - 6/30/12	7/1/12 - 6/30/13	7/1/13 - 6/30/14	7/1/14 - 6/30/15	FY11-15 FUND TOTALS
				FY '11	FY '12	FY '13	FY '14	FY '15	
Airport Funding Total Approved Projects									
	Airport User Fee		Approved	\$10,520,000	\$5,750,000	\$198,000	\$145,000	\$0	\$16,613,000
	CFC User Fee		Approved	\$0	\$0	\$0	\$0	\$0	\$0
	ARRA Grant		Approved	\$0	\$0	\$0	\$0	\$0	\$0
	FAA Grant		Approved	\$8,366,000	\$5,700,000	\$2,700,000	\$3,300,000	\$0	\$20,066,000
	Passenger Facility Charge		Approved	\$10,000,000	\$3,000,000	\$0	\$0	\$0	\$13,000,000
				\$28,886,000	\$14,450,000	\$2,898,000	\$3,445,000	\$0	\$49,679,000
Airport Funding Total Amended Projects									
	Airport User Fee		Amended	(\$8,925,000)	(\$5,135,000)	\$2,000	\$5,000,000	\$0	(\$9,058,000)
	CFC User Fee		Amended	\$775,000	\$0	\$0	\$0	\$0	\$775,000
	ARRA Grant		Amended	\$0	\$0	\$0	\$0	\$0	\$0
	FAA Grant		Amended	(\$3,628,158)	(\$3,384,211)	\$4,752,632	(\$1,800,000)	\$5,263,158	\$1,202,421
	Passenger Facility Charge		Amended	(\$9,500,000)	(\$2,200,000)	\$0	\$7,000,000	\$3,000,000	(\$1,700,000)
				(\$21,278,158)	(\$10,719,211)	\$4,754,632	\$10,200,000	\$8,263,158	(\$8,780,579)
Airport Funding Total New Projects									
	Airport User Fee		New	\$0	\$400,000	\$0	\$0	\$0	\$400,000
	CFC User Fee		New	\$0	\$0	\$0	\$0	\$0	\$0
	ARRA Grant		New	\$0	\$0	\$0	\$0	\$0	\$0
	FAA Grant		New	\$0	\$0	\$0	\$1,500,000	\$0	\$1,500,000
	Passenger Facility Charge		New	\$45,000	\$210,000	\$0	\$0	\$0	\$255,000
				\$45,000	\$610,000	\$0	\$1,500,000	\$0	\$2,155,000
Airport Funding Total All Projects (Including New Projects)									
	Airport User Fee		Proposed	\$1,595,000	\$1,015,000	\$200,000	\$5,145,000	\$0	\$7,955,000
	CFC User Fee		Proposed	\$775,000	\$0	\$0	\$0	\$0	\$775,000
	ARRA Grant		Proposed	\$0	\$0	\$0	\$0	\$0	\$0
	FAA Grant		Proposed	\$4,736,842	\$2,315,789	\$7,452,632	\$3,000,000	\$5,263,158	\$22,768,421
	Passenger Facility Charge		Proposed	\$545,000	\$1,010,000	\$0	\$7,000,000	\$3,000,000	\$11,555,000
			Grand Total	\$7,651,842	\$4,340,789	\$7,652,632	\$15,145,000	\$8,263,158	\$43,053,421

**ADJUSTMENT TO
CITY OF BILLINGS FY11 - FY15 CAPITAL IMPROVEMENT PROGRAM**

PROJECT NUMBER	TITLE	SHORT DESCRIPTION	PROJ STATUS	7/1/10 - 6/30/11 FY '11	7/1/11 - 6/30/12 FY '12	7/1/12 - 6/30/13 FY '13	7/1/13 - 6/30/14 FY '14	7/1/13 - 6/30/14 FY '15	FY11-15 FUND TOTALS
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Facilities Management

FM001	Downtown Space Study	Planning study for City facilities in the Downtown area.	Approved						
	Facilities Management Revenues								
			\$0	\$0	\$0	\$0	\$0	\$0	\$0
			\$0	\$0	\$0	\$0	\$0	\$0	\$0
			\$0	\$100,000	\$0	\$0	\$0	\$0	\$100,000
			\$0	\$100,000	\$0	\$0	\$0	\$0	\$100,000
			\$0	\$100,000	\$0	\$0	\$0	\$0	\$100,000
			\$0	\$100,000	\$0	\$0	\$0	\$0	\$100,000

			FY '11	FY '12	FY '13	FY '14	FY '15	FY11-15 FUND
Facilities Mgmt Funding Approved Projects	ARRA Grant	Approved	\$0	\$0	\$0	\$0	\$0	\$0
	Facilities Management Revenues	Approved	\$0	\$0	\$0	\$0	\$0	\$0
			\$0	\$0	\$0	\$0	\$0	\$0

			FY '11	FY '12	FY '13	FY '14	FY '15	FY11-15 FUND
Facilities Mgmt Funding Amended Projects	ARRA Grant	Amended	\$0	\$0	\$0	\$0	\$0	\$0
	Facilities Management Revenues	Amended	\$0	\$100,000	\$0	\$0	\$0	\$100,000
			\$0	\$100,000	\$0	\$0	\$0	\$100,000

			FY '11	FY '12	FY '13	FY '14	FY '15	FY11-15 FUND
Facilities Mgmt Funding New Projects	ARRA Grant	New	\$0	\$0	\$0	\$0	\$0	\$0
	Facilities Management Revenues	New	\$0	\$0	\$0	\$0	\$0	\$0
			\$0	\$0	\$0	\$0	\$0	\$0

			FY '11	FY '12	FY '13	FY '14	FY '15	FY11-15 FUND
Facilities Mgmt Funding All Projects (including New Projects)	Facilities Management Revenues	Proposed	\$0	\$0	\$0	\$0	\$0	\$0
	Facilities Management Revenues	Proposed	\$0	\$100,000	\$0	\$0	\$0	\$100,000
			\$0	\$100,000	\$0	\$0	\$0	\$100,000

**ADJUSTMENT TO
CITY OF BILLINGS FY11 - FY15 CAPITAL IMPROVEMENT PROGRAM**

PROJECT NUMBER	TITLE	SHORT DESCRIPTION	PROJ. STATUS	7/1/10 - 6/30/11		7/1/11 - 6/30/12		7/1/12 - 6/30/13		7/1/13 - 6/30/14		7/1/14 - 6/30/15		FY11-15 FUND TOTALS
				AMOUNT FOR EACH FUNDING SOURCE										
Fire / 911 Communication Center Facility														
	911 Center Facility-Site Plan/Design/Architect Fee	Plan/Design for Construction of a New Joint City-County 911 Center.												
	911 Building Reserve [225]			\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	911 Building Reserve [225]			\$450,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$450,000
	Total			\$450,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$450,000
	911 Center Facility - Construction	Construction of a New Joint City-County 911 Center.												
	Bond / Intercep Loan			\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	911 Building Reserve [225]			\$137,000	\$141,201	\$145,437	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$423,638
	AMR Dispatching Fee			\$77,588	\$79,895	\$82,292	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$239,775
	Total			\$214,588	\$221,096	\$227,729	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$663,413
	Bond / Intercep Loan			\$2,502,300	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,502,300
	911 Building Reserve [225]			\$2,030,411	\$234,411	\$234,411	\$234,411	\$234,411	\$234,411	\$234,411	\$234,411	\$234,411	\$234,411	\$2,968,055
	AMR Dispatching Fee			\$142,309	\$77,588	\$79,895	\$82,292	\$82,292	\$82,292	\$82,292	\$82,292	\$82,292	\$82,292	\$452,084
	Total			\$4,675,020	\$311,999	\$314,306	\$316,703	\$316,703	\$316,703	\$316,703	\$316,703	\$316,703	\$316,703	\$5,922,439
		Increase / (Decrease)		\$4,460,432	\$90,903	\$86,577	\$316,703	\$316,703	\$316,703	\$316,703	\$316,703	\$316,703	\$316,703	\$5,259,026
Fire Station #5 - Relocation														
	Relocation of Station #5 & Maintenance Shop.													
	Sale of Station #5			\$0	\$0	\$1,500,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,500,000
	Public Safety Fund			\$0	\$0	\$750,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$750,000
	Total			\$0	\$0	\$2,250,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,250,000
	Sale of Station #5			\$0	\$0	\$1,500,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,500,000
	Public Safety Fund			\$0	\$0	\$750,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$750,000
	Total			\$0	\$0	\$2,250,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,250,000
Fire Station #8 - Site Plan/Design/Architect Fees														
	Location Determination Design Plans - Construction of a new Fire Station #8.													
	Public Safety Fund			\$175,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$175,000
	Total			\$175,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$175,000
	Public Safety Fund			\$175,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$175,000
	Total			\$175,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$175,000

**ADJUSTMENT TO
CITY OF BILLINGS FY11 - FY15 CAPITAL IMPROVEMENT PROGRAM**

PROJECT NUMBER	TITLE	SHORT DESCRIPTION	PROJ STATUS		7/1/10 - 6/30/11	7/1/11 - 6/30/12	7/1/12 - 6/30/13	7/1/13 - 6/30/14	7/1/14 - 6/30/15	FY11-15 FUND TOTALS
			FY 11	FY 12	FY 13	FY 14	FY 15			
Key project Number Here	800 MHZ RADIO SYSTEM REPLACEMENT [607]	VHF RADIO SYSTEM: DEVELOP & DEPLOY NEW DIGITAL TRUNKED SIMUL-CAST INTEROPERABLE RADIO SYSTEM								
	Bond / Intercap Loan				\$9,000,000	\$0	\$0	\$0	\$0	\$9,000,000
					\$9,000,000	\$0	\$0	\$0	\$0	\$9,000,000
Key project Number Here	REGIONAL TRAINING CENTER [150]	CITY/REGIONAL PUBLIC SAFETY TRAINING FACILITY								
	Bond / Intercap Loan				\$0	\$10,000,000	\$0	\$0	\$0	\$10,000,000
					\$0	\$10,000,000	\$0	\$0	\$0	\$10,000,000

**ADJUSTMENT TO
CITY OF BILLINGS FY11 - FY15 CAPITAL IMPROVEMENT PROGRAM**

PROJECT NUMBER	TITLE	SHORT DESCRIPTION	PROJ. STATUS	7/1/10 - 6/30/11	7/1/11 - 6/30/12	7/1/12 - 6/30/13	7/1/13 - 6/30/14	7/1/14 - 6/30/15	FY11-15 FUND TOTALS
				FY '11	FY '12	FY '13	FY '14	FY '15	
Fire / 911 Communication Funding Approved Projects									
	911 Building Reserve [225]		Approved	\$137,000	\$141,201	\$145,437	\$0	\$0	\$423,638
	Bond / Intercep Loan		Approved	\$0	\$0	\$0	\$0	\$0	\$0
	AMR Dispatching Fee		Approved	\$77,588	\$79,895	\$82,292	\$0	\$0	\$239,775
	ARRA Grant		Approved	\$0	\$0	\$0	\$0	\$0	\$0
	Sale of Station #5		Approved	\$0	\$0	\$1,500,000	\$0	\$0	\$1,500,000
	Public Safety Fund		Approved	\$175,000	\$0	\$750,000	\$0	\$0	\$925,000
				\$389,588	\$221,096	\$2,477,729	\$0	\$0	\$3,088,413
Fire / 911 Communication Funding Amended Projects									
	911 Building Reserve [225]		Amended	\$2,343,411	\$93,210	\$88,974	\$234,411	\$234,411	\$2,994,417
	Bond / Intercep Loan		Amended	\$2,502,300	\$0	\$0	\$0	\$0	\$2,502,300
	AMR Dispatching Fee		Amended	\$64,721	(\$2,307)	(\$2,397)	\$82,292	\$70,000	\$212,309
	ARRA Grant		Amended	\$0	\$0	\$0	\$0	\$0	\$0
	Sale of Station #5		Amended	\$0	\$0	\$0	\$0	\$0	\$0
	Public Safety Fund		Amended	\$0	\$0	\$0	\$0	\$0	\$0
				\$4,910,432	\$90,903	\$86,577	\$316,703	\$304,411	\$5,709,026
Fire / 911 Communication Funding New Projects									
	911 Building Reserve [225]		New	\$0	\$0	\$0	\$0	\$0	\$0
	Bond / Intercep Loan		New	\$9,000,000	\$10,000,000	\$0	\$0	\$0	\$19,000,000
	AMR Dispatching Fee		New	\$0	\$0	\$0	\$0	\$0	\$0
	ARRA Grant		New	\$0	\$0	\$0	\$0	\$0	\$0
	Sale of Station #5		New	\$0	\$0	\$0	\$0	\$0	\$0
	Public Safety Fund		New	\$0	\$0	\$0	\$0	\$0	\$0
				\$9,000,000	\$10,000,000	\$0	\$0	\$0	\$19,000,000
Fire / 911 Communication Funding All Projects (Including New Projects)									
	911 Building Reserve [225]		Proposed	\$2,480,411	\$234,411	\$234,411	\$234,411	\$234,411	\$3,418,055
	Bond / Intercep Loan		Proposed	\$11,502,300	\$10,000,000	\$0	\$0	\$0	\$21,502,300
	AMR Dispatching Fee		Proposed	\$142,309	\$77,588	\$79,895	\$82,292	\$70,000	\$452,084
	ARRA Grant		Proposed	\$0	\$0	\$0	\$0	\$0	\$0
	Sale of Station #5		Proposed	\$0	\$0	\$1,500,000	\$0	\$0	\$1,500,000
	Public Safety Fund		Proposed	\$175,000	\$0	\$750,000	\$0	\$0	\$925,000
			Grand Total	\$14,300,020	\$10,311,999	\$2,564,306	\$316,703	\$304,411	\$27,797,439

ADJUSTMENT TO CITY OF BILLINGS FY11 - FY15 CAPITAL IMPROVEMENT PROGRAM

PROJECT NUMBER	TITLE	SHORT DESCRIPTION	7/1/10 - 6/30/11 FY '11	7/1/11 - 6/30/12 FY '12	7/1/12 - 6/30/13 FY '13	7/1/13 - 6/30/14 FY '14	7/1/14 - 6/30/15 FY '15	FY11-15 FUND TOTALS
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Library

PROJECT NUMBER	TITLE	SHORT DESCRIPTION	7/1/10 - 6/30/11 FY '11	7/1/11 - 6/30/12 FY '12	7/1/12 - 6/30/13 FY '13	7/1/13 - 6/30/14 FY '14	7/1/14 - 6/30/15 FY '15	FY11-15 FUND TOTALS
PBL 0901	Joint Community Library @ MSUB COT	Construct Joint Community Library that will serve as West End Branch for Parmly Billings Library and as College Library for COT students. Council to set bond/levy election contingent upon University securing its funding for project.	\$0	\$0	\$0	\$0	\$0	\$0
	Library G.O. Bonds		\$0	\$0	\$0	\$0	\$0	\$7,964,678
		Approved Total	\$0	\$0	\$0	\$0	\$0	\$0

		Construct Joint Community Library that will serve as West End Branch for Parmly Billings Library and as College Library for COT students. Council to set bond/levy election contingent upon University securing its funding for project. Reflects 2% annual increase of 50% of High Plan's final project estimate.	\$0	\$0	\$0	\$0	\$7,230,625	\$7,230,625
	Library G.O. Bonds		\$0	\$0	\$0	\$0	\$7,230,625	\$7,230,625
		Amended Total	\$0	\$0	\$0	\$0	\$7,230,625	\$7,230,625
		Increase / (Decrease)	\$0	\$0	\$0	\$0	\$7,230,625	(\$794,053)

PBL1201	Upgrade, Remodel & Expand Library	Build new, acquire and remodel another building, or remodel existing Library building on Broadway at inflation-adjusted \$9,659,558 to \$13,383,684 costs, per A & E Architects 2004 Scheme C.	\$0	\$13,383,684	\$0	\$0	\$0	\$13,383,684
	Library G.O. Bonds		\$0	\$13,383,684	\$0	\$0	\$0	\$13,383,684
		Approved Total	\$0	\$13,383,684	\$0	\$0	\$0	\$13,383,684

		Build new, acquire and remodel another building, or remodel existing Library building on Broadway at inflation-adjusted \$9,859,558 to \$13,383,684 costs, per A&E Architects 2004 Scheme C.	\$0	\$13,383,684	\$0	\$0	\$0	\$13,383,684
	Library G.O. Bonds		\$0	\$13,383,684	\$0	\$0	\$0	\$13,383,684
		Amended Total	\$0	\$13,383,684	\$0	\$0	\$0	\$13,383,684
	Heights Branch Site Evaluation	Evaluate multiple potential sites for future Heights branch library.	\$0	\$0	\$0	\$0	\$0	\$0
	Library Reserves		\$0	\$0	\$0	\$0	\$0	\$150,000
		Approved Total	\$0	\$0	\$0	\$0	\$0	\$150,000

ADJUSTMENT TO CITY OF BILLINGS FY11 - FY15 CAPITAL IMPROVEMENT PROGRAM

PROJECT NUMBER	TITLE	SHORT DESCRIPTION	PROJ. STATUS	7/1/10 - 6/30/11 FY '11	7/1/11 - 6/30/12 FY '12	7/1/12 - 6/30/13 FY '13	7/1/13 - 6/30/14 FY '14	7/1/14 - 6/30/15 FY '15	FY11-15 FUND TOTALS
	Library Reserves	Evaluate multiple potential sites for future Heights branch library. Reduced to \$75,000 per Council action in FY 10 budget.	Amended	\$75,000	\$0	\$0	\$0	\$0	\$75,000
	Total			\$75,000	\$0	\$0	\$0	\$0	\$75,000
		Increase / (Decrease)		\$0	\$0	\$0	\$0	\$0	(\$75,000)

		FY '11	FY '12	FY '13	FY '14	FY '15	FY11-15 FUND TOTALS
Library Funding Approved	Library G.O. Bonds	\$0	\$13,383,684	\$0	\$0	\$0	\$13,383,684
	ARRA Grant	\$0	\$0	\$0	\$0	\$0	\$0
	Library Reserves	\$0	\$0	\$0	\$0	\$0	\$0
	Total	\$0	\$13,383,684	\$0	\$0	\$0	\$13,383,684

Library Funding Amended	Library G.O. Bonds	\$0	\$0	\$0	\$0	\$7,230,625	\$7,230,625
	ARRA Grant	\$0	\$0	\$0	\$0	\$0	\$0
	Library Reserves	\$75,000	\$0	\$0	\$0	\$0	\$75,000
	Total	\$75,000	\$0	\$0	\$0	\$7,230,625	\$7,305,625

Library Funding New	Library G.O. Bonds	\$0	\$0	\$0	\$0	\$0	\$0
	ARRA Grant	\$0	\$0	\$0	\$0	\$0	\$0
	Library Reserves	\$0	\$0	\$0	\$0	\$0	\$0
	Total	\$0	\$0	\$0	\$0	\$0	\$0

Library Funding All Projects (Including New Projects)	Library G.O. Bonds	\$0	\$13,383,684	\$0	\$0	\$7,230,625	\$20,614,309
	ARRA Grant	\$0	\$0	\$0	\$0	\$0	\$0
	Library Reserves	\$75,000	\$0	\$0	\$0	\$0	\$75,000
	Grand Total	\$75,000	\$13,383,684	\$0	\$0	\$7,230,625	\$20,689,309

**ADJUSTMENT TO
CITY OF BILLINGS FY11 - FY15 CAPITAL IMPROVEMENT PROGRAM**

PROJECT NUMBER	TITLE	SHORT DESCRIPTION	PROJ. STATUS	7/1/10 - 6/30/11	7/1/11 - 6/30/12	7/1/12 - 6/30/13	7/1/13 - 6/30/14	7/1/14 - 6/30/15	TOTALS	
				FY '11	FY '12	FY '13	FY '14	FY '15		
				AMOUNT FOR EACH FUNDING SOURCE						
Parking										
PK002	4th & Broadway Parking	Construct a parking facility at 4th & Broadway.	Approved	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	Revenue Bond Reserves		Approved	\$0	\$0	\$0	\$0	\$0	\$0	\$0
			Total	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	Revenue Bond Reserves	Make description changes in this cell	Amended	\$0	\$0	\$0	\$0	\$0	\$0	\$0
			Amended	\$0	\$0	\$0	\$0	\$0	\$0	\$0
			Total	\$0	\$0	\$0	\$0	\$0	\$0	\$0
PK001	Downtown Parking Study	Parking Study to assess downtown parking needs.	Approved	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	Parking User Fee		Total	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	Parking User Fee	Make description changes in this cell	Deleted	\$0	\$0	\$0	\$0	\$0	\$0	\$0
			Total	\$0	\$0	\$0	\$0	\$0	\$0	\$0
PK006	Downtown Parking	Additional Parking to serve future needs.	Approved	\$375,000	\$0	\$0	\$0	\$0	\$375,000	\$375,000
	Reserves		Total	\$375,000	\$0	\$0	\$0	\$0	\$375,000	\$375,000
	Reserves	Make description changes in this cell	Amended	\$375,000	\$0	\$0	\$0	\$0	\$375,000	\$375,000
			Total	\$375,000	\$0	\$0	\$0	\$0	\$375,000	\$375,000
PK001	Park 1 Elevator Upgrade	Upgrades to elevator car and machinery at the Park 1 garage.	Approved	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	Reserves		Total	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	Reserves	Make description changes in this cell	Amended	\$0	\$0	\$0	\$0	\$0	\$0	\$0
			Total	\$0	\$0	\$0	\$0	\$0	\$0	\$0

**ADJUSTMENT TO
CITY OF BILLINGS FY11 - FY15 CAPITAL IMPROVEMENT PROGRAM**

PROJECT NUMBER	TITLE	SHORT DESCRIPTION	PROJ. STATUS	7/1/10 - 6/30/11	7/1/11 - 6/30/12	7/1/12 - 6/30/13	7/1/13 - 6/30/14	7/1/14 - 6/30/15	FY11-15 FUND TOTALS
				FY '11	FY '12	FY '13	FY '14	FY '15	FY '15
Parking Funding Approved Projects									
	Revenue Bond		Approved	\$0	\$0	\$0	\$0	\$0	\$0
	Reserves		Approved	\$375,000	\$0	\$0	\$0	\$0	\$375,000
	ARRA Grant		Approved	\$0	\$0	\$0	\$0	\$0	\$0
	Parking User Fee		Approved	\$0	\$0	\$0	\$0	\$0	\$0
				\$375,000	\$0	\$0	\$0	\$0	\$375,000
Parking Funding Amended Projects									
	Revenue Bond		Amended	\$0	\$0	\$0	\$0	\$0	\$0
	Reserves		Amended	\$0	\$0	\$0	\$0	\$0	\$0
	ARRA Grant		Amended	\$0	\$0	\$0	\$0	\$0	\$0
	Parking User Fee		Amended	\$0	\$0	\$0	\$0	\$0	\$0
				\$0	\$0	\$0	\$0	\$0	\$0
Parking Funding New Projects									
	Revenue Bond		New	\$0	\$2,000,000	\$0	\$0	\$0	\$2,000,000
	Reserves		New	\$1,985,000	\$3,000,000	\$0	\$0	\$65,000	\$5,050,000
	ARRA Grant		New	\$0	\$0	\$0	\$0	\$0	\$0
	Parking User Fee		New	\$0	\$0	\$0	\$0	\$0	\$0
				\$1,985,000	\$5,000,000	\$0	\$0	\$65,000	\$7,050,000
Parking Funding All Projects (Including New Projects)									
	Revenue Bond		Proposed	\$0	\$2,000,000	\$0	\$0	\$0	\$2,000,000
	Reserves		Proposed	\$2,360,000	\$3,000,000	\$0	\$0	\$65,000	\$5,425,000
	ARRA Grant		Proposed	\$0	\$0	\$0	\$0	\$0	\$0
	Parking User Fee		Proposed	\$0	\$0	\$0	\$0	\$0	\$0
	Grand Total			\$2,360,000	\$5,000,000	\$0	\$0	\$65,000	\$7,425,000

ADJUSTMENT TO CITY OF BILLINGS FY11 - FY15 CAPITAL IMPROVEMENT PROGRAM

PROJECT NUMBER	7/1/10 - 6/30/11	7/1/11 - 6/30/12	7/1/12 - 6/30/13	7/1/13 - 6/30/14	7/1/14 - 6/30/15	FY11-15 FUND TOTALS
TITLE	FY '11	FY '12	FY '13	FY '14	FY '15	TOTALS

Planning

SHORT DESCRIPTION	AMOUNT FOR EACH FUNDING SOURCE	TOTALS				
Sword Park Trail Phase 2						
Trail east and north of the existing trail connecting to the Airport Road underpass and over to the connection to Boot Hill.						
CTEP	\$0	\$0	\$0	\$0	\$0	\$0
BikeNet	\$0	\$0	\$0	\$0	\$0	\$0
G O. Bond	\$0	\$0	\$0	\$0	\$0	\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0
Trail east and north of the existing trail connecting to the Airport Road underpass and the 6th Street bypass.						
CTEP	\$399,004	\$0	\$0	\$0	\$0	\$399,004
RTP	\$28,000	\$0	\$0	\$0	\$0	\$28,000
ARRA Grant	\$522,500	\$0	\$0	\$0	\$0	\$522,500
Total	\$949,504	\$0	\$0	\$0	\$0	\$949,504
Increase / (Decrease)	\$949,504	\$0	\$0	\$0	\$0	\$949,504

SHORT DESCRIPTION	AMOUNT FOR EACH FUNDING SOURCE	TOTALS				
Pedestrian Bridge Over Railroad Tracks						
Design Study for pedestrian bridge at 25th St. over railroad tracks from Minnesota to Montana Ave.						
BikeNet	\$0	\$0	\$0	\$0	\$0	\$0
TIFD	\$0	\$0	\$0	\$0	\$0	\$0
CTEP	\$0	\$0	\$0	\$0	\$0	\$0
Private Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0
Engineering and construction of 25th Street bicycle/pedestrian bridge over Montana Rail Link tracks.						
Private Contribution	\$0	\$7,500	\$0	\$0	\$0	\$7,500
Yellowstone County	\$0	\$5,000	\$0	\$0	\$0	\$5,000
BikeNet	\$0	\$25,000	\$0	\$0	\$0	\$25,000
CTEP	\$0	\$465,000	\$0	\$0	\$0	\$465,000
City Parking Funds	\$0	\$118,000	\$0	\$0	\$0	\$118,000
Coal Board Grant	\$0	\$100,000	\$0	\$0	\$0	\$100,000
Total	\$0	\$720,500	\$0	\$0	\$0	\$720,500
Increase / (Decrease)	\$0	\$720,500	\$0	\$0	\$0	\$720,500

**ADJUSTMENT TO
CITY OF BILLINGS FY11 - FY15 CAPITAL IMPROVEMENT PROGRAM**

PROJECT NUMBER	TITLE	SHORT DESCRIPTION	PROJ. STATUS					FY11-15 FUND TOTALS
			7/1/10 - 6/30/11 FY '11	7/1/11 - 6/30/12 FY '12	7/1/12 - 6/30/13 FY '13	7/1/13 - 6/30/14 FY '14	7/1/14 - 6/30/15 FY '15	
PL0203	Downtown Railroad Relocation	Relocation Study as requested by the Over, Under and Around Committee.	Approved	\$0	\$0	\$0	\$0	\$0
			Total	\$0	\$0	\$0	\$0	\$0
	Federal Appropriations							
	Federal Appropriations	Removed	\$0	\$0	\$0	\$0	\$0	
	BikeNet		\$0	\$0	\$0	\$0	\$0	
	G.O. Bond		\$0	\$0	\$0	\$0	\$0	
	Total		\$0	\$0	\$0	\$0	\$0	
	Increase / (Decrease)		\$0	\$0	\$0	\$0	\$0	

PROJECT NUMBER	TITLE	SHORT DESCRIPTION	PROJ. STATUS					FY11-15 FUND TOTALS
			7/1/10 - 6/30/11 FY '11	7/1/11 - 6/30/12 FY '12	7/1/12 - 6/30/13 FY '13	7/1/13 - 6/30/14 FY '14	7/1/14 - 6/30/15 FY '15	
	Bannister Drain Trail	Connection from Famous Dave's Trail crossing King Ave. W. and linking to the Midland Trail behind Best Buy.	Approved	\$0	\$0	\$0	\$0	\$0
			Total	\$0	\$0	\$0	\$0	\$0
	CTEP		\$0	\$0	\$0	\$0	\$0	
	RTP		\$0	\$0	\$0	\$0	\$0	
	G.O. Bond		\$0	\$0	\$0	\$0	\$0	
	BikeNet		\$0	\$0	\$0	\$0	\$0	
	Total		\$0	\$0	\$0	\$0	\$0	
	CTEP		\$0	\$0	\$0	\$0	\$0	
	RTP		\$0	\$0	\$0	\$0	\$0	
	G.O. Bond		\$0	\$0	\$0	\$0	\$0	
	BikeNet		\$0	\$0	\$0	\$0	\$0	
	Total		\$0	\$0	\$0	\$0	\$0	
	Increase / (Decrease)		\$0	\$0	\$0	\$0	\$0	

PROJECT NUMBER	TITLE	SHORT DESCRIPTION	PROJ. STATUS					FY11-15 FUND TOTALS
			7/1/10 - 6/30/11 FY '11	7/1/11 - 6/30/12 FY '12	7/1/12 - 6/30/13 FY '13	7/1/13 - 6/30/14 FY '14	7/1/14 - 6/30/15 FY '15	
	Lampman Strip Park Trail	Connection from Monad to the Famous Dave's Trail along King Ave.	Approved	\$0	\$0	\$0	\$0	\$0
			Total	\$0	\$0	\$0	\$0	\$0
	CTEP		\$0	\$0	\$0	\$0	\$0	
	RTP		\$0	\$0	\$0	\$0	\$0	
	BikeNet		\$0	\$0	\$0	\$0	\$0	
	G.O. Bond		\$0	\$0	\$0	\$0	\$0	
	Total		\$0	\$0	\$0	\$0	\$0	
	CTEP		\$0	\$0	\$0	\$0	\$0	
	RTP		\$0	\$0	\$0	\$0	\$0	
	BikeNet		\$0	\$0	\$0	\$0	\$0	
	G.O. Bond		\$0	\$0	\$0	\$0	\$0	
	Total		\$0	\$0	\$0	\$0	\$0	
	Increase / (Decrease)		\$0	\$0	\$0	\$0	\$0	

**ADJUSTMENT TO
CITY OF BILLINGS FY11 - FY15 CAPITAL IMPROVEMENT PROGRAM**

PROJECT NUMBER	TITLE	SHORT DESCRIPTION	PROJ. STATUS					TOTALS
			FY '11	FY '12	FY '13	FY '14	FY '15	
	Sugar Avenue Trail	Multi-use trail along Sugar Avenue to connect Slate Ave. to King Ave. E. and South Frontage Road.						
	CTEP			\$432,900	\$0	\$0	\$0	\$432,900
	Federal Appropriations		\$0	\$0				\$0
	Private Contribution		\$0	\$67,100	\$0	\$0	\$0	\$67,100
	Total		\$0	\$500,000	\$0	\$0	\$0	\$500,000
	CTEP	Removed	\$0	\$0	\$0	\$0	\$0	\$0
	Federal Appropriations	Amended	\$0	\$0	\$0	\$0	\$0	\$0
	Private Contribution	Amended	\$0	\$0	\$0	\$0	\$0	\$0
	G.O. Bond	Amended	\$0	\$0	\$0	\$0	\$0	\$0
	Total		\$0	\$0	\$0	\$0	\$0	\$0
		Increase / (Decrease)	\$0	(\$500,000)	\$0	\$0	\$0	(\$500,000)
<hr/>								
	Boulder Connection	Trail connection providing linkage between Boulder and Arrowhead Schools. (One of the private contributors is St. V's Healthcare.)						
	Private Contribution			\$0	\$400,000	\$0	\$0	\$400,000
	Total		\$0	\$0	\$400,000	\$0	\$0	\$400,000
	CTEP		\$0	\$0	\$0	\$0	\$0	\$0
	Private Contribution	Removed	\$0	\$0	\$0	\$0	\$0	\$0
	G.O. Bond		\$0	\$0	\$0	\$0	\$0	\$0
	Total		\$0	\$0	\$0	\$0	\$0	\$0
		Increase / (Decrease)	\$0	\$0	(\$400,000)	\$0	\$0	(\$400,000)
<hr/>								
	ZooMontana Trail	Connection from TransTech to ZooMontana.						
	CTEP			\$538,113	\$0	\$0	\$0	\$538,113
	Private Contribution		\$0	\$61,887	\$0	\$0	\$0	\$61,887
	Total		\$0	\$600,000	\$0	\$0	\$0	\$600,000
	CTEP	Make description changes in this cell	\$0	\$538,113	\$0	\$0	\$0	\$538,113
	Developer Match		\$0	\$61,887	\$0	\$0	\$0	\$61,887
	Total		\$0	\$621,113	\$0	\$0	\$0	\$621,113
		Increase / (Decrease)	\$0	\$21,113	\$0	\$0	\$0	\$21,113

ADJUSTMENT TO CITY OF BILLINGS FY11 - FY15 CAPITAL IMPROVEMENT PROGRAM

PROJECT NUMBER	TITLE	SHORT DESCRIPTION	PROJ. STATUS					TOTALS
			7/1/10 - 6/30/11 FY '11	7/1/11 - 6/30/12 FY '12	7/1/12 - 6/30/13 FY '13	7/1/13 - 6/30/14 FY '14	7/1/14 - 6/30/15 FY '15	
	Riverfront Park	Trail in Riverfront Park and connection to trail in Mystic Park.						
	CTEP		\$0	\$0	\$1,298,700	\$0	\$0	\$1,298,700
	Private Contribution		\$0	\$0	\$201,300	\$0	\$0	\$201,300
	Total		\$0	\$0	\$1,500,000	\$0	\$0	\$1,500,000
	CTEP	Make description changes in this call	\$0	\$0	\$0	\$0	\$1,298,700	\$1,298,700
	Private Contribution		\$0	\$0	\$0	\$0	\$100,000	\$100,000
	Federal Appropriations		\$0	\$0	\$0	\$0	\$101,300	\$101,300
	Total		\$0	\$0	\$0	\$0	\$1,500,000	\$1,500,000
		Increase / (Decrease)	\$0	\$0	(\$1,500,000)	\$0	\$0	\$0

	Alkell Creek Connection	Extend trail from Swords Park North along Swords Lane to Main Street Underpass.						
	CTEP		\$218,450	\$0	\$0	\$0	\$0	\$218,450
	Private Contribution		\$33,550	\$0	\$0	\$0	\$0	\$33,550
	Total		\$250,000	\$0	\$0	\$0	\$0	\$250,000
	CTEP	Extend trail from Swords Park northeast along Alkell Creek or Swords Lane to Main Street Pedestrian Underpass	\$0	\$216,450	\$0	\$0	\$0	\$216,450
	Private Contribution		\$0	\$33,550	\$0	\$0	\$0	\$33,550
	Total		\$0	\$250,000	\$0	\$0	\$0	\$250,000
		Increase / (Decrease)	(\$250,000)	\$250,000	\$0	\$0	\$0	\$0

	Downtown Connection	Extend trail from Descro Park to downtown.						
	CTEP		\$0	\$0	\$865,800	\$0	\$0	\$865,800
	Private Contribution		\$0	\$0	\$134,200	\$0	\$0	\$134,200
	Total		\$0	\$0	\$1,000,000	\$0	\$0	\$1,000,000
	CTEP	Extend trail from South 25th Street to 8th Ave. South to South 26th Street to Lillian Avenue and Coulson Park Trail	\$865,800	\$0	\$0	\$0	\$0	\$865,800
	Private Contribution		\$134,200	\$0	\$0	\$0	\$0	\$134,200
	Total		\$1,000,000	\$0	\$0	\$0	\$0	\$1,000,000
		Increase / (Decrease)	\$1,000,000	\$0	(\$1,000,000)	\$0	\$0	\$0

ADJUSTMENT TO CITY OF BILLINGS FY11 - FY15 CAPITAL IMPROVEMENT PROGRAM

PROJECT NUMBER	TITLE	SHORT DESCRIPTION	7/1/10 - 6/30/11 FY '11	7/1/11 - 6/30/12 FY '12	7/1/12 - 6/30/13 FY '13	7/1/13 - 6/30/14 FY '14	7/1/14 - 6/30/15 FY '15	FY11-15 FUND TOTALS
	Ponderosa Elementary School Multi Use Connector	Extend trail from Kings Green Subdivision to Ponderosa School.						
	CDBG		\$0	\$75,000	\$0	\$0	\$0	\$75,000
	TIFD		\$0	\$150,000	\$0	\$0	\$0	\$150,000
			\$0	\$225,000	\$0	\$0	\$0	\$225,000
		Approved						
		Amended						
		Total						
	CDBG	Make description changes in this cell	\$0	\$0	\$75,000	\$0	\$0	\$75,000
	TIFD		\$0	\$0	\$50,000	\$0	\$0	\$50,000
	Private Contribution		\$0	\$0	\$100,000	\$0	\$0	\$100,000
			\$0	\$0	\$225,000	\$0	\$0	\$225,000
		Total						
		Increase / (Decrease)	\$0	(\$225,000)	\$225,000	\$0	\$0	\$0
	Broadwater Crossing	At grade, pedestrian cross-walk and refuge island to connect trail segments from Descro Park to Lillis Park.						
	CTEP		\$0	\$0	\$0	\$0	\$0	\$0
	G.O. Bond		\$0	\$0	\$0	\$0	\$0	\$0
			\$0	\$0	\$0	\$0	\$0	\$0
		Approved						
		Amended						
		Total						
	CTEP	Removed	\$0	\$0	\$0	\$0	\$0	\$0
	G.O. Bond		\$0	\$0	\$0	\$0	\$0	\$0
			\$0	\$0	\$0	\$0	\$0	\$0
		Amended						
		Total						
	Earl Guss Park Trail	Trell segment to connect existing Meira Park. Trail to Main Street Underpass and provide sanitary sewer access road.						
	RTP		\$0	\$0	\$0	\$0	\$0	\$0
	Yellowstone County		\$0	\$0	\$0	\$0	\$0	\$0
	Private Contribution		\$0	\$0	\$0	\$0	\$0	\$0
	BikeNet		\$0	\$0	\$0	\$0	\$0	\$0
	CTEP		\$0	\$0	\$0	\$0	\$0	\$0
	Public Works Department		\$0	\$0	\$0	\$0	\$0	\$0
			\$0	\$0	\$0	\$0	\$0	\$0
		Approved						
		Amended						
		Total						
	RTP	Removed	\$0	\$0	\$0	\$0	\$0	\$0
	Yellowstone County		\$0	\$0	\$0	\$0	\$0	\$0
	Private Contribution		\$0	\$0	\$0	\$0	\$0	\$0
	BikeNet		\$0	\$0	\$0	\$0	\$0	\$0
	CTEP		\$0	\$0	\$0	\$0	\$0	\$0
	Public Works Department		\$0	\$0	\$0	\$0	\$0	\$0
	G.O. Bond		\$0	\$0	\$0	\$0	\$0	\$0
			\$0	\$0	\$0	\$0	\$0	\$0
		Approved						
		Amended						
		Total						
		Increase / (Decrease)	\$0	\$0	\$0	\$0	\$0	\$0

ADJUSTMENT TO CITY OF BILLINGS FY11 - FY15 CAPITAL IMPROVEMENT PROGRAM

PROJECT NUMBER	TITLE	SHORT DESCRIPTION	PROJ. STATUS	7/1/10 - 6/30/11 FY '11	7/1/11 - 6/30/12 FY '12	7/1/12 - 6/30/13 FY '13	7/1/13 - 6/30/14 FY '14	7/1/14 - 6/30/15 FY '15	FY11-15 FUND TOTALS
	Broadwater Connection	Construction of a hard surface bike/ped path on north side of Broadwater Avenue from existing path along Zimmerman Trail to existing path at Lillis Park	Approved	\$0	\$0	\$0	\$0	\$0	\$0
	CTEP		Approved	\$0	\$0	\$0	\$0	\$0	\$0
	G.O. Bond		Approved	\$0	\$0	\$0	\$0	\$0	\$0
	Total For Project			\$0	\$0	\$0	\$0	\$0	\$0
	Arnold Drain/Broadwater Avenue Corridor	Construction of a hard surface bike/ped trail on north side of Broadwater Ave. from existing trail along Zimmerman Trail to existing trail at Broadwater Ave. trail crossing at Lillis Park with link to Will James Middle School.	Amended	\$0	\$335,291	\$0	\$0	\$0	\$335,291
	CTEP		Amended	\$0	\$51,970	\$0	\$0	\$0	\$51,970
	Gas Tax		Total	\$0	\$387,261	\$0	\$0	\$0	\$387,261
		Increase / (Decrease)		\$0	\$387,261	\$0	\$0	\$0	\$387,261
	Main Street Pedestrian Underpass/Earl Guss Trail Connection	Build pedestrian tunnel under Main Street in the Alkali Creek drainage and provide a trail connection to the sidewalk on the west side of Main Street and a trail connection through Earl Guss Park to the existing trail segment east of Main Street.	New	\$1,000,000	\$0	\$0	\$0	\$0	\$1,000,000
	ARRA Grant		New	\$432,645	\$0	\$0	\$0	\$0	\$432,645
	Federal TCSP		New	\$1,279,062	\$0	\$0	\$0	\$0	\$1,279,062
	CTEP		New	\$33,000	\$0	\$0	\$0	\$0	\$33,000
	BikeNet		New	\$20,000	\$0	\$0	\$0	\$0	\$20,000
	Public Works Department		New	\$42,000	\$0	\$0	\$0	\$0	\$42,000
	RTP		New	\$75,256	\$0	\$0	\$0	\$0	\$75,256
	G.O. Bond		New	\$28,000	\$0	\$0	\$0	\$0	\$28,000
	Private Contribution		New	\$0	\$0	\$0	\$0	\$0	\$0
	Total		Total	\$2,909,963	\$0	\$0	\$0	\$0	\$2,909,963

**ADJUSTMENT TO
CITY OF BILLINGS FY11 - FY15 CAPITAL IMPROVEMENT PROGRAM**

PROJECT NUMBER	TITLE	SHORT DESCRIPTION	PROJ. STATUS	7/1/10 - 6/30/15					FY11-15 FUND TOTALS
				FY '11	FY '12	FY '13	FY '14	FY '15	
Planning Funding Approved Projects									
	CTEP		Approved	\$216,450	\$971,013	\$2,164,500	\$0	\$0	\$3,351,963
	G.O. Bond		Approved	\$0	\$0	\$0	\$0	\$0	\$0
	LWCF		Approved	\$0	\$0	\$0	\$0	\$0	\$0
	Developer Match		Approved	\$0	\$0	\$0	\$0	\$0	\$0
	BikeNet		Approved	\$0	\$0	\$0	\$0	\$0	\$0
	Private Contribution		Approved	\$33,550	\$128,987	\$735,500	\$0	\$0	\$898,037
	Federal Appropriations		Approved	\$0	\$0	\$0	\$0	\$0	\$0
	Federal TCSP		Approved	\$0	\$0	\$0	\$0	\$0	\$0
	Gas Tax		Approved	\$0	\$0	\$0	\$0	\$0	\$0
	Bikes Belong Match		Approved	\$0	\$0	\$0	\$0	\$0	\$0
	City Parking Funds		Approved	\$0	\$0	\$0	\$0	\$0	\$0
	ARRA Grant		Approved	\$0	\$0	\$0	\$0	\$0	\$0
	Coal Board Grant		Approved	\$0	\$0	\$0	\$0	\$0	\$0
	RTP		Approved	\$0	\$0	\$0	\$0	\$0	\$0
	TIFD		Approved	\$0	\$150,000	\$0	\$0	\$0	\$150,000
	Yellowstone County		Approved	\$0	\$0	\$0	\$0	\$0	\$0
	Public Works Department		Approved	\$0	\$0	\$0	\$0	\$0	\$0
	CDBG		Approved	\$0	\$75,000	\$0	\$0	\$0	\$75,000
				\$250,000	\$1,325,000	\$2,900,000	\$0	\$0	\$4,475,000

**ADJUSTMENT TO
CITY OF BILLINGS FY11 - FY15 CAPITAL IMPROVEMENT PROGRAM**

PROJECT NUMBER	TITLE	SHORT DESCRIPTION	PROJ. STATUS	7/1/10 - 6/30/11	7/1/11 - 6/30/12	7/1/12 - 6/30/13	7/1/13 - 6/30/14	7/1/14 - 6/30/15	FY11-15 FUND TOTALS
				FY '11	FY '12	FY '13	FY '14	FY '15	
Planning Funding Amended Projects									
	CTEP		Amended	\$1,048,354	\$248,550	(\$2,164,500)	\$0	\$1,298,700	\$431,104
	G.O. Bond		Amended	\$0	\$0	\$0	\$0	\$0	\$0
	LWCF		Amended	\$0	\$0	\$0	\$0	\$0	\$0
	Developer Match		Amended	\$0	\$0	\$0	\$0	\$0	\$0
	BikeNet		Amended	\$0	\$25,000	\$0	\$0	\$0	\$25,000
	Private Contribution		Amended	\$100,650	(\$87,937)	(\$635,500)	\$0	\$0	(\$622,787)
	Federal Appropriations		Amended	\$0	\$0	\$0	\$0	\$101,300	\$101,300
	Federal TCSP		Amended	\$0	\$0	\$0	\$0	\$0	\$0
	Gas Tax		Amended	\$0	\$51,970	\$0	\$0	\$0	\$51,970
	Bikes Belong Match		Amended	\$0	\$0	\$0	\$0	\$0	\$0
	City Parking Funds		Amended	\$0	\$118,000	\$0	\$0	\$0	\$118,000
	ARRA Grant		Amended	\$522,500	\$0	\$0	\$0	\$0	\$522,500
	Coal Board Grant		Amended	\$0	\$100,000	\$0	\$0	\$0	\$100,000
	RTP		Amended	\$28,000	\$0	\$0	\$0	\$0	\$28,000
	TIFD		Amended	\$0	(\$150,000)	\$0	\$0	\$0	(\$150,000)
	Yellowstone County		Amended	\$0	\$0	\$0	\$0	\$0	\$0
	Public Works Department		Amended	\$0	\$0	\$0	\$0	\$0	\$0
	COBG		Amended	\$0	(\$75,000)	\$75,000	\$0	\$0	\$0
				\$1,699,504	\$230,583	(\$2,725,000)	\$0	\$1,400,000	\$605,087

**ADJUSTMENT TO
CITY OF BILLINGS FY11 - FY15 CAPITAL IMPROVEMENT PROGRAM**

PROJECT NUMBER	TITLE	PROJ. STATUS	7/1/10 - 6/30/11	7/1/11 - 6/30/12	7/1/12 - 6/30/13	7/1/13 - 6/30/14	7/1/14 - 6/30/15	FY11-15 FUND TOTALS
			FY '11	FY '12	FY '13	FY '14	FY '15	
Planning Funding New Projects								
	CTEP	New	\$1,279,062	\$0	\$0	\$0	\$0	\$1,279,062
	G.O. Bond	New	\$75,256	\$0	\$0	\$0	\$0	\$75,256
	LWCF	New	\$0	\$0	\$0	\$0	\$0	\$0
	Developer Match	New	\$0	\$0	\$0	\$0	\$0	\$0
	BikeNet	New	\$33,000	\$0	\$0	\$0	\$0	\$33,000
	Private Contribution	New	\$28,000	\$0	\$0	\$0	\$0	\$28,000
	Federal Appropriations	New	\$0	\$0	\$0	\$0	\$0	\$0
	Federal TCSP	New	\$432,645	\$0	\$0	\$0	\$0	\$432,645
	Gas Tax	New	\$0	\$0	\$0	\$0	\$0	\$0
	Bikes Belong Match	New	\$0	\$0	\$0	\$0	\$0	\$0
	City Parking Funds	New	\$0	\$0	\$0	\$0	\$0	\$0
	ARRA Grant	New	\$1,000,000	\$0	\$0	\$0	\$0	\$1,000,000
	Coal Board Grant	New	\$0	\$0	\$0	\$0	\$0	\$0
	RTP	New	\$42,000	\$0	\$0	\$0	\$0	\$42,000
	TIFD	New	\$0	\$0	\$0	\$0	\$0	\$0
	Yellowstone County	New	\$0	\$0	\$0	\$0	\$0	\$0
	Public Works Department	New	\$20,000	\$0	\$0	\$0	\$0	\$20,000
	CDBG	New	\$0	\$0	\$0	\$0	\$0	\$0
			\$2,909,963	\$0	\$0	\$0	\$0	\$2,909,963

**ADJUSTMENT TO
CITY OF BILLINGS FY11 - FY15 CAPITAL IMPROVEMENT PROGRAM**

PROJECT NUMBER	TITLE	SHORT DESCRIPTION	PROJ. STATUS	7/1/10 - 6/30/11	7/1/11 - 6/30/12	7/1/12 - 6/30/13	7/1/13 - 6/30/14	7/1/14 - 6/30/15	FY11-15 FUND TOTALS
				FY '11	FY '12	FY '13	FY '14	FY '15	
	Planning Funding All Projects (Including New Projects)								
	CTEP		Proposed	\$2,543,866	\$1,219,583	\$0	\$0	\$1,298,700	\$5,062,129
	G.O. Bond		Proposed	\$75,256	\$0	\$0	\$0	\$0	\$75,256
	LWCF		Proposed	\$0	\$0	\$0	\$0	\$0	\$0
	Developer March		Proposed	\$0	\$0	\$0	\$0	\$0	\$0
	BikeNet		Proposed	\$33,000	\$25,000	\$0	\$0	\$0	\$58,000
	Private Contribution		Proposed	\$162,200	\$41,050	\$100,000	\$0	\$0	\$303,250
	Federal Appropriations		Proposed	\$0	\$0	\$0	\$0	\$101,300	\$101,300
	Federal TCSP		Proposed	\$432,645	\$0	\$0	\$0	\$0	\$432,645
	Gas Tax		Proposed	\$0	\$51,970	\$0	\$0	\$0	\$51,970
	Bikes Belong Match		Proposed	\$0	\$0	\$0	\$0	\$0	\$0
	City Parking Funds		Proposed	\$0	\$118,000	\$0	\$0	\$0	\$118,000
	ARRA Grant		Proposed	\$1,522,500	\$0	\$0	\$0	\$0	\$1,522,500
	Coal Board Grant		Proposed	\$70,000	\$100,000	\$0	\$0	\$0	\$100,000
	RTP		Proposed	\$0	\$0	\$0	\$0	\$0	\$0
	TIFD		Proposed	\$0	\$0	\$0	\$0	\$0	\$0
	Yellowstone County		Proposed	\$0	\$0	\$0	\$0	\$0	\$0
	Public Works Department		Proposed	\$20,000	\$0	\$0	\$0	\$0	\$20,000
	CDBG		Proposed	\$0	\$0	\$75,000	\$0	\$0	\$75,000
	Grand Total			\$4,859,467	\$1,555,583	\$175,000	\$0	\$1,400,000	\$7,990,050

**ADJUSTMENTS TO
CITY OF BILLINGS FY11 - FY15 CAPITAL IMPROVEMENT PROGRAM**

PROJECT NUMBER	TITLE	SHORT DESCRIPTION	PROJ STATUS	7/1/10 - 6/30/11 FY '11	7/1/11 - 6/30/12 FY '12	7/1/12 - 6/30/13 FY '13	7/1/13 - 6/30/14 FY '14	7/1/14 - 6/30/15 FY '15	FY11-15 FUND TOTALS
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PRPL

PROJECT NUMBER	TITLE	SHORT DESCRIPTION	PROJ STATUS	7/1/10 - 6/30/11 FY '11	7/1/11 - 6/30/12 FY '12	7/1/12 - 6/30/13 FY '13	7/1/13 - 6/30/14 FY '14	7/1/14 - 6/30/15 FY '15	FY11-15 FUND TOTALS
PRPL0521	Trails End Park Playground Replacement	This project was included in the multi-year playground replacement project - #PA-PLAYGR - submitted in year 1. This will replace the Trails End Park wooden play structure to meet current safety guidelines and ADA accessibility requirements	Gen Fund Not Funded	\$0	\$0	\$0	\$0	\$0	\$0
		Approved Total		\$0	\$0	\$0	\$0	\$0	\$0
		Amended Total		\$0	\$300,000	\$0	\$0	\$0	\$300,000
		Total		\$0	\$300,000	\$0	\$0	\$0	\$300,000
		Increase / (Decrease)		\$0	\$300,000	\$0	\$0	\$0	\$300,000
PRPL-P001	Lampman Park - Parkway SID	Replace the antiquated wooden play structure to meet current safety guidelines and ADA accessibility requirements	Gen Fund Not Funded	\$0	\$1,050,000	\$0	\$0	\$0	\$1,050,000
		Approved Total		\$0	\$1,050,000	\$0	\$0	\$0	\$1,050,000
		Amended Total		\$0	\$1,050,000	\$0	\$0	\$0	\$1,050,000
		Total		\$0	\$1,050,000	\$0	\$0	\$0	\$1,050,000
PRPL0481	Riverfront Park Walks	Complete the hard surface trailway around the main lake	Gen Fund Not Funded	\$0	\$100,000	\$0	\$0	\$0	\$100,000
		Approved Total		\$0	\$100,000	\$0	\$0	\$0	\$100,000
		Amended Total		\$0	\$100,000	\$0	\$0	\$0	\$100,000
		Total		\$0	\$100,000	\$0	\$0	\$0	\$100,000

**ADJUSTMENTS TO
CITY OF BILLINGS FY11 - FY15 CAPITAL IMPROVEMENT PROGRAM**

PROJECT NUMBER	TITLE	SHORT DESCRIPTION	PROJ. STATUS	7/1/10 - 6/30/11 FY '11	7/1/11 - 6/30/12 FY '12	7/1/12 - 6/30/13 FY '13	7/1/13 - 6/30/14 FY '14	7/1/14 - 6/30/15 FY '15	FY11-15 FUND TOTALS
PRPL0621	Primrose Park Playground Renovation	Year 6 project to renovate the playground at Primrose Park to meet all current safety guidelines and ADA accessibility requirements. It will add to the minimal playground equipment in the park and replace unserviceable pieces	Gen Fund Not Funded	\$0	\$0	\$300,000	\$0	\$0	\$300,000
			Approved Total	\$0	\$0	\$300,000	\$0	\$0	\$300,000
PRPL-P003		Renovate playground at Primrose Park to meet current safety guidelines and ADA accessibility requirements	Gen Fund Not Funded	\$0	\$0	\$300,000	\$0	\$0	\$300,000
			Amended Total	\$0	\$0	\$300,000	\$0	\$0	\$300,000
PRPL101	Heritage Circle Park Development SID	Develop the 7-acre Heritage Park with a subdivision SID.	SID	\$0	\$0	\$520,000	\$0	\$0	\$520,000
			Approved Total	\$0	\$0	\$520,000	\$0	\$0	\$520,000
PRPL-A002			Amended Total	\$0	\$0	\$520,000	\$0	\$0	\$520,000
PRPL0805	Swords Park-Black Otter Trail Development	Complete the development and restoration of Swords-BOT as outlined in the recently adopted Master Plan. Much of the cost may be obtained from the 318 Reconstruct, Mitigation.	Gen Fund Not Funded	\$0	\$450,000	\$0	\$0	\$0	\$450,000
			Approved Total	\$0	\$450,000	\$0	\$0	\$0	\$450,000
PRPL-P004	Black Otter Trail Roadway Reconstruction	Reconstruct and restore Swords Black Otter Trail as outlined in the adopted master plan.	Gen Fund Not Funded	\$0	\$450,000	\$0	\$0	\$0	\$450,000
			Amended Total	\$0	\$450,000	\$0	\$0	\$0	\$450,000

ADJUSTMENTS TO CITY OF BILLINGS FY11 - FY15 CAPITAL IMPROVEMENT PROGRAM

PROJECT NUMBER	TITLE	SHORT DESCRIPTION	PROJ. STATUS	7/1/10 - 6/30/11 FY '11	7/1/11 - 6/30/12 FY '12	7/1/12 - 6/30/13 FY '13	7/1/13 - 6/30/14 FY '14	7/1/14 - 6/30/15 FY '15	FY11-15 FUND TOTALS
PRPL-R001	Heights Aquatic Facility G.O. Bond	Construction of seasonal family aquatic center.	Approved	\$9,000,000	\$0	\$0	\$0	\$0	\$9,000,000
			Total	\$9,000,000	\$0	\$0	\$0	\$0	\$9,000,000
PRPL-R001	G.O. Bond	Construct seasonal family aquatic center. NOTE: There is an agreement with the Better Billings Foundation to construct this project by F.Y '13	Amended	\$0	\$0	\$0	\$9,000,000	\$0	\$9,000,000
			Total	\$0	\$0	\$0	\$9,000,000	\$0	\$9,000,000
		Increase / (Decrease)		(\$9,000,000)	\$0	\$0	\$9,000,000	\$0	\$0
PRPL0711	Gorham, Highland, & Vets Parks Building Remodel for ADA Gen Fund Not Funded	Part of multi-year program to make parks buildings and facilities meet ADA accessibility requirements. This is the year 5 submittal to continue this program. It will focus on the buildings at Gorham, Highland, and Vets Park	Approved	\$0	\$500,000	\$0	\$0	\$0	\$500,000
			Total	\$0	\$500,000	\$0	\$0	\$0	\$500,000
PRPL-P005	Gorham and Highland Parks neighborhood center Remodel for ADA Gen Fund Not Funded	Renovate buildings to meet current ADA accessibility requirements	Amended	\$0	\$300,000	\$0	\$0	\$0	\$300,000
			Total	\$0	\$300,000	\$0	\$0	\$0	\$300,000
		Increase / (Decrease)		\$0	(\$200,000)	\$0	\$0	\$0	(\$200,000)
PRPL6373	Amend Park Parking Sprinkler Installation Gen Fund Not Funded	Restore the irrigation in and around the parking lots and add irrigation along the Simpson and King Ave frontages.	Approved	\$0	\$200,000	\$0	\$0	\$0	\$200,000
			Total	\$0	\$200,000	\$0	\$0	\$0	\$200,000
PRPL-P005	Gen Fund Not Funded		Amended	\$0	\$200,000	\$0	\$0	\$0	\$200,000
			Total	\$0	\$200,000	\$0	\$0	\$0	\$200,000
PRPL 65	Millice Park Walks Gen Fund Not Funded	Completed with Central Avenue Street Improvements.	Approved	\$0	\$0	\$0	\$0	\$0	\$0
			Total	\$0	\$0	\$0	\$0	\$0	\$0
			Amended	\$0	\$0	\$0	\$0	\$0	\$0
			Total	\$0	\$0	\$0	\$0	\$0	\$0
		Delete		\$0	\$0	\$0	\$0	\$0	\$0
			Total	\$0	\$0	\$0	\$0	\$0	\$0

**ADJUSTMENTS TO
CITY OF BILLINGS FY11 - FY15 CAPITAL IMPROVEMENT PROGRAM**

PROJECT NUMBER	TITLE	SHORT DESCRIPTION	PROJ. STATUS	7/1/10 - 6/30/11	7/1/11 - 6/30/12	7/1/12 - 6/30/13	7/1/13 - 6/30/14	7/1/14 - 6/30/15	FY11-15 FUND TOTALS
				FY '11	FY '12	FY '13	FY '14	FY '15	
PRPL-0020	Hawthorne Park Spray Pad Gen Fund Not Funded	Install spray pad for Billings Heights.	Approved Total	\$0	\$0	\$0	\$0	\$0	\$0
PRPL-R002	Hawthorne Park Spray Pad/Wading Pool Gen Fund Not Funded	Remove existing wading pool and construct new spray pad and wading pool.	Amended Total	\$0	\$0	\$500,000	\$0	\$0	\$500,000
		Increase / (Decrease)		\$0	\$0	\$500,000	\$0	\$0	\$500,000
PRPL0661	Stewart Park Quad Access ADA Gen Fund Not Funded	This will provide needed hard surface access and service vehicle access from the north circle drive into the center court of the quadplex, as part of the continuing ADA compliance program and improve access for other users into this center area.	Approved Total	\$345,000	\$0	\$0	\$0	\$0	\$345,000
PRPL-P007	Gen Fund Not Funded		Amended Total	\$345,000	\$0	\$0	\$0	\$0	\$345,000
PRPL0921	Safety Surfacing Installation Gen Fund Not Funded	Install proper playground safety surfacing at 2 parks per year.	Approved Total	\$140,000	\$140,000	\$140,000	\$140,000	\$0	\$660,000
PRPL-P008	Playground Safety/ADA Compliant Surfacing Installation Gen Fund Not Funded	Install ADA Compliant playground safety surfacing at 2 parks per year.	Amended Total	\$160,000	\$160,000	\$160,000	\$160,000	\$160,000	\$800,000
		Increase / (Decrease)		\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$100,000
PRPL1151	Castle Rock Park Picnic Shelter Gen Fund Not Funded	Add large group 3 season picnic facility in the east end adjacent to the parking lot	Approved Total	\$0	\$225,000	\$0	\$0	\$0	\$225,000
PRPL-P009	Gen Fund Not Funded	Add large group 3 season picnic facility in the west end adjacent to the parking lot	Amended Total	\$0	\$0	\$225,000	\$0	\$0	\$225,000
		Increase / (Decrease)		\$0	(\$225,000)	\$225,000	\$0	\$0	\$0

**ADJUSTMENTS TO
CITY OF BILLINGS FY11 - FY15 CAPITAL IMPROVEMENT PROGRAM**

PROJECT NUMBER	TITLE	SHORT DESCRIPTION	PROJ. STATUS					FY11-15 FUND TOTALS
			7/1/10 - 6/30/11 FY '11	7/1/11 - 6/30/12 FY '12	7/1/12 - 6/30/13 FY '13	7/1/13 - 6/30/14 FY '14	7/1/14 - 6/30/15 FY '15	
PRPL-010	Amend Park Restrooms	Soccer groups currently use rented portable toilets at that end of the park. This project will replace with permanent facilities						
	Gen Fund Not Funded		\$0	\$0	\$0	\$0	\$0	\$0
		Approved Total	\$0	\$0	\$0	\$0	\$0	\$0
PRPL-P010	Gen Fund Not Funded		\$0	\$0	\$0	\$300,000	\$0	\$300,000
		Amended Total	\$0	\$0	\$0	\$300,000	\$0	\$300,000
		Increase / (Decrease)	\$0	\$0	\$0	\$300,000	\$0	\$300,000
PRPL0651	Veterans Park Building ADA & Shelter Remodel	Remodel existing building and restrooms et Veterans to meet ADA accessibility requirements. Construct a 3 season large group shelter adjacent to existing building (Submitted as part of a multi-year project - old #PA-ADAPKS project in year 1)						
	Gen Fund Not Funded		\$0	\$0	\$0	\$0	\$0	\$0
		Approved Total	\$0	\$0	\$0	\$0	\$0	\$0
Veterans Park Neighborhood Center Remodel		Remodel existing building and restrooms to meet ADA accessibility requirements						
	Gen Fund Not Funded		\$0	\$0	\$150,000	\$0	\$0	\$150,000
		Amended Total	\$0	\$0	\$150,000	\$0	\$0	\$150,000
		Increase / (Decrease)	\$0	\$0	\$150,000	\$0	\$0	\$150,000
PRPL0751	North Park Picnic Shelter	Add 2 large group picnic facility near available parking						
	Gen Fund Not Funded		\$0	\$224,500	\$0	\$0	\$0	\$224,500
		Approved Total	\$0	\$224,500	\$0	\$0	\$0	\$224,500
Pioneer Park Shelter		Add 2 large group picnic facilities near available parking.						
	Gen Fund Not Funded		\$0	\$224,500	\$0	\$0	\$0	\$224,500
		Amended Total	\$0	\$224,500	\$0	\$0	\$0	\$224,500

**ADJUSTMENTS TO
CITY OF BILLINGS FY11 - FY15 CAPITAL IMPROVEMENT PROGRAM**

PROJECT NUMBER	TITLE	SHORT DESCRIPTION	PROJ. STATUS	7/1/10 - 6/30/11 FY '11	7/1/11 - 6/30/12 FY '12	7/1/12 - 6/30/13 FY '13	7/1/13 - 6/30/14 FY '14	7/1/14 - 6/30/15 FY '15	FY11-15 FUND TOTALS
PRPL0509	Cottonwood Park Development	Development with SID and cash-in-lieu of collections	Approved	\$0	\$0	\$0	\$0	\$0	\$0
	SID		Approved	\$0	\$0	\$0	\$0	\$0	\$0
	C-in Lieu from SD 2		Total	\$0	\$0	\$0	\$0	\$0	\$0
PRPL-A003	SID Cash-in Lieu SD 2	Develop park with SID and Cash-in-Lieu parkland contributions within a 1.5 mile radius of the park.	Amended	\$0	\$2,000,000	\$0	\$0	\$0	\$2,000,000
			Amended	\$0	\$1,000,000	\$0	\$0	\$0	\$1,000,000
			Amended	\$0	\$200,000	\$0	\$0	\$0	\$200,000
			Total	\$0	\$3,200,000	\$0	\$0	\$0	\$3,200,000
		Increase / (Decrease)		\$0	\$3,200,000	\$0	\$0	\$0	\$3,200,000
PRPL 2270	Chip Seal Cemetery Roads	Repair deteriorating road sections and put a chip seal on all of it and restore road markings.	Approved	\$125,000	\$0	\$0	\$0	\$0	\$125,000
	Gen Fund Not Funded		Total	\$125,000	\$0	\$0	\$0	\$0	\$125,000
PRPL-C001	Gen Fund Not Funded		Amended	\$0	\$0	\$145,000	\$0	\$0	\$145,000
			Total	\$0	\$0	\$145,000	\$0	\$0	\$145,000
		Increase / (Decrease)		(\$125,000)	\$0	\$145,000	\$0	\$0	\$20,000
PRPL0511	ADA Compliance Sacajawea & Edgerton Parks	Remodel existing buildings and restrooms at Sacajawea and Edgerton Parks to meet ADA accessibility requirements. (Submitted as part of a multi-year project - old #PA-ADAPKS project in year 1).	Approved	\$0	\$0	\$0	\$0	\$0	\$0
	Gen Fund Not Funded		Total	\$0	\$0	\$0	\$0	\$0	\$0
PRPL-013	Gen Fund Not Funded	Remodel existing buildings to meet current ADA accessibility requirements	Amended	\$0	\$300,000	\$0	\$0	\$0	\$300,000
			Total	\$0	\$300,000	\$0	\$0	\$0	\$300,000
		Increase / (Decrease)		\$0	\$300,000	\$0	\$0	\$0	\$300,000

**ADJUSTMENTS TO
CITY OF BILLINGS FY11 - FY15 CAPITAL IMPROVEMENT PROGRAM**

PROJECT NUMBER	TITLE	PROJ. STATUS	7/1/10 - 6/30/11 FY '11	7/1/11 - 6/30/12 FY '12	7/1/12 - 6/30/13 FY '13	7/1/13 - 6/30/14 FY '14	7/1/14 - 6/30/15 FY '15	FY11-15 FUND TOTALS
PRPL-011	Rose Park Pool Renovations Gen Fund Not Funded	Approved Total	\$0	\$0	\$0	\$0	\$0	\$0
			\$0	\$0	\$0	\$0	\$0	\$0
PRP-R003	Pool upgrades and replacement of main pool vinyl liner and fiberglass waterslide flumes Gen Fund Not Funded	Amended Total	\$2,500,000	\$0	\$0	\$0	\$0	\$2,500,000
			\$2,500,000	\$0	\$0	\$0	\$0	\$2,500,000
		Increase / (Decrease)	\$0	\$0	\$0	\$0	\$0	\$2,500,000
	White Water Park							
	Develop white water park on the Yellowstone River at either Riverfront or Coulson park.	Approved	\$1,000,000	\$0	\$0	\$0	\$0	\$1,000,000
	General Fund Total For Project		\$1,000,000	\$0	\$0	\$0	\$0	\$1,000,000
PRPL-A004	General Fund	Amended Total	\$0	\$1,000,000	\$0	\$0	\$0	\$1,000,000
			\$0	\$1,000,000	\$0	\$0	\$0	\$1,000,000
		Increase / (Decrease)	(\$1,000,000)	\$1,000,000	\$0	\$0	\$0	\$0
	Castle Rock Park Tennis Court Renovation							
	Re-build tennis courts at Castle Rock Park	Approved	\$0	\$0	\$0	\$0	\$0	\$0
	General Fund Total For Project		\$0	\$0	\$0	\$0	\$0	\$0
PRPL-P14	General Fund	Amended Total	\$0	\$400,000	\$0	\$0	\$0	\$400,000
			\$0	\$400,000	\$0	\$0	\$0	\$400,000
		Increase / (Decrease)	\$0	\$400,000	\$0	\$0	\$0	\$400,000
	Pioneer Park Sprayground							
	Replace existing wading pool with a large sprayground at Pioneer park.	Approved	\$0	\$0	\$0	\$0	\$0	\$0
	General Fund Total For Project		\$0	\$0	\$0	\$0	\$0	\$0
PRPL-R004	Pioneer Park Spray Pad/Wading Pool	Amended Total	\$0	\$1,000,000	\$0	\$0	\$0	\$1,000,000
			\$0	\$1,000,000	\$0	\$0	\$0	\$1,000,000
		Increase / (Decrease)	\$0	\$1,000,000	\$0	\$0	\$0	\$1,000,000

ADJUSTMENTS TO CITY OF BILLINGS FY11 - FY15 CAPITAL IMPROVEMENT PROGRAM

PROJECT NUMBER	TITLE	PROJ. STATUS	7/1/10 - 6/30/11 FY '11	7/1/11 - 6/30/12 FY '12	7/1/12 - 6/30/13 FY '13	7/1/13 - 6/30/14 FY '14	7/1/14 - 6/30/15 FY '15	FY11-15 FUND TOTALS
PRPL-A005	Dog Park Development	Construct a dog park at a yet to be determined city park.						
	General Fund Total For Project	Approved	\$0	\$0	\$0	\$0	\$0	\$0
			\$0	\$0	\$0	\$0	\$0	\$0
PRPL-P015	General/Private Fund	Construct dog parks at 3 locations within City Parks						
	General Fund Total	Amended	\$0	\$400,000	\$0	\$0	\$0	\$400,000
		Total	\$0	\$400,000	\$0	\$0	\$0	\$400,000
PRPL-P015	Burlington Park Renovation	Renovate playground, restroom to ADA compliance and build large picnic shelter.						
	General Fund Total For Project	Approved	\$0	\$0	\$0	\$600,000	\$0	\$600,000
			\$0	\$0	\$0	\$600,000	\$0	\$600,000
PRPL-P016	General Fund	Make improvements at Riverfront park to include potable water and restroom renovation.						
	General Fund Total For Project	Amended	\$0	\$0	\$0	\$500,000	\$0	\$500,000
		Total	\$0	\$0	\$0	\$500,000	\$0	\$500,000
PRPL-P016	Riverfront Infrastructure Improvements	Make improvements at Riverfront park to include potable water and restroom renovation.						
	General Fund Total For Project	Approved	\$500,000	\$0	\$0	\$0	\$0	\$500,000
			\$500,000	\$0	\$0	\$0	\$0	\$500,000
PRPL-P017	Veterans Park Shelter	Construct a large group shelter at east end of park.						
	General Fund New Total	Amended	\$0	\$0	\$150,000	\$0	\$0	\$150,000
		Total	\$0	\$0	\$150,000	\$0	\$0	\$150,000
PRPL-C002	Cemetery Irrigation Upgrade	Replace antiquated quick coupler irrigation system with an automatic system and pump station						
	General Fund New Total	Amended	\$0	\$0	\$0	\$0	\$1,460,000	\$1,460,000
		Total	\$0	\$0	\$0	\$0	\$1,460,000	\$1,460,000

**ADJUSTMENTS TO
CITY OF BILLINGS FY11 - FY15 CAPITAL IMPROVEMENT PROGRAM**

PROJECT NUMBER	TITLE	SHORT DESCRIPTION	PROJ. STATUS					FY11-15 FUND TOTALS
			7/1/10 - 6/30/11 FY '11	7/1/11 - 6/30/12 FY '12	7/1/12 - 6/30/13 FY '13	7/1/13 - 6/30/14 FY '14	7/1/14 - 6/30/15 FY '15	
PRPL-R005	South Park Spray Pad/Wading Pool	Construct a new Spray Pad/Wading Pool.						
			\$500,000	\$0	\$0	\$0	\$0	\$500,000
			\$500,000	\$0	\$0	\$0	\$0	\$500,000
PRPL-P018	Park Restroom Remedial/Rebuild	Remodel or rebuild 15 park restrooms to meet current ADA standards with new fixtures, plumbing, etc.						
			\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$500,000
			\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$500,000
PRPL-P019	Park Tree Replacement and Planting Program	Plant 100 trees per year in various parks						
			\$23,500	\$23,500	\$23,500	\$23,500	\$23,500	\$117,500
			\$3,000	\$3,000	\$3,000	\$3,000	\$3,000	\$15,000
			\$3,500	\$3,500	\$3,500	\$3,500	\$3,500	\$17,500
			\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$150,000
PRPL-R008	Batting Cage Renovation	Upgrade and replace electrical wiring, motors, coin machines, ball retrieval system, etc						
			\$100,000	\$0	\$0	\$0	\$0	\$100,000
			\$100,000	\$0	\$0	\$0	\$0	\$100,000
PRPL-A006	Community Playground at Dehler Park	Construct community playground that can be used by the baseball patrons during games and by the neighborhood before and after games.						
			\$0	\$200,000	\$0	\$0	\$0	\$200,000
			\$0	\$200,000	\$0	\$0	\$0	\$200,000
PRPL-C003	Access Ramp to Mausoleum	Construct an ADA accessible concrete ramp to the landmark mausoleum.						
			\$0	\$0	\$0	\$0	\$0	\$45,000
			\$0	\$0	\$0	\$0	\$0	\$45,000

ADJUSTMENTS TO CITY OF BILLINGS FY11 - FY15 CAPITAL IMPROVEMENT PROGRAM

PROJECT NUMBER	TITLE	PROJ. STATUS	7/1/10 - 6/30/11 FY '11	7/1/11 - 6/30/12 FY '12	7/1/12 - 6/30/13 FY '13	7/1/13 - 6/30/14 FY '14	7/1/14 - 6/30/15 FY '15	FY11-15 FUND TOTALS
PRPL-P020	Key project Number Here Park Maintenance Building Expansion	General Fund	\$150,000	\$0	\$0	\$0	\$0	\$150,000
		New Total	\$150,000	\$0	\$0	\$0	\$0	\$150,000
PRPL-P021	Key project Number Here Operations Center Equipment Storage	General Fund	\$65,000	\$0	\$0	\$0	\$0	\$65,000
		New Total	\$65,000	\$0	\$0	\$0	\$0	\$65,000
PRPL-P022	Key project Number Here Naval Reserve Building Replacement	General Fund	\$185,000	\$0	\$0	\$0	\$0	\$185,000
		New Total	\$185,000	\$0	\$0	\$0	\$0	\$185,000
PRPL-R007	Key project Number Here Downtown Aquatic Facility	General Fund	\$0	\$0	\$0	\$0	\$0	\$0
		New Total	\$0	\$0	\$0	\$0	\$0	\$0
PRPL-A007	Key project Number Here City Wide Park Signage Program	General Fund	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$250,000
		New Total	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$250,000
PRPL-P023	Key project Number Here Parking Lot Reconstruction and Repair	General Fund	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$1,000,000
		New Total	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$1,000,000
	Key project Number Here South Park Pool Renovation	CDBG/General Fund	\$0	\$2,500,000	\$0	\$0	\$0	\$2,500,000
		New Total	\$0	\$2,500,000	\$0	\$0	\$0	\$2,500,000

**ADJUSTMENTS TO
CITY OF BILLINGS FY11 - FY15 CAPITAL IMPROVEMENT PROGRAM**

PROJECT NUMBER	TITLE	SHORT DESCRIPTION	PROJ. STATUS	7/1/10 - 6/30/11	7/1/11 - 6/30/12	7/1/12 - 6/30/13	7/1/13 - 6/30/14	7/1/14 - 6/30/15	FY11-15 FUND TOTALS
				FY '11	FY '12	FY '13	FY '14	FY '15	FY11-15 FUND TOTALS
PRPL Funding Approved Projects									
	General Fund		Approved	\$1,400,000	\$0	\$0	\$600,000	\$0	\$2,100,000
	Gen Fund Not Funded		Approved	\$610,000	\$1,339,500	\$440,000	\$140,000	\$0	\$3,029,500
	ARRA Grant		Approved	\$0	\$0	\$0	\$0	\$0	\$0
	G.O. Bond		Approved	\$9,000,000	\$0	\$0	\$0	\$0	\$9,000,000
	Cash-in Lieu		Approved	\$0	\$0	\$0	\$0	\$0	\$0
	SD 2		Approved	\$0	\$0	\$0	\$0	\$0	\$0
	C-in Lieu from SD 2		Approved	\$0	\$0	\$0	\$0	\$0	\$0
	SID		Approved	\$0	\$1,050,000	\$520,000	\$0	\$0	\$1,570,000
	Special Revenue Fund		Approved	\$0	\$0	\$0	\$0	\$0	\$0
	General/Private Fund		Approved	\$0	\$0	\$0	\$0	\$0	\$0
	Trash For Trees Fund		Approved	\$0	\$0	\$0	\$0	\$0	\$0
	Kiwanis Donation		Approved	\$0	\$0	\$0	\$0	\$0	\$0
	Private Fund		Approved	\$0	\$0	\$0	\$0	\$0	\$0
	CDBG/General Fund		Approved	\$0	\$0	\$0	\$0	\$0	\$0
	Federal Appropriation		Approved	\$0	\$0	\$0	\$0	\$0	\$0
	CDBG		Approved	\$0	\$0	\$0	\$0	\$0	\$0
				\$11,110,000	\$2,889,500	\$960,000	\$740,000	\$0	\$15,699,500
PRPL Funding Amended Projects									
	General Fund		Amended	(\$1,500,000)	\$2,400,000	\$0	\$500,000	\$0	\$1,400,000
	Gen Fund Not Funded		Amended	\$2,395,000	\$195,000	\$895,000	\$463,000	\$160,000	\$4,110,000
	ARRA Grant		Amended	\$0	\$0	\$0	\$0	\$0	\$0
	G.O. Bond		Amended	(\$9,000,000)	\$0	\$0	\$0	\$0	\$0
	Cash-in Lieu		Amended	\$0	\$1,000,000	\$0	\$0	\$0	\$1,000,000
	SD 2		Amended	\$0	\$200,000	\$0	\$0	\$0	\$200,000
	SID		Amended	\$0	\$2,000,000	\$0	\$0	\$0	\$2,000,000
	Special Revenue Fund		Amended	\$0	\$0	\$0	\$0	\$0	\$0
	General/Private Fund		Amended	\$0	\$400,000	\$0	\$0	\$0	\$400,000
	Trash For Trees Fund		Amended	\$0	\$0	\$0	\$0	\$0	\$0
	Kiwanis Donation		Amended	\$0	\$0	\$0	\$0	\$0	\$0
	Private Fund		Amended	\$0	\$0	\$0	\$0	\$0	\$0
	CDBG/General Fund		Amended	\$0	\$0	\$0	\$0	\$0	\$0
	Federal Appropriation		Amended	\$0	\$0	\$0	\$0	\$0	\$0
	CDBG		Amended	\$0	\$0	\$0	\$0	\$0	\$0
				(\$4,105,000)	\$6,195,000	\$895,000	\$9,965,000	\$160,000	\$9,110,000

**ADJUSTMENTS TO
CITY OF BILLINGS FY11 - FY15 CAPITAL IMPROVEMENT PROGRAM**

PROJECT NUMBER	TITLE	SHORT DESCRIPTION	PROJ. STATUS	7/1/10 - 6/30/11	7/1/11 - 6/30/12	7/1/12 - 6/30/13	7/1/13 - 6/30/14	7/1/14 - 6/30/15	FY11-15 FUND TOTALS
				FY '11	FY '12	FY '13	FY '14	FY '15	TOTALS
PRPL Funding New Projects									
	General Fund		New	\$873,500	\$373,500	\$523,500	\$373,500	\$13,874,500	\$18,022,500
	Gen Fund Not Funded		New	\$0	\$0	\$0	\$0	\$0	\$0
	ARRA Grant		New	\$0	\$0	\$0	\$0	\$0	\$0
	G.O. Bond		New	\$0	\$0	\$0	\$0	\$0	\$0
	Cash-In Lieu		New	\$0	\$0	\$0	\$0	\$0	\$0
	SD 2		New	\$0	\$0	\$0	\$0	\$0	\$0
	C-In Lieu from SD 2		New	\$0	\$0	\$0	\$0	\$0	\$0
	SID		New	\$0	\$0	\$0	\$0	\$0	\$0
	Special Revenue Fund		New	\$0	\$0	\$0	\$0	\$0	\$0
	General/Private Fund		New	\$3,000	\$3,000	\$3,000	\$3,000	\$3,000	\$15,000
	Trash For Trees Fund		New	\$3,500	\$3,500	\$3,500	\$3,500	\$3,500	\$17,500
	Kiwanis Donation		New	\$0	\$0	\$0	\$0	\$0	\$0
	Private Fund		New	\$0	\$0	\$0	\$0	\$0	\$0
	CDBG/General Fund		New	\$500,000	\$2,500,000	\$0	\$0	\$0	\$3,000,000
	Federal Appropriation		New	\$0	\$200,000	\$0	\$0	\$0	\$200,000
	CDBG		New	\$1,380,000	\$3,080,000	\$530,000	\$380,000	\$13,885,000	\$19,255,000
PRPL Funding All Projects (Including New Projects)									
	General Fund		Proposed	\$873,500	\$2,773,500	\$523,500	\$1,473,500	\$13,874,500	\$19,522,500
	Gen Fund Not Funded		Proposed	\$3,005,000	\$2,034,500	\$1,315,000	\$605,000	\$160,000	\$7,139,500
	ARRA Grant		Proposed	\$0	\$0	\$0	\$0	\$0	\$0
	G.O. Bond		Proposed	\$0	\$0	\$0	\$89,000,000	\$0	\$89,000,000
	Cash-In Lieu		Proposed	\$0	\$1,000,000	\$0	\$0	\$0	\$1,000,000
	SD 2		Proposed	\$0	\$200,000	\$0	\$0	\$0	\$200,000
	C-In Lieu from SD 2		Proposed	\$0	\$0	\$0	\$0	\$0	\$0
	SID		Proposed	\$0	\$3,050,000	\$520,000	\$0	\$0	\$3,570,000
	Special Revenue Fund		Proposed	\$0	\$0	\$0	\$0	\$0	\$0
	General/Private Fund		Proposed	\$0	\$400,000	\$0	\$0	\$0	\$400,000
	Trash For Trees Fund		Proposed	\$3,000	\$3,000	\$3,000	\$3,000	\$3,000	\$15,000
	Kiwanis Donation		Proposed	\$3,500	\$3,500	\$3,500	\$3,500	\$3,500	\$17,500
	Private Fund		Proposed	\$0	\$0	\$0	\$0	\$0	\$0
	CDBG/General Fund		Proposed	\$500,000	\$2,500,000	\$0	\$0	\$0	\$3,000,000
	Federal Appropriation		Proposed	\$0	\$200,000	\$0	\$0	\$0	\$200,000
	CDBG		Proposed	\$4,385,000	\$12,164,500	\$2,345,000	\$11,085,000	\$14,045,000	\$44,084,500

**ADJUSTMENT TO
CITY OF BILLINGS FY11 - FY15 CAPITAL IMPROVEMENT PROGRAM**

PROJECT NUMBER	TITLE	SHORT DESCRIPTION	PROJ. STATUS	7/1/10 - 6/30/11 FY '11	7/1/11 - 6/30/12 FY '12	7/1/12 - 6/30/13 FY '13	7/1/13 - 6/30/14 FY '14	7/1/14 - 6/30/15 FY '15	FY11-15 FUND TOTALS
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Public Works Roads and Storm Sewer

ENG98	PAVER PROGRAM	AMOUNT FOR EACH FUNDING SOURCE	TOTALS						
	Annual Program responsible for crack sealing, overlay and chip seals of various streets throughout the City.								
	Gas Tax	\$700,000	\$800,000	\$700,000	\$650,000	\$650,000	\$0	\$0	\$2,850,000
	Arterial Fee Fund	\$200,000	\$200,000	\$150,000	\$0	\$0	\$0	\$0	\$550,000
	Street Maintenance Fees	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	Total	\$900,000	\$1,000,000	\$850,000	\$650,000	\$650,000	\$0	\$0	\$3,400,000
	Gas Tax	\$650,000	\$900,000	\$900,000	\$800,000	\$800,000	\$700,000	\$0	\$3,950,000
	State & Federal	\$300,000	\$0	\$0	\$0	\$0	\$0	\$0	\$300,000
	Arterial Fee Fund	\$100,000	\$200,000	\$150,000	\$200,000	\$250,000	\$250,000	\$0	\$900,000
	Street Maintenance Fees	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	Total	\$1,050,000	\$1,100,000	\$1,050,000	\$1,000,000	\$1,000,000	\$950,000	\$0	\$5,150,000

FY10 gas funds will be used for Lake Elmo - Hilltop to Wicks
Prev. approved CIP shows \$325,000/yr from St. Maintenance fees. The Street/Traffic division will use another \$200,000/yr so annual amount will be \$125,000 in Paver

	Increase / (Decrease)	\$150,000	\$100,000	\$200,000	\$350,000	\$950,000	\$0	\$0	\$1,750,000
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ENG22	Misc. Curb, Gutter, & Sidewalk	AMOUNT FOR EACH FUNDING SOURCE	TOTALS						
	Annual replacement and infill program of curb, gutter and sidewalk.								
	Sidewalk Bonds	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$0	\$0	\$800,000
	Gas Tax	\$260,000	\$217,500	\$217,500	\$250,000	\$250,000	\$0	\$0	\$945,000
	Storm Drain	\$52,500	\$52,500	\$52,500	\$52,500	\$52,500	\$0	\$0	\$210,000
	PWB Utility Repair	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$0	\$0	\$20,000
	Street Lights	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$0	\$0	\$20,000
	Total	\$522,500	\$480,000	\$480,000	\$512,500	\$512,500	\$0	\$0	\$1,995,000
	Sidewalk Bonds	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$0	\$1,000,000
	Gas Tax	\$260,000	\$217,500	\$217,500	\$250,000	\$250,000	\$250,000	\$0	\$1,195,000
	Storm Drain	\$52,500	\$52,500	\$52,500	\$52,500	\$52,500	\$52,500	\$0	\$262,500
	PWB Utility Repair	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$0	\$25,000
	Street Lights	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$0	\$25,000
	Total	\$522,500	\$480,000	\$480,000	\$512,500	\$512,500	\$512,500	\$0	\$2,507,500
	Increase / (Decrease)	\$0	\$512,500						

**ADJUSTMENT TO
CITY OF BILLINGS FY11 - FY15 CAPITAL IMPROVEMENT PROGRAM**

PROJECT NUMBER	TITLE	SHORT DESCRIPTION	PROJ. STATUS					FY '15 TOTALS
			7/1/10 - 6/30/11 FY '11	7/1/11 - 6/30/12 FY '12	7/1/12 - 6/30/13 FY '13	7/1/13 - 6/30/14 FY '14	7/1/14 - 6/30/15 FY '15	
ENG28	School Route Sidewalks	Annual implementation of City's school route program. Improvements based on established priority.						
	Sidewalk Bonds		\$200,000	\$200,000	\$200,000	\$200,000	\$0	\$800,000
	Gas Tax		\$100,000	\$100,000	\$100,000	\$100,000	\$0	\$400,000
	Storm Drain		\$52,500	\$52,500	\$52,500	\$52,500	\$0	\$210,000
	CTEP		\$125,000	\$125,000	\$125,000	\$125,000	\$0	\$500,000
	Total		\$477,500	\$477,500	\$477,500	\$477,500	\$0	\$1,910,000
	Arterial Fee Fund		\$0	\$0	\$0	\$0	\$0	\$0
	Sidewalk Bonds		\$0	\$0	\$0	\$0	\$0	\$0
	Gas Tax		\$0	\$0	\$0	\$0	\$0	\$0
	Storm Drain		\$0	\$0	\$0	\$0	\$0	\$0
	CTEP		\$0	\$0	\$0	\$0	\$0	\$0
	Total		\$0	\$0	\$0	\$0	\$0	\$0
ENG ADA	Annual ADA Replacement	Replace handicapped ramps in accordance with the signed agreement between the City of Billings and the Department of Justice						
	Gas Tax		\$350,000	\$350,000	\$350,000	\$350,000	\$0	\$1,400,000
	Total		\$350,000	\$350,000	\$350,000	\$350,000	\$0	\$1,400,000
	Gas Tax		\$0	\$350,000	\$350,000	\$350,000	\$350,000	\$1,400,000
	Arterial Fee Fund		\$350,000	\$0	\$0	\$0	\$0	\$350,000
	Total		\$350,000	\$350,000	\$350,000	\$350,000	\$350,000	\$1,750,000
	Total		\$0	\$0	\$0	\$0	\$350,000	\$350,000
		Increase / (Decrease)						
ENGR014	Lake Elmo Improvements (Hilltop to Wicks Lane)	Full depth street reconstruction, new curb and gutter, sidewalks, and storm drain.						
	Gas Tax		\$0	\$0	\$0	\$0	\$0	\$0
	Storm Drain		\$0	\$0	\$0	\$0	\$0	\$0
	SID Bonds		\$0	\$0	\$0	\$0	\$0	\$0
	CTEP		\$0	\$0	\$0	\$0	\$0	\$0
	Developer Contributions		\$0	\$0	\$0	\$0	\$0	\$0
	Total		\$0	\$0	\$0	\$0	\$0	\$0
	Gas Tax		\$0	\$0	\$0	\$0	\$0	\$0
	Storm Drain		\$0	\$0	\$0	\$0	\$0	\$0
	SID Bonds		\$0	\$0	\$0	\$0	\$0	\$0
	CTEP		\$0	\$0	\$0	\$0	\$0	\$0
	Developer Contributions		\$0	\$0	\$0	\$0	\$0	\$0
	Total		\$0	\$0	\$0	\$0	\$0	\$0
	Total		\$0	\$0	\$0	\$0	\$0	\$0
		Increase / (Decrease)						

ADJUSTMENT TO CITY OF BILLINGS FY11 - FY15 CAPITAL IMPROVEMENT PROGRAM

PROJECT NUMBER	TITLE	SHORT DESCRIPTION	PROJ. STATUS	7/1/10 - 6/30/11 FY '11	7/1/11 - 6/30/12 FY '12	7/1/12 - 6/30/13 FY '13	7/1/13 - 6/30/14 FY '14	7/1/14 - 6/30/15 FY '15	FY11-15 FUND TOTALS
E - SD AN 1	Annual Storm Drainage Intersection Trouble Spot Project	Funding reserved for intersections with drainage problems as determined by staff and public comment.	Approved	\$150,000	\$150,000	\$150,000	\$150,000	\$0	\$600,000
			Total	\$150,000	\$150,000	\$150,000	\$150,000	\$0	\$600,000
			Amended	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$750,000
			Total	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$750,000
		Increase / (Decrease)	\$0	\$0	\$0	\$0	\$150,000	\$150,000	
ENG33	Intersection Capacity Improvements Arterial Fee Fund	Evaluate and construct improvements to selected intersection trouble areas.	Approved	\$0	\$350,000	\$0	\$300,000	\$0	\$650,000
			Total	\$0	\$350,000	\$0	\$300,000	\$0	\$650,000
			Amended	\$0	\$400,000	\$0	\$500,000	\$300,000	\$1,200,000
			Total	\$0	\$400,000	\$0	\$500,000	\$300,000	\$1,200,000
		Increase / (Decrease)	\$0	\$50,000	\$0	\$200,000	\$300,000	\$550,000	
ENGR0801	Rimrock Road - Shiloh to Stanford	Street widening, all appurtenances and bike path from Shiloh to Stanford (near 17th St. W.)	Approved	\$150,000	\$0	\$0	\$0	\$0	\$150,000
			Total	\$150,000	\$0	\$0	\$0	\$0	\$150,000
			Amended	\$100,000	\$0	\$0	\$300,000	\$0	\$600,000
			Total	\$1,850,000	\$0	\$0	\$2,300,000	\$0	\$4,150,000
		Increase / (Decrease)	\$2,400,000	\$0	\$0	\$2,600,000	\$0	\$5,000,000	
change title to Rimrock Road - Stanford to Forsythia	Storm Drain Gas Tax SID Bonds Arterial Fee Fund Developer Contributions	This phase will design and construct all appurtenances and a bike path from Stanford to Forsythia. A second project will design and construct Rimrock from Forsythia to Shiloh Road	Approved	\$150,000	\$0	\$0	\$0	\$0	\$150,000
			Total	\$150,000	\$0	\$0	\$0	\$0	\$150,000
			Amended	\$100,000	\$0	\$0	\$0	\$0	\$400,000
			Total	\$1,950,000	\$0	\$0	\$0	\$0	\$1,950,000
		Increase / (Decrease)	\$2,600,000	\$0	\$0	\$0	\$0	\$2,600,000	
		Increase / (Decrease)	\$200,000	\$0	\$0	(\$2,600,000)	\$0	(\$2,400,000)	

ADJUSTMENT TO CITY OF BILLINGS FY11 - FY15 CAPITAL IMPROVEMENT PROGRAM

PROJECT NUMBER	TITLE	PROJ. STATUS					FY11-15 FUND TOTALS
		7/1/10 - 6/30/11 FY '11	7/1/11 - 6/30/12 FY '12	7/1/12 - 6/30/13 FY '13	7/1/13 - 6/30/14 FY '14	7/1/14 - 6/30/15 FY '15	
E - SD AN 3	Stormwater Master Plan Implementation	Implement recommendations from the master plan based on priority.					
	Storm Drain	\$590,000	\$2,190,000	\$1,490,000	\$1,790,000	\$0	\$6,060,000
	Total	\$590,000	\$2,190,000	\$1,490,000	\$1,790,000	\$0	\$6,060,000
	Storm Drain	\$590,000	\$2,190,000	\$1,490,000	\$1,790,000	\$1,900,000	\$7,960,000
	Total	\$590,000	\$2,190,000	\$1,490,000	\$1,790,000	\$1,900,000	\$7,960,000
	Increase / (Decrease)	\$0	\$0	\$0	\$0	\$1,900,000	\$1,900,000

ENG ST0902	Stormwater MS4 Permit Implementation	Stormwater MS4 Permit Implementation.					
	Storm Drain	\$50,000	\$50,000	\$100,000	\$100,000	\$0	\$300,000
	Total	\$50,000	\$50,000	\$100,000	\$100,000	\$0	\$300,000
	Storm Drain	\$0	\$0	\$0	\$0	\$0	\$0
	Total	\$0	\$0	\$0	\$0	\$0	\$0
	Increase / (Decrease)	(\$50,000)	(\$50,000)	(\$100,000)	(\$100,000)	\$0	(\$300,000)

ENG R0803	Poly Drive and Zimmerman Tr. Signal	Construction of a new signal at this intersection.					
	Arterial Fee Fund	\$0	\$0	\$0	\$0	\$0	\$0
	Total	\$0	\$0	\$0	\$0	\$0	\$0
	Arterial Fee Fund	\$0	\$0	\$0	\$0	\$0	\$0
	Total	\$0	\$0	\$0	\$0	\$0	\$0
	Increase / (Decrease)	\$0	\$0	\$0	\$0	\$0	\$0

ENG ST0802	Inner Belt Loop	Design and construction of an inner belt loop. Project will be bonded with construction in FY11.					
	Road Bonds	\$12,000,000	\$0	\$0	\$0	\$0	\$12,000,000
	Total	\$12,000,000	\$0	\$0	\$0	\$0	\$12,000,000
	Road Bonds	\$11,100,000	\$0	\$0	\$0	\$0	\$11,100,000
	Total	\$11,100,000	\$0	\$0	\$0	\$0	\$11,100,000
	Increase / (Decrease)	(\$900,000)	\$0	\$0	\$0	\$0	(\$900,000)

**ADJUSTMENT TO
CITY OF BILLINGS FY11 - FY15 CAPITAL IMPROVEMENT PROGRAM**

PROJECT NUMBER	TITLE	SHORT DESCRIPTION	PROJ. STATUS					TOTALS	
			7/1/10 - 6/30/11 FY '11	7/1/11 - 6/30/12 FY '12	7/1/12 - 6/30/13 FY '13	7/1/13 - 6/30/14 FY '14	7/1/14 - 6/30/15 FY '15		
E-SD AN 4	Storm Drain Inlet and Manhole Replacement	Replace inlets and manholes on an annual basis as determined by the Public Works Department.	Approved	\$50,000	\$50,000	\$50,000	\$50,000	\$0	\$200,000
			Total	\$50,000	\$50,000	\$50,000	\$50,000	\$0	\$200,000
	Storm Drain:		Amended	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$125,000
			Total	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$125,000
		Increase / (Decrease)		(\$25,000)	(\$25,000)	(\$25,000)	(\$25,000)	\$25,000	(\$75,000)
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E-INT 1	54th St. W. & Grand	Improvements to the intersection at 54th St. W. and Grand Ave.	Approved	\$0	\$0	\$0	\$0	\$0	\$0
	Arterial Fee Fund Developer Contributions		Approved	\$0	\$0	\$0	\$0	\$0	\$0
			Total	\$0	\$0	\$0	\$0	\$0	\$0
	Arterial Fee Fund Developer Contributions	This project will be delayed and assessed for need at a later date	Amended	\$0	\$0	\$0	\$0	\$0	\$0
			Amended	\$0	\$0	\$0	\$0	\$0	\$0
			Total	\$0	\$0	\$0	\$0	\$0	\$0
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SID Ann	Annual SID Contribution	This project will provide SID funding for Public Work's property that may be included in an SID for a given year	Approved	\$100,000	\$100,000	\$100,000	\$150,000	\$0	\$450,000
	Storm Drain		Approved	\$40,000	\$90,000	\$0	\$0	\$0	\$130,000
	Total For Project			\$140,000	\$190,000	\$100,000	\$150,000	\$0	\$580,000
	Gas Tax		Amended	\$0	\$100,000	\$100,000	\$150,000	\$150,000	\$500,000
	SID Bonds		Amended	\$0	\$800,000	\$800,000	\$800,000	\$800,000	\$3,200,000
	Storm Drain		Amended	\$0	\$90,000	\$0	\$0	\$0	\$90,000
			Total	\$0	\$990,000	\$900,000	\$850,000	\$950,000	\$3,790,000
		Increase / (Decrease)		(\$140,000)	\$800,000	\$800,000	\$800,000	\$950,000	\$3,210,000

ADJUSTMENT TO CITY OF BILLINGS FY11 - FY15 CAPITAL IMPROVEMENT PROGRAM

PROJECT NUMBER	TITLE	SHORT DESCRIPTION	7/1/10 - 6/30/11 FY '11	7/1/11 - 6/30/12 FY '12	7/1/12 - 6/30/13 FY '13	7/1/13 - 6/30/14 FY '14	7/1/14 - 6/30/15 FY '15	FY11-15 FUND TOTALS
	Grand Avenue (35th St. W. to Shiloh Rd)	Design for the reconstruction of Grand Ave.	\$0	\$0	\$0	\$0	\$0	\$0
	Arterial Fee Fund		\$0	\$0	\$0	\$0	\$0	\$0
	Total For Project	Approved	\$0	\$0	\$0	\$0	\$0	\$0
	Arterial Fee Fund	The design for this project is being completed in FY10 with construction planned for FY15	\$0	\$0	\$0	\$0	\$2,300,000	\$2,300,000
	Developer Contributions		\$0	\$0	\$0	\$0	\$150,000	\$150,000
	Total	Amended	\$0	\$0	\$0	\$0	\$2,450,000	\$2,450,000
	Increase / (Decrease)		\$0	\$0	\$0	\$0	\$2,450,000	\$2,450,000
	Central Avenue (35th St. W. to Shiloh Rd)	Design for the reconstruction of Central Ave.	\$0	\$300,000	\$0	\$0	\$0	\$300,000
	Arterial Fee Fund		\$0	\$300,000	\$0	\$0	\$0	\$300,000
	Storm Drain		\$0	\$100,000	\$0	\$0	\$0	\$100,000
	Total For Project	Approved	\$0	\$400,000	\$0	\$0	\$0	\$400,000
	Arterial Fee Fund	Design will occur in FY12 with construction after FY15	\$0	\$300,000	\$0	\$0	\$0	\$300,000
	Storm Drain		\$0	\$100,000	\$0	\$0	\$0	\$100,000
	Total	Amended	\$0	\$400,000	\$0	\$0	\$0	\$400,000
	32nd St. West (King to Gable)	Design for the reconstruction of 32nd St. W.	\$0	\$0	\$300,000	\$0	\$0	\$300,000
	Arterial Fee Fund		\$0	\$0	\$300,000	\$0	\$0	\$300,000
	Storm Drain		\$0	\$0	\$100,000	\$0	\$0	\$100,000
	Total For Project	Approved	\$0	\$0	\$400,000	\$0	\$0	\$400,000
	Arterial Fee Fund	Design will occur in FY13 with construction after FY15	\$0	\$0	\$300,000	\$0	\$0	\$300,000
	Storm Drain		\$0	\$0	\$100,000	\$0	\$0	\$100,000
	Total	Amended	\$0	\$0	\$400,000	\$0	\$0	\$400,000
ENGR0801-2	Rimrock Road - Forsythia to Shiloh Road	This phase will design and construct street widening, all appurtenances and a bike path from Forsythia to Shiloh Road. Design will occur in FY 11 and Construction in FY 13	\$350,000	\$0	\$1,900,000	\$0	\$0	\$2,250,000
	Arterial Fee Fund		\$50,000	\$0	\$100,000	\$0	\$0	\$150,000
	Gas Tax		\$0	\$0	\$0	\$0	\$0	\$0
	SID Bonds		\$0	\$0	\$450,000	\$0	\$0	\$450,000
	Storm Drain		\$400,000	\$0	\$2,450,000	\$0	\$0	\$2,850,000
	Total	New	\$400,000	\$0	\$2,450,000	\$0	\$0	\$2,850,000

**ADJUSTMENT TO
CITY OF BILLINGS FY11 - FY15 CAPITAL IMPROVEMENT PROGRAM**

PROJECT NUMBER	TITLE	SHORT DESCRIPTION	PROJ. STATUS					TOTALS
			FY '11	FY '12	FY '13	FY '14	FY '15	
	Bench Blvd. - 6th/Main St. to Lake Elmo	Design will be completed in FY 10 with construction planned for FY 11. Construction costs are estimated at \$12,800,000. State and federal funding is estimated at \$11,065,000. Yellowstone County will also contribute approximately \$11,175,000 in land and funding.						
	Gas Tax		\$526,185	\$0	\$0	\$0	\$0	\$526,185
	Total		\$526,185	\$0	\$0	\$0	\$0	\$526,185
	Zimmerman Trail - Rimrock to Highway 3	Addition of pedestrian facility, climbing lane for the lower section and reconstruction of one corner.						
	Arterial Fee Fund State & Federal		\$660,000	\$0	\$0	\$0	\$0	\$660,000
	Total		\$4,329,000	\$0	\$0	\$0	\$0	\$4,329,000
	Moore Lane	Reconstruction of Moore Lane						
	SID Bonds		\$1,700,000	\$0	\$0	\$0	\$0	\$1,700,000
	Gas Tax		\$250,000	\$0	\$0	\$0	\$0	\$250,000
	Storm Drain		\$40,000	\$0	\$0	\$0	\$0	\$40,000
	Total		\$1,990,000	\$0	\$0	\$0	\$0	\$1,990,000

**ADJUSTMENT TO
CITY OF BILLINGS FY11 - FY15 CAPITAL IMPROVEMENT PROGRAM**

PROJECT NUMBER	TITLE	SHORT DESCRIPTION	PROJ STATUS	7/1/10 - 6/30/11		7/1/11 - 6/30/12		7/1/12 - 6/30/13		7/1/13 - 6/30/14		7/1/14 - 6/30/15		FY11-15 FUND TOTALS
				FY '11	FY '12	FY '11	FY '12	FY '13	FY '14	FY '15				
Public Works Engineering Funding Approved Projects														
	CMAQ/MAQI Funds		Approved	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	Sidewalk Bonds		Approved	\$400,000	\$400,000	\$400,000	\$400,000	\$400,000	\$400,000	\$400,000	\$400,000	\$400,000	\$400,000	\$1,600,000
	Gas Tax		Approved	\$1,610,000	\$1,567,500	\$1,467,500	\$1,500,000	\$1,500,000	\$1,500,000	\$1,500,000	\$1,500,000	\$1,500,000	\$1,500,000	\$6,145,000
	Storm Drain		Approved	\$1,135,000	\$2,735,000	\$1,995,000	\$2,195,000	\$2,195,000	\$2,195,000	\$2,195,000	\$2,195,000	\$2,195,000	\$2,195,000	\$8,060,000
	PWB Utility Repair		Approved	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$20,000
	Street Maintenance Fees		Approved	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	SID Bonds		Approved	\$300,000	\$0	\$0	\$300,000	\$0	\$0	\$300,000	\$0	\$0	\$0	\$600,000
	Street Lights		Approved	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$20,000
	Developer Contributions		Approved	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	ARRA Grant		Approved	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	State & Federal		Approved	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	TIFD		Approved	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	CTEP		Approved	\$125,000	\$125,000	\$125,000	\$125,000	\$125,000	\$125,000	\$125,000	\$125,000	\$125,000	\$125,000	\$500,000
	Road Bonds		Approved	\$12,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$12,000,000
	Arterial Fee Fund		Approved	\$2,050,000	\$350,000	\$450,000	\$2,600,000	\$2,600,000	\$2,600,000	\$2,600,000	\$2,600,000	\$2,600,000	\$2,600,000	\$2,950,000
				<u>\$17,630,000</u>	<u>\$5,687,500</u>	<u>\$4,447,500</u>	<u>\$7,130,000</u>	<u>\$7,130,000</u>	<u>\$7,130,000</u>	<u>\$7,130,000</u>	<u>\$7,130,000</u>	<u>\$7,130,000</u>	<u>\$7,130,000</u>	<u>\$34,895,000</u>
Public Works Engineering Funding Amended Projects														
	CMAQ/MAQI Funds		Amended	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	Sidewalk Bonds		Amended	(\$200,000)	(\$200,000)	(\$200,000)	(\$200,000)	(\$200,000)	(\$200,000)	(\$200,000)	(\$200,000)	(\$200,000)	(\$200,000)	(\$600,000)
	Gas Tax		Amended	(\$600,000)	\$0	\$100,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$1,000,000
	Storm Drain		Amended	(\$167,500)	(\$127,500)	(\$177,500)	(\$177,500)	(\$177,500)	(\$177,500)	(\$177,500)	(\$177,500)	(\$177,500)	(\$177,500)	\$1,477,500
	PWB Utility Repair		Amended	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$5,000
	Street Maintenance Fees		Amended	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	SID Bonds		Amended	\$100,000	\$600,000	\$600,000	\$600,000	\$600,000	\$600,000	\$600,000	\$600,000	\$600,000	\$600,000	\$3,000,000
	Street Lights		Amended	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$5,000
	Developer Contributions		Amended	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	ARRA Grant		Amended	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	State & Federal		Amended	\$300,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$300,000
	TIFD		Amended	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	CTEP		Amended	(\$125,000)	(\$125,000)	(\$125,000)	(\$125,000)	(\$125,000)	(\$125,000)	(\$125,000)	(\$125,000)	(\$125,000)	(\$125,000)	(\$500,000)
	Road Bonds		Amended	(\$900,000)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	(\$900,000)
	Arterial Fee Fund		Amended	\$350,000	\$50,000	\$0	(\$1,900,000)	\$0	\$0	(\$1,900,000)	\$0	\$0	\$0	\$1,350,000
				<u>(\$1,242,500)</u>	<u>\$397,500</u>	<u>\$397,500</u>	<u>(\$1,852,500)</u>	<u>\$397,500</u>	<u>(\$1,852,500)</u>	<u>\$397,500</u>	<u>(\$1,852,500)</u>	<u>\$397,500</u>	<u>\$397,500</u>	<u>\$5,287,500</u>

**ADJUSTMENT TO
CITY OF BILLINGS FY11 - FY15 CAPITAL IMPROVEMENT PROGRAM**

PROJECT NUMBER	TITLE	SHORT DESCRIPTION	PROJ STATUS	FY					TOTALS
				7/1/10 - 6/30/11	7/1/11 - 6/30/12	7/1/12 - 6/30/13	7/1/13 - 6/30/14	7/1/14 - 6/30/15	
	Public Works Engineering Funding New Projects								
	CMAQ/MAQI Funds								
	Sidewalk Bonds		New	\$0	\$0	\$0	\$0	\$0	\$0
	Gas Tax		New	\$0	\$0	\$0	\$0	\$0	\$0
	Storm Drain		New	\$826,185	\$0	\$100,000	\$0	\$0	\$926,185
	PWB Utility Repair		New	\$40,000	\$0	\$450,000	\$0	\$0	\$490,000
	Street Maintenance Fees		New	\$0	\$0	\$0	\$0	\$0	\$0
	SID Bonds		New	\$0	\$0	\$0	\$0	\$0	\$0
	Street Lights		New	\$1,700,000	\$0	\$0	\$0	\$0	\$1,700,000
	Developer Contributions		New	\$0	\$0	\$0	\$0	\$0	\$0
	ARRA Grant		New	\$0	\$0	\$0	\$0	\$0	\$0
	State & Federal		New	\$4,329,000	\$0	\$0	\$0	\$0	\$4,329,000
	TIFD		New	\$0	\$0	\$0	\$0	\$0	\$0
	CTEP		New	\$0	\$0	\$0	\$0	\$0	\$0
	Road Bonds		New	\$0	\$0	\$0	\$0	\$0	\$0
	Arterial Fee Fund		New	\$1,010,000	\$0	\$1,900,000	\$0	\$0	\$2,910,000
				\$7,905,185	\$0	\$2,450,000	\$0	\$0	\$10,355,185

Public Works Engineering Funding All Projects (Including New Projects)

PROJECT NUMBER	TITLE	SHORT DESCRIPTION	PROJ STATUS	FY					TOTALS
				7/1/10 - 6/30/11	7/1/11 - 6/30/12	7/1/12 - 6/30/13	7/1/13 - 6/30/14	7/1/14 - 6/30/15	
	CMAQ/MAQI Funds								
	Sidewalk Bonds		Proposed	\$0	\$0	\$0	\$0	\$0	\$0
	Gas Tax		Proposed	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$1,000,000
	Storm Drain		Proposed	\$1,836,185	\$1,587,500	\$1,667,500	\$1,550,000	\$1,450,000	\$8,071,185
	PWB Utility Repair		Proposed	\$1,007,500	\$2,607,500	\$2,267,500	\$2,017,500	\$2,127,500	\$10,027,500
	Street Maintenance Fees		Proposed	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$25,000
	SID Bonds		Proposed	\$0	\$0	\$0	\$0	\$0	\$0
	Street Lights		Proposed	\$2,100,000	\$400,000	\$400,000	\$600,000	\$800,000	\$5,300,000
	Developer Contributions		Proposed	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$25,000
	ARRA Grant		Proposed	\$0	\$0	\$0	\$0	\$0	\$0
	State & Federal		Proposed	\$4,629,000	\$0	\$0	\$0	\$0	\$4,629,000
	TIFD		Proposed	\$0	\$0	\$0	\$0	\$0	\$0
	CTEP		Proposed	\$0	\$0	\$0	\$0	\$0	\$0
	Road Bonds		Proposed	\$11,100,000	\$0	\$0	\$0	\$0	\$11,100,000
	Arterial Fee Fund		Proposed	\$3,410,000	\$900,000	\$2,350,000	\$700,000	\$2,850,000	\$10,210,000
			Grand Total	\$24,292,685	\$6,085,000	\$7,295,000	\$5,277,500	\$7,587,500	\$50,537,685

ADJUSTMENTS TO CITY OF BILLINGS FY11 - FY15 CAPITAL IMPROVEMENT PROGRAM

PROJECT NUMBER	TITLE	SHORT DESCRIPTION	PROJ. STATUS	7/1/10 - 6/30/11	7/1/11 - 6/30/12	7/1/12 - 6/30/13	7/1/13 - 6/30/14	7/1/14 - 6/30/15	TOTALS	
				FY '11	FY '12	FY '13	FY '14	FY '15		
				AMOUNT FOR EACH FUNDING SOURCE						
Transit										
Transit	Renovate Bus Wash	Renovate Transit bus wash facility. Current bus wash was built in 1983 and is obsolete and in need of renovation. Project is in FY 09 budget, however, still awaiting FTA discretionary funding for project.								
	Transit Revenue & State and Federal			\$0	\$0	\$0	\$0	\$0	\$0	\$0
	Transit Revenue & State and Federal	Make description changes in this cell		\$0	\$0	\$0	\$0	\$0	\$0	\$0
		Increase / (Decrease)		\$0	\$0	\$0	\$0	\$0	\$0	\$0
		Approved Total		\$0	\$0	\$0	\$0	\$0	\$0	\$0
		Amended Total		\$0	\$0	\$0	\$0	\$0	\$0	\$0
Transit										
Transit	Technology Improvements for Vans/Buses	To include CCTVs & or MDTs and GPS/AVL for paratransit vans & buses depending on federal funding. Project(s) needed to address ever changing regulations at the Federal level, such as Safety & Security (including Homeland Security issues, etc.)								
	Transit Revenue & State and Federal			\$0	\$0	\$0	\$0	\$0	\$0	\$0
	Transit Revenue & State and Federal	Make description changes in this cell		\$0	\$0	\$0	\$0	\$0	\$0	\$0
		Increase / (Decrease)		\$0	\$0	\$0	\$0	\$0	\$0	\$0
		Approved Total		\$0	\$0	\$0	\$0	\$0	\$0	\$0
		Amended Total		\$0	\$0	\$0	\$0	\$0	\$0	\$0
Transit										
Transit	Slingshot Parts Washer	Current parts washer is 20+ years old and used regularly. Parts are unavailable due to company closed. This type of cleaning can't be outsourced.								
	Transit Revenue & State and Federal			\$77,000	\$0	\$0	\$0	\$0	\$0	\$77,000
		New Total		\$77,000	\$0	\$0	\$0	\$0	\$0	\$77,000
Transit Funding Approved										
	Transit Revenue & State and Federal			\$0	\$0	\$0	\$0	\$0	\$0	\$0
	ARRA Grant			\$0	\$0	\$0	\$0	\$0	\$0	\$0

**ADJUSTMENTS TO
CITY OF BILLINGS FY11 - FY15 CAPITAL IMPROVEMENT PROGRAM**

PROJECT NUMBER	TITLE	SHORT DESCRIPTION	PROJ. STATUS	7/1/10 - 6/30/11	7/1/11 - 6/30/12	7/1/12 - 6/30/13	7/1/13 - 6/30/14	7/1/14 - 6/30/15	FY11-15 FUND TOTALS
				FY '11	FY '12	FY '13	FY '14	FY '15	
				\$0	\$0	\$0	\$0	\$0	\$0
Transit Funding Amended									
	Transit Revenue & State and Federal		Amended	\$0	\$0	\$0	\$0	\$0	\$0
	ARRA Grant		Amended	\$0	\$0	\$0	\$0	\$0	\$0
				\$0	\$0	\$0	\$0	\$0	\$0
Transit Funding New									
	Transit Revenue & State and Federal		New	\$77,000	\$0	\$0	\$0	\$0	\$77,000
	ARRA Grant		New	\$0	\$0	\$0	\$0	\$0	\$0
				\$77,000	\$0	\$0	\$0	\$0	\$77,000
Transit Funding All Projects (Including New Projects)									
	Transit Revenue & State and Federal		Proposed	\$77,000	\$0	\$0	\$0	\$0	\$77,000
	ARRA Grant		Proposed	\$0	\$0	\$0	\$0	\$0	\$0
				\$77,000	\$0	\$0	\$0	\$0	\$77,000

NON-ROUTINE CAPITAL

Anticipated Savings/Revenue Expected: Airport revenues may increase slightly, but the major benefit will be a better use of existing resources and more convenient parking for the traveling public.

LIBRARY

Joint Community Library with MSU-B College of Technology

Purpose of Project: To plan for the Joint Community Library to share with MSU-B COT and be located on the campus near Shiloh Road and Central Avenue (funds are re-budgeted from FY10).

Project Cost/Funding Source/Sources: \$ 98,113 – Library un-obligated cash

Additional/Increased Operating Costs: None

Anticipated Savings/Revenue Expected: We are sharing costs on this project 50/50 with MSU-Billings and will continue to save through cost-sharing throughout the life of the project.

Heights Branch Site Evaluation

Purpose of Project: To evaluate multiple potential sites for future Heights Branch Library (funds are re-budgeted from FY 10).

Project Cost/Funding Source(s): \$ 75,000 – Library un-obligated cash

Additional/Increased Operating Costs: None

Anticipated Savings/revenue Expected: None

SOLID WASTE

Solid Waste Front Load Truck

Purpose of Project: This purchase is for an additional front load truck to accommodate the increase in solid waste routes in recent years.

Project Cost/Funding Source/Sources: \$ 239,000 – Solid Waste Collection Revenues

Additional/Increased Operating Costs: \$ 60,000/year for an additional Equipment Operator, fuel, and maintenance costs.

Anticipated Savings/Revenue Expected: None

PUBLIC WORKS DEPARTMENT

Intersection Capacity Improvements

Purpose of Project: This program will evaluate and construct improvements to selected intersection trouble areas.

Project Cost/Funding Source/Sources: \$ 500,000 – Arterial Fees

Additional/Increased Operating Costs: None

Anticipated Savings/Revenue Expected: None

Rimrock Road – Shiloh to Forsythia

Purpose of Project: This phase will widen Rimrock Road from Shiloh Road to Forsythia Road. The new road section will include turn lanes, curb and gutter, sidewalks, storm drains, and water improvements.

Project Cost/Funding Source/Sources: \$2,300,000 – Arterial Fees
\$ 150,000 – Gas Tax
\$ 150,000 – Storm
\$ 400,000 – SIDs

Additional/Increased Operating Costs: Undetermined

Anticipated Savings/Revenue Expected: None

Fox Reservoir/Zone 3 Heights Storage Replacement

Purpose of Project: This will fund expansion of the Zone 3 Heights Storage facility to correct current shortages and support ongoing growth in the area.

Project Cost/Funding Source/Sources: \$4,520,000 – State Revolving Fund Loan

Additional/Increased Operating Costs: Undetermined

Anticipated Savings/Revenue Expected: Undetermined

Stormwater Master Plan Implementation

Purpose of Project: This project will fund prioritized projects identified in the Stormwater Master Plan. For FY 11, this includes the Howard Heights Drain Project and possibly the Shiloh Conservation Area.

Project Cost/Funding Source/Sources: \$1,730,000 – Storm Sewer

Additional/Increased Operating Costs: Some maintenance costs may be required for new storm sewer trunk lines and stormwater detention/retention areas.

Anticipated Savings/Revenue Expected: None

Project Cost/Funding Source/Sources: \$ 707,000 – Wastewater Revenues

Additional/Increased Operating Costs: None

Anticipated Savings/Revenue Expected: None

Rebuild Clarifier Infrastructure

Purpose of Project: This project will replace all the metal in the eight (8) clarifiers at the wastewater plant.

Project Cost/Funding Source/Sources: \$ 337,000 – Wastewater Revenues

Additional/Increased Operating Costs: None

Anticipated Savings/Revenue Expected: None

Downtown Corridor Water Line Upgrades

Purpose of Project: This project will upgrade water lines in selected downtown areas to improve fire flows.

Project Cost/Funding Source/Sources: \$ 300,000 – Water Revenues

Additional/Increased Operating Costs: None

Anticipated Savings/Revenue Expected: None

Rimrocks Water Line

Purpose of Project: This project will upgrade water lines in the area of Chapple Reservoir to improve fire flows.

Project Cost/Funding Source/Sources: \$1,497,000 – Water Revenues

Additional/Increased Operating Costs: None

Anticipated Savings/Revenue Expected: None

Low Service Pump Station #1 Upgrade

Purpose of Project: This project is to increase the pumping station firm capacity to match facility design capacity, improve inlet hydraulics, and improve low river level operability.

Project Cost/Funding Source/Sources: \$2,200,000 – Water Revenues

Additional/Increased Operating Costs: None

Anticipated Savings/Revenue Expected: Undetermined

Clearwell CT Improvements

Purpose of Project: This project will design and install diffusers or other technology that will improve residence time for chlorine contact in Clearwells.

Project Cost/Funding Source/Sources: \$ 200,000 – Water Revenues

Additional/Increased Operating Costs: None

Anticipated Savings/Revenue Expected: None

Clearwell No. 1

Purpose of Project: This project will include painting and interior recoating of Clearwell #1.

Project Cost/Funding Source/Sources: \$ 912,000 – Water Revenues

Additional/Increased Operating Costs: None

Anticipated Savings/Revenue Expected: None

Old High Service Pump/Motor Replacement

Purpose of Project: This project will replace four high service pumping systems (pump, motor, and drive valve).

Project Cost/Funding Source/Sources: \$1,200,000 – Water Revenues

Additional/Increased Operating Costs: None

Anticipated Savings/Revenue Expected: None

Gas Control Valves/Gas Meters – Primer Digester

Purpose of Project: This project will replace aging equipment to more reliably and safely process wastewater solids.

Project Cost/Funding Source/Sources: \$ 73,000 – Wastewater Revenues

Additional/Increased Operating Costs: None

Anticipated Savings/Revenue Expected: None

SCADA

Purpose of Project: This project is for replacement of the existing Supervisory Control and Data Acquisition (SCADA) system. The SCADA system provides real time monitoring and control for the entire City’s drinking water system.

Project Cost/Funding Source/Sources: \$ 304,000 – Water Revenues

Additional/Increased Operating Costs: None

Anticipated Savings/Revenue Expected: None

Staples Reservoir Rehabilitation

Purpose of Project: This project will add a reservoir either at Staples or at an alternative site to replace volume lost from the six million gallon Staples reservoir.

Project Cost/Funding Source/Sources: \$3,000,000 – Water Revenues

Additional/Increased Operating Costs: None

Anticipated Savings/Revenue Expected: None

Cold Storage Building

Purpose of Project: This project is to construct a building for storage of backup equipment at the water treatment plant.

Project Cost/Funding Source/Sources: \$ 45,000 – Water Revenues

Additional/Increased Operating Costs: None

Anticipated Savings/Revenue Expected: None

Phase 2 Closure Construction

Purpose of Project: This is to construct the landfill closure cap identified as Phase 2 Closure in the 2006 Landfill Master Plan.

Project Cost/Funding Source/Sources: \$ 623,000 – Landfill Revenues

Additional/Increased Operating Costs: None

Anticipated Savings/Revenue Expected: None

Phase 3 Closure Design

Purpose of Project: This is to design the landfill closure cap identified as Phase #3 Closure in the 2006 Landfill Master Plan.

Project Cost/Funding Source/Sources: \$ 56,000 – Landfill Revenues

Additional/Increased Operating Costs: None

Anticipated Savings/Revenue Expected: None

Swords Park Trail Phase 2

Purpose of Project: This project will extend the trail east and north of the existing trail, connecting it to the Airport Road underpass and over to the connection to Boot Hill.

Project Cost/Funding Source/Sources: \$ 399,004 – CTEP Funds
 \$ 28,000 – RTP Grant
 \$ 522,500 – ARRA Grant

Additional/Increased Operating Costs: Undetermined

Anticipated Savings/Revenue Expected: None

Interlachen

Purpose of Project: This project will construct storm water and sidewalk improvements along Interlachen Drive.

Project Cost/Funding Source/Sources: \$ 100,000 – Storm Sewer
 \$ 84,000 – SIDs

Additional/Increased Operating Costs: None

Anticipated Savings/Revenue Expected: None

Downtown Connection

Purpose of Project: This project will extend the trail from South 25th Street to 8th Avenue South to South 26th Street to Lillian Avenue and Coulson Park Trail.

Project Cost/Funding Source/Sources: \$ 865,800 – CTEP Funds
 \$ 134,200 – Local Contributions

Additional/Increased Operating Costs: Undetermined

Anticipated Savings/Revenue Expected: None

Jackson Phase II

Purpose of Project: This project will replace sidewalks, curb, and gutters on Jackson Street from State Avenue to Ryan Avenue.

Project Cost/Funding Source/Sources: \$ 80,000 – Gas Tax
 \$ 20,000 – Storm Sewer
 \$ 57,000 – Sidewalk Assessments

Additional/Increased Operating Costs: None

Anticipated Savings/Revenue Expected: None

Downtown Signals

Purpose of Project: This project will replace signals at eight intersections in the downtown area.

Project Costs/Funding Source/Sources: \$ 800,000 – Gas Tax

\$ 800,000 – TIFD

Additional/increased Operating Costs: None

Anticipated Savings/Revenue Expected: None

Milling Machine

Purpose of Project: This purchase is for an additional front load truck to accommodate the Service cuts, as well as neighborhood street repairs.

Project Cost/Funding Source/Sources: \$ 493,000 – SMDs

Additional/Increased Operating Costs: Undetermined

Anticipated Savings/Revenue Expected: Undetermined

SUPPLEMENTAL
INFORMATION

City of Billings - Statistical Information:

This section presents basic statistical information about the City of Billings over the past five years. It provides comparative information on various services the City performs for the community. It should be noted that the information is reported on an annual basis either by calendar year (CY) or by fiscal year (FY).

Activity	Report Period	2005	2006	2007	2008	2009
Demographic:						
Area in Square Miles	FY	38.8	39.1	41.5	41.9	42.0
Population**	CY	98,721	100,695	101,650	103,100	103,994
Per Capita Income**	CY	29,421	31,220	35,068	37,247	36,513
Median Age**	CY	36.8	36.8	37.5	37.5	37.9
School Enrollment	FY	15,604	15,112	15,503	15,505	15,681
Infrastructure:						
Miles of Streets	CY	521	531	531	523	523
Miles of Alleys	CY	121	122	123	123	123
Miles of Highway/Interstate	CY	19	19	19	19	19
Street Light Maint. Dist.	FY	168	168	169	180	181
No. of Street Lights	FY	7,624	7,660	7,968	7,816	7,958
Miles of Storm Sewer	CY	141	146	149	147	149
No. of Fire Hydrants (per PUD)	FY	3,681	3,825	3,909	3,912	3,981
New Special Improvement Districts	CY	1	2	2	2	3
New Private Contract Projects	CY	30	13	14	18	6
Fire Protection:						
No. of Stations	CY	6	6	6	7	7
No. of Firefighters/Officers Dispatchers	FY	145	144	143	144	146
No. of Dispatched Calls	CY	11,309	11,629	11,835	11,426	10,728
No. of Fire Inspections	CY	2,464	1,799	2,723	1,835	2,840
Police Protection:						
No. of Stations	CY	1	1	1	1	1
No. of Police Officers	FY	129	132	129	134	143
No. of Dispatched Calls	CY	59,857	59,736	59,958	60,156	60,112
No. of Arrests	CY	8,069	7,360	8,348	7,256	7,631
No. of Traffic Violations	CY	28,056	37,143	33,698	24,567	28,884
No. of Traffic Accidents	CY	3,504	7,136	3,695	3,313	3,081
Animal Shelter:						
No. of Animals Processed	CY	3,877	2,724	2,886	2,915	3,318
No. of Licenses Issued	CY	5,351	4,799	4,687	4,264	4,480
No. of Citations Issued	CY	1,148	1,206	1,489	1,236	1,843
No. of Complaints Received	CY	3,921	4,513	4,830	4,744	5,064

** Figures are estimates

City of Billings - Statistical Information: Continued

Activity	Report Period	2005	2006	2007	2008	2009
Municipal Water:						
No. of Consumers	FY	27,656	28,055	28,406	28,864	29,073
Average Daily Consumption	FY	19	25	22	23	22
Maximum Daily Capacity (millions of gallons)	FY	50	60	65	60	60
Miles of Water Mains	FY	413	426	433	436	441
Municipal Wastewater:						
No. of Customers	FY	29,719	30,235	30,748	31,637	31,909
Average Daily Treatment	FY	15	15	16	16	15
Maximum Daily Capacity (millions of gallons)	FY	26	26	27	27	21
Miles of Sanitary Sewers	FY	412	423	429	433	444
Solid Waste:						
No. of Residential Customers	FY	28,805	29,381	29,981	30,477	31,101
No. of Commercial Customers	FY	3,436	3,511	3,566	3,596	3,642
Total Customers	FY	32,241	32,892	33,547	34,073	34,743
No. of Landfill Trips	FY	145,690	150,872	153,634	169,101	145,831
Building						
Residential Permits	CY	511	479	487	400	341
Remodel/Addition Permits	CY	279	318	316	662	366
Commercial Permits	CY	94	92	66	81	47
Remodel/Addition Permits	CY	274	241	221	319	230
Total Number Permits	CY	1,158	1,130	1,090	1,462	984
New Residential Valuation	CY	\$ 92.8	\$ 89.6	\$ 92.6	\$ 69.9	\$ 63.3
Remodel/Addition Valuation	CY	3.6	6.3	5.7	10.4	6.7
New Commercial Valuation	CY	35.6	75.0	61.2	119.6	46.6
Remodel/Addition Valuation	CY	39.2	42.7	37.0	42.0	39.0
Total Permit Valuation		\$ 171.2	\$ 213.6	\$ 196.5	\$ 241.9	\$ 155.6
Airport Activity:						
No. of Enplanements	CY	418,141	415,298	441,449	435,365	407,163
Tons of Freight Handled	CY	31,653	36,757	30,756	25,210	22,361
Tons of Mail Handled	CY	4,530	4,113	4,001	5,182	3,640
No. of Crash/Fire Responses	CY	115	108	99	84	86
Transit Activity:						
No. of Miles Traveled	FY	869,502	859,691	883,839	829,490	887,162
Ridership	FY	721,768	758,764	777,737	719,973	735,316
WheelChair Ridership	FY	25,708	26,101	27,982	26,501	23,650
Central Motor Pool:						
Preventive Maintenance Orders	FY	2,125	2,203	2,166	2,196	2,135
Other Repair Orders	FY	4,261	4,298	4,978	4,860	4,678
Total Repair Orders	FY	6,386	6,501	7,144	7,056	6,813
Maintenance Hours Charged	FY	15,711	15,701	17,047	17,261	17,264
Fuel Consumption (Gallons)	FY	765,075	769,327	805,361	817,839	804,212

City of Billings - Statistical Information: Continued

Activity	Report Period	2005	2006	2007	2008	2009
Municipal Cemetery:						
No. of Spaces Occupied	FY	24,087	24,222	24,334	24,451	24,555
No. of Spaces Un-Occupied	FY	7,468	7,333	7,221	7,104	7,000
Total Spaces	FY	31,555	31,555	31,555	31,555	31,555
No. of Full Burials	FY	88	88	70	74	60
No. of Cremation Burials	FY	71	69	94	89	88
Total Burials	FY	159	157	164	163	148
Municipal Parking Garages:						
No. of Parking Garages	FY	4	4	4	4	4
No. of Available Spaces	FY	2,065	2,065	2,403	2,403	2,403
No. of Lease Spaces	FY	1,713	1,873	2,095	2,123	2,123
No. of Shopper Spaces	FY	352	310	308	280	280
On-Street Parking:						
No. of Parking Meters	FY	1,067	1,061	1,075	1,084	1,097
City Parks:						
Developed Acres	FY	522	534	534	625	1,183
Undeveloped Acres	FY	457	460	460	440	290
Natural Park Acres	FY	1,892	1,909	1,909	1,900	1,107
Total Park Acres	FY	2,871	2,903	2,903	2,965	2,580
City/County Library:						
No. of Volumes	FY	225,661	235,528	237,231	239,843	243,374
No. of Annual Circulations	FY	857,308	905,836	946,884	951,537	979,928
City Recreation:						
No. of Recreation Programs	FY	473	462	483	477	489
No. of Participants	FY	71,047	69,736	72,547	73,118	73,647
Legal /Judicial:						
Warrants Reviewed	FY	784	793	856	863	936
Appeals to Higher Court	FY	12	6	12	17	12
Financial Acitivity:						
Investment Rate of Return	FY	4.43%	3.95%	4.90%	4.36%	2.27%
No. of New Businesses	FY	946	749	829	864	940
No. of Renewal Businesses	FY	4,786	4,553	4,990	4,954	5,110
Total Businesses	FY	5,732	5,302	5,819	5,818	6,050

CITY OF BILLINGS, MONTANA
Principal Employers

Employer	2009			2000		
	<u>Number of Employees</u> ¹	<u>Rank</u>	<u>Percentage of Total City Employment</u> ²	<u>Number of Employees</u> ¹	<u>Rank</u>	<u>Percentage of Total City Employment</u> ³
Billings Clinic	3,275	1	4.13%	2,100	1	-
St. Vincent Healthcare	2,156	2	2.72%	1,453	3	-
School District #2	2,017	3	2.54%	2,022	2	-
Stillwater Mining Company	1,300	4	1.64%	825	4	-
City Of Billings	897	5	1.13%	77	5	-
Wal Mart	816	6	1.03%	426	10	-
Wells Fargo Bank & Operations	774	7	0.98%	529	8	-
Yellowstone County	670	8	0.85%	720	6	-
Montana State University-Billings	500	9	0.63%	480	9	-
Avitus Group	472	10	0.60%	711	7	-
Total	12,877		16.25%	10,066		-

Sources and other information:

¹ Information obtained from each individual company. Numbers given may be estimates.

² Montana Research and Analysis Bureau, State of Montana. Based on 79,266 employees in the greater Billings Metro Area.

³ Total City Employment not available for 2000.

CITY OF BILLINGS, MONTANA
Principal Property Taxpayers
June 30, 2009 and Nine Years Prior

Taxpayer	Tax Year 2008			Tax Year 1999		
	Assessed Valuation	Rank	Percentage of Total Assessed Valuation	Assessed Valuation	Rank	Percentage of Total Assessed Valuation
Northwestern Corp Transmission	\$ 6,583,031	1	4.3%	\$ 5,519,554	2	4.7%
Qwest Corporation	3,486,827	2	2.3%	-	-	0.0%
Montana Dakota Utilities	1,456,447	3	0.9%	1,477,326	3	1.3%
Macerich Rimrock	881,286	4	0.6%	762,555	5	0.6%
Western Sugar Company	702,581	5	0.5%	633,655	6	0.5%
AT& T Communications	690,824	6	0.5%	77	4	1.1%
Wal-mart Real estate	614,805	7	0.4%	-	-	0.0%
IRET Properties	500,774	8	0.3%	-	-	0.0%
Verizon Wireless	472,279	9	0.3%	-	-	0.0%
Skywest Airlines	418,800	10	0.3%	-	-	0.0%
U. S. West	-	-	0.0%	6,115,677	1	5.2%
United Industries	-	-	0.0%	554,494	7	0.5%
West Park Plaza Investors	-	-	0.0%	372,571	10	0.3%
Montana Rail Link, INC.	-	-	0.0%	437,810	8	0.4%
Sprint Communications	-	-	0.0%	402,645	9	0.3%
	<u>\$ 15,807,654</u>		<u>10.4%</u>	<u>\$ 16,276,364</u>		<u>14.9%</u>

Source: City of Billings, Montana

GLOSSARY

GLOSSARY

Accrual Basis of Accounting

Accrual Basis of Accounting is the method of accounting under which revenues are recorded when earned and expenses that are recorded when goods and services are received (regardless of the timing of related cash flows).

Actual

Actual, as used in the fund summaries and department and division summaries within the budget document, represents the FY 08 and FY 09 results of operations.

Airport Improvement Program (AIP)

Airport Improvement Program (AIP) is a Federally funded grant program in which annual entitlements combined with local share dollars, are used to fund Federally approved airfield improvements and/or equipment purchases. Examples of AIP improvements and purchases include taxiway/runway overlays, airfield lighting projects, navigational equipment installations, airfield fire fighting equipment, etc.

Appropriation

An Appropriation is expenditure authority with specific limitations as to the amount, purpose, and time established by formal action of a governing body such as the City Council for a specific use.

Arcview

Arcview is the software used with (GIS) Geographic Information Systems.

Assessed Market Valuation

The Assessed Market Valuation is the value set upon real estate or other property by a government as a basis for levying taxes.

Balanced Budget

A Balanced Budget is one in which expenditures equal revenues for the fiscal year.

Billings Operations Center (BOC)

The Billings Operations Center (BOC) is the facility that houses Central Motor Pool, Solid Waste Division, Street and Traffic Division, Parks Maintenance Operation, and the Police roll call and training facility.

Bonds

Bonds are debt instruments that require repayment of a specified principal amount on a certain date (maturity date) together with interest at a stated rate or according to a formula for determining the interest rate.

Budget

A Budget is a financial plan for the control of government operations. A budget primarily focuses on available reserve, revenue, and expenditure estimates as the means of control.

GLOSSARY (continued)

Budget Document

The Budget Document is the official written statement/document which presents the approved budget to the legislative body.

Budget Message

The Budget Message is the opening section of the budget document which provides the City Council and the public with a general summary of the most important aspects of the current budget, changes from previous year and recommendations regarding the financial policy for the coming period.

BUFSA

Billings Urban Fire Service Area (BUFSA) was established when the rural fire service discontinued its business. These districts were formed to provide fire and emergency service to areas outside the city limits of Billings. These operations have been closed to the Public Safety Fund.

CAFR

The Comprehensive Annual Financial Report (CAFR) is the official annual financial report of the City encompassing all funds of the City. It includes an introductory section, management's discussion and analysis (MD&A), basic financial statements, required supplementary information other than MD&A, combining and individual fund statements, schedules, and a statistical section.

Capital Assets

Capital Assets are assets of significant value and having a useful life of several years. Capital assets are also called fixed assets.

Capital Improvement Plan (CIP)

The Capital Improvement Plan (CIP) represents all capital projects that are in excess of \$25,000 and that are planned for the next five fiscal (budget) years.

Capital Project Funds

Capital Project Funds account for the acquisition and construction of major capital facilities such as Fire Station #7 and the Ballfield/Stadium. Revenues may be from grants, taxes, bond issues, donations, transfers from other funds, and/or assessments.

Capital Replacement Fund

The Capital Replacement Fund is a fund used strictly for the replacement of vehicles and major items of equipment. Reserves are accumulated in this fund through transfers from benefiting funds.

Cash Reserves

Cash Reserves is the unobligated cash in each of the funds.

CDBG

The Community Development Block Grant (CDBG) Program is a federally funded program designed to develop viable urban communities by providing decent

GLOSSARY (continued)

housing and a suitable living environment and by expanding economic opportunities primarily for persons of low and moderate incomes. Eligible projects must either benefit low or moderate-income individuals or result in the prevention or elimination of slums or blighted conditions. Programs typically funded include Housing Rehabilitation, Economic Development, Public Service Activities, and Neighborhood Improvement Projects carried out in the City's lower income neighborhoods.

Contingency

A Contingency is an appropriation of funds to cover unforeseen expenditures that may occur during the budget year.

CTEP

Community Transportation Enhancement Program (CTEP) is a federally funded program being used for Bike Trails.

DBID (Downtown Business Improvement District)

The Downtown Business Improvement District (DBID) is dedicated to improving the cleanliness, appearance, and perception of safety in Downtown Billings to further enhance and make Billings a vibrant destination for visitors, residents, owners, employees, and students. The BID is publicly-sanctioned, assessment financed, and property owner managed.

Debt Service Fund

The Debt Service Fund accounts for revenues and transfers for related principal and interest expenditures.

DEQ

The Department of Environmental Quality (DEQ) is the State agency charged with regulation of Montana Environmental Laws such as Air Quality and Water Quality.

Distinguished Budget Presentation Awards Program

The Distinguished Budget Presentation Awards Program is a voluntary awards program administered by the Government Finance Officers Association to encourage governments to prepare effective budget documents.

Downtown Billings Association

The Downtown Billings Association (DBA) is a non-profit organization working with downtown promotions.

Downtown Billings Partnership

The Downtown Billings Partnership, Inc. (DBP) is comprised of the Billings Cultural Partners, the DBA, and downtown property owners. The DBP's purpose is to recommend to the City Council how to spend Tax Increment dollars to best move forward with the revitalization of the downtown area and the central business district.

DPARB

The Development Process Advisory Review Board (DPARB) is an advisory board that meets once a month to discuss issues related to development and the

GLOSSARY (continued)

permit processes within and immediately around the City of Billings. They may hear appeals and make recommendations to the City Administrator.

Encumbrance

An Encumbrance is a commitment of funds against an appropriation until such time as goods or services (related to an unperformed contract) are received by the City.

Enterprise Funds

Enterprise Funds account for businesslike activities supported primarily by user charges. Examples are the City Water and Wastewater Utilities, Parking garages, and Airport and Transit systems.

Expenditures

The term, Expenditures, refers to the outflow of funds paid for an asset obtained or goods and services rendered.

FAR Part 107

Federal Aviation Regulation Part 107 (FAR Part 107) – Airport Security. This is the Federal Regulation that requires airports across America to establish and implement a security plan for their facilities. Part 107 was originally established to prevent hijackings and has been expanded to help airports protect against a number of national and international threats. Some of the specific requirements are the establishment of an airport police force, access control procedures and employee training.

FAR Part 139

Federal Aviation Regulation– Part 139 (Far Part 139) – Certification and Operations: Land Airports Serving Certain Air Carriers. This is the regulation that established all of the operational and safety standards that must be met to be a certified airport. An airport must maintain its certification to receive commercial airline service. Part 139 establishes the requirements and specifications for such things as runway widths, placement of lights, object free zones near and around runways, snow removal operations, aircraft rescue firefighting, driving on the airfield, painting of striping on pavement surfaces, etc.

FAR Part 150

Federal Aviation Regulation – Part 150 (Far Part 150) – Airport Noise Compatibility Programs. This is the Federal Regulation that required airports to put in place a plan to mitigate airport generated noise.

Fiscal Year (FY)

Fiscal Year (FY) is a twelve-month period of time to which the annual budget applies and at the end of which a governmental unit determines its financial position and the results of its operations. The City of Billings' fiscal year runs from July 1 through June 30.

Franchise Fees

Franchise Fees are paid by utility companies as rent for using public rights-of-way.

GLOSSARY (continued)

FTA

The Federal Transit Administration (FTA) is the federal agency that administers the Federal funds used for local transit services and equipment.

FTE

Full-time equivalent (FTE) of one position is 2080 hours per year for all employees, except for suppression fire personnel whose annual compensation is based on 2272 hours per year.

Fund

A Fund is a fiscal and accounting entity with a self-balancing set of accounts.

Fund Balance

Fund Balance is the difference between revenues and expenditures. The beginning fund balance represents the residual funds brought forward from the previous year (ending balance).

GAAP

Uniform minimum standards for financial accounting and recording, encompassing the rules and procedures that define accepted accounting principles. The financial statements of the City of Billings have been prepared in conformity with General Accepted Accounting Principles (GAAP) as applied to governmental units. The Governmental Accounting Standards Board (GASB) is the accepted standard-setting body for establishing governmental accounting and financial principles.

GASB 34

GASB 34 changes the presentation of governments' external financial statements. The objective of GASB 34 is to enhance the clarity and usefulness of government financial statements to the citizenry, oversight bodies, investors and creditors. Key aspects are: analysis of the government's financial performance for the year and its financial position at year-end. The City is required to report financial operations, net assets and prepare statements at the government-wide level. Governments will now be required to use a "net program cost" format for the government-wide statements instead of a traditional operating statement. The City will also be required to record certain infrastructure assets.

General Fund

The General Fund accounts for all resources not devoted to specific activities and include many City services such as Legal, Administration, Municipal Court, Finance and Parks and Recreation. Major revenue sources are real property taxes, Municipal Court fines, business licenses, charges for services, and miscellaneous.

General Obligation Bonds (G.O. Bonds)

General Obligation Bonds (G.O. Bonds) are bonds which are secured by the full faith and credit of the issuer.

GLOSSARY (continued)

GEO File

GEO File associates a location to an address and phone number. (Part of New World database.)

GIS

Global Information System (GIS) – the City of Billings is actively working on the development of a city wide GIS. The GIS will contain data layers that will consist of city infrastructure data, tax data, and various other pertinent city data. This information will be used for inventory purposes, compliance of GASB 34, and many other uses.

GPS

Global Positioning System (GPS) uses satellites to reference a map point. The point can be a sign, streetlight, water/sewer line, or various other city assets. The point contains data about the asset which is then included in the city GIS.

Grant

A Grant is a contribution by the State or Federal government or other organization for a specific purpose, activity, or facility.

Interfund Transfers

Interfund Transfers are amounts transferred from one fund to another within the City.

Internal Service Funds

Internal Service Funds account for the financing of services provided by one department to other departments of the City.

Intrafund Transfers

Intrafund Transfers are amounts transferred within the fund.

Levy

Levy – (Verb) To impose taxes, special assessments, or service charges for the support of governmental activities. (Noun) The total amount of taxes, special assessments, and/or service charges imposed by a government.

Mill

A Mill is the traditional unit of expressing property tax rates. One Mill equals one-thousandth (1/1000) of a dollar, or \$1 tax per \$1,000 of taxable valuation.

MMIA

The Montana Municipal Insurance Authority (MMIA) is a self-insured pool made up of the participating cities and towns within the State of Montana. The MMIA makes available two coverages to each of the municipalities: the Workers Compensation Program and the General Liability Program. The City of Billings is a member of both programs.

Modified Accrual Basis of Accounting

Modified Accrual Basis of Accounting is an accounting method by which revenues are recognized in the accounting period in which they become

GLOSSARY (continued)

measurable and available. Expenditures are recognized in the accounting period in which the fund liability is incurred. However, debt service expenditures, as well as expenditures related to compensated absences, claims, and judgments, are recorded only when payment is due

Non-departmental

General Fund expenditures that are not specifically allocable to an individual general fund department are termed Non-departmental. The largest such expenditures include transfers to the Public Safety Fund and property/liability insurance payments.

Ordinance

Ordinance – A formal legislative enactment by the governing body of a municipality. If it is not in conflict with any higher form of law, such as a state statute or constitutional provision, it has the full force and effect of law within the boundaries of the municipality to which it applies.

Park Maintenance Districts (PMD)

Park Maintenance Districts (PMD) are districts established in certain areas for the upkeep and maintenance of parks.

Permanent Fund

The Permanent Fund is used to account for resources that are legally restricted to the extent that only earnings, and not principal, may be used for purposes that support the City's programs – that is, for the benefit of the government or its citizenry.

Personal Services

Personal Services are those costs related to employee compensation, including salaries, wages, and benefit costs.

Refunding

Refunding is the redemption of a bond with proceeds received from issuing lower-cost debt obligations ranking equal to, or superior to, the debt to be redeemed.

Reserve for Debt Service

A Reserve for Debt Service is an account used to segregate a portion of fund balance for Debt Service Funds.

Resolution

Resolution is a formal expression of opinion or intent voted by an official body such as the City Council.

Revenue

Revenue is the total income produced by a given source, such as business taxes, permits, fines and forfeitures, etc.

Revenue Book

The Revenue Book is the City prepared document that reports estimated tax, special assessment, and entitlement revenues each fiscal year. Each revenue

GLOSSARY (continued)

estimate includes actual revenue history for 5 to 10 years, estimated revenue for the current budget year, and percentage changes.

Risk Management

Risk Management is an organized attempt to protect a government's assets against accidental loss in the most economical method.

SDF

System Development Fees (SDF) are one-time fees assessed against new water or wastewater customers as a way to recover a part of the cost of additional system capacity constructed for their use. The amount of the fees is based upon the size of the customer's water meter.

SID

Special Improvement Districts (SID) are districts established for specific improvements such as water sanitary sewer, storm drain, and/or streets. These improvements are paid for by special assessments.

Special Assessment

A Special Assessment is a levy made against certain properties to defray part or all of the cost of a specific improvement or service primarily benefiting those properties.

Special Revenue Funds

Special Revenue Funds are funds earmarked for special activities as required by law or administrative regulation. Examples are City-County Library, Street/Gas tax, Tax Increment District, and the Community Development Grants.

Tax Increment Bond

Tax Increment Bond is a specially limited obligation bond payable from anticipated incremental increases in tax revenues, resulting from the redevelopment of an area. Tax revenue from construction and improvements in the Tax Increment District provides funding for new construction and improvements.

Tax Increment District(s)

Tax Increment Districts are areas within the City that the governing body has established by resolution as "blighted"; which allows for special property tax treatment. Blight is defined as an area declining in taxable value and that requires rehabilitation and redevelopment in the interest of the public health, safety, morals, or welfare of the citizens. Boundaries of the District are defined and tax revenue (based upon taxable value) is determined. This taxable value amount becomes the BASE value. Tax collections from the BASE continue to be distributed to the taxing entities. The taxable value in excess of the BASE (tax increment) is used to pay for incentives established to create tax value growth. After a period of time, the District sunsets and all tax collections are distributed to the taxing entities.

Taxable Valuation

The Taxable Valuation is the portion of the assessed value of a property that is taxable.

GLOSSARY (continued)

TBID

The Tourism Business Improvement District's (TBID) purpose is to market the Billings region as a preferred travel destination. Visitors to lodging facilities are assessed a nightly fee to fund the District.

Transfers

Transfers are authorized exchanges of cash or other resources between funds.

Transmittal Letter

Transmittal Letter is a general discussion of the proposed budget as presented in writing by the Mayor to the Council. The message contains an explanation of the principal budget items and recommendations regarding the financial policy for the upcoming year.

Working Capital

Working Capital is net current assets. The balance can be identified as available for commitment on the short term (usually one year). Formula:

1. Add cash:
2. Add other current assets (known as receivables which can be expected to be available for expenditure in the short term): and,
3. Deduct current liabilities (payables which are expected to be paid in the short term).

City of Billings, Montana